



Introduction



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TO: MAYOR AND COUNCIL

FROM: BILL EFTING, TOWN MANAGER

RE: 2015 TOWN BUDGET

DATE: SEPTEMBER 19, 2014

It is with pride that I present the 2015 Town of Frisco budget. The following is the proposed budget for discussion at the Town Council budget worksession. This document reflects a great deal of time, consideration, research, planning, prioritization, and visioning to make Frisco the best community it can be.

This budget reflects what we believe is appropriate in an:

- Investment in tourism
- Investment in existing capital assets and infrastructure
- Investment in our future

Introduction

The budget reflects the staff's focus and commitment to work diligently to achieve a balance among adhering to a conservative fiscal policy, completing projects, meeting service expectations and supporting the desires of our community. The goal of this budget memo is to create a comprehensive summary of the anticipated revenues and expenditures and associated goals for 2015. It is my hope that this information will enable the Frisco Town Council to carry out its fiduciary responsibilities as effectively as possible.

The 2015 budget is a balanced budget as required by Town Code, totaling appropriations of \$17,932,393; this was accomplished by the use of current revenues, appropriated fund balances and conservative expenditure forecasts. The summary preceding each individual fund provides further details regarding appropriated fund balances.

The 2015 budget has been updated to reflect the themes and goals of the 2014-2016 Strategic Plan. Each policy question has been categorized to represent one of the six key goals of the Strategic Plan identified by the Town Council. This will help to distinguish how the Town is achieving these goals throughout the budget process.

This budget document also reflects the continued shift from past format to what is now our seventh year of using a format which we will submit to the Government Finance Officers' Association (GFOA) for the Distinguished Budget Presentation Award. The Town recognizes the importance of these GFOA programs and the need for providing its citizens with such additional information.

Council Goals

This budget is, in part, an implementation tool for the Frisco Town Council 2014-2016 Strategic Plan. The overriding mission of that plan is “to preserve a family-oriented and economically vibrant mountain community that thrives on citizen involvement, respects our community character and natural environment, and enhances our quality of life.”

The goals of the plan are as follows:

- I. Assure a financially sound town government
- II. Provide a safe and secure community
- III. Pursue a balanced and sustainable local economy
- IV. Promote sustainable environmental policies and practices
- V. Enhance community amenities
- VI. Foster proactive community involvement and communication

To view the action plan items associated with each of these main goals, please see the complete 2014-2016 Town Council Strategic Plan in the Town Adopted Plans section. Please also see the “Policy Questions” section of this introduction for a more complete discussion of how current-year policy initiatives relate directly to the Town Council’s long-term strategic plan.

Budget Document Format

This budget document is designed to be used by a wide range of participants – citizens, financial organizations, Town Council, and Town staff. The budget document consists of eight sections (see tab dividers): Introduction, Fund/Department Detail, Grant Requests, Personnel Information, Debt Management, Investments, Financial Summary, and Glossary.

The Introduction section includes a letter from the Town Manager, Town Overview, Budget/Financial Overview, Budgeted Policy Questions by Department (including Department Successes and Training Allocations), Program Priorities, and Town Adopted Plan Update.

The Fund/Department Detail sections include information organized by fund: General Fund, Capital Improvement Fund, Conservation Trust Fund, Water Fund, Open Space Fund, SCHAs 5A Fund, Insurance Reserve Fund, Lodging Tax Fund, and the Marina Fund. All funds are appropriated by Council.

The Grant Request section provides summary information regarding non-profit entities that have requested funding from the Town of Frisco.

The Personnel Information section provides historical salary ranges, number of employees, and a brief description of the Town’s benefit package.

The Debt Management section gives detailed information about the Town’s debt obligations.

The Investment section gives summary information about the Town’s investments and contains a copy of the Town’s Investment Policy.

The Financial Summary contains information about the Town’s financial condition, the Town’s Financial Policies, an entity-wide Budget Summary, and copies of the Budget Ordinances and Resolution.

The Glossary provides definitions of terms used throughout the budget document.

Policy Questions

To assist the Council in its analysis, the department directors have compiled a list of 17 policy questions, each of which proposes a specific project, program, expenditure, or policy for Council deliberation and decision. The questions are grouped by department and are prefaced by a brief description of department mission, successes, training allocations and annual goals. The directors have provided some written background information on each question, and staff will be prepared to give additional information and answer any questions that may arise at the budget worksessions. Each policy question is extensively evaluated to assure the funding request is supported by the Town's various policies and adopted plans; these references are intended to address long-term concerns and issues and guide the development of the budget for the upcoming budget year. All of the Town's supporting plans are summarized below the description of the request. Further information about these guiding documents can be found under the sub-tab entitled "Adopted Plans". In addition, the index, immediately following the policy questions (and preceding the "Town Adopted Plans" section), groups each major policy initiative by the long-term strategic goal(s) to which it most closely relates. This index, along with the itemization of relevant principles and policies, correlates the current budget priorities with Council's long-term strategic plan.

Below the policy-question section for each department, staff has included a list of "budget highlights" the directors feel merit Council attention. Some of these highlights are significant expenditures to which the Town is committed through existing programs, policies, and/or agreements with other entities. Other highlights are presented to inform Council of changes to the source of funding for the expenditure. Additionally, staff has identified carryovers related to the policy questions to emphasize those projects which were approved in the prior year but have not been completed.

All of the policy questions are presented under the "Policy Questions" tab.

Budget Prioritization

To appropriately determine relative levels of funding for programs and capital projects, staff reviewed the adopted Council goals, along with the organization-wide program prioritizations, the 2011 Town of Frisco Community Plan, the 2009 Frisco Community Survey results, the Environmental Sustainability and Stewardship Implementation Plan, and all other Council-adopted plans. Council also held a work session in July to discuss program priorities. With these guiding documents in mind and consensus amongst the Council, the budget was assembled based on the following five priorities:

- Providing excellent service
- Maintaining existing infrastructure
- Achieving financial efficiency
- Ensuring community health and safety
- Recruiting and retaining high-quality employees

The overall structure of our economy also served as an important factor in the relative prioritization of the Town's various programs and projects for 2015. Given tourism's central position in our local economy, it is important to make certain that our business community has the support it needs in this ever-increasingly competitive market. To wit, the Town government will continue to provide amenities and services which bring visitors to our community. Second-homeownership is also a key component of our market. Therefore, it is also important that the Town continue to provide amenities and services which serve the needs and interests of second-homeowners.

In addition, the changing economic environment from mid-2008 to mid-2012 greatly affected budget priorities for 2015. In advance of 2009 budget preparations, revenues had yet to show evidence of decline and a high level of uncertainty led to cautious optimism. The downturn that followed has led the Town to focus more clearly on priorities that will help to ensure long-term fiscal sustainability. The strategic development of capital projects that serve to strengthen the long-term economic outlook of the Town, the maintenance of existing assets and infrastructure, and an emphasis on controlling operational expenditures in the face of rising fixed costs have become top priorities. In the short-term, for 2015, these priorities will lead to significant investments in the development of affordable housing, additional recreational amenities, maintaining our existing assets and the implementation of the Main Street

Master Plan. With few exceptions, the Town is continuing to follow the long-term maintenance plans for streets and for Town-owned facilities, parks and vehicles. In 2015, the Town is also holding the line on most operational expenditures, while continuing to evaluate all governmental services provided for necessity and effectiveness.

Key assumptions that have guided the development of these priorities are as follows:

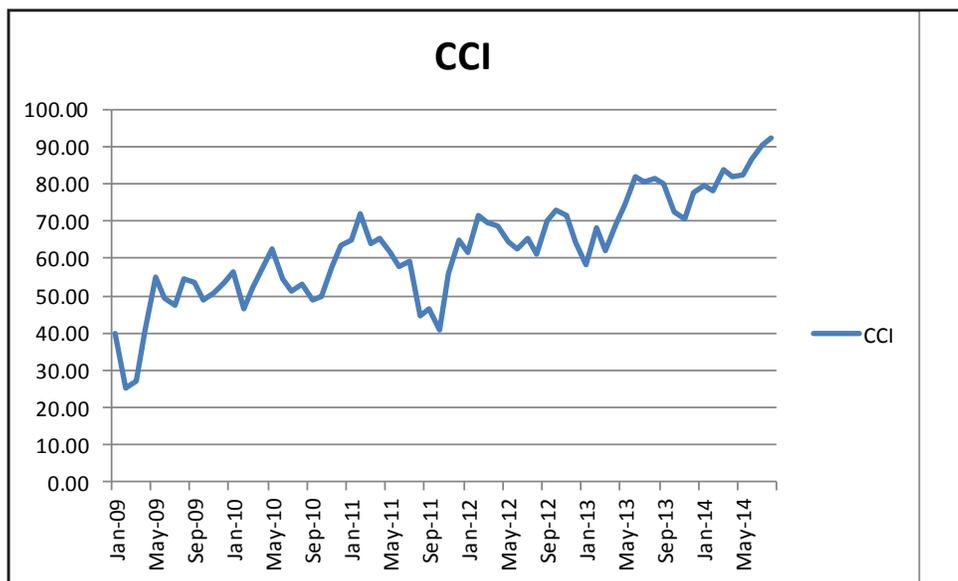
- A small amount of economic growth in 2015 over 2014 (see “Economic Forecast” below).
- Destination communities continue to compete for a smaller group of tourists and potential second-homeowners.
- Attracting and retaining year-round residents and employees contributes to the Town’s overall sustainability, economic vibrancy and sense of community.

The Frisco Town staff is committed to working with the Town Council and the community in challenging ourselves to improve our approaches to budget modeling and service delivery. We believe the cumulative evaluation of economic realities, Council goals, the Council mission statement, program prioritization, and a tangible connection to adopted plans has resulted in a budget of which the Town Council and our community can be proud.

Economic Forecast

The first half of 2014 has given staff plenty of reasons to be optimistic about the remainder of the year and 2015. Sales tax revenues through July of 2014 (the latest month for which data is available at the time of this forecast), as compared to January through July of 2013, grew by more than 13 percent. Lodging tax revenues grew by more than 20 percent. Real estate investment fee (transfer tax) revenues exhibited a growth percentage of over 23 percent. Community development, recreation, Frisco Bay Marina and Frisco Adventure Park revenues are also showing a marked increase over 2013.

Economic indicators and forecasts, both on the national and statewide levels, are, for the most part, positive. Nationally, the Conference Board Consumer Confidence Index (CCI), a leading survey of consumers’ assessments and expectations of the national economy, has been at its highest levels in years:



The June 2013 National Association for Business Economics (NABE) Outlook, which presents the consensus of 47 professional forecasters, projects an increase in consumer spending and an improvement in the labor market. Moreover, forecasts have been becoming more positive throughout 2014. According to NABE President Jack Kleinhenz, “panelists expect stronger economic growth for the balance of this year than they did three months ago.” Real Gross Domestic Product (GDP) is expected to grow at just over 3 percent for the third and fourth quarters of 2014. Additionally, the panelists forecast 2015 real GDP growth at 3.1 percent.

The outlook for Colorado is similarly positive, especially in regards to job growth. According to Richard Wobbekind,

Senior Associate Dean at the University of Colorado Boulder's Leeds School of Business, "Colorado is growing at roughly twice the pace of the national economy in terms of job growth. It continues to be a shining star in the grand scheme of things, as it was in 2013." (Leeds School of Business, Colorado Business Review, July 10, 2014) The roundtable participants who contributed to the Leeds 2014 Midyear Economic Update now expect 2014 employment growth to come in at more than 2.8 percent. Steady economic growth throughout the remainder of 2014 and for 2015, based on "strong fundamentals" in the U.S. and Colorado, is projected in the Colorado Legislative Council's most recent forecast. ("Focus Colorado: Economic and Revenue Forecast," June 20, 2014) According to that same report, the mountain region of Colorado (which includes Summit County) saw a 5.5 percent increase in retail sales through the first quarter of 2014 and boasts one of the lowest unemployment rates in the state at 5.8 percent.

There are, however, concerns on the national front that temper the overall positive outlook. The Federal Open Market Committee points to the relative weakness in the housing sector, low household income growth, fiscal constraint on the federal level, and the possible normalization of monetary policies as headwinds facing an otherwise steadily growing economy. (Minutes of the Federal Open Market Committee Meeting, July 29-30, 2014) Foreign policy challenges in the Middle East, Afghanistan and Ukraine, along with an uncertain political environment, are additional factors that could negatively impact growth. Specific risk factors on the local level, including low snowpack, drought and wildfire will also continue to temper growth expectations moving forward.

All in all, the economic outlook for the Town of Frisco for the remainder of 2014 and for 2015 is much improved over the last few years. Gains in consumer confidence, consumer spending, employment and the housing market are key factors in sustaining the health of Frisco's tourism- and real estate-dependent economy. Political uncertainty at the national level may well prove to be a drag on growth, but statewide and local trends provide many reasons for optimism. Strong revenue generation and occupancy rates throughout the end of last winter and this summer indicate that there is a solid foundation to build upon moving forward. Frisco's proximity to the large Denver and Front Range market remains a significant component of this foundation, especially as fluctuating gas prices pressure families and businesses to limit automobile travel to shorter distances. Based on these factors, and the most up-to-date revenue data available, staff is projecting 2014 sales and lodging tax revenues to be much greater than those of 2013, with significantly lesser rates of growth for 2015. All other major revenues have been projected at no growth for 2015, unless staff is aware of specific factors contributing to growth or decline.

Should outside economic forces collide to initiate another downturn, the Town is prepared. Conservative budget projections, coupled with one of the most stringent reserve policies in the nation, have led to the accumulation of strong reserves available for municipal operations and maintenance. Program priority lists and stakeholder surveys, continually updated since 2004, have helped department directors trim hundreds of thousands of dollars from the budget without appreciably affecting the level of service citizens have come to expect.

Staff will continue to follow a conservative budgeting philosophy moving forward. The use of reserves will only be recommended when necessary and the replenishment of those reserves will be recommended as soon as is financially feasible. Staff will continue to rely on stakeholder input to prioritize all governmental services to be fully prepared if the need for further cuts arises. Staff will also continually update Council as to the latest economic trends and revise short-term revenue projections accordingly. In this way, staff can adequately protect the short- and long-term financial stability of the Town.

Program Evaluations

In many budgets, when revenues are limited or cuts are necessary, individual line items are the first place to look in order to balance the budget. This approach can be short-sighted and the savings short-lived. When reducing the funding for a particular line item, there comes a point at which the program or service is no longer viable. As in past years, the department directors have evaluated all programs on the basis of their relative importance in Town government operations and within departmental goals, objectives, and initiatives. This prioritization serves as a road map for potential future belt-tightening, if need be.

The staff has placed each program or service into one of three categories. If the staff views a given service or program

as an essential function of Town government, it is placed in the “Core” category. “Desired” programs and services are not part of core government but are prioritized for some other reason, such as strong community expectation or desire. The “Nonessential” category contains programs or services which staff has identified as not central to the Town government and having a limited demand from the community, or having strong appeal only within certain subpopulations. For the 2015 budget, the staff is not proposing the removal of any programs or services. Rather, the Town’s goal in continuing to bring this before the council is to focus budget discussions on services and programs and not just individual line items. This will more effectively prepare the council and staff to address reductions in the future, if necessary.

These program priorities are presented as a subsection to this Introduction section under the “Program Priorities” tab.

Future Challenges and Opportunities

The primary challenge Frisco faces in both the short- and long-term continues to be a dependence on sales tax revenues. In 2013, sales tax revenues comprised slightly more than 63 percent of General Fund revenues. These revenues are extremely volatile and susceptible to many outside forces beyond the direct control of Town government. Because of this, Frisco has consistently focused on developing strategies to address the issue. In July 2005, the Town began local sales tax collection. Since then, local compliance rates have surged. The Town Council has also supported efforts to attract more stable and varied sales tax generators. After years of uncertainty surrounding the development of a Town-owned piece of land bordering Interstate 70, the Town recently came to terms on an agreement to bring regional organic grocer Whole Foods, Inc. to the site; their grand opening took place in late April of 2014. Additional restaurants and retailers at the development site will be opening at the end of 2014 and throughout 2015. The revitalization of the Town’s two main commercial areas, Main Street and Summit Boulevard, is another priority for Council. In accordance with the Peninsula Recreation Area Master Plan, the Town also began the first phase of construction of the Frisco Adventure Park in 2010. The scope of this project aims to increase Frisco’s visibility as a primary travel destination with the addition of world-class recreational amenities, including a tubing hill, a bike terrain park and a new day lodge. The fourth winter season of operations ended in April of 2014 and was a tremendous success. The Town will revisit the Peninsula Recreation Area Master Plan in 2015 to prioritize possible upgrades in the future. The Town anticipates that these facilities will not only generate revenue for the General Fund in the short-term and a possible Enterprise Fund in the long-term, but also bolster sales and lodging tax revenues by attracting additional year-round guests. In addition, the conservative budgetary and reserve philosophies that form the basis of revenue and expenditure decisions continue to provide for some flexibility.

Additional challenges for the Town of Frisco include the approach of both residential and commercial build-out and affordable housing issues. The geography of the Town largely prevents any expansion. Most development efforts are now focused on the redevelopment of existing properties. Frisco also has a very large second-homeowner population, with second homes accounting for approximately 67 percent of all homes in the town. The demand for mountain valley properties, particularly in the Rocky Mountain region, has driven the price of housing up, often making it difficult for young families to relocate to Frisco or to remain. Employers, including the Town of Frisco, have had difficulty in attracting and retaining employees as a result. Citizens of Summit County approved a measure in late 2006 enacting a 0.125 percent additional sales tax and an impact fee on new construction to be used in the funding of affordable housing projects. The Town realizes, however, that the relatively small amount of revenue generated, though a step in the right direction, will not entirely address the problem. As such, a Town-owned parcel of land, termed the Peak One Parcel, was annexed in early 2009 with the intention of developing attainable housing. In accordance with the Peak One Master Plan, ground was broken in 2010. Phase I was completed in 2011 and the final phases are on schedule for a 2015 completion date. The Town Council remains committed to developing further solutions.

Several critical and sizeable 2015 budget initiatives, including some that directly deal with the challenges discussed above, may also be difficult to implement. They will require significant expenditures for which staff has yet to identify exact costs or sufficient revenue streams to complete. It is important for Town Council to know that staff appreciates these items’ high priority within the organization’s strategic plan and will, with Council direction, continue to work toward identifying specific funding sources. The following items are of highest priority and magnitude:

- The Council's strategic goal of implementing attainable housing, specifically at the Peak One Parcel. In 2015, the budget requests continued funding to pay water, sewer, and other fees associated with the development and construction of the Peak One Master Plan. All phases of this development will be completed in 2015.
- The Council's strategic goal of revitalizing Main Street. In 2015, staff is proposing to complete phases II and III of the Main Street redevelopment project, in accordance with the Town's Step Up Main Street plan. While the 5-year capital budget has dollars identified for construction relating to this design in future years, these numbers are estimates and may not reflect actual construction costs or competing Council priorities requiring a shift in funding directives.
- The Council's strategic goal of maintaining Town infrastructure and facilities. In the 2015 budget, many requests are for refurbishment and/or maintenance of the Town's existing assets.

Summary

The Town continues to face many challenges presented by an uncertain economy while trying to preserve quality of life for our citizens. The 2015 budget reflects this uncertainty by proposing a conservative approach, recognizing the need to take advantage of opportunities for development and maintenance of the Town's assets. The Town realizes the risk of relying heavily on sales tax revenues and will continue to evaluate and pursue diversity of revenues in order to bring more balance to revenue sources.

Finally, I would like to express my appreciation to the Town Council for their work in planning for the future of Frisco and to Town staff for their dedication to providing efficient and cost-effective services to the citizens of our community. Through the prudent fiscal constraint of the Town Council, the Town of Frisco continues to provide a high level of service to our citizens and visitors during these uncertain economic times.

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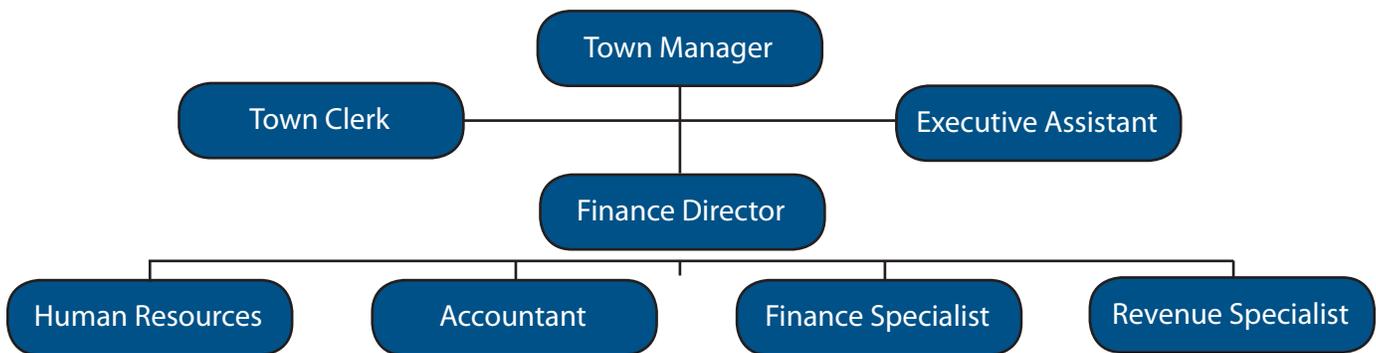


Policy Questions

<u>POLICY QUESTION INDEX</u>	<u>Page No.</u>	<u>Page No.</u>
<u>General Government and Administration</u>	14	<u>Public Works Administration Department</u> 23
1. Performance Merit	15	8. Continuation of Forestry Management Plan at PRA 24
2. Personnel Changes	16	<u>Budget Highlights</u> 24
• Convert Part Time HR Assistant to Full Time		Weed Management 24
• Convert Part Time Recreation Coordinator to Full Time		Operations and Maintenance 24
• Convert Seasonal Full Time Operations Supervisor to Full Time Year Round		<u>Public Works Streets Department</u> 25
• Add New Full Time Special Events Position		9. Street Projects 25
• Add New Full Time Water Department Operator Position		• Curb Replacement
3. Information Systems Technology Projects	16	• Asphalt Resurfacing Preservation
• Upgrade Network Performance		• Summit Blvd. Median Concrete Improvements
• Recreation Division Call Center		<u>Public Works Buildings Department</u> 26
4. Phase I Construction Step Up Main Street	17	10. Building Improvements 26
5. Summit County Preschool partnership	17	• Old Town Hall Roof Replacement
<u>Community Development Department</u>	18	• 113/117 Granite Roof Replacement 27
6. CleanTracks/Energy Smat program funding through Xcel franchise fees	19	• Nordic Lodge Carpet Replacement
• CleanTracks Business Voluntary Certification Program		• Day Lodge Roof and Gutter Repair 62
• EnergySmart Residential Program		• Concrete Repair - Clocktower
7. Community Survey	20	• Historic Park Security System
<u>Budget Highlights</u>	20	• Replace Day Lodge Furniture/Carpet
Continuation of Fee Waivers for Phase 5 of Peak One Neighborhood	20	<u>Public Works Grounds Department</u> 28
Participation in SCHA Loan Program	20	11. Park Improvements 28
<u>Police Department</u>	21	• Landscape Equipment Aerator
No Policy Questions in 2014	22	• Meadow Creek Park Pave Gravel Path
		<u>Budget Highlights</u> 29
		Bike Pathway System Upgrades 29
		<u>Public Works Fleet Maintenance Department</u> 30
		12. Vehicles and Equipment Expenditures 30
		• Replace Cat Loader
		• Replace 2005 Snogo Snowblower Attachment
		• Purchase 2 15-Passenger Vans
		• Purchase Snowmaking Fan Gun
		• Purchase Snowmobile

	<u>Page No.</u>		<u>Page No.</u>
<u>Water Department</u>	31	<u>Recreation and Cultural Department - Frisco Adventure Park</u>	41
13. Water Capital Expenditures	32	17. Revise Master Plan for the PRA	42
• Replace GMC 3500 Pickup	32	<u>Recreation and Cultural Department - Programs and Special Events</u>	43
• Well 7 construction		No Policy Questions in 2014	44
• Water Tank Exterior Rehabilitation		<u>Budget Highlights</u>	44
• Water Tank Interior Rehabilitation		Transfer Expenditures for Recreation Events and Maintenance of Recreational Facilities	44
• Leak Detection Survey		<u>Historic Park and Museum</u>	45
• Tools for Water Valve Exerciser		No Policy Questions in 2014	46
• Design 300" of Hawn Drive Main Replacement			
<u>Marketing and Communications</u>	33		
No Policy Questions in 2014	34		
<u>Marketing and Communications: Events</u>	35		
No Policy Questions in 2014	36		
<u>Frisco Visitor Information Center</u>	37		
No Policy Questions in 2014	37		
<u>Recreation and Cultural Department</u>	38		
<u>Recreation and Cultural Department - Frisco Bay Marina</u>	39		
14. Marina Capital Improvements	40		
• Crack Filling and Slurry Seal			
• Rowing Club Dock			
15. Marina Equipment Purchases	40		
• Runabout Power Head Replacement			
16. Marina Vehicle/Equipment Replacement	40		
• Two Fishing Vessels			
• Replace Pickup			
• Replace Paddle Sport Boats			
• Replace Pontoon Fleet			

GENERAL GOVERNMENT AND ADMINISTRATION



General Government consists of the following departments: Finance, Administration, Legislative, Municipal Court, Discretionary, and General Government. The Finance Department is responsible for financial reporting and management, financial planning, revenue collections, utility billing, and payroll. The Administration Department is responsible for implementation of council policy, election administration, business licenses, record management, and all municipal functions, including compensation planning, benefits administration, human resource management, and workers compensation administration. The Municipal Court Department is responsible for court processing. Discretionary expenditures are requests for funding from outside non-profit organizations. General government expenditures absorb non-specific departmental costs, such as benefits, property insurance, legal fees, IT support, etc.

2014 Department Successes:

- **GFOA Award for Outstanding Achievement in Popular Financial Reporting:** This document replaced the Annual Report and incorporates results from the 2009 community survey, summary financial information, performance measures, many brief Town facts and colorful photos. The Town received this award for its 2012 Community Scorecard. This award is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports. The Town also submitted the 2013 Community Scorecard for this award and is awaiting notification, which is expected late 2014.
- **GFOA Distinguished Budget Presentation Award:** The Town of Frisco received this award for the 2014 budget; it demonstrates that the Town budget met GFOA program criteria as a policy document, an operations guide, a financial plan and a communications device.
- **GFOA Certificate of Achievement for Excellence in Financial Reporting:** The Town of Frisco received this award for its 2012 Comprehensive Annual Financial Report; it is the highest form of recognition in governmental accounting and financial reporting and its attainment represents a significant accomplishment by a government and its management. The Town also submitted the 2013 CAFR for this award and is awaiting notification, which is expected late 2014.
- **Professional Human Resources Certification:** The Human Resources Manager obtained this certification in 2014. This achievement demonstrates mastery of the technical and operational aspects of human resources practices and U.S. laws and regulations. The exam is based on a body of knowledge that covers five different categories: Business Management and Strategy, Workforce Planning and Employment, Human Resources Development, Compensation and Benefits, Employee and Labor Relations and Risk Management.

2014 Allocation of Training Dollars:

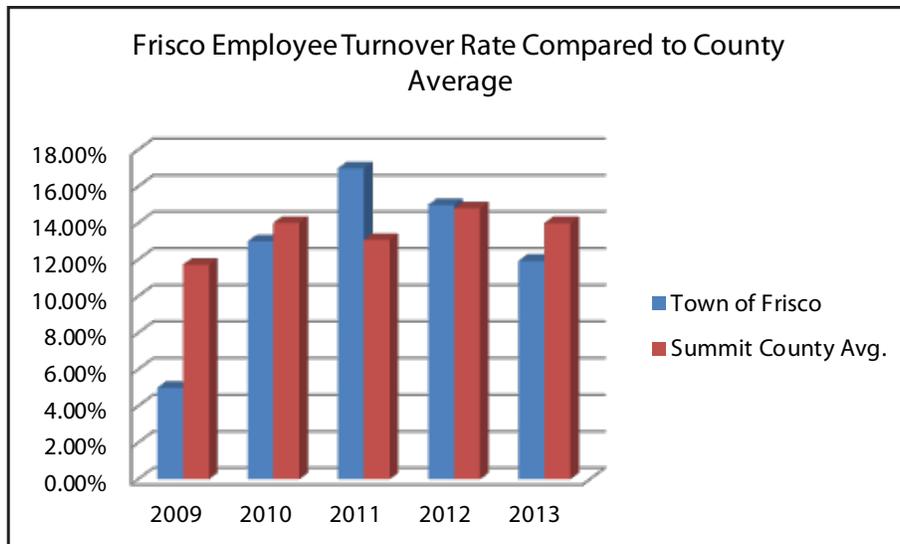
- **Administration:** Colorado Municipal League Conference; GFOA Annual Conference, CGFOA Annual Conference; Health Care Reform Webinar; MSEC Public Employer Conference; Employing People with

Disabilities Seminar; Emergency Disaster Training; Benefit Update Conference; Caselle Annual Conference; Health Eating Active Living (HEAL) Conference; Marijuana and Liquor Roundtables; Municipal Clerks Association Trainings. Training offered to all employees: ICMA Pre-retirement Seminar; Back and Fall prevention Training; CPR/AED/First Aid Training; Engaging the Volunteer of the Future Webinar; Workers' Compensation Training for Supervisors, Managers and Directors; Communication Training.

- **Finance:** CGFOA Annual Conference; UMB Bank Commercial Card Best Practices Webinar; Caselle financial software webinars; Caselle Annual Conference; Colorado Tax Auditors Coalition; CML Sales Tax Committee.

General Government and Administration:

One key indicator of performance within Administration is the employee turnover rate:



The General Government and Administration 2015 Goals include:

- Maintain an employee turnover rate at or below the Summit County average.
- Continually make improvements to Town Budget, CAFR and Community Scorecard documents to more effectively communicate with stakeholders.
- Continue to focus on improvements in safety policies and procedures, scoring a 95% grade or higher on the annual loss control audit performed by the Colorado Intergovernmental Risk Sharing Agency (CIRSA).

1. Does Council support a performance merit of up to 5.5%?

Town of Frisco employees are motivated, highly skilled, competent and engaged in the operations of the Town. The Town of Frisco recognizes these employees are critical to our success and to our goal of providing exceptional service to our community and it is important to retain these valued employees. Staff is requesting this performance merit in an effort to attract and retain quality employees; performance merits assure employees have an opportunity to earn a merit increase if performance warrants it. Mountain States Employer Council is projecting a 2.4% CPI increase in 2015; this request represents a 2.75% increase in personnel costs.

The Town's turnover rate through August of 2014 is 25%; employee turnover is detrimental to Town functions and hinders our ability to run operations in an efficient manner. Replacement requires a great deal of staff time for both hiring and training.

Maximum merit increases in other Summit County municipal governments range from 0% to 5%. Summit County government provided a 2% cost of living increase and readjusted salaries at the start of 2014 and, as such, is proposing a 2% maximum merit increase for 2015.

2. Does Council approve the following changes to Town personnel (\$70,658 – General Fund; \$47,708 - Water Fund)?

Convert existing positions:

- a) **Convert part time .67 FTE Human Resources Assistant to full time position at a cost of \$9,937:** Converting this position to full time will allow staff to ensure continued compliance with ever-changing legislative requirements and will enhance the management of general processes to be more efficient, effective and strategic. The additional time for this position will allow Human Resources to improve the quality of employee interactions and trainings, recruiting and onboarding and convert to an electronic recordkeeping environment.
- b) **Convert part time .65 FTE Recreation Coordinator to full time position at a cost of \$7,307:** The Town's recreation programs and events have grown significantly over the last several years; 2014 revenue projections were met at the end of June. Converting an existing part time year round coordinator and a full time summer seasonal coordinator into a full time year round position would enhance the quality of participant experience and allow staff to expand and improve the programs, camps and events our community desires.
- c) **Convert seasonal full time .92 FTE position at Frisco Adventure Park to full time year round Operations Supervisor at a cost of \$13,472:** The tubing hill has grown tremendously since inception and is a major amenity and source of revenue for the Town. This success is a result of having the tubing hill functional at all times during the season. It has been extremely difficult to recruit, hire and train a seasonal supervisor for this position and staff is recommending converting this position to full time in order to enhance the efficiency of tubing hill operations. One full time summer seasonal operations worker is also converted into this year round supervisor position to account for all summer operations of the bike park and maintenance of the Adventure Park as a whole.

Add new positions:

- d) **Add new full time position to Special Events Department at a cost of \$39,942:** Currently, one employee serves as Marketing and Events Coordinator; staff is requesting splitting this position into two positions: Marketing Coordinator and Events Coordinator. As the Town expands its marketing efforts and adds more events, this addition would enable the Marketing Department to better manage these growing needs while improving the quality of our efforts and those of third parties. The ability to market the Town in a thoughtful and authentic way is best served by staff who have the time to approach events and marketing with attentiveness and appropriate resources.
- e) **Add new full time position to Water Department at a cost of \$47,708:** Development increases have strained the Water Department's ability to provide adequate service levels to the public, properly maintain the water system and comply with Colorado Department of Public Health and Environment requirements. This additional position will allow staff to complete and maintain the asset management requirements of the system, implement a backflow program and maintain the distribution system and hydrants.

3. Does Council support the requested expenditures for information systems technology related projects (\$56,000 – Capital Improvement Fund: Equipment)?

- a) **Upgrade Network Performance at Town Hall, Public Works and Marina at a cost of \$26,000:** The current Cisco IP phones at Town Hall, Public Works, and Marina are no longer supported by the hardware provider. Additionally, the existing devices do not allow computers networked through the phone system to operate at the highest speeds supported by our infrastructure. The proposed telephone upgrades will ensure the voice communications for the Town will continue to be reliable, provide a high level of performance, and provide improved functionality for many years to come.

b) Recreation Division Call Center Operations Enhancement at a cost of \$30,000: As the popularity and demand for the Town of Frisco Tubing Hill, Marina and Programs and Events increases, the call volume has as well. The current options available for call routing, recorded greetings, and voicemail management are no longer sufficient to provide the public with effective customer service based call center strategies. Failure to upgrade and enhance this system will result in longer hold times and an increased number of missed calls or callers that disconnect as a result of hold times.

4. Does Council support Phase I construction of the Step Up Main Street Project (\$2,661,500 - Capital Improvement Fund)?

Main Street in its entirety, from Forest Drive to Seventh Avenue, was deeded to the Town by the Colorado Department of Transportation in 1981. In 1982, the Town initiated improvements to Main Street (Madison to Seventh Avenue), including sidewalks, on-street parking, lighting, and street furniture. This infrastructure is aging and in late 2009/early 2010, a public process was undertaken to create a design plan to update Main Street and the Central Core area. That public process resulted in a council adopted Main Street Revitalization Master Plan.

Based upon the revised phasing for this project, a total of five blocks will be improved in two phases: spring of 2015 will cover 4th Avenue to 7th Avenue and fall of 2015 will cover Madison Avenue to 2nd Avenue. The 2015 project will be bid or negotiated with the present contractor, assuming construction of Phase 1 in 2014 is satisfactory.

This request includes a \$650,000 carryover from 2014.

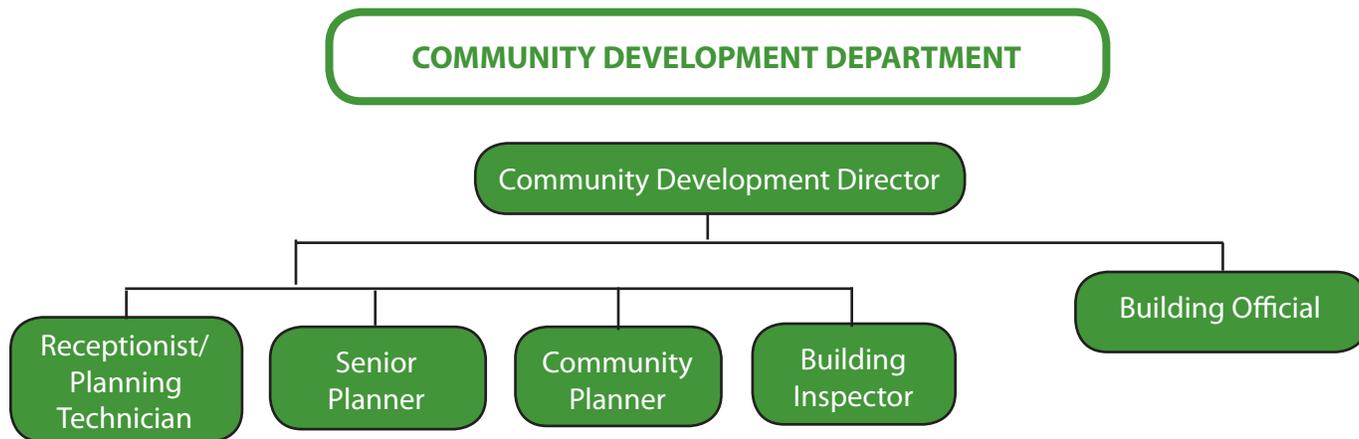
5. Does Council support partnering with the Summit County Preschool (\$65,000 – General Fund)?

The Summit County Preschool (SCP) is requesting financial assistance in order to continue to operate a quality and affordable early childhood educational facility in Frisco. Summit County Preschool is grateful for the financial assistance from the Town.

Consistent and quality early childhood education and care has been proven as a needed element for the overall well-being of children, and the preschool serves a key function in providing early childhood education and care to the community's working families. The preschool is the only private non-profit childcare facility in the Town and offers early childhood education and care services for children two months through five years of age.

Summit County Preschool sponsors various fundraisers throughout the year and applies for grants to fund specific projects, i.e. roof replacement, tuition assistance, etc. Parents and board members are actively involved in the day to day operations of SCP. Summit County Preschool participates in the Head Start and Early Head Start Programs, which offer full preschool services for lower income families. The school also continues to serve low income families on the Colorado Childcare Assistance Program, who receive discounted enrollment rates.

This funding will supplement salaries for all teachers, the cook and the program coordinator. As a long-term funding mechanism, Summit County Preschool continues to look for additional financial support to offer quality affordable early education and childcare.



The Community Development Department is committed to providing excellent community service for the building and planning process, and to creating high-quality development that furthers the Master Plan and community goals, enhances open space and recreation, and fosters sound economic development, while maintaining, enhancing, and protecting the environment whenever possible.

2014 Department Successes:

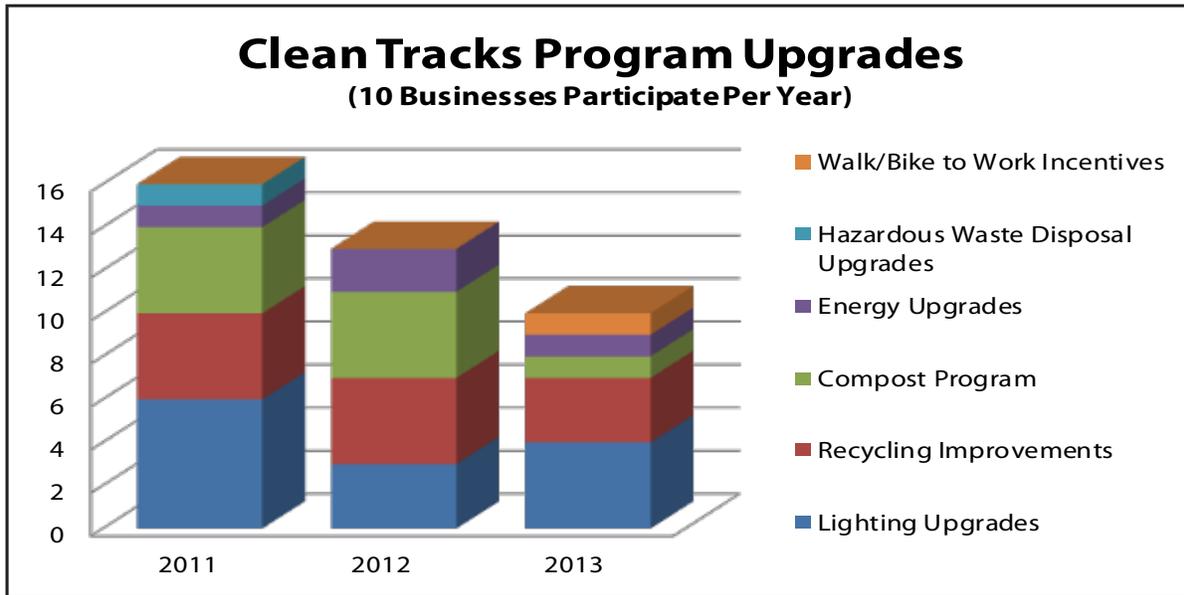
- **Reformatting of the Town’s Zoning Code:** The Community Development Department hired Clarion to assist with an assessment and reformatting of the Town’s zoning code. The last time the zoning code was overhauled was in the early 1980’s. The new format of the code is more user-friendly and contains graphics, tables and indexes for easier readability. This is a multi-phase project and continues into 2015 for detailed review and content updates.
- **2012 International Building Codes adopted:** Starting the beginning of January, the Town adopted the 2012 International Building Codes for all construction activities in the community. The adoption of the 2012 code series was a collaborative effort of all the building officials in Summit County, along with contractors and architects, to determine best practices and what amendments should be provided for building projects throughout Summit County. All local jurisdictions are on the 2012 code series and have adopted similar amendments.

2014 Allocation of Training Dollars:

- Colorado Chapter International Code Council Educational Institute; Laserfiche training; Adobe Pro training; Rocky Mountain Land Use Institute; Colorado Chapter of the American Planning Association annual conference; Sustainable Communities Institute webinar; Colorado Municipal League annual conference.

Community Development Department:

One key indicator of performance within Community Development is the number of participants in the CleanTracks environmental sustainability program:



The Community Development Department 2015 goals include:

- Continue to encourage businesses and residential property owners to reduce energy use through the CleanTracks certification program.
- Promote a greater understanding of the Town’s building and zoning codes through community open houses and other educational efforts.
- Continue to provide professional, efficient customer service, both internally and externally.

6. Does Council support funding of the Town’s CleanTracks and Energy Smart programs through dedication of a portion of the 2015 Xcel Franchise fees (\$30,000 - Capital Improvement Fund)?

Frisco signed the US Mayor’s Climate Action Agreement in 2006, performed a community-wide greenhouse gas emissions inventory in 2008, and adopted the CleanTracks Action Plan in 2009. Promoting Frisco’s sustainability (within all sectors of the community - Town government, businesses, residents, and visitors) is the goal behind these actions. For 2015, in addition to continuing to provide education and awareness to the community, the following sustainability efforts are proposed:

- a) **CleanTracks Business Voluntary Certification Program:** In 2011, the Town received a grant from the Colorado Governor’s Energy Office to start up this program in partnership with High Country Conservation Center. For the past four years of the program, ten local Frisco businesses have participated each year. Each business that has been in the program have saved on operational costs through reductions in their energy use and waste collection. In exchange for participating in the program, businesses are recognized as a CleanTracks business in the community. The program continues to be well received by the local business community and there is currently a waiting list for 2015. The request is to continue this program. **\$20,000**
- b) **Energy Smart Residential Program:** Based on direction in the Clean Tracks Action Plan and goal to assist residential homeowners with energy efficiency, High Country Conservation Center is requesting the Town participate in an Energy Smart Colorado Residential Program for its second year. All towns and Summit County Government may participate and all funding provided stays within each respective jurisdiction. Similar to the Clean Tracks Business program, this program offers energy audits and energy retrofit options to Frisco homeowners. **\$10,000**

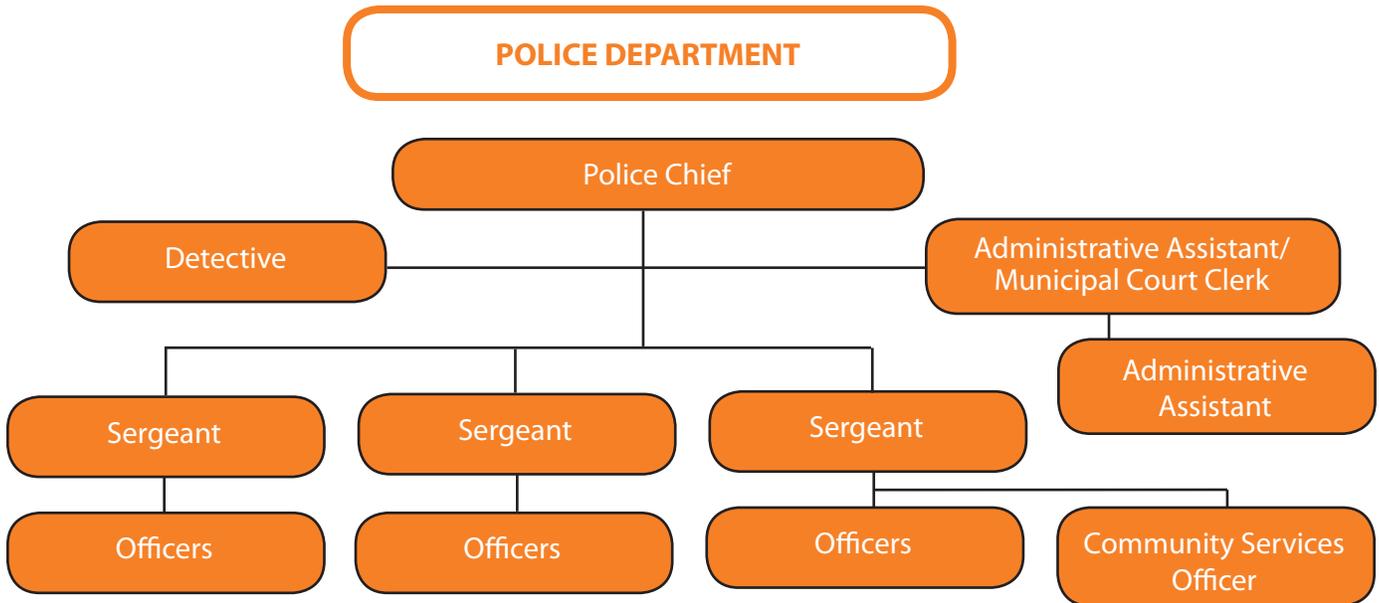
7. Does Council approve conducting a community survey (\$10,000 - Capital Improvement Fund)?

The Town of Frisco values the desires and opinions of its citizens, business-owners and property-owners in the crafting of policy, allocation of revenues and provision of services. A community survey is a useful tool in gauging such desires and opinions; public opinion also constitutes an important measurement of municipal services. The last community survey was in 2009.

Community Development Budget Highlights

- a) **Continuation of Fee Waivers for Phase 5 of Peak One Neighborhood: (\$160,000 - SCHA 5A Fund)** In the 2010 budget, Council approved a five year financial commitment for waiver of planning permit fees and building department permit fees and Town payment of sewer tap fees for this project. In 2015, this action waives legal, engineering and water tap fees and pays sewer tap fees for seventeen (17) homes at a cost of \$160,000.

- b) **Participation in SCHA Loan Program: (\$40,000 - SCHA 5A Fund)** Council remains committed to enhancing opportunities for affordable housing through the SCHA loan program. The program will now focus on assisting deed-restricted homeowners with loans to cover costs of special assessments. The Town will contribute \$40,000 in 2015 towards this goal; these funds will be retained by the Town until such time as applications are submitted to and approved by Town staff and are to be used only for deed-restricted properties located within the Town of Frisco.



The Frisco Police Department is committed to protect life and property, maintain order, and enhance the community's quality of life by working closely with citizens. The Frisco Police Department operates under a community policing philosophy – a philosophy, management style, and organizational strategy that promotes proactive problem-solving and police-community partnerships to address the causes of crime and fear, as well as other community issues.

2014 Department Successes:

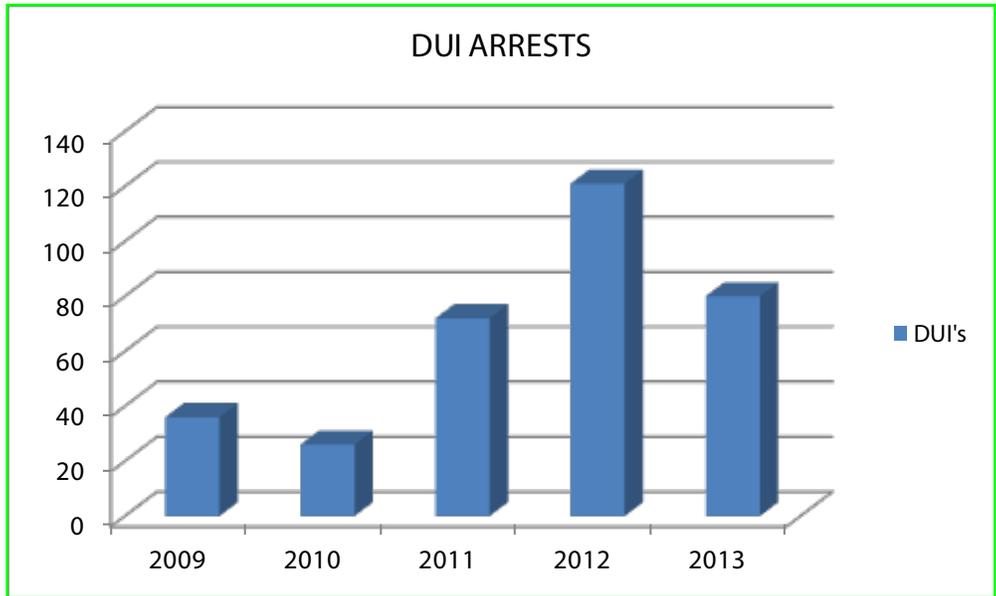
- The Town of Frisco was ranked 26 in the 30 Safest Towns in Colorado survey. Criteria for this ranking was surveying cities with a population of 2,000 residents or more; crimes were then separated into two categories: violent crimes (murder, forcible rape, robbery and aggravated assault) and property crimes (burglary, larceny, motor vehicle theft and arson). These statistics were further analyzed by calculating the number of occurrences happening out of 1,000. Frisco's specific results were: violent crimes per 1,000: 1.47; property crimes per 1,000: 12.51.
- **Enhanced DUI Enforcement Efforts:** In 2011, the Frisco Police Department began strengthening its efforts to minimize the threat of drunk drivers. Through increased patrols, and with the aid of salary reimbursements made available through the Colorado Department of Transportation for high-risk holidays, DUI arrests are on pace to exceed those of 2013 by the end of 2014. The Police Department remains committed to ensuring safe streets for citizens and visitors alike.

2014 Allocation of Training Dollars:

- Aride; Elder Abuse training; Search Warrant training; K-9 Certification; Krav-Maga Instructor recertification; Communication training; Firearms training, Arrest control training, Standardized Field Sobriety Testing; Lidar/radar training; Building clearances training; D.A.R.E.; Report writing training, Ethics training.

Police Department:

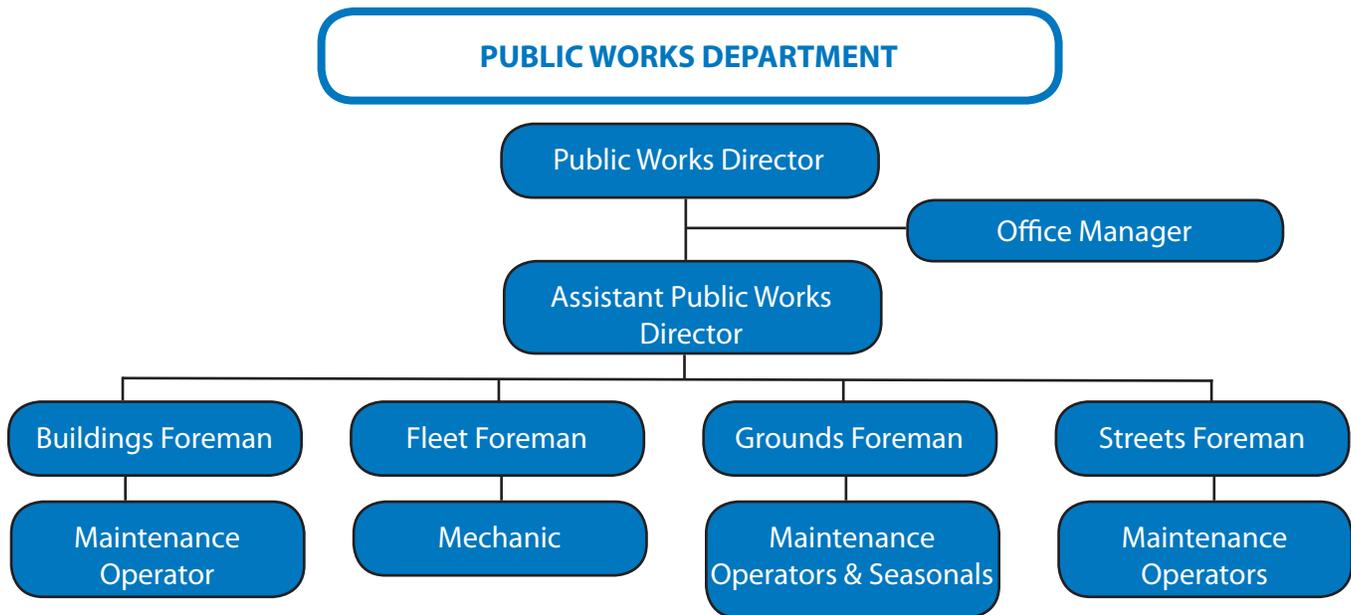
One key indicator of performance within the Police Department is the number of DUI arrests:



Police Department goals for 2015 include:

- Continue to make DUI enforcement a top priority in law enforcement, through higher visibility enforcement and a commitment to keeping drunk drivers off the streets.
- Continue staff training opportunities to ensure a greater degree of professionalism amongst department staff.
- Use performance standards to ensure a high degree of department accountability.

The Police Department has no policy questions for 2015.



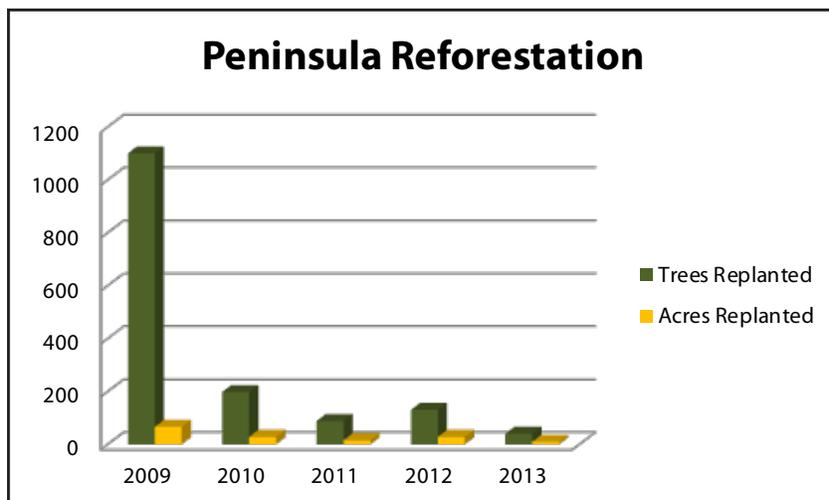
The Public Works Department consists of the following departments: Administration, Streets, Buildings, Grounds, and Fleet Maintenance. The Administration Department is responsible for maintaining existing infrastructure and developing new capital projects. The Streets Department is responsible for street maintenance, sweeping, snow plowing, and snow removal within the town. The Buildings Department provides services and maintenance to ensure quality facilities and asset management in the short- and long-term. The Grounds Department provides maintenance to Town-owned parks, public facilities, flower boxes, and street right-of-way landscaped areas. The Fleet Department provides a dependable, well-maintained fleet of vehicles and equipment, as well as specifying and purchasing all new and replacement equipment.

2014 Department Successes:

- **Forest Health and Pine Beetle Mitigation:** Staff and contractors continued to implement the Management Plan for the PRA, including the reforestation portion of the plan with additional planting scheduled for the fall. Dead and diseased trees on Town-owned and CDOT property were removed, improving public property aesthetics and reducing fire hazards.

Public Works Department - Administration:

One key indicator of performance within Public Works - Administration is the number of trees planted as part of Town reforestation efforts:



The Public Works Department - Administration 2015 goals include:

- Continue reforestation efforts on Town property.
- Continue to provide the highest level in customer service, both internally and externally.
- Continue to provide council and management input on the top capital priorities for long-term financial planning.

8. Does Council support the continuation of the Forestry Management Plan to encompass all areas throughout the Town (\$25,000 - Capital Improvement Fund)?

This project is a continuation of the Town's adopted Forestry Management Plan. Funding for this plan has previously been focused on the Peninsula Recreation Area; funding in 2015 is requested to reforest other areas of the Town as identified by Council.

Public Works Administration Budget Highlights

- **Weed Management: (\$25,000 - Lodging Tax Fund: O&M)** The Town is statutorily obligated to address weed management in the Town's rights-of-way, Town-owned land, and in Town open space. For the past seven years, the Town has contracted with Summit County government to provide this service and staff plans to continue this program. Community feedback has been very positive and staff has been pleased with the results.
- **Operations and Maintenance: (\$34,000 - Lodging Tax Fund: O&M (8000-4585); \$36,000 - Lodging Tax Fund: O&M (8000-4586))** This request for funding is intended for maintenance of the Town's parks, landscaping and utilities of recreational facilities.

PUBLIC WORKS STREETS DEPARTMENT

The mission of the Streets Department is to maintain and improve the thirty-five lane miles of public streets/alleys; drainage ways; hard-surfaced pathways; and regulatory signage in a safe and efficient manner.

2014 Department Successes:

- **Streets Improvements:** The Town crack-filled and applied slurry seal surface treatment to the following streets: Bill’s Ranch Road, Hunter’s Circle, McKee’s Way, Sixth Avenue (south of Main Street), Madison Avenue, Belford Street, Larson Lane, Alpine Court, Frisco Street, Second Avenue and Fourth Avenue (south of Main Street). The Town also replaced the deck on the Waterdance pedestrian bridge.

2014 Allocation of Training Dollars:

- American Public Works Association Western Slope Snow & Ice Conference; American Public Works Association Snow & Ice Conference; National Snow Rodeo.

Public Works Department - Streets:

Key indicators of performance within Public Works - Streets are the respective costs per mile for streets and paved pathway maintenance:

Streets Data

Public Roadway	2011	2012	2013
Maintenance Cost Per Lane Mile*	\$22,600	\$22,275	\$22,275

*Includes road maintenance projects added in 2013 and associated equipment and fuel usage.

The Public Works Department - Streets 2015 goals include:

- Continue to keep the rising costs of streets and paved pathways maintenance at a minimum.
- Reconstruct and rehabilitate deteriorating asphalt surfaces to ensure safety, longevity and attractiveness.
- Continue on-going streets maintenance programs to ensure the upkeep of Town assets, including the resurfacing of asphalt roadways and the replacement of curbs and median rockwork.

9. Does Council support the following street projects for 2015 (\$240,000 - Capital Improvement Fund)?

- a) **Curb Replacement:** These funds are to be utilized for concrete curb replacement in those core areas that will not be reconstructed through the Main Street improvements, as well as damaged curb along Summit Boulevard. **\$40,000**

- b) **Asphalt Resurfacing Preservation:** As a component of maintaining existing Town assets and the quality of Town streets, this request is part of the ongoing street maintenance program. This year’s work includes crack filling all of the Town’s residential streets. **\$100,000**

- c) **Summit Boulevard Median Concrete Improvements:** These improvements are a continuation of the replacement of the river rock with colored/stamped concrete on the Summit Boulevard median, which was approved by Council in 2012. This section will replace median rock treatments from School Road to Ten Mile Road. This is year six of a seven year project. **\$100,000**

PUBLIC WORKS BUILDINGS DEPARTMENT

The mission of the Buildings Department is to effectively maintain forty Town-owned structures, thus ensuring the future viability of the Town's investments. A special emphasis will be placed upon energy efficiency and environmental sustainability when upgrading or repairing Town facilities.

2014 Department Successes:

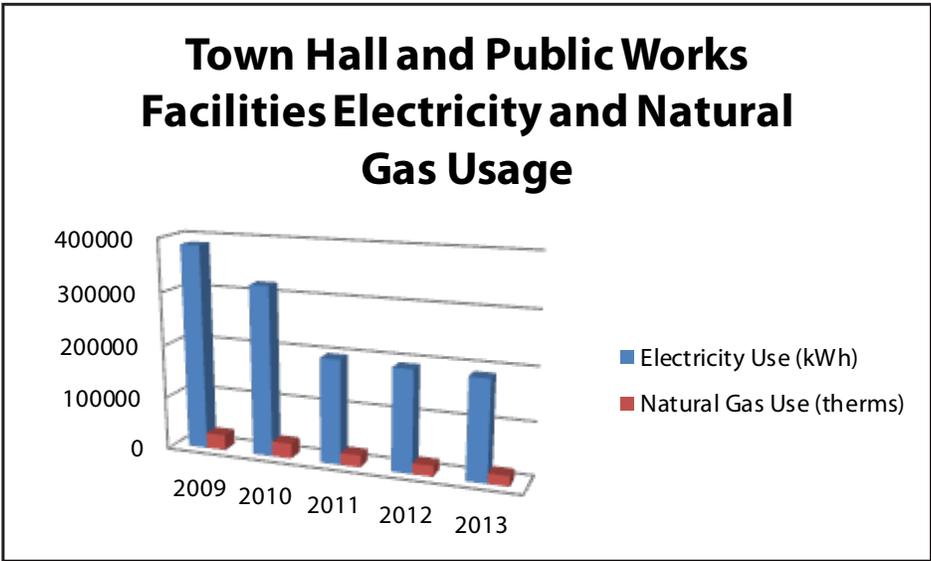
- **Facility Capital Improvements:** At the Public Works shop, the boiler and oil burner were replaced. Server room cooling upgrades were made at both the Public Works shop and at Town Hall. Various smaller projects were completed at the Frisco Day Lodge, the Frisco Historic Park and the restroom facilities at Walter Byron Park.

2014 Allocation of Training Dollars:

- Xcel Energy's Latest Light Technologies; Thermal Imaging Training; Energy Efficiency Road Show.

Public Works Department - Buildings:

Key indicators of performance within Public Works - Buildings are the usage of both electricity and natural gas at large town facilities:



The 2015 goals of the Public Works Buildings Department include:

- Continue to implement upgrades to increase the energy efficiency of Town-owned structures.
- Continue on-going building maintenance programs to ensure the upkeep of Town assets.
- Increase the security of Town-owned structures in the Historic Park.

10. Does Council approve the following building improvements for 2015 (\$122,500 - Capital Improvement Fund; \$65,000 – Lodging Tax Fund - Recreation)?

- a) **Old Town Hall Roof Replacement:** Staff has detected many leaks in the roof of the Old Town Hall Building where the Visitor Information Center is located. In addition, ice builds up on the northeast corner of the roof and, when it melts, this ice discharges across the sidewalk on the north side of the building, causing safety concerns. **\$20,000**

- b) 113/117 Granite Employee Housing Roof Replacement:** Staff has detected leaks and ice buildups on the roofs of both employee housing units. Replacement of the roofs is necessary to totally seal and preserve these buildings. **\$20,000**
- c) Nordic Lodge Carpet Replacement:** This building has a great deal of activity year round – Nordic skiing in the winter and Fun Club in the summer. The carpeting in this building has had excessive wear and is many years old. **\$6,000**
- d) Day Lodge Roof/Ice Remodel and Gutter Repair:** : Due to freeze/thaw cycles on the Day Lodge’s south side, roof and gutters need to be repaired to direct water away from the public area and to reduce icing issues. **\$20,300**
- This request includes a carryover of \$5,300 from 2014**
- e) Concrete Repair - Clocktower:** The concrete surrounding the Clocktower on the west side of Town Hall has deteriorated and there are many areas staff considers tripping hazards; this area needs to be resurfaced to reduce the Town’s insurance liability. **\$7,500**
- f) Historic Park Security System:** In the fall of 2011, after the Historic Park arson, staff began researching a surveillance system for the Museum and Historic Park. The Museum is currently using limited live staff monitoring and dummy cameras with window decals as a deterrent. Over the last three years (2011-2014), an increase in Museum and Town events attendance has resulted in an increase to theft and damage to Museum property (i.e. graffiti, artifact theft and breakage). Staff recommends installation of a video security system similar to the system currently used in the Public Works Facilities. **\$5,000**
- g) Replace Day Lodge Furniture and Carpet:** The Day Lodge is heavily used, particularly in the winter; the carpeting is stained and the furniture is severely scratched in some places. Some of the furniture is no longer being used and staff recommends replacing both the carpet and furniture to assure visiting the Day Lodge continues to be an enjoyable experience for our guests. **\$38,700 - Lodging Tax Fund**
- h) Stain/Paint Town Properties:** This maintenance program provides for exterior maintenance of Town-owned buildings every four years: **\$70,000**

PUBLIC WORKS GROUNDS DEPARTMENT

The mission of the Grounds Department is to effectively maintain and improve approximately two hundred thirty acres of parks and open space property owned by the Town, furthering the outdoor enjoyment of citizens and visitors.

2014 Department Successes:

- **Parks Improvements:** Improvements to the Town's parks included: updated irrigation hardware at all irrigation locations and new irrigation hardware and communications at the Adventure Park and Peak One Neighborhood; Historic Park landscaping and installation of bike rack; implementation of the PRA ball- and multi-purpose field maintenance plan; tree planting at bike park to include drip irrigation; and the resolution of various drainage issues at the Adventure Park.

2014 Allocation of Training Dollars:

- Beacon Athletics Turf Maintenance; International Society of Arboriculture-Rocky Mountain Chapter Annual Conference.

Public Works Department - Grounds:

One key indicator of performance within Public Works - Grounds is water usage in irrigation operations. In 2014, the Water Department and Public Works – Grounds will be installing meters for the highest irrigation usage zones on public properties. Beginning in 2014 (and included in the 2015 budget document), staff will report on this water usage. Upgrades completed over the past few years and in 2014 should help to reduce usage totals.

The 2015 goals of the Public Works Grounds Department include:

- Complete upgrades on irrigation system to enable real-time cellular control over all irrigation zones, enabling staff to better manage water usage.
- Complete year two of a two-year deep-tine aeration, topdress and overseed project on public parks and fields, including Walter Byron park, the Historic Park ground, Peak One Neighborhood and the Frisco Adventure Park.
- Continue on-going maintenance projects to ensure the upkeep of Town assets and public spaces, including hanging flower baskets and planters on Main Street.

11. Does Council support the following capital expenditures for park improvements (\$35,500: Conservation Trust Fund)?

- Landscape Equipment Aerator:** The Town currently has a narrow manually-operated aerator; this request is for a wider unit that can be attached to a mower to provide greater efficiency and a more effective aeration system. **\$17,500**
- Pave Gravel Path at Meadow Creek Park:** The path at this park currently has a crusher fine surface. Staff believes an asphalt path will improve maintenance operations and provide better surface for users of the park. **\$18,000**

Public Works Grounds Budget Highlights

- **Frisco Bike Pathway System Upgrades: (\$8,750 - Capital Improvement Fund)** In 2011, staff performed an assessment of the current bike path system in the Town and found several problems with the current signage: signage did not indicate the direction of the pathway; signage only functioned in one direction; some signage was not visible; and signage did not indicate where the path was leading, i.e. to Main Street, Rec Path, Summit Boulevard, Dillon, etc. In order to make Frisco a better bike friendly town, staff recommended significant improvements to the existing signage to address the above issues. Total cost of the project is \$50,000; Council approved this project in its 2012 budget, authorizing \$15,000 for 2012 with the remainder (\$35,000) spread over a four year period. 2015 is the final year of the project.

PUBLIC WORKS FLEET MAINTENANCE DEPARTMENT

The mission of the Fleet Maintenance Department is to maintain the approximately one hundred thirty pieces of Town-owned equipment and vehicles, ensuring their safe operation and providing a high level of internal customer service. The Fleet department will continue to periodically replace and upgrade all vehicles as necessary based on a schedule coordinated between the Town's Public Works Department and Administration.

2014 Department Successes:

- **Fleet Services:** In accordance with the Town's vehicle replacement schedule, the following vehicles were replaced in 2014: A plow truck, a motorgrader and vehicles for the Police Department, Administration, Special Events Department, Public Works Department and the Water Department.

2014 Allocation of Training Dollars:

- Drive Train Industries Mechanic Maintenance; Ski Area Vehicle Maintenance Institute Conference; Rocky Mountain Fleet Managers Antifreeze Seminar.

Public Works Department - Fleet Maintenance:

One key indicator of performance within Public Works - Fleet Maintenance is the number of reported breakdowns of Town equipment and vehicles. In past years, the Town has reported mileage comparisons between gas-powered and hybrid vehicles as a performance measure for Fleet Maintenance. Beginning in 2014, staff will begin tracking the number of reported vehicle and equipment breakdowns as a more effective measure of Fleet Maintenance performance. The new data will be presented in the 2015 budget document.

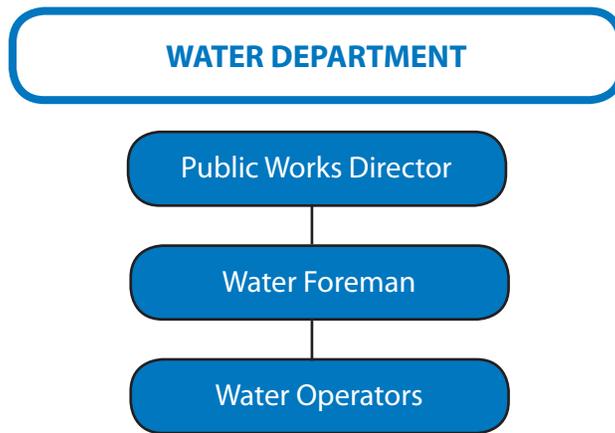
The Public Works - Fleet Maintenance 2015 goals include:

- Continue to reduce the number of breakdowns of Town equipment and vehicles.
- Continue to provide a high level of internal customer service.
- Continue on-going fleet maintenance and replacement programs to ensure the upkeep of Town assets and the safety of Town employees.

12. To maintain existing Town equipment and assure maximum trade-in values, does Council support leasing the following expenditures requested for capital vehicles and equipment (Lease cost: \$195,000 - Capital Improvement Fund: Equipment)?

Note: This equipment will be leased for three years; the costs listed below are purchase prices (totaling \$576,500) but the estimated cost to lease is \$195,000.

- a) Replace Cat 938H Loader (PW) - purchase price: \$250,000**
- b) Replace 2005 Snogo Snowblower Attachment (PW) - purchase price: \$220,000**
- c) Purchase 2 15 Passenger Vans (Rec) – purchase price: \$70,000**
- d) Purchase Snowmaking Fan Gun (PRA) – purchase price: \$25,000**
- e) Purchase Snowmobile (PRA) – purchase price: \$11,500**



The mission of the Water Department is to provide safe, dependable potable water service to the community, to operate and maintain the Town water system in accordance with Colorado Department of Public Health and Environment standards, and to meet the high standards of citizens and guests.

2014 Department Successes:

- **Water System:** The Water Department identified a location and completed design for an additional water well to meet customer needs and purchased chlorine analyzers and a water valve exerciser.

2014 Allocation of Training Dollars:

- Various Western Slope Water Education seminars for licensing renewal; American Society Sanitary Engineers for Backflow License Renewal.

Water Department:

One key indicator of performance within the Water Department is total Town-wide water usage:

Water Usage Comparison to 2013

Year	Water Usage Gallons	Water Usage Acre/Feet	Percentage Change From Previous Year	Comparison to 2013
2009	276,581,260	848.80	8.89%	24.74%
2010	285,946,889	877.50	3.38%	28.96%
2011	240,219,050	737.20	-15.90%	8.34%
2012	269,937,000	828.40	12.37%	21.74%
2013	221,729,000	680.5	-17.86%	-

The Water Department 2015 goals include:

- Continue to educate the public on the benefits of water conservation to keep water usage growth rates to a minimum.
- Continue to test output to ensure the high standards of citizens, guests and the Colorado Department of Public Health and Environment are being met or exceeded.
- Continue on-going water maintenance projects and plan for future capital upgrades, including the construction of a new well, to ensure the upkeep of Town assets and to provide for the future needs of the community.

13. Does Council approve the following Water Department capital expenditures for 2015 (\$1,262,000 - Water Fund)?

a) Replace GMC 3500 Pickup: This vehicle has been in service for 10 years and is part of the Town's vehicle replacement program to maintain the Town's existing assets. **\$35,000**

b) Well 7 Construction: Because of the increased demand on the water system, an additional water well needs to be constructed to provide adequate domestic water service to the community. Staff is requesting funding for construction of the facility, to be located at the Public Works property. **\$700,000**

This request is a carryover from 2014

c) Water Tank Exterior Rehabilitation: As a result of water tank inspections done in 2011, corrosion was observed in several areas of both the 850,000 gallon water tank on the Dam Road and the 500,000 gallon water tank located near the water treatment plant. Funding will allow the Town to maintain these assets by replacing the existing exterior coating of the tanks. Rehabilitating both tanks at the same time provides an economy relative to one mobilization cost. **\$350,000 (\$200,000 – 850,000 gallon tank; \$150,000 – 500,000 gallon tank)**

This request is a carryover from 2014

d) Water Tank Interior Rehabilitation: As a result of water tank inspections done in 2011, corrosion was observed in several areas. This project will include sandblasting and epoxy coating of the interior surface of the 850,000 gallon water tank on the Dam Road. **\$125,000**

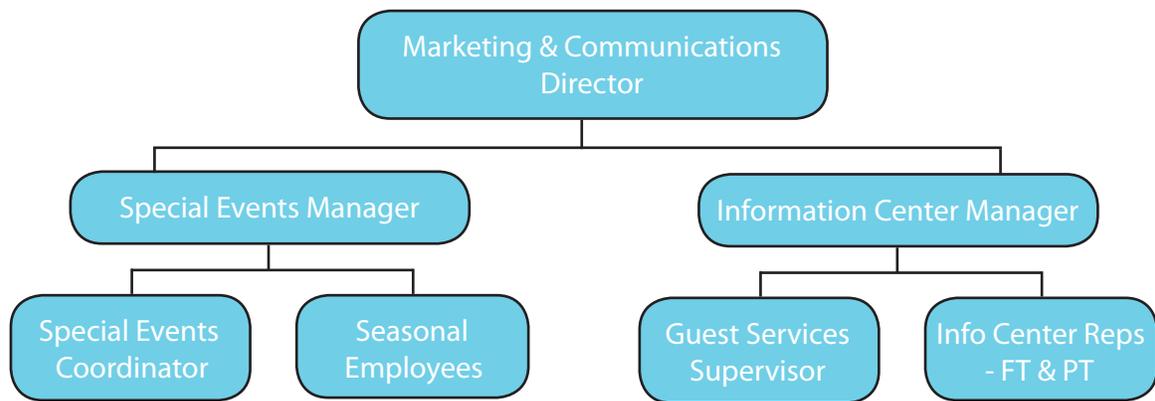
This request is a carryover from 2014

e) Leak Detection Survey: Every three years the Town conducts a system wide leak detection survey to locate leaks within the system and/or private service lines to minimize water wastage. **\$12,000**

f) Tools for Water Valve Exerciser: In 2014 Council approved the purchase of a tow behind valve exerciser. This request is to stock specialty tools that will make the exerciser more efficient during these work activities. **\$10,000**

g) Design for 300' of Hawn Drive Main Replacement: This request is to develop engineering design for the replacement of approximately 300 feet of water main in the area of this year's water main break in the area of Hawn Drive and Meadow Drive. **\$30,000**

MARKETING AND COMMUNICATIONS



The mission of the Marketing and Communications Department is to improve marketing, advertising, communications, and public information services, and to bolster the Town's economic activity by raising Frisco's profile on the Front Range of Colorado and beyond.

2014 Department Successes:

- Increased public relations efforts resulted in more coverage for Frisco including NBC Sports, Active.com, Telemundo, AOL Travel, USA Today, AAA Encompass Colorado, Grand Junction Free Press, Austin American-Statesman, Channel 7/Honda, Denver Life, Channel 2 Denver, Fox 31 Denver, Channel 9 Denver and various family oriented and international blogs.
- Town of Frisco was the first client to take advantage of Fox 31 "Everyday" show, a destination segment which featured 5 segments over one week and provided a creative way to leverage advertising dollars.
- Strengthened the Town's relationship with Copper Mountain by sharing and posting press releases, sharing media visits (both Copper and Frisco) and collaborating on inaugural Frisco/Copper Magazine.
- Expanded and updated photography and video library in order to be more nimble in acquiring media coverage.

2014 Allocation of Training Dollars:

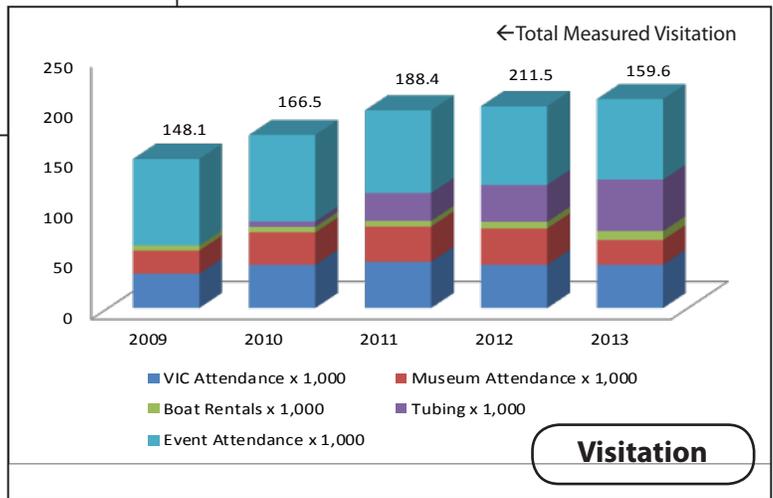
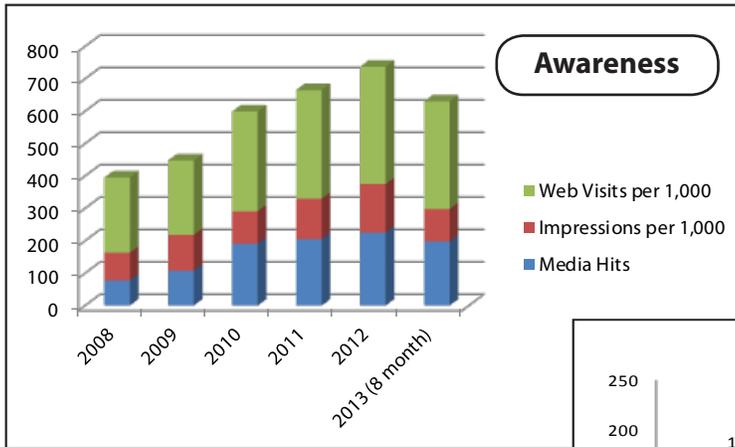
- InDesign online class
- Colorado Governor's Tourism Conference
- Destimetrics seminar

The Marketing and Communications Department 2015 goals include:

- Continue to increase visitor awareness of Frisco as a travel destination and increase overall visitation to the Town.
- Maximize the Town's exposure on news outlets and increase presence in national markets.
- Continue to positively impact lodging occupancy rates and revenue generation for the business community and the Town.

Marketing and Communications Department:

Key indicators of performance within the Marketing and Communications Department include exposure (awareness) and visitation totals:



The Marketing and Events Department has no policy questions for 2015.

MARKETING AND COMMUNICATIONS: EVENTS

The mission of the Special Events Department is to support the overall marketing vision of the Town of Frisco through the development and implementation of a diverse calendar of events that market our unique mountain character, while preserving a sense of community and creating a positive economic impact.

2014 Department Successes:

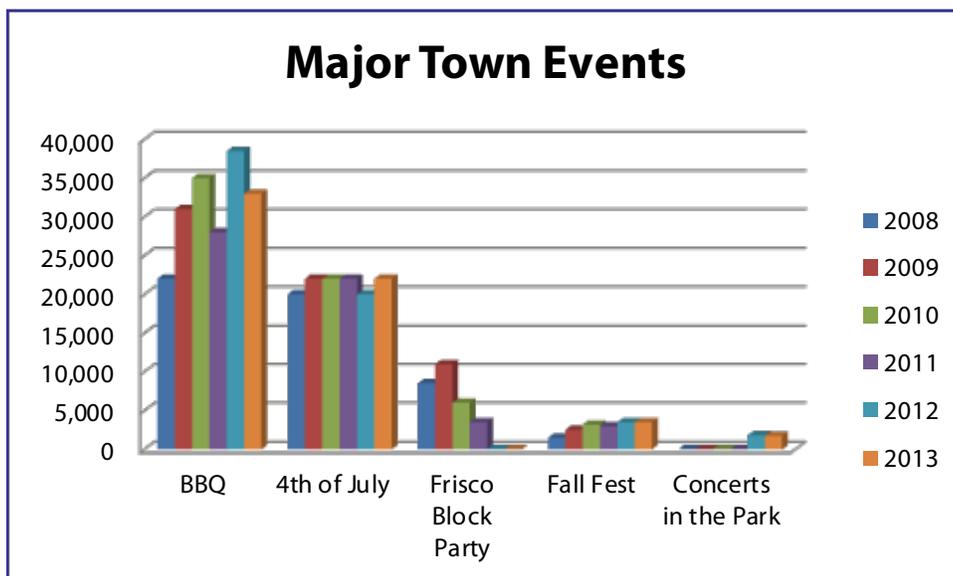
- Due to the prestige of the Frisco BBQ Challenge and the Town’s relationships with BBQ vendors, participation of non-selling teams sold out of in a record fifteen minutes. 2014 BBQ was a record setting year financially, with Friday sales 7% higher and Saturday sales 2% compared 2013 sales.
- The Town added a new event - the Barkus Parade, a costumed dog parade up and down the sidewalks of Main Street, which resulted in great public relations and visitor/local experiences.
- Fall Fest was re-designed to focus on local restaurants and showcase local/regional art. With a large tent featuring the cuisine of 14 local restaurants, as well as an art show in the Historic Park, Fall Fest had the best attendance at this event than any previous years.
- Wassail Days is being remodeled to create meaningful experiences for guests and locals while showcasing merchants. The Santa Dash will be transformed into the ‘Ugly Sweater Challenge’ where participants in their outrageous holiday sweaters will charge up Main Street, competing in several obstacles along the way. The holiday lighting schedule will also be expanded.
- Frisco partnered with over seventeen non-profits through events, raising over \$66,922 at BBQ, 4th of July, Concerts in the Park and Fall Fest.

2014 Allocation of Training Dollars:

- Colorado Governor’s Tourism Conference
- General management classes

Marketing and Communications Department - Special Events:

One key indicator of performance within Special Events is total event visitation:



The Marketing and Communications Department - Special Events 2015 goals include:

- Continue to increase visitor awareness of Frisco as a travel destination and increase overall visitation to the Town.
- Continue to pursue Town-sponsored events that exemplify Council's mission, vision and values.
- Continue to create a diversified calendar of events that attracts a broad spectrum of visitors throughout the year.

The Marketing and Communications: Events Department has no policy questions for 2015.

FRISCO VISITOR INFORMATION CENTER

The Frisco/Copper Information Center strives to disseminate information to potential and current visitors and be a conduit between the Marketing Department and local businesses. 2015 will be the seventh year that the Information Center has been managed by the Town.

2014 Department Successes:

- Served 31,178 visitors from January through August of 2014; visitation in July and August of 2014 increased 6% compared to the same time in 2013.
- Improved social media presence and direction, resulting in an increase of 7.5% of Facebook likes.
- Revised the visitor survey to incorporate net promoter scores and implemented a plan to randomly survey guests

2014 Allocation of Training Dollars:

- Colorado Governor's Tourism Conference
- Dale Carnegie Communication training
- Countywide Info Center meetings/training
- Copper meetings/training
- CPR training

Marketing and Communications Department - Visitor Information Center:

One key indicator of performance within the Visitor Information Center is the number of guests assisted:

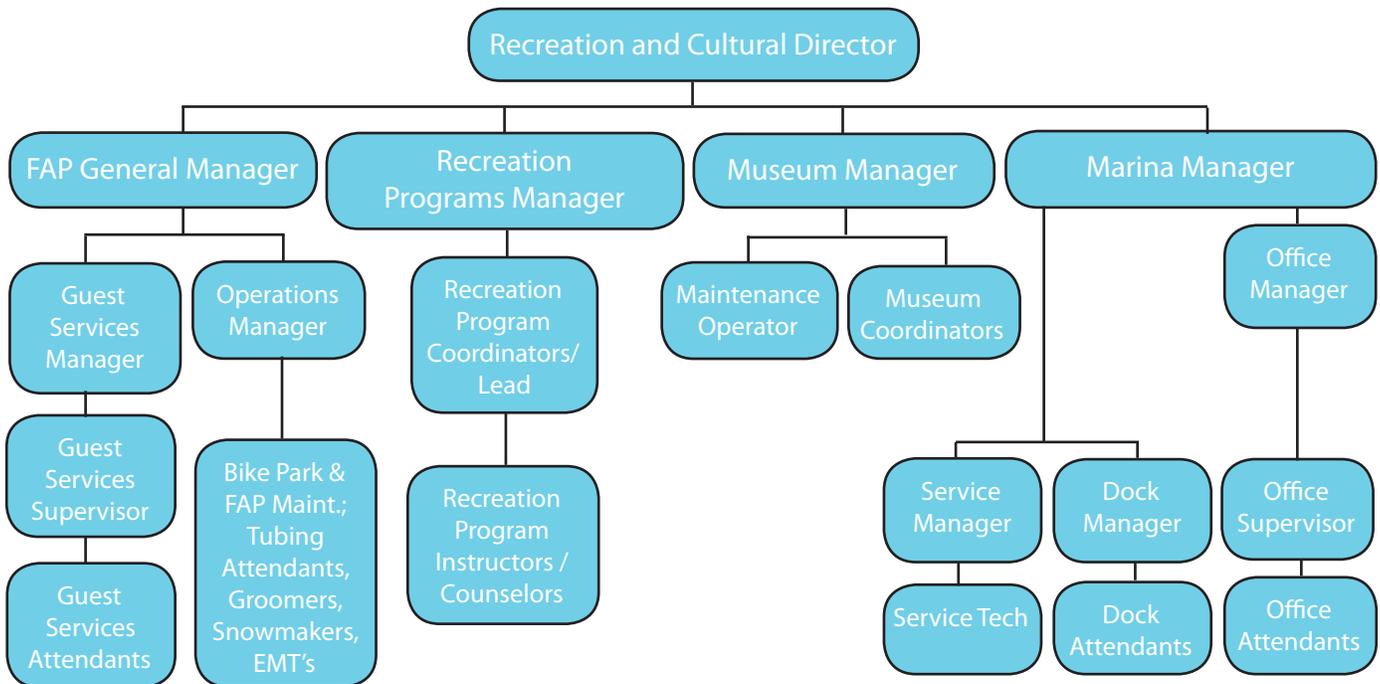


The Marketing and Communications Department - Visitor Information Center 2015 goals include:

- Increase visitor awareness of Frisco's business community, public amenities, and recreational opportunities.
- Continue to have a positive impact on the average length of stay of visitors and help visitors develop an affinity for Frisco as a travel destination.
- Continue to have a voice in statewide tourism discussions through a seat on the board of the State Welcome Center Conference.

The Visitor Information Center has no policy questions for 2015.

RECREATION AND CULTURAL DEPARTMENT



The Town of Frisco developed a Recreation Department in 2010 and that department continues to evolve. Recreation amenities are being integrated into this department to provide our guests with seamless customer service. The Recreation and Cultural Department now consists of the following departments: Frisco Bay Marina, Frisco Adventure Park, Frisco Historic Park and Museum, and Recreation Programs. To more accurately identify responsibilities of this department, its name was changed in 2013 to “Recreation and Cultural Department”. The new department mission statement is “The Town of Frisco Recreation and Cultural Department delivers unique and exceptional experiences through sustainable, recreational and education opportunities, connecting the past, present and future to the community.”

2014 Department Successes:

- **Recreation:** The Recreation Department was restructured in 2012 to include the following divisions: The Frisco Adventure Park (FAP), Recreation Programs and Events, the Frisco Historic Park and Museum and the Frisco Bay Marina.

2014 Allocation of Training Dollars:

- Counselor/State Licensing Training; CPR/First Aid; Child Abuse/Neglect Training; Colorado Parks and Recreation Association’s Annual Conference; Medical Administration Training.

FRISCO BAY MARINA

The Frisco Bay Marina strives to provide excellent customer service, knowledgeable, friendly staff, and professional marine services while remaining financially viable. Presenting a clean, well-maintained marine/park environment with exceptional amenities for the community and for visitors, and to continually upgrade those amenities to reflect changing priorities are important components of this mission.

2014 Department Successes:

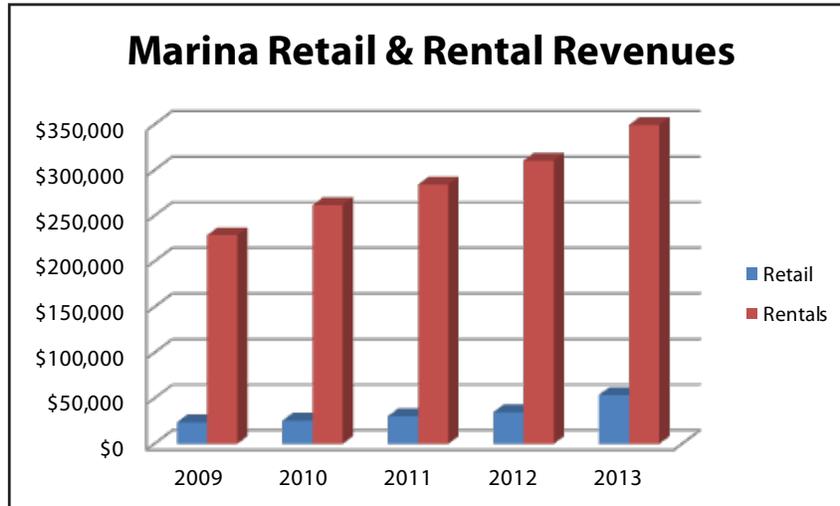
- All docks at the Marina were fully operational by June 27.
- To prevent ice heaving, ten fuel dock anchors were replaced with 10,000 blocks and 20 foot poles.
- Installed private dock auto launcher, sunshades, and heaters and insulation in the maintenance facility.
- Slip fees and rental revenues surpassed budget projections, indicating customers are returning after two seasons of drought.
- Established the junior employee program; two outstanding young adults participated during the summer rental season.
- The intersection lane reconfiguration has made exiting the marina much easier for our guests.
- The SeasonFive Summit Games were hosted by the Marina and the Programs Division in July; participation increased from 2013 due to the event moving to a better time of year, moved from June to July, and by the Programs Division adding the Frisco Triathlon to the list of possible events over the weekend.
- Stand Up Paddleboard rental hours were extended, resulting in increased usage.
- Hours of operation were extended in 2014 into the early evening hours, thereby resulting in increased revenue of boat rentals. All of this was accomplished without increasing the personnel budget.

2014 Allocation of Training Dollars:

- CPR, First Aid and AED certification for all staff
- Aquatic Nuisance Species Prevention training
- Online training for BRP (outboard motors)
- Denver Boat Show
- Colorado Springs Boat Show
- MSEC Communications Training
- Industry-specific webinars
- International Marina and Boatyard Conference

Recreation and Cultural Department - Marina:

Key indicators of performance within the Marina include rental and retail revenue totals:



The Recreation and Cultural Department - Marina 2014 goals include:

- Continue to increase retail and rental revenues through the expansion of product offerings and a focus on new and emerging trends in the water-sports industry.
- Increase service revenues year-round based on the 2013 addition of a full-time service manager position.
- Rebuild annual slips and moorings customer base after two years of drought conditions and low water levels.

14. Does Council support the following Marina capital improvements (\$45,000 – Marina Fund)?

- Crack Filling and Slurry Seal:** This request is for repairs to the Marina parking area where there are over twenty spots needing fill and seal. **\$35,000**
- Rowing Club Dock:** Due to the increasing popularity of the Rowing Club, there is a need for two docks. A new dock was installed in 2012 and the remaining dock is over 10 years old, is rotting and can no longer be removed from the water. **\$10,000**

15. Does Council support the following Marina equipment purchases (\$12,000 - Marina Fund)?

- Runabout Power Head Replacement:** This request is for two standby powerheads for the runabouts. In the summer of 2014, two of these boats were out of service for 4-5 weeks awaiting replacement power heads, resulting in an approximate loss of revenue of \$23,000. **\$12,000**

16. Does Council support replacement of the following Marina vehicles/equipment (\$228,500 - Marina Fund)?

In keeping with the Marina's replacement plan, paddle rental vessels are sold at the end of the season; the Marina then purchases replacements to keep the fleet at current capacity. Typically, the Marina sells used paddle vessels for more than the original purchase price.

- Two (2) Fishing Vessels: \$20,000**
- Replacement Pickup: \$43,500**
- Replace Paddle Sport Boats: \$15,000**
- Replacement Pontoon Fleet: \$150,000**

FRISCO ADVENTURE PARK

The Frisco Adventure Park (FAP) at the Peninsula Recreation Area (PRA) consists of the Day Lodge and the following amenities; tubing hill, ski and ride hill, bike park, disc golf course, multi-purpose field, baseball field, Nordic center, skateboard park, great lawn and horseshow pits. The Frisco Peninsula Recreation Area is the community's primary venue for winter and summer recreational amenities that embraces the mountain lifestyle.

2014 Department Successes:

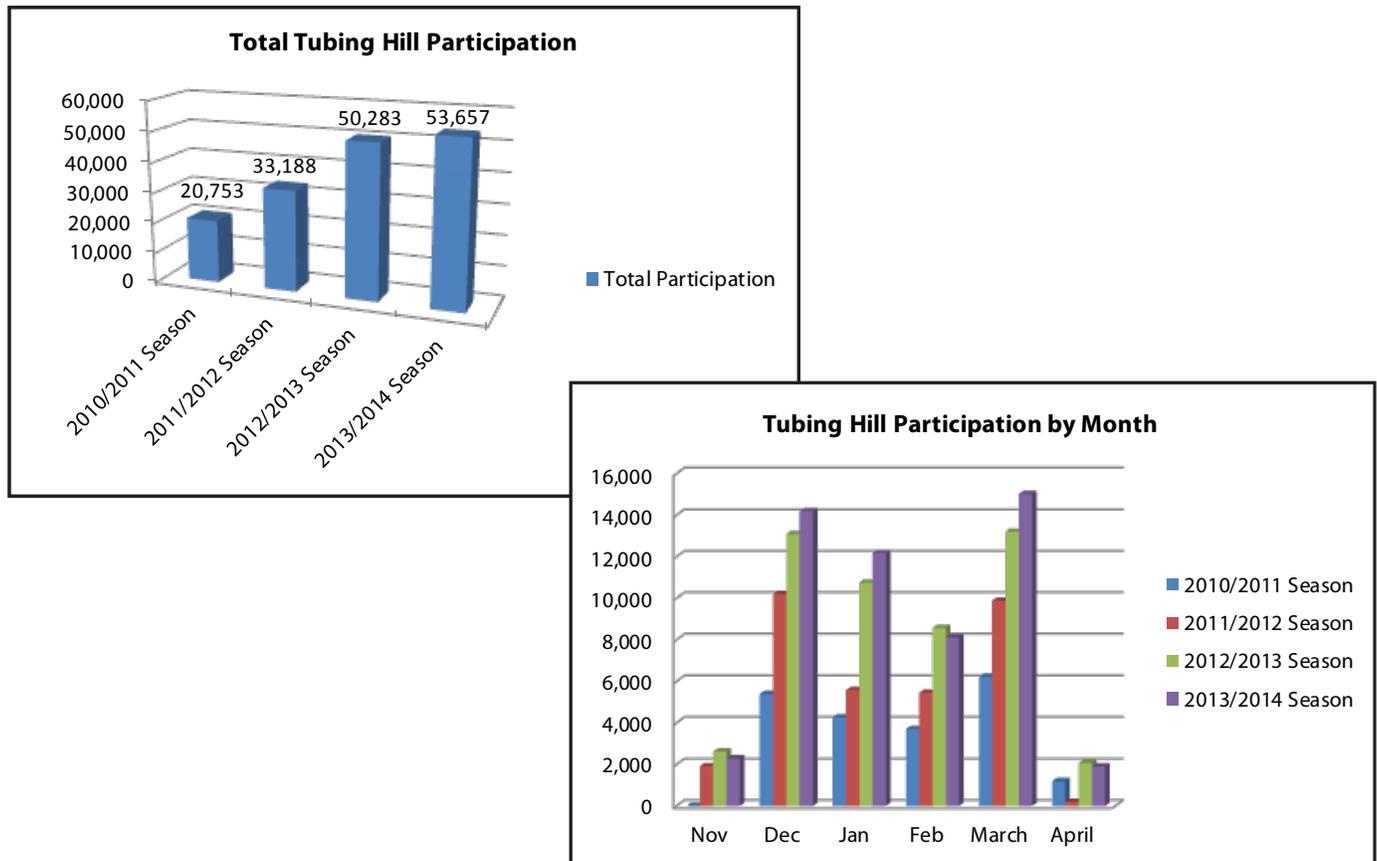
- Total tubing participation for the 2013/2014 season hit 53,657, which was a 7% increase over the previous season. Record setting day on the tubing hill was December 31, 2013 with 1,338 tubing participants.
- Beginner ski and ride lessons continued with Copper Mountain. Lesson participation increased 13% compared to the previous season. The "rollover" lesson product was added for the 2013/2014 season. A terrain-based learning environment was created to help with the "never-evers" on the mountain.
- Bubble Gum Cup Ski Race Series was added to the list of events. This was a community ski race for all ages and a collaborative effort with Summit Nordic Ski Club, Team Summit, Team Breckenridge, and Special Olympians.
- Family Nights at the Adventure Park continued through the month of July.
- Nature hikes on the Peninsula were added to the programming schedule in July and August.
- The Family Fun Fest event, a partnership with Always Mountain Time News Outlet, was successful once again with over 1,000 participants and a new offering of "Kids Eat Free" in Frisco campaign.
- A new event was added this year entitled "Goodbye to Summer – Dirt Jump Jam" with over 200 participants/spectators.
- The Peninsula maintenance building was approved and constructed.

2014 Allocation of Training Dollars:

- National Ski Area Association – Membership
- National Ski Area Association's Regional Conference
- EMT (Emergency Medical Technician) training
- TIPS (Training for Intervention Procedures) for management staff
- Colorado Parks and Recreation Association – Membership and Director's Section
- Rocky Mountain Leadership Program
- CPR, First Aid and AED certification for all staff

Recreation and Cultural Department - Frisco Adventure Park:

One key indicator of performance within the Frisco Adventure Park includes tubing hill participation:



The Recreation and Cultural Department - Adventure Park 2015 goals include:

- Continue to expand year-round revenue growth opportunities and increase tubing hill participation in the winter months.
- Continue to expand recreational opportunities at the Park to promote the active lifestyles of the broad spectrum of user groups in the community.
- Revisit the Peninsula Recreation Area Master Plan to ensure the plan reflects the current Council's mission, vision and values.

17. Does Council approve revising the Master Plan for the PRA (\$10,000 - Capital Improvement Fund)?

The Frisco Peninsula Recreation Area (PRA) Land Use Plan was updated last in 2007. The PRA implementation plan was adopted by Council in 2010. The community's priority amenities identified in these two plans have been implemented. As such, the Frisco Adventure Park has now been operational for the past four seasons and these plans have become outdated. The request is to conduct a public process to update the master plan for the future of the PRA.

RECREATION PROGRAMS AND SPECIAL EVENTS

Recreation Programs and Special Events strive to provide exceptional, affordable and diverse recreation programs to the community and visitors and to create experiences and memories through these programs that will be cherished for a lifetime.

2014 Department Successes:

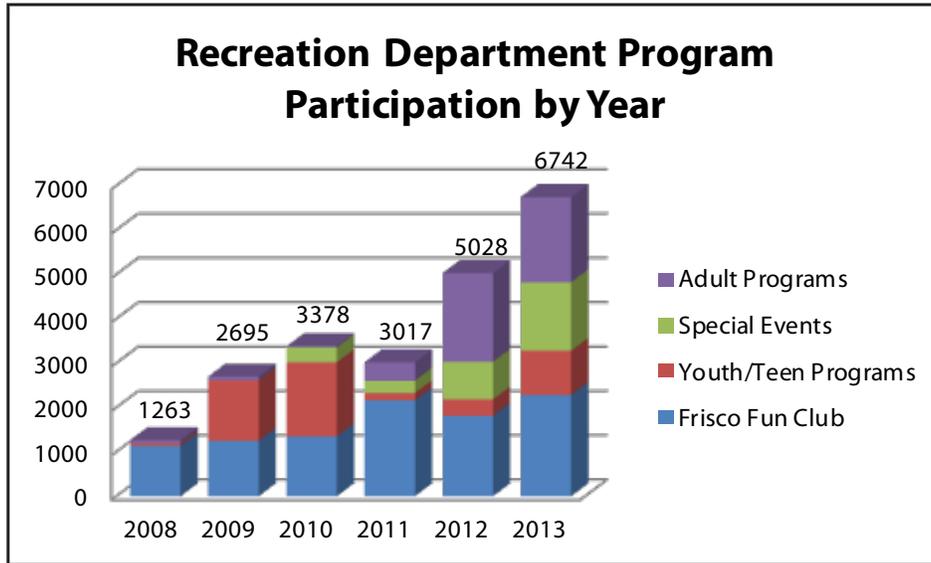
- The Programs and Special Events Division and the Frisco Nordic Center hosted the 44th Annual Frisco Gold Rush which, for the first time, was sanctioned by Colorado High School Activities Association (CHSAA). Three hundred high school and middle school students competed in either a 3k or 5k skate ski race.
- This year for summer Fun Club and Sports Camps, registration was available both online and in-person. Compared to 2013, collections on registration day were \$25,000 higher for Fun Club and \$33,020 for Sports Camps.
- Run the Rockies was restructured to span two weekends and to separate the events – one for road runners and one for trail runners. Additionally, the 5k trail run was eliminated and a half marathon distance was added. These changes resulted in significant increases in participation compared to 2013.
- Participation in the Bacon Burner 6k event increased 28% over 2013.
- Two H2O camps held at the Frisco Bay Marina were added in 2014; both camps were well attended, with a waitlist of over 15 participants.
- The Frisco Triathlon was added to the Town's calendar of events; it was a successful inaugural year with 73 participants - 62 individual racers and 4 teams of three.
- An additional Mountain Bike Camp was added in 2014 due to the high demand from the community; this resulted in a 70% increase over 2013.
- Girls on the Run Camp was a success with 34 girls enrolled for five days. Participation was 33% higher than in 2013.
- The 4th Annual Peak One Open Disc Golf Tournament took on new leadership and a new name in 2014; the Mile High Disc Golf Club organized the tournament with the support of the Town and became the Peak One Disc Golf Mile High Classic. The tournament took place over the course of two days (instead of one) and had a total of 182 participants, a 102% increase over the 2013 tournament.

2014 Allocation of Training Dollars:

- CPR, First Aid and AED certification for all staff
- Colorado Parks and Recreation Association – Membership and Director's Section
- Youth/Childcare-specific training
- Industry-specific webinars

Recreation and Cultural Department - Programming and Special Events:

One key indicator of performance within Recreation Programming and Special Events is participation in recreation programming:



The Recreation and Cultural Department - Programming and Special Events 2015 goals include:

- Expand the recreational programming available to the community to meet demand and to reach across all age groups and ability levels.
- Continue to offer recreational programming that exposes citizens and guests to the recreational amenities that Frisco has to offer.
- Continue to provide the safest, most professional, most educational and most fun of environments and programming for participants.

The Recreation Programs Department has no policy questions in 2014.

Recreation and Cultural Department Budget Highlights

- **Recreation: (\$5,000 - Lodging Tax Fund: Recreation (8000-4583); \$61,000 - Lodging Tax Fund: Recreation (8000-4588); \$53,500 - Lodging Tax Fund: Recreation (8000-4589)** This request for funding is intended for recreation events and maintenance of recreational facilities.

HISTORIC PARK AND MUSEUM

The Frisco Historic Park and Museum (FHPM) strives to promote and preserve Frisco's heritage for future generations by providing a unique and quality educational museum experience for the community and visitors.

2014 Department Successes:

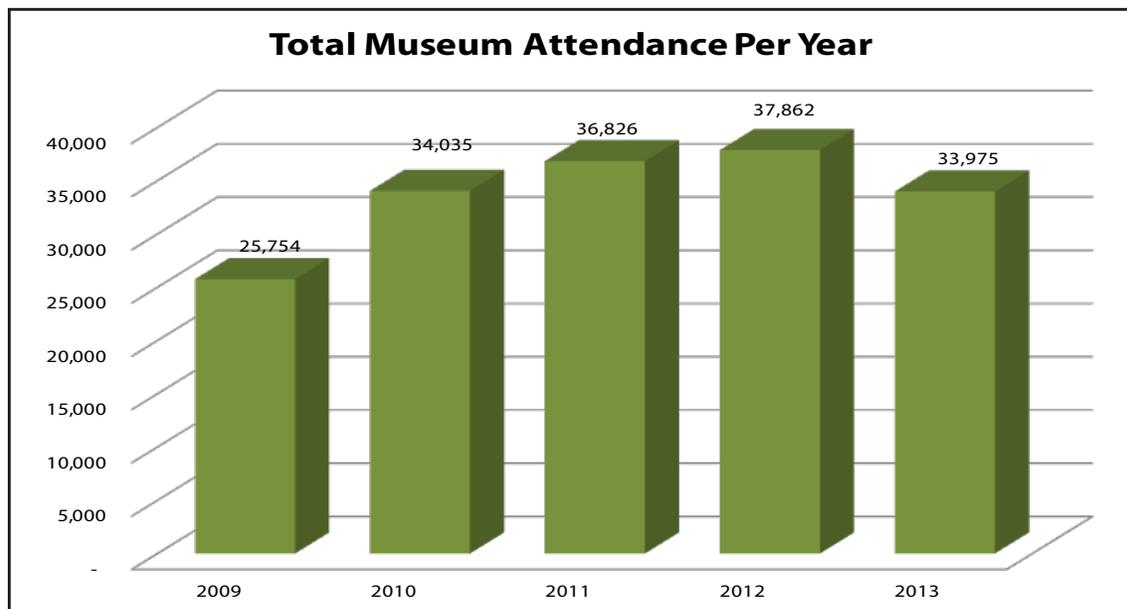
- Completed building preservation projects: roof restoration, Schoolhouse floor restoration and sill log restoration.
- Completed new ranching and saloon exhibit projects in the Bills' Ranch House.
- Continued and completed collections inventory and reconciliation projects.
- Completed first phase museum security system.
- Tours, lectures and events were well attended with 1,620 participants as of August.

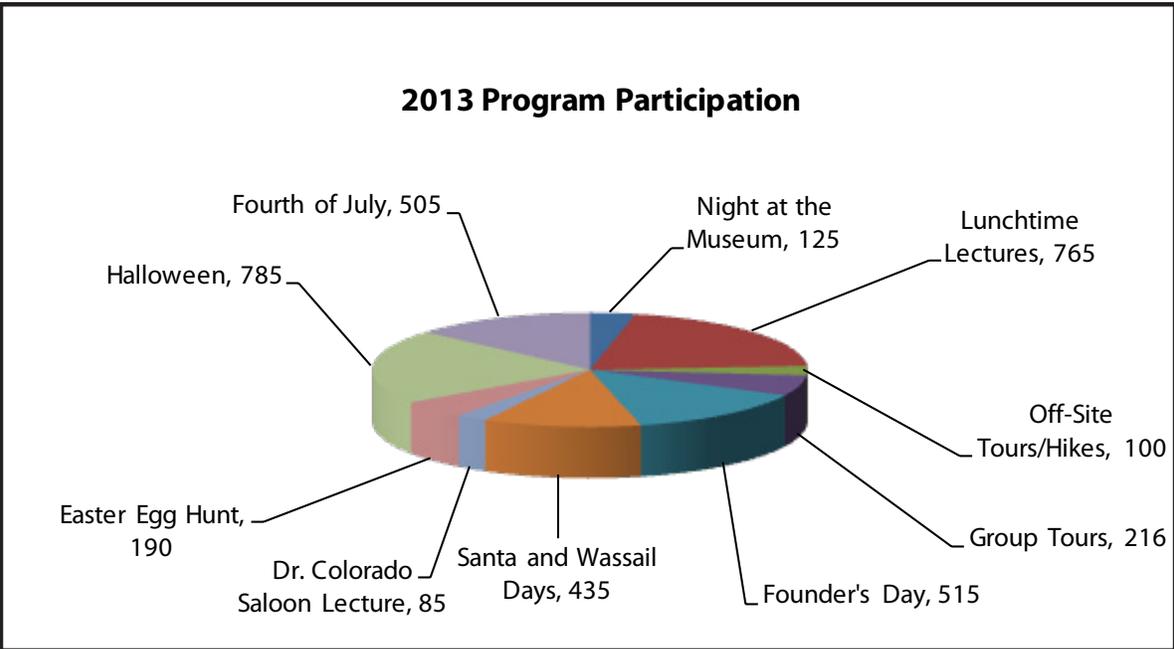
2014 Allocation of Training Dollars:

- Attended industry-specific webinars
- CPR, First Aid and AED Certification - all staff
- Museum site visits

Recreation and Cultural Department - Historic Park and Museum:

Key indicators of performance within the Historic Park and Museum include attendance figures at the Museum and at Museum-sponsored events:





The Recreation and Cultural Department - Historic Park and Museum 2015 goals include:

- Continue to increase attendance at the Museum and at Museum-sponsored events.
- Continue to follow the Collections Management Plan and explore full Museum Accreditation.
- Continue to promote the value of the Historic Park and Museum and Frisco's heritage to citizens and guests alike.

The Recreation and Cultural Department - Historic Park and Museum has no policy questions in 2015.

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Fund Summaries

**Town of Frisco
Multi-year Budget Summary**

The following summary shows prior, current and proposed year revenue and expenditures for all funds

Revenues	2012 Actual	2013 Actual	2014 Budgeted	2014 Projected	2015 Budgeted
Taxes	\$7,242,107	\$7,794,319	\$8,398,825	\$9,698,225	9,020,125
Licenses & Permits	379,410	429,595	445,050	533,300	402,300
Intergovernmental	326,541	220,190	229,500	225,000	215,000
Charges for Services	3,318,193	3,904,355	3,558,302	2,942,833	3,867,563
Investment Income	40,228	31,658	37,900	39,750	39,500
Lottery Proceeds	26,956	29,027	27,000	27,000	27,000
Other Revenues	183,927	395,349	544,400	415,363	520,855
Total Revenues	11,517,362	12,804,492	13,240,977	\$13,881,471	\$14,092,343
Expenditures					
General Government	2,195,450	2,455,369	2,542,862	2,645,813	2,704,580
Public Safety	1,316,176	1,411,394	1,513,242	1,456,238	1,462,113
Community Development	1,229,757	1,347,553	1,172,492	1,154,576	1,261,296
Public Works	1,674,290	1,700,686	1,803,352	1,803,081	1,849,384
Culture and Recreation	1,773,975	1,939,011	2,456,649	2,401,140	2,672,621
Capital Outlay	1,095,294	2,148,946	5,296,850	4,247,341	5,532,750
Debt Service	1,273,137	747,654	1,530,205	935,705	990,716
Other Expenditures	1,347,197	1,304,246	1,423,159	1,393,081	1,497,633
Total Expenditures	11,905,276	13,054,859	17,738,811	16,036,975	17,971,093
Other Sources (Uses)					
Reimbursement-DW(ZM)	4,585	18,341	28,000	28,000	28,000
Sale of Assets	1,216,339	143,546	32,500	198,500	772,500
Capital Interest Subsidy	52,189	48,040	47,648	48,431	48,431
Lease Purchase Proceeds	494,859	370,922	592,500	480,966	576,500
Contributed to Capital	0	318,057	0	0	0
Loan Repayment from Marina	-5,824	-4,840	0	0	0
Loan to Capital Improvement Fund	0	0	1,000,000	0	0
Loan from Water Fund	0	0	-1,000,000	0	0
Water Agreement Settlement	0	0	200,000	200,000	0
Transfers In	0	0	500,000	881,768	663,251
Transfers Out	0	0	-500,000	-881,768	-663,251
Net Change in Fund Balance	1,374,235	643,700	-3,597,186	-1,199,607	-2,453,319
Fund Balance - January 1	11,950,987	13,325,225	13,047,062	13,968,924	12,769,317
Fund Balance - December 31	\$13,325,225	\$13,968,924	\$9,449,876	\$12,769,317	\$10,315,998

Town of Frisco
2013 Actual Revenues and Expenditures
The following summary shows 2013 actual revenues and expenditures

	General Fund	Capital Improvement Fund	Conservation Trust Fund	Water Fund	Open Space Fund	Insurance Reserve Fund	SCHA (5A) Fund	Lodging Tax Fund	Marina Fund	Grand Total
Revenues										
Taxes	\$6,399,077	\$920,533	\$0	\$0	\$0	\$0	148,941	325,768	\$0	\$7,794,319
Licenses & Permits	\$374,645	0	0	0	0	0	54,950	0	0	429,595
Intergovernmental	\$190,190	0	0	0	0	0	0	30,000	0	220,190
Charges for Services	\$2,296,991	0	0	813,958	0	0	0	0	793,406	3,904,355
Investment Income	\$10,226	6,144	56	13,232	196	349	875	580	0	31,658
Lottery Proceeds	\$0	0	29,027	0	0	0	0	0	0	29,027
Other Revenues	\$77,246	0	0	298,623	0	0	0	19,480	0	395,349
Total Revenues	9,348,375	926,677	29,083	1,125,813	196	349	204,766	375,828	793,406	12,804,492
Expenditures										
General Government	2,455,369	0	0	0	0	0	0	0	0	2,455,369
Public Safety	1,411,394	0	0	0	0	0	0	0	0	1,411,394
Community Development	1,112,244	0	0	0	0	0	0	235,309	0	1,347,553
Public Works	1,700,686	0	0	0	0	0	0	0	0	1,700,686
Culture and Recreation	1,769,816	0	3,432	0	0	0	0	165,763	0	1,939,011
Capital Outlay	0	1,629,084	0	302,418	0	0	156,586	0	60,858	2,148,946
Debt Service	0	747,654	0	0	0	0	0	0	0	747,654
Other Expenditures	0	1,500	0	609,746	0	0	44,762	0	648,238	1,304,246
Total Expenditures	8,449,509	2,378,238	3,432	912,164	0	0	201,348	401,072	709,096	13,054,859
Other Sources (Uses)										
Reimbursement-DW (ZM)	0	0	0	0	0	0	0	0	18,341	18,341
Sale of Assets	0	136,240	0	0	0	0	0	0	7,306	143,546
Capital Interest Subsidy	0	48,040	0	0	0	0	0	0	0	48,040
Lease Purchase Proceeds	0	370,922	0	0	0	0	0	0	0	370,922
Contributed to Capital	0	318,057	0	0	0	0	0	0	0	318,057
Loan Repayment from Marina	0	0	0	0	0	0	0	0	-4,840	-4,840
Loan to Capital Improvement	0	0	0	0	0	0	0	0	0	0
Water Agreement Settlement	0	0	0	0	0	0	0	0	0	0
Transfers In	0	0	0	0	0	0	0	0	0	0
Transfers Out	0	0	0	0	0	0	0	0	0	0
Net Change in Fund Balance	898,866	-578,302	25,651	213,649	196	349	3,418	-25,244	105,117	643,700
Fund Balance - January 1	3,760,796	4,064,942	18,035	3,896,373	110,887	197,598	501,029	324,690	450,875	13,325,225
Fund Balance - December 31	\$4,659,662	\$3,486,640	\$43,686	\$4,110,022	\$111,083	\$197,947	\$504,446	\$299,446	\$555,992	\$13,968,924

For an analysis of changes in fund balance, see the discussion of fund balances in the Budget/Financial Overview section of this budget document.

Town of Frisco
2014 Projected Revenues and Expenditures
The following summary shows 2014 projected revenues and expenditures

	General Fund	Capital Improvement Fund	Conservation Trust Fund	Water Fund	Open Space Fund	Insurance Reserve Fund	SCHA (5A) Fund	Lodging Tax Fund	Marina Fund	Grand Total
Revenues										
Taxes	\$7,251,425	\$1,000,000	\$0	\$0	\$0	\$0	150,000	375,000	\$921,800	\$9,698,225
Licenses & Permits	333,300	0	0	0	0	0	200,000	0	0	533,300
Intergovernmental	195,000	0	0	0	0	0	0	30,000	0	225,000
Charges for Services	2,100,830	0	0	842,003	0	0	0	0	0	2,942,833
Investment Income	12,000	8,500	100	16,000	250	600	1,500	800	0	39,750
Lottery Proceeds	0	0	27,000	0	0	0	0	0	0	27,000
Other Revenues	274,613	0	0	124,500	0	0	0	16,250	0	415,363
Total Revenues	10,167,168	1,008,500	27,100	982,503	250	600	351,500	422,050	921,800	13,881,471
Expenditures										
General Government	2,645,813	0	0	0	0	0	0	0	0	2,645,813
Public Safety	1,456,238	0	0	0	0	0	0	0	0	1,456,238
Community Development	897,032	0	0	0	0	0	0	257,544	0	1,154,576
Public Works	1,803,081	0	0	0	0	0	0	0	0	1,803,081
Culture and Recreation	2,214,018	0	8,000	0	0	0	0	179,122	0	2,401,140
Capital Outlay	0	3,489,141	0	515,000	0	0	210,000	0	33,200	4,247,341
Debt Service	0	935,705	0	0	0	0	0	0	0	935,705
Other Expenditures	0	1,500	0	579,941	0	0	45,000	0	766,640	1,393,081
Total Expenditures	9,016,182	4,426,346	8,000	1,094,941	0	0	255,000	436,666	799,840	16,036,975
Other Sources (Uses)										
Reimbursement-DW (ZM)	0	0	0	0	0	0	0	0	28,000	28,000
Sale of Assets	0	155,000	0	10,000	0	0	0	0	33,500	198,500
Capital Interest Subsidy	0	48,431	0	0	0	0	0	0	0	48,431
Lease Purchase Proceeds	0	480,966	0	0	0	0	0	0	0	480,966
Loan Repayment from Marina	0	0	0	132,000	0	0	0	0	-132,000	0
Loan from Water Fund	0	1,000,000	0	-1,000,000	0	0	0	0	0	0
Water Agreement Settlement	0	0	0	0	0	0	0	0	200,000	200,000
Transfers In	0	881,768	0	0	0	0	0	0	0	881,768
Transfers Out	-881,768	0	0	0	0	0	0	0	0	-881,768
Net Change in Fund Balance	269,218	-851,681	19,100	-970,438	250	600	96,500	-14,616	251,460	-1,199,607
Fund Balance - January 1	4,659,662	3,486,640	43,686	4,110,022	111,083	197,947	504,446	299,446	555,992	13,968,924
Fund Balance - December 31	\$4,928,880	\$2,634,959	\$62,786	\$3,139,584	\$111,333	\$198,547	\$600,946	\$284,830	\$807,452	\$12,769,317

For an analysis of changes in fund balance, see the discussion of fund balances in the Budget/Financial Overview section of this budget document.

Town of Frisco
2015 Budgeted Revenues and Expenditures
The following summary shows 2015 budgeted revenues and expenditures

	General Fund	Capital Improvement Fund	Conservation Trust Fund	Water Fund	Open Space Fund	Insurance Reserve Fund	SCHA (SA) Fund	Lodging Tax Fund	Marina Fund	Grand Total
Revenues										
Taxes	\$7,395,125	\$1,100,000	\$0	\$0	\$0	\$0	\$150,000	\$375,000	\$0	\$9,020,125
Licenses & Permits	327,300	0	0	0	0	0	75,000	0	0	402,300
Intergovernmental	185,000	0	0	0	0	0	0	30,000	0	215,000
Charges for Services	2,055,500	0	0	867,263	0	0	0	0	944,800	3,867,563
Investment Income	12,000	8,500	100	16,000	0	600	1,500	800	0	39,500
Lottery Proceeds	0	0	27,000	0	0	0	0	0	0	27,000
Other Revenues	281,605	0	0	223,000	0	0	0	16,250	0	520,855
Total Revenues	10,256,530	1,108,500	27,100	1,106,263	0	600	226,500	422,050	944,800	14,092,343
Expenditures										
General Government	2,704,580	0	0	0	0	0	0	0	0	2,704,580
Public Safety	1,462,113	0	0	0	0	0	0	0	0	1,462,113
Community Development	975,454	0	0	0	0	0	0	285,842	0	1,261,296
Public Works	1,849,384	0	0	0	0	0	0	0	0	1,849,384
Culture and Recreation	2,382,521	0	35,500	0	0	0	0	254,600	0	2,672,621
Capital Outlay	0	3,740,250	0	1,307,000	0	0	200,000	0	285,500	5,532,750
Debt Service	0	990,716	0	0	0	0	0	0	0	990,716
Other Expenditures	0	1,500	0	661,487	0	65,000	45,000	0	724,646	1,497,633
Total Expenditures	9,374,052	4,732,466	35,500	1,968,487	0	65,000	245,000	540,442	1,010,146	17,971,093
Other Sources (Uses)										
Reimbursement-DW (ZM)	0	0	0	0	0	0	0	0	28,000	28,000
Sale of Assets	0	765,000	0	0	0	0	0	0	7,500	772,500
Capital Interest Subsidy	0	48,431	0	0	0	0	0	0	0	48,431
Lease Purchase Proceeds	0	576,500	0	0	0	0	0	0	0	576,500
Loan Repayment from Marina	0	0	0	132,000	0	0	0	0	-132,000	0
Loan to Capital Improvement	0	0	0	0	0	0	0	0	0	0
Water Agreement Settlement	0	0	0	0	0	0	0	0	0	0
Transfers In	0	663,251	0	0	0	0	0	0	0	663,251
Transfers Out	-551,918	0	0	0	-111,333	0	0	0	0	-663,251
Net Change in Fund Balance	330,560	-1,570,784	-8,400	-730,224	-111,333	-64,400	-18,500	-118,392	-161,846	-2,453,319
Fund Balance - January 1	4,928,880	2,634,959	62,786	3,139,584	111,333	198,547	600,946	284,830	807,452	12,769,317
Fund Balance - December 31	\$5,259,440	\$1,064,175	\$54,386	\$2,409,360	\$0	\$134,147	\$582,446	\$166,438	\$645,606	\$10,315,998

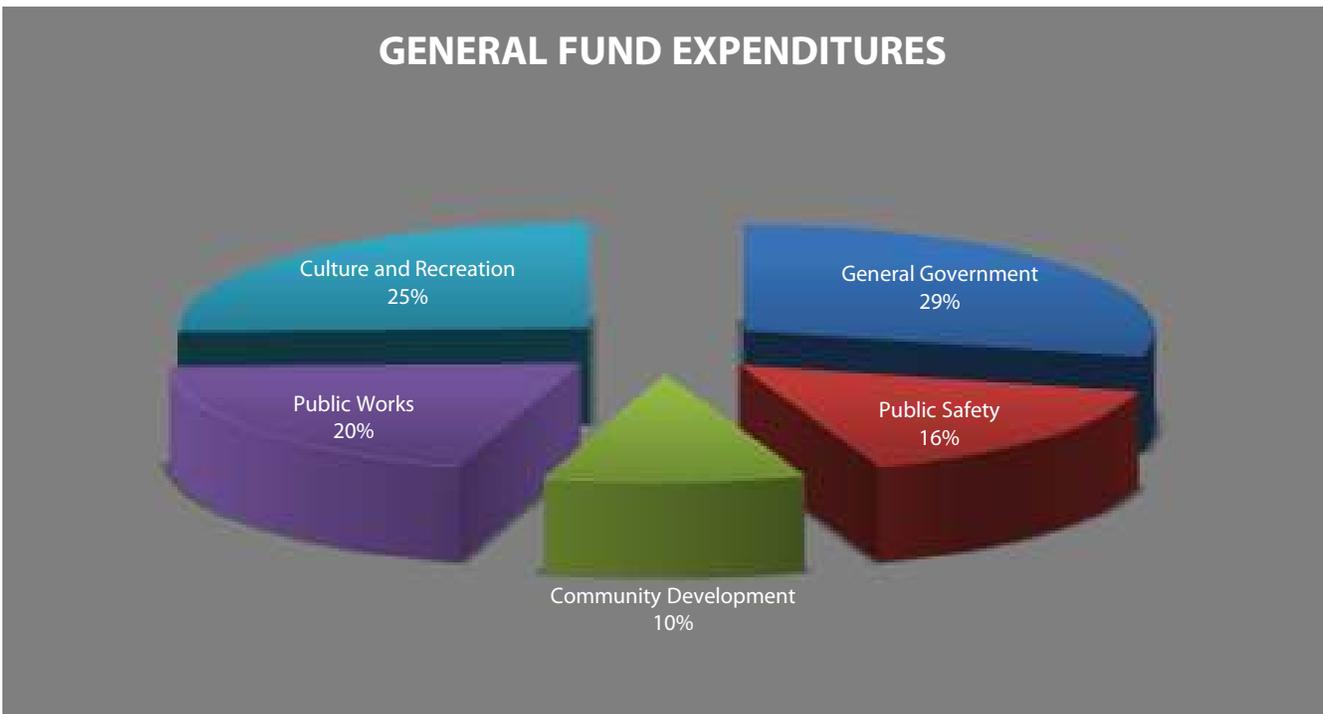
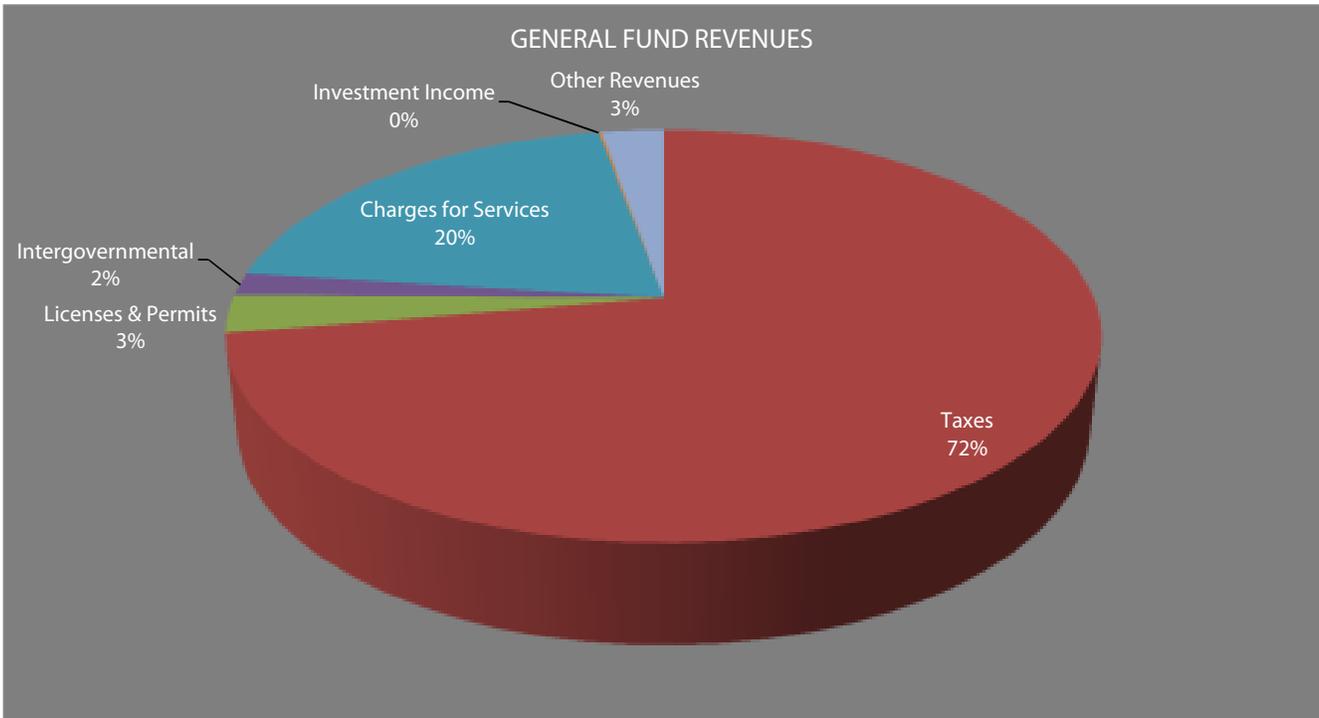
For an analysis of changes in fund balance, see the discussion of fund balances in the Budget/Financial Overview section of this budget document.



General Fund

The General Fund is the chief operating fund for the Town and accounts for all financial resources except those required to be accounted for in another fund.

GENERAL FUND



GENERAL FUND REVENUE/EXPENDITURE SUMMARY

Traditional Town services are recorded in the General Fund. This summary is organized in the same format and order as the annual financial statements; this design is intended to make it easier for the average user to compare this summary to results of operations as reported in that report. The following summary identifies actual and projected revenues and expenditures in past and future years. As is clearly indicated in the summary, taxes (and in particular sales taxes) continue to be the primary source of funding for the General Fund. In 2014, the town revised its reserve requirement for the General Fund from a nine month reserve to a seven month reserve, based on prior year expenditures. Amounts in excess of this reserve are required to be transferred to the Capital Improvement Fund for capital projects.

	2012	2013	2014	2014	2015
Revenues	Actual	Actual	Budget	Projected	Budget
Taxes	\$6,014,625	\$6,399,077	\$6,943,825	\$7,251,425	\$7,395,125
Licenses & Permits	302,895	374,645	295,050	333,300	327,300
Intergovernmental	196,540	190,190	199,500	195,000	185,000
Charges for Services	1,793,547	2,296,991	1,908,000	2,100,830	2,055,500
Investment Income	12,763	10,226	12,000	12,000	12,000
Other Revenues	55,643	77,246	261,300	274,613	281,605
Total Revenues	8,376,013	9,348,375	9,619,675	10,167,168	10,256,530
Expenditures					
General Government	2,195,448	2,455,369	2,542,862	2,645,813	2,704,580
Public Safety	1,316,176	1,411,394	1,513,242	1,456,238	1,462,113
Community Development	1,003,146	1,112,244	920,978	897,032	975,454
Public Works	1,674,290	1,700,686	1,803,352	1,803,081	1,849,384
Culture and Recreation	1,602,063	1,769,816	2,252,639	2,214,018	2,382,521
Total Expenditures	7,791,123	8,449,509	9,033,073	9,016,182	9,374,052
Other Sources (Uses)					
Transfers In	0	0	0	0	0
Transfers Out-Capital Improvement Fund	0	0	500,000	881,768	551,918
Net Change in Fund Balance	584,890	898,866	86,602	269,218	330,560
Fund Balance - January 1	3,175,906	3,760,796	4,153,403	4,659,662	4,928,880
Fund Balance - December 31	\$3,760,796	\$4,659,662	\$4,240,005	\$4,928,880	\$5,259,440

GENERAL GOVERNMENT REVENUES

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1000-3001	Property Taxes - Mill Levy of .798	\$127,344	\$125,825	\$125,825	\$126,525
10-1000-3002	Property Tax Refunds from previous years	-\$43	\$0	\$0	\$0
10-1000-3003	Specific Ownership Tax - personal property	\$6,035	\$5,000	\$6,000	\$6,000
10-1000-3006	2% City Sales Tax	\$2,916,281	\$3,170,000	\$3,300,000	\$3,350,000
10-1000-3007	2% County Sales Tax	\$2,979,759	\$3,259,000	\$3,350,000	\$3,400,000
10-1000-3008	Tax on cigarettes	\$19,912	\$20,000	\$19,000	\$18,000
10-1000-3009	Medical Marijuana Excise Tax	\$27,884	\$50,000	\$120,000	\$30,000
10-1000-3010	Severance Tax	\$7,998	\$9,000	\$11,600	\$11,600
10-1000-3020	Federal Mineral Lease Royalties	\$3,923	\$5,000	\$6,500	\$6,500
10-1000-3050	Franchise Fees - Qwest, Comcast, Xcel Energy	\$313,906	\$300,000	\$310,000	\$319,000
10-1000-3101	Interest on Investments - GF portion of allocation	\$10,226	\$12,000	\$12,000	\$12,000
10-1000-3102	Business Tax Penalties/Interest	\$9,192	\$5,000	\$9,000	\$9,000
10-1000-3222	Miscellaneous Revenue - non-recurring receipts	\$3,441	\$0	\$0	\$0
10-1000-3420	Recreational Marijuana Tax	\$0	\$0	\$0	\$125,000
10-1000-3502	Road and Bridge Apportionment	\$64,992	\$70,000	\$65,000	\$65,000
10-1000-3505	Highway Users Tax	\$106,567	\$105,000	\$105,000	\$105,000
10-1000-3511	Motor Vehicle Registrations - vehicles registered in Frisco	\$14,005	\$13,000	\$14,000	\$14,000
10-1000-3512	Motor Vehicle Sales Tax - vehicles purchased in Frisco	\$703	\$1,500	\$1,000	\$1,000
10-1000-3550	State/Federal Grants	\$0	\$0	\$0	\$0
10-1000-3700	Nordic Center Building Rent	\$1,600	\$1,600	\$2,332	\$3,775
10-1000-3701	Nordic Center Concessionaire Contract Revenues	\$15,642	\$12,000	\$15,000	\$16,000
10-1000-3705	Two Below Zero Concessionaire Contract Revenues	\$32,469	\$25,000	\$30,000	\$30,000
10-1000-3706	Two Below Zero Building Rent	\$1,200	\$1,200	\$1,749	\$2,830
10-1000-3707	P-Card Rebates	\$27,053	\$32,000	\$27,000	\$30,000
10-1000-3708	Audit Revenue	\$0	\$5,000	\$0	\$0
10-1112-3301	Municipal Court Fees - includes portion of County fines	\$75,170	\$85,000	\$65,000	\$65,000
10-1115-3200	Administrative Fees from Water Fund	\$42,500	\$42,500	\$42,500	\$42,500
10-1115-3201	Business License Fees	\$104,177	\$102,000	\$103,000	\$105,000
10-1115-3202	Dog/Cat Licenses	\$810	\$800	\$800	\$800
10-1115-3203	Administrative Fees from Marina Fund	\$20,000	\$20,000	\$20,000	\$20,000
10-1115-3204	Liquor License Fees	\$11,502	\$12,000	\$12,000	\$12,000
10-1115-3222	Miscellaneous Revenue - non-recurring receipts	\$1,005	\$0	\$0	\$0
10-1115-3401	Rental Revenue from Leased Town-Owned Properties	\$57,883	\$42,000	\$55,000	\$55,000
10-1115-3410	Sales of Cemetery Lots	\$2,000	\$500	\$1,500	\$1,500
10-1118-3810	Marketing Filming Fees	\$400	\$0	\$0	\$0
10-1119-3222	Miscellaneous Revenue - non-recurring receipts	\$364	\$500	\$500	\$500
10-1119-3305	Planning Permits and Fees	\$25,963	\$25,000	\$40,000	\$30,000
10-1119-3306	Plumbing Permits - separate from Building Permits	\$12,610	\$10,000	\$12,000	\$12,000
10-1119-3307	Mechanical Permits - separate from Building Permits	\$24,434	\$13,000	\$13,000	\$15,000
10-1119-3310	Building Permits and Fees	\$180,935	\$130,000	\$150,000	\$150,000
10-1121-3222	Miscellaneous Revenue - non-recurring receipts	\$24,674	\$20,000	\$20,000	\$20,000
10-1121-3223	Surcharge Fee on Fines - used to offset Police education	\$6,825	\$8,000	\$6,000	\$6,000
10-1121-3550	State and Federal Grant Funding	\$2,000	\$10,000	\$10,000	\$0
10-1125-3075	Sales Tax	\$0	\$0	\$0	\$0
10-1125-3222	Miscellaneous Revenue - non-recurring receipts	\$3,834	\$0	\$432	\$0
10-1125-3401	Rental Revenue - Historic Buildings	\$0	\$300	\$1,330	\$1,000
10-1125-3405	Gift Shop Revenue	\$10,008	\$10,000	\$10,000	\$11,000
10-1125-3550	State/Federal Grants	\$0	\$0	\$0	\$0
10-1125-3725	Donations to Historic Park and Museum	\$3,812	\$4,500	\$4,500	\$4,500
10-1130-3222	Miscellaneous Revenue - non-recurring receipts	\$7,703	\$9,000	\$7,000	\$7,000
10-1131-3300	Excavation Permits - Utility Costs	\$2,658	\$2,250	\$2,500	\$2,500
10-1132-3703	Park Rental Fees	\$2,691	\$0	\$0	\$0
10-1140-3305	Event Permit Fees	\$0	\$0	\$0	\$0
10-1140-3306	Sponsorship Revenue	\$0	\$0	\$27,100	\$27,000
10-1140-3804	4th of July - Fireworks contributions from other entities	\$11,491	\$8,000	\$1,000	\$1,000
10-1140-3805	Music on Main - Food/beverage booth revenue	\$0	\$0	\$0	\$0
10-1140-3806	BBQ Challenge - Food/beverage booth revenue	\$514,375	\$550,000	\$500,000	\$500,000
10-1140-3808	Vettes On Main	\$0	\$0	\$0	\$0
10-1140-3809	Art on Main	\$5,000	\$5,000	\$5,000	\$5,000
10-1140-3827	Concert in the Park	\$0	\$0	\$0	\$0
10-1140-3835	Fall Fest	\$3,035	\$2,000	\$2,000	\$2,000
10-1140-3859	Arts & Crafts - Vendor Fees	\$0	\$0	\$0	\$0
10-1140-3860	Haunted House	\$400	\$1,500	\$0	\$0
10-1140-3861	Soup Cup Classic	\$1,496	\$0	\$1,500	\$1,500
10-1140-3862	Santa Dash	\$1,375	\$2,000	\$1,500	\$1,500
10-1140-3875	Event Vendor Fees	\$0	\$0	\$0	\$0
10-1150-3222	Miscellaneous Revenue - non-recurring receipts	\$0	\$0	\$0	\$0
10-1150-3601	Recreation Program Revenue	\$50,533	\$42,000	\$70,000	\$70,000
10-1150-3602	Recreation Fun Club Program	\$88,720	\$80,000	\$90,000	\$90,000
10-1150-3603	Recreation Special Event Revenue	\$45,499	\$50,000	\$47,000	\$47,000
10-1150-3905	Recreation Retail	\$1,284	\$1,200	\$0	\$0
10-1160-3075	Sales Tax	\$0	\$0	\$0	\$0
10-1160-3102	Gratuities	\$0	\$0	\$0	\$0
10-1160-3222	Miscellaneous Revenue - non-recurring receipts	\$3,043	\$0	\$0	\$0
10-1160-3703	Park Rental Fees	\$0	\$0	\$1,000	\$1,000
10-1160-3901	Tubing Hill Revenue	\$1,192,031	\$1,000,000	\$1,200,000	\$1,150,000
10-1160-3902	Ski Hill Revenue	\$20,681	\$20,000	\$20,000	\$20,000
10-1160-3903	Event Revenues	\$1,283	\$2,500	\$1,000	\$1,000
10-1160-3904	Food/Beverage Revenues	\$63,746	\$50,000	\$60,000	\$60,000
10-1160-3905	Retail Sales Revenue	\$14,571	\$15,000	\$15,000	\$20,000
10-1160-3906	Summer Revenue	\$15,765	\$16,000	\$17,000	\$17,000
TOTAL REVENUES - GENERAL FUND		\$9,348,376	\$9,619,675	\$10,167,168	\$10,256,530

GENERAL GOVERNMENT EXPENDITURES

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1110-4005	Interfund Transfers	\$0	\$500,000	\$881,768	\$551,918
10-1110-4010	Benefits - Self-funded medical insurance pool	\$789,382	\$780,000	\$825,000	\$825,000
10-1110-4202	Postage	-\$1,808	\$1,000	\$1,000	\$1,000
10-1110-4203	Telephone and Wireless Telephone Services	\$65,729	\$57,100	\$70,000	\$75,000
10-1110-4205	Repairs and Maintenance of Electronic Equip.	\$21,696	\$20,000	\$20,000	\$20,000
10-1110-4210	Dues & Subscriptions - professional orgs.	\$9,469	\$9,620	\$9,620	\$10,100
10-1110-4211	Election Expenses	\$1,410	\$6,000	\$7,337	\$0
10-1110-4226	Internet/Technology Services - Maint. of web site	\$1,299	\$1,550	\$1,550	\$1,550
10-1110-4227	Staff Training	\$0	\$0	\$100	\$1,000
10-1110-4229	Supplies for hosting meetings with other entities	\$1,895	\$2,500	\$2,500	\$3,500
10-1110-4231	IT Support Services Contract	\$70,800	\$71,000	\$71,000	\$84,000
10-1110-4233	Operating Supplies	\$23,453	\$15,000	\$20,000	\$20,000
10-1110-4244	Monthly Bank Service Charges	\$14,311	\$15,000	\$15,000	\$16,000
10-1110-4250	Professional Services - Legal fees/appraisals	\$176,793	\$206,800	\$206,800	\$220,000
10-1110-4265	Recruitment Advertising	\$4,064	\$9,000	\$9,000	\$7,750
10-1110-4501	Treasurer's Fees - County fees collected for TOF	\$2,546	\$4,000	\$2,600	\$2,600
10-1110-4502	Liability and Worker's Comp Insurance	\$242,801	\$237,000	\$237,000	\$245,000
10-1110-4601	Summit County Preschool Funding	\$70,000	\$70,000	\$70,000	\$65,000
10-1110-4605	NWCCOG Annual Dues	\$2,819	\$2,847	\$2,847	\$3,000
10-1110-4615	SCTC IGA Expenses	\$13,047	\$17,000	\$17,000	\$17,000
10-1110-4650	VIP Program - Employee recognition program	\$14,139	\$22,600	\$22,600	\$26,350
10-1110-4704	Technical Purchases for General Fund	\$73,732	\$83,642	\$124,218	\$117,597
10-1110-4705	I-70 Coalition Membership Dues	\$1,496	\$1,721	\$1,721	\$2,000
10-1110-4707	Misc Refund/Expenditures	\$0	\$0	\$0	\$0
TOTAL GENERAL GOVERNMENT		\$1,599,074	\$2,133,380	\$2,618,661	\$2,315,365

LEGISLATIVE

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1111-4001	Legislative Salaries	\$48,246	\$47,400	\$47,400	\$47,400
10-1111-4010	Benefits	\$3,859	\$3,768	\$3,768	\$3,768
SUBTOTAL SALARIES AND BENEFITS		\$52,105	\$51,168	\$51,168	\$51,168
10-1111-4227	Reg. Fees, Lodging, Travel, & Meals	\$880	\$3,500	\$3,500	\$3,500
10-1111-4229	Council Dinners, Supplies	\$3,465	\$4,500	\$4,500	\$4,500
10-1111-4612	Discretionary Funding	\$748	\$500	\$500	\$500
SUBTOTAL OPERATING EXPENSES		\$5,093	\$8,500	\$8,500	\$8,500
TOTAL LEGISLATIVE		\$57,198	\$59,668	\$59,668	\$59,668

MUNICIPAL COURT

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1112-4001	Municipal Court Salaries	\$17,491	\$18,135	\$18,344	\$18,744
10-1112-4010	Benefits	\$1,407	\$1,567	\$1,567	\$1,605
10-1112-4050	Municipal Court Retirement Benefits	\$510	\$700	\$374	\$385
	SUBTOTAL SALARIES AND BENEFITS	\$19,409	\$20,402	\$20,285	\$20,734
10-1112-4202	Postage - Department share	\$60	\$300	\$300	\$300
10-1112-4250	Professional Services	\$0	\$200	\$200	\$200
	SUBTOTAL OPERATING EXPENSES	\$60	\$500	\$500	\$500
	TOTAL MUNICIPAL COURT	\$19,468	\$20,902	\$20,785	\$21,234

FINANCE

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1114-4001	Finance Salaries	166,859	\$170,735	\$170,735	\$178,629
10-1114-4002	Overtime	776	\$500	\$500	\$0
10-1114-4010	Benefits	13,928	\$15,203	\$15,203	\$15,676
10-1114-4050	Retirement Benefits	10,795	\$11,383	\$11,383	\$12,504
SUBTOTAL SALARIES AND BENEFITS		\$192,358	\$197,821	\$197,821	\$206,809
10-1114-4202	Postage - Department share	\$198	\$250	\$200	\$200
10-1114-4210	Professional Dues and Subscriptions	\$190	\$200	\$205	\$210
10-1114-4227	Reg Fees, Lodging, Travel, & Meals	\$3,228	\$3,415	\$3,415	\$3,450
10-1114-4233	Supplies	\$35	\$200	\$200	\$200
10-1114-4250	Professional Services - Audit	\$27,019	\$30,000	\$30,000	\$30,000
10-1114-4703	Furniture and Equipment - non-capital	\$0	\$0	\$0	\$0
SUBTOTAL OPERATING EXPENSES		\$30,670	\$34,065	\$34,020	\$34,060
TOTAL FINANCE		\$223,028	\$231,886	\$231,841	\$240,869

ADMINISTRATION

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1115-4001	Administration Salaries	426,888	\$445,735	\$445,735	\$475,481
10-1115-4010	Benefits	35,953	\$39,281	\$39,281	\$40,852
10-1115-4050	Retirement Benefits	19,225	\$28,310	\$28,310	\$19,229
	SUBTOTAL SALARIES AND BENEFITS	\$482,065	\$513,326	\$513,326	\$535,562
10-1115-4202	Postage - Department share	\$2,839	\$3,000	\$3,000	\$3,000
10-1115-4210	Professional Dues and Subscriptions	\$1,700	\$2,500	\$2,000	\$2,000
10-1115-4224	Department Supplies for meetings, etc.	\$38	\$300	\$300	\$300
10-1115-4227	Reg. Fees, Lodging, Travel, & Meals	\$10,455	\$10,000	\$10,000	\$10,000
10-1115-4233	Supplies	\$1,810	\$400	\$1,000	\$1,000
10-1115-4260	Gas/Oil - Department share for vehicles	\$2,171	\$3,000	\$2,500	\$3,000
10-1115-4265	Advertising for Legal Notices, Job Vacancies	\$1,081	\$1,500	\$1,500	\$1,500
10-1115-4703	Furniture and Equipment - non-capital	\$450	\$1,000	\$1,000	\$1,000
10-1115-4800	Employee Housing Subsidy	\$12,000	\$12,000	\$12,000	\$12,000
	SUBTOTAL OPERATING EXPENSES	\$32,543	\$33,700	\$33,300	\$33,800
	TOTAL ADMINISTRATION	\$514,609	\$547,026	\$546,626	\$569,362

DISCRETIONARY

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1116-4620	Discretionary	\$41,992	\$50,000	\$50,000	\$50,000
	TOTAL DISCRETIONARY	\$41,992	\$50,000	\$50,000	\$50,000

MARKETING

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1118-4001	Marketing Salaries	\$64,965	\$76,080	\$76,080	\$111,328
10-1118-4002	Marketing Overtime	\$0	\$0	\$0	\$0
10-1118-4010	Benefits	\$4,967	\$6,698	\$6,698	\$9,451
10-1118-4050	Retirement Benefits	\$3,401	\$5,326	\$1,950	\$3,340
	SUBTOTAL SALARIES AND BENEFITS	\$73,333	\$88,104	\$84,728	\$124,119
10-1118-4202	Postage - Department share	\$767	\$1,000	\$850	\$850
10-1118-4210	Professional Dues & Subscriptions	\$525	\$1,000	\$1,000	\$1,000
10-1118-4227	Reg. Fees, Lodging, Travel, & Meals	\$537	\$1,400	\$2,000	\$3,050
10-1118-4233	Supplies	\$134	\$250	\$500	\$500
10-1118-4265	Advertising and Promotions	\$280,654	\$230,000	\$230,000	\$230,000
10-1118-4590	Public Relations Consultant	\$33,524	\$37,500	\$37,500	\$45,000
10-1118-4630	Publication of Annual Report	\$0	\$1,600	\$0	\$0
10-1118-4635	Brochure Printing and Distribution	\$14,832	\$16,000	\$16,000	\$16,000
10-1118-4645	Promotional Photography	\$10,000	\$10,000	\$12,000	\$12,000
10-1118-4655	Website Maint. and Regular Updates	\$31,929	\$50,000	\$45,000	\$45,000
10-1118-4825	Sponsorships	\$9,471	\$20,000	\$15,000	\$15,000
10-1118-4828	Focus on Frisco/SCTV	\$1,100	\$1,400	\$1,400	\$1,400
	SUBTOTAL OPERATING EXPENSES	\$383,472	\$370,150	\$361,250	\$369,800
	TOTAL MARKETING	\$456,805	\$458,254	\$445,978	\$493,919

COMMUNITY DEVELOPMENT

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1119-4001	Community Development Salaries	368,941	\$382,870	\$377,469	\$392,702
10-1119-4010	Benefits	30,337	\$34,088	\$29,479	\$34,610
10-1119-4050	Retirement Benefits	15,332	\$18,616	\$17,456	\$19,173
	SUBTOTAL SALARIES AND BENEFITS	\$414,609	\$435,574	\$424,404	\$446,485
10-1119-4202	Postage - Department share	\$801	\$1,000	\$1,000	\$1,000
10-1119-4210	Professional Dues and Subscriptions	\$1,336	\$1,500	\$1,700	\$1,800
10-1119-4221	Printing	\$163	\$0	\$1,000	\$2,000
10-1119-4227	Reg. Fees, Lodging, Travel, & Meals	\$6,920	\$8,000	\$8,000	\$8,000
10-1119-4230	Code Books	\$845	\$500	\$300	\$300
10-1119-4233	Supplies	\$2,157	\$1,000	\$1,000	\$1,200
10-1119-4250	Legal and Consulting Fees	\$17,321	\$10,000	\$10,000	\$15,000
10-1119-4260	Gas/Oil - Department share for vehicles	\$807	\$1,000	\$1,000	\$1,000
10-1119-4265	Advertising	\$763	\$1,500	\$1,000	\$2,000
10-1119-4306	Planning Commission Expenses	\$1,220	\$1,000	\$1,000	\$1,500
10-1119-4310	Plan Review Refunds	\$248	\$1,500	\$500	\$500
10-1119-4703	Furniture and Equipment - non-capital	\$144	\$150	\$150	\$750
10-1119-4750	State/Federal Grant Expense	\$0	\$0	\$0	\$0
	SUBTOTAL OPERATING EXPENSES	\$32,726	\$27,150	\$26,650	\$35,050
	TOTAL COMMUNITY DEVELOPMENT	\$447,336	\$462,724	\$451,054	\$481,535

POLICE

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1121-4001	Police Salaries	\$900,824	\$943,418	\$874,222	\$904,414
10-1121-4002	Overtime	\$20,625	\$30,000	\$45,000	\$30,000
10-1121-4003	Reimbursable Salaries	-\$670	\$0	\$0	\$0
10-1121-4010	Benefits	\$51,158	\$53,202	\$53,202	\$50,744
10-1121-4050	Retirement Benefits	\$23,757	\$25,492	\$25,492	\$16,257
10-1121-4051	FPPA Retirement Benefits	\$61,818	\$72,233	\$72,233	\$69,041
SUBTOTAL SALARIES AND BENEFITS		\$1,057,512	\$1,124,345	\$1,070,149	\$1,070,456
10-1121-4202	Postage - Department share	\$595	\$800	\$500	\$500
10-1121-4205	Equipment Repair and Maintenance	\$2,072	\$4,000	\$2,000	\$2,000
10-1121-4210	Professional Dues and Subscriptions	\$2,912	\$6,500	\$6,500	\$6,500
10-1121-4218	Weapons Range Operating Expense	\$6,903	\$12,000	\$10,000	\$10,000
10-1121-4227	Reg. Fees, Lodging, Travel, & Meals	\$11,203	\$12,000	\$15,000	\$12,000
10-1121-4233	Supplies	\$9,999	\$8,000	\$8,000	\$8,000
10-1121-4250	Professional Services	\$12,078	\$15,000	\$16,000	\$16,000
10-1121-4260	Gas/Oil - Department share for vehicles	\$32,421	\$30,000	\$30,000	\$30,000
10-1121-4270	Uniforms	\$11,012	\$12,000	\$12,000	\$12,000
10-1121-4273	Towing Expenses	\$0	\$0	\$500	\$500
10-1121-4274	Communication (Dispatch) Services	\$226,479	\$243,637	\$243,637	\$247,197
10-1121-4275	Detox Center Services	\$25,000	\$28,000	\$25,000	\$28,000
10-1121-4282	SWAT Program Expenses	\$147	\$1,000	\$1,000	\$1,500
10-1121-4283	D.A.R.E. Program Expenses	\$1,368	\$1,400	\$1,400	\$1,400
10-1121-4301	Animal Impound Fees - Summit County	\$3,550	\$3,000	\$3,000	\$4,000
10-1121-4613	County HAZMAT Fees	\$8,144	\$8,560	\$8,552	\$8,560
10-1121-4755	Police Canine Expenditures	\$0	\$3,000	\$3,000	\$3,500
SUBTOTAL OPERATING EXPENSES		\$353,882	\$388,897	\$386,089	\$391,657
TOTAL POLICE		\$1,411,394	\$1,513,242	\$1,456,238	\$1,462,113

HISTORIC PARK

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1125-4001	Historic Park Salaries	\$53,600	\$54,901	\$55,000	\$57,721
10-1125-4002	Overtime	\$0	\$500	\$0	\$500
10-1125-4005	Part-time Salaries	\$60,166	\$60,000	\$55,000	\$70,000
10-1125-4010	Benefits	\$9,433	\$9,589	\$9,500	\$10,669
10-1125-4050	Retirement Benefits	\$1,613	\$1,700	\$1,700	\$1,732
SUBTOTAL SALARIES AND BENEFITS		\$124,812	\$126,690	\$121,200	\$140,622
10-1125-4202	Postage - Department share	\$231	\$150	\$150	\$150
10-1125-4205	Equipment Repair and Maintenance	\$682	\$550	\$550	\$750
10-1125-4207	Building Repair and Maintenance	\$4,325	\$4,000	\$4,000	\$4,000
10-1125-4210	Professional Dues and Subscriptions	\$570	\$575	\$575	\$600
10-1125-4221	Printing	\$3,761	\$6,000	\$6,000	\$7,300
10-1125-4227	Reg. Fees, Lodging, Travel, and Meals	\$1,220	\$1,000	\$2,500	\$1,000
10-1125-4233	Supplies	\$1,506	\$1,500	\$1,500	\$1,500
10-1125-4265	Advertising	\$12,729	\$13,175	\$13,000	\$14,600
10-1125-4401	Utility Costs - park buildings	\$8,615	\$9,300	\$9,000	\$9,000
10-1125-4415	Licenses and Permits	\$0	\$0	\$0	\$0
10-1125-4477	Cleaning/Janitorial Expenses	\$4,853	\$4,450	\$4,500	\$4,650
10-1125-4703	Furniture and Equipment - non-capital	\$3,981	\$4,000	\$4,000	\$4,000
10-1125-4890	Museum Special Events	\$14,517	\$8,000	\$8,000	\$8,100
10-1125-4891	Museum Retail Inventory	\$7,500	\$7,500	\$7,500	\$7,500
10-1125-4893	Exhibit Expenses	\$12,384	\$10,000	\$10,000	\$10,000
10-1125-4894	Historic Park Programs/Outreach	\$549	\$500	\$500	\$250
SUBTOTAL OPERATING EXPENSES		\$77,423	\$70,700	\$71,775	\$73,400
TOTAL HISTORIC PARK		\$202,234	\$197,390	\$192,975	\$214,022

PUBLIC WORKS ADMINISTRATION

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1130-4001	PW Admin Salaries	\$181,041	\$187,490	\$187,490	\$191,827
10-1130-4002	Overtime	\$0	\$300	\$500	\$300
10-1130-4010	Benefits	\$15,214	\$16,694	\$16,694	\$16,784
10-1130-4050	Retirement Benefits	\$12,679	\$13,145	\$13,145	\$13,449
	SUBTOTAL SALARIES AND BENEFITS	\$208,934	\$217,629	\$217,829	\$222,360
10-1130-4202	Postage - Department share	\$94	\$175	\$150	\$175
10-1130-4210	Professional Dues and Subscriptions	\$272	\$400	\$400	\$500
10-1130-4227	Reg. Fees, Lodging, Travel, and Meals	\$2,559	\$2,000	\$2,000	\$2,500
10-1130-4233	Supplies	\$2,681	\$1,500	\$2,500	\$2,500
10-1130-4250	Professional Services	\$43,215	\$31,000	\$28,000	\$32,000
10-1130-4260	Gas/Oil - Department share for vehicles	\$729	\$1,500	\$1,000	\$1,000
10-1130-4265	Advertising	\$1,089	\$250	\$250	\$250
10-1130-4270	Uniforms - Department share	\$428	\$250	\$150	\$250
	SUBTOTAL OPERATING EXPENSES	\$51,067	\$37,075	\$34,450	\$39,175
	TOTAL PW ADMIN	\$260,001	\$254,704	\$252,279	\$261,535

PUBLIC WORKS STREETS

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1131-4001	PW Streets Salaries	\$248,861	\$252,796	\$252,796	\$256,132
10-1131-4002	Overtime	\$1,978	\$8,000	\$8,000	\$8,000
10-1131-4010	Benefits	\$21,362	\$23,628	\$23,628	\$22,898
10-1131-4050	Retirement Benefits	\$16,649	\$18,256	\$18,256	\$16,890
	SUBTOTAL SALARIES AND BENEFITS	\$288,850	\$302,680	\$302,680	\$303,920
10-1131-4210	Professional Dues and Subscriptions	\$130	\$480	\$480	\$480
10-1131-4227	Reg. Fees, Lodging, Travel, and Meals	\$3,422	\$3,000	\$3,000	\$4,400
10-1131-4233	Supplies	\$51	\$500	\$500	\$500
10-1131-4250	Professional Services - Surveying, engineering	\$0	\$250	\$0	\$250
10-1131-4260	Gas/Oil - Department share of vehicles	\$42,470	\$40,000	\$43,000	\$43,000
10-1131-4265	Advertising	\$3,007	\$2,500	\$3,000	\$3,000
10-1131-4270	Uniforms - Department share	\$1,373	\$1,200	\$1,200	\$1,200
10-1131-4401	Utility Costs - Street lights	\$62,857	\$70,000	\$70,000	\$70,000
10-1131-4402	Road Resurfacing - non-capital costs	\$40,149	\$50,000	\$50,000	\$50,000
10-1131-4403	Routine Street Maintenance	\$59,544	\$70,000	\$70,000	\$70,000
10-1131-4404	Snow Removal - Deicers, contract hauling	\$46,417	\$40,000	\$40,000	\$40,000
	SUBTOTAL OPERATING EXPENSES	\$259,420	\$277,930	\$281,180	\$282,830
	TOTAL PW STREETS	\$548,270	\$580,610	\$583,860	\$586,750

PUBLIC WORKS BUILDINGS

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1132-4001	PW Buildings Salaries	\$107,821	\$112,559	\$112,559	\$113,116
10-1132-4002	Overtime	\$1,175	\$900	\$2,404	\$900
10-1132-4010	Benefits	\$9,312	\$10,115	\$10,115	\$10,114
10-1132-4050	Retirement Benefits	\$6,080	\$6,711	\$6,711	\$6,685
	SUBTOTAL SALARIES AND BENEFITS	\$124,388	\$130,285	\$131,789	\$130,815
10-1132-4207	Repair/Maintenance -Town Bldgs/Housing	\$97,455	\$106,000	\$103,000	\$112,000
10-1132-4210	Professional Dues and Subscriptions	\$0	\$250	\$250	\$250
10-1132-4227	Reg. Fees, Lodging, Travel, and Meals	\$584	\$1,500	\$1,000	\$1,500
10-1132-4233	Supplies	\$39	\$250	\$250	\$250
10-1132-4250	Professional Services - Surveying	\$0	\$250	\$250	\$250
10-1132-4260	Gas/Oil - Department share of vehicles	\$3,205	\$3,500	\$3,200	\$3,500
10-1132-4265	Advertising	\$288	\$500	\$500	\$500
10-1132-4270	Uniforms - Department share	\$387	\$500	\$500	\$500
10-1132-4400	Pest Control - Insects, wildlife	\$848	\$500	\$500	\$500
10-1132-4401	Utilities for Town Owned Buildings, Parks	\$32,969	\$50,000	\$50,000	\$50,000
10-1132-4411	Recycling Expense	\$4,433	\$5,000	\$5,000	\$7,000
	SUBTOTAL OPERATING EXPENSES	\$140,208	\$168,250	\$164,450	\$176,250
	TOTAL PW BUILDINGS	\$264,596	\$298,535	\$296,239	\$307,065

PUBLIC WORKS FLEET

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1133-4001	Fleet Salaries	\$115,622	\$116,168	\$116,168	\$121,230
10-1133-4002	Overtime	\$182	\$1,800	\$1,800	\$1,800
10-1133-4010	Benefits	\$9,227	\$10,493	\$10,493	\$10,881
10-1133-4050	Retirement Benefits	\$5,600	\$6,577	\$6,577	\$6,838
SUBTOTAL SALARIES AND BENEFITS		\$130,631	\$135,038	\$135,038	\$140,749
10-1133-4205	Repair/Maintenance of Vehicles - all depts	\$54,356	\$65,000	\$65,000	\$70,000
10-1133-4210	Professional Dues and Subscriptions	\$310	\$310	\$310	\$325
10-1133-4227	Reg. Fees, Lodging, Travel, and Meals	\$2,111	\$1,500	\$1,500	\$1,500
10-1133-4233	Supplies	\$334	\$400	\$400	\$400
10-1133-4250	Professional Services	\$51	\$150	\$150	\$150
10-1133-4260	Gas/Oil - Department share for vehicles	\$923	\$2,000	\$1,500	\$2,000
10-1133-4270	Uniforms - Department share	\$3,159	\$3,500	\$3,500	\$3,500
10-1133-4271	Tools	\$3,759	\$4,000	\$4,000	\$4,000
10-1133-4404	Snow Removal - Plow blades, blowers	\$5,216	\$6,000	\$7,000	\$6,000
SUBTOTAL OPERATING EXPENSES		\$70,219	\$82,860	\$83,360	\$87,875
TOTAL PW FLEET		\$200,850	\$217,898	\$218,398	\$228,624

PUBLIC WORKS GROUNDS

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1134-4001	PW Grounds Salaries	\$309,940	\$319,846	\$319,846	\$326,160
10-1134-4002	Overtime	\$3,069	\$5,000	\$5,000	\$5,000
10-1134-4006	Seasonal Salaries	\$44,594	\$50,000	\$50,000	\$50,000
10-1134-4010	Benefits	\$29,490	\$32,610	\$32,610	\$33,342
10-1134-4050	Retirement Benefits	\$15,880	\$17,449	\$17,449	\$19,408
	SUBTOTAL SALARIES AND BENEFITS	\$402,973	\$424,905	\$424,905	\$433,910
10-1134-4205	Repair/Maintenance of Vehicles & mowers	\$88	\$750	\$750	\$750
10-1134-4210	Professional Dues and Subscriptions	\$209	\$250	\$250	\$250
10-1134-4227	Reg. Fees, Lodging, Travel, and Meals	\$1,933	\$3,000	\$3,000	\$4,500
10-1134-4233	Supplies	\$164	\$400	\$400	\$0
10-1134-4250	Professional Services	\$0	\$300	\$0	\$0
10-1134-4260	Gas/Oil - Department share of vehicles	\$17,963	\$17,000	\$19,000	\$20,000
10-1134-4265	Advertising	\$0	\$1,000	\$0	\$0
10-1134-4270	Uniforms - Department share	\$925	\$1,000	\$1,000	\$1,000
10-1134-4400	Pest Control - Insects, wildlife	\$2,000	\$2,000	\$2,000	\$2,000
10-1134-4404	Snow Removal - Town Owned Bldgs/Parks	\$652	\$1,000	\$1,000	\$3,000
10-1134-4409	Repair/Maintenance of Town Owned Parks	\$60	\$0	\$0	\$0
	SUBTOTAL OPERATING EXPENSES	\$23,994	\$26,700	\$27,400	\$31,500
	TOTAL PW GROUNDS	\$426,967	\$451,605	\$452,305	\$465,410

SPECIAL EVENTS

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1140-4001	Special Events Salaries	\$93,662	\$94,251	\$95,618	\$98,654
10-1140-4002	Overtime	\$1,456	\$4,500	\$4,500	\$4,500
10-1140-4005	Seasonal Salaries	\$22,729	\$25,000	\$25,000	\$25,000
10-1140-4010	Benefits	\$9,924	\$11,488	\$11,488	\$11,578
10-1140-4050	Retirement Benefits	\$2,910	\$3,517	\$3,517	\$4,081
	SUBTOTAL SALARIES AND BENEFITS	\$130,681	\$138,756	\$140,123	\$143,813
10-1140-4202	Postage - Department share	\$126	\$1,000	\$1,500	\$1,500
10-1140-4205	Repair/Maintenance of Event Equipment	\$0	\$1,000	\$1,000	\$1,000
10-1140-4210	Professional Dues and Subscriptions	\$754	\$800	\$1,007	\$1,500
10-1140-4227	Reg. Fees, Lodging, Travel, and Meals	\$2,125	\$1,000	\$1,000	\$3,800
10-1140-4233	Supplies	\$3,226	\$7,000	\$7,000	\$7,000
10-1140-4260	Gas/Oil - Department share	\$0	\$1,000	\$1,000	\$1,000
10-1140-4261	Street Banners	\$10,880	\$16,030	\$16,030	\$16,030
10-1140-4401	Utilities for Events	\$813	\$1,000	\$1,000	\$1,000
10-1140-4665	Green Event Infrastructure	\$6,086	\$6,000	\$7,405	\$8,000
10-1140-4703	Furniture and Equipment - non-capital	\$4,696	\$12,440	\$12,440	\$15,000
10-1140-4804	4th of July	\$30,089	\$53,000	\$51,000	\$55,000
10-1140-4809	Clean Up Day	\$4,913	\$5,000	\$3,000	\$5,000
10-1140-4811	Wassail Days	\$11,656	\$10,000	\$10,000	\$10,000
10-1140-4812	Art Shows	\$1,330	\$1,000	\$1,000	\$1,200
10-1140-4816	BBQ Challenge Vendor Payouts	\$363,235	\$398,000	\$370,000	\$370,000
10-1140-4827	Concerts in the Park	\$19,678	\$18,000	\$18,000	\$18,000
10-1140-4830	Tubbs Romp to Stomp	\$58	\$0	\$0	\$0
10-1140-4850	Uniforms - Special Events Team	\$892	\$750	\$976	\$750
10-1140-4851	Bike to Work Day	\$36	\$250	\$200	\$250
10-1140-4852	Trick or Treat Street	\$1,347	\$3,200	\$3,200	\$3,200
10-1140-4853	Easter Egg Hunt	\$1,311	\$1,300	\$870	\$1,300
10-1140-4863	BBQ Challenge Administration	\$14,904	\$15,000	\$10,500	\$15,000
10-1140-4864	BBQ Challenge Beverages and Ice	\$40,445	\$40,000	\$39,000	\$40,000
10-1140-4865	BBQ Challenge Awards	\$18,992	\$19,750	\$22,245	\$22,500
10-1140-4866	BBQ Challenge Entertainment	\$34,030	\$46,500	\$44,000	\$46,500
10-1140-4868	BBQ Challenge Supplies and Equipment	\$34,585	\$35,000	\$35,000	\$37,000
10-1140-4869	BBQ Challenge Utilities, Maintenance, Waste	\$17,517	\$15,000	\$15,000	\$20,000
10-1140-4873	Fall Fest	\$16,030	\$18,000	\$18,000	\$18,000
10-1140-4876	Pink Party	\$121	\$500	\$755	\$2,250
10-1140-4880	Town Party	\$0	\$0	\$0	\$12,500
	SUBTOTAL OPERATING EXPENSES	\$639,875	\$727,520	\$692,128	\$734,280
	TOTAL SPECIAL EVENTS	\$770,556	\$866,276	\$832,251	\$878,093

RECREATION

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1150-4001	Recreation Salaries	\$51,224	\$52,345	\$52,345	\$89,699
10-1150-4002	Overtime	\$0	\$0	\$0	\$0
10-1150-4005	Seasonal Salaries	\$68,446	\$73,000	\$73,000	\$55,119
10-1150-4006	Instructor Salaries	\$22,496	\$41,946	\$41,946	\$30,899
10-1150-4010	Benefits	\$11,640	\$15,075	\$15,075	\$15,955
10-1150-4050	Retirement Benefits	\$1,541	\$2,094	\$2,094	\$3,241
SUBTOTAL SALARIES AND BENEFITS		\$155,346	\$184,460	\$184,460	\$194,913
10-1150-4202	Postage - Department share	\$92	\$1,000	\$150	\$500
10-1150-4210	Professional Dues and Subscriptions	\$45	\$150	\$110	\$150
10-1150-4221	Printing - Recreation Brochure	\$132	\$2,000	\$250	\$500
10-1150-4227	Reg. Fees, Lodging, Travel, and Meals	\$1,233	\$1,000	\$1,200	\$2,200
10-1150-4233	Operating Supplies	\$155	\$500	\$150	\$500
10-1150-4265	Advertising	\$6,226	\$9,000	\$9,200	\$15,000
10-1150-4591	Fishing Derby	\$0	\$1,000	\$700	\$0
10-1150-4592	Skating Contest	\$0	\$0	\$0	\$0
10-1150-4601	Recreation Program Refunds	\$0	\$900	\$100	\$300
10-1150-4602	Recreation Sports	\$8,416	\$6,500	\$7,000	\$12,000
10-1150-4603	Recreation Special Events	\$530	\$0	\$0	\$0
10-1150-4604	Recreation Contracted Expenses	\$11,695	\$10,000	\$8,000	\$10,000
10-1150-4605	Recreation Fun Club	\$16,924	\$21,000	\$20,000	\$23,000
10-1150-4606	Recreation Winter Vacation Sensation	\$2,927	\$3,000	\$3,000	\$5,000
10-1150-4607	Recreation Supplies	\$50	\$700	\$500	\$700
10-1150-4608	Recreation Scholarship	\$0	\$1,000	\$0	\$1,000
10-1150-4701	Van Rental	\$19,588	\$21,000	\$20,000	\$5,000
10-1150-4702	Programs/Activities - Admission Fees, etc.	\$4,212	\$0	\$509	\$0
10-1150-4703	Furniture and Equipment - non-capital	\$295	\$3,000	\$1,500	\$3,000
10-1150-4850	Uniforms - Recreation Team	\$280	\$600	\$600	\$1,000
SUBTOTAL OPERATING EXPENSES		\$72,799	\$82,350	\$72,969	\$79,850
TOTAL RECREATION		\$228,145	\$266,810	\$257,429	\$274,763

FRISCO ADVENTURE PARK

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
10-1160-4001	Salaries	\$241,015	\$261,410	\$261,410	\$301,192
10-1160-4002	Overtime	\$816	\$420	\$420	\$925
10-1160-4005	Seasonals	\$245,409	\$314,841	\$314,841	\$297,500
10-1160-4006	Part-Time Salaries	\$0	\$0	\$0	\$0
10-1160-4010	Benefits	\$39,563	\$48,845	\$48,845	\$50,169
10-1160-4050	Retirement Benefits	\$5,050	\$8,647	\$8,647	\$10,657
	SUBTOTAL SALARIES AND BENEFITS	\$531,852	\$634,163	\$634,163	\$660,443
10-1160-4201	Signage, Fence, Padding	\$2,515	\$2,500	\$2,500	\$3,500
10-1160-4205	Equipment Repair Maintenance	\$5,383	\$10,000	\$10,000	\$10,000
10-1160-4207	Building Maintenance	\$3,534	\$2,500	\$2,500	\$7,000
10-1160-4208	Conveyor Lift System Maintenance	\$4,323	\$6,000	\$6,000	\$4,000
10-1160-4221	Supplies/Ticketing	\$10,996	\$11,000	\$11,000	\$12,000
10-1160-4223	Retail Merchandise	\$7,382	\$7,000	\$9,000	\$12,000
10-1160-4225	Food & Beverage	\$36,650	\$38,000	\$42,000	\$42,000
10-1160-4227	Travel/Education/Lodging	\$3,356	\$7,500	\$7,500	\$7,500
10-1160-4244	Bank Service Charges	\$16,065	\$21,000	\$22,700	\$24,700
10-1160-4250	Professional Services	\$3,643	\$3,000	\$3,000	\$5,000
10-1160-4260	Gas/Oil	\$14,838	\$19,000	\$15,000	\$16,000
10-1160-4265	Advertising	\$43,678	\$40,000	\$45,000	\$45,000
10-1160-4270	Uniforms-Department	\$10,231	\$3,500	\$3,500	\$5,500
10-1160-4401	Utility Costs	\$59,924	\$62,000	\$62,000	\$74,000
10-1160-4404	Snow Removal	\$87	\$2,500	\$2,500	\$2,500
10-1160-4409	General Site Maintenance	\$4,076	\$7,500	\$7,500	\$7,500
10-1160-4411	Tubing Hill/Terrain Park Maintenance	\$0	\$16,000	\$16,000	\$24,000
10-1160-4412	Bike Park Maintenance	\$0	\$0	\$0	\$0
10-1160-4413	Skate Rink Maintenance	\$0	\$0	\$0	\$0
10-1160-4455	Permit/License Fees	\$2,553	\$2,000	\$3,500	\$16,000
10-1160-4477	Cleaning	\$15,268	\$17,000	\$16,000	\$17,000
10-1160-4480	PRA Program/Event Expenses	\$629	\$10,000	\$10,000	\$20,000
	SUBTOTAL OPERATING EXPENSES	\$245,131	\$288,000	\$297,200	\$355,200
	TOTAL FRISCO ADVENTURE PARK	\$776,983	\$922,163	\$931,363	\$1,015,643



Capital Improvement Fund

The Town of Frisco uses this fund to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by the Town's Enterprise funds - the Water Fund and the Marina Fund).

CAPITAL IMPROVEMENT FUND REVENUE/EXPENDITURE SUMMARY

Major capital projects are budgeted in the Capital Improvement Fund. By Town ordinance, any General Fund balance in excess of the required reserve is to be transferred to the Capital Improvement Fund. The other major revenue source for this fund is real estate transfer fees. Major capital projects are only those items costing \$5,000 or more. The summary below is organized in the same format and order as the Annual Financial Statements. This design is intended to make it easier for the average user to compare the summary to results of operations as reported in the annual financial statements. There is no required reserve for this fund.

	2012	2013	2014	2014	2015
	Actual	Actual	Budget	Projected	Budget
Revenues					
Real Estate Transfer Fees	\$805,152	\$920,533	\$1,000,000	\$1,000,000	\$1,100,000
Intergovernmental Grants	100,000	0	40,000	0	0
Investment Income	8,523	6,144	8,500	8,500	8,500
Other Revenues	64,860	0	0	0	0
Total Revenues	978,535	926,677	1,048,500	1,008,500	1,108,500
Expenditures					
Capital Outlay	611,608	1,629,084	4,103,350	3,489,141	3,740,250
Debt Service	1,271,637	747,654	935,705	935,705	990,716
Agent Fees	1,500	1,500	2,000	1,500	1,500
Total Expenditures	1,884,745	2,378,238	5,041,055	4,426,346	4,732,466
Other Sources (Uses)					
Capital Interest Subsidy	52,189	48,040	47,648	48,431	48,431
Lease Purchase Proceeds	494,859	370,922	592,500	480,966	576,500
Loan from Water Fund	0	0	1,000,000	1,000,000	0
Contributed to Capital	0	318,057	0	0	0
Sale of Assets	1,191,790	136,240	25,000	155,000	765,000
Transfers In-General Fund	0	0	500,000	881,768	551,918
Transfers In/Out-Open Space Fund	0	0	0	0	111,333
Net Change in Fund Balance	832,628	-578,302	-1,827,407	-851,681	-1,570,784
Fund Balance - January 1	3,232,313	4,064,942	3,291,035	3,486,640	2,634,959
Fund Balance - December 31	\$4,064,942	\$3,486,640	\$1,463,628	\$2,634,959	\$1,064,175

CAPITAL IMPROVEMENT FUND

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
REVENUES:					
20-2000-3000	Lease Purchase Proceeds	\$370,922	\$592,500	\$480,966	\$576,500
20-2000-3001	Capital - Interest Subsidy	\$48,040	\$47,648	\$48,431	\$48,431
20-2000-3002	Loan from Water Fund	\$0	\$1,000,000	\$1,000,000	\$0
20-2000-3005	Contributed to Capital	\$318,057	\$0	\$0	\$0
20-2000-3101	Interest on Investments -CIF portion	\$6,144	\$8,500	\$8,500	\$8,500
20-2000-3125	Real Estate Investment Fees	\$920,533	\$1,000,000	\$1,000,000	\$1,100,000
20-2000-3150	Capital Sale of Assets	\$136,240	\$25,000	\$155,000	\$765,000
20-2000-3221	Sale of Assets	\$0	\$0	\$0	\$0
20-2000-3222	Miscellaneous Revenue	\$0	\$0	\$0	\$0
20-2000-3225	Interfund Transfers	\$0	\$500,000	\$881,768	\$663,251
20-2000-3550	State/Federal Grant Funding	\$0	\$40,000	\$0	\$0
20-2000-3601	COP Proceeds	\$0	\$0	\$0	\$0
20-2000-3605	Premium on COP's Issued	\$0	\$0	\$0	\$0
TOTAL REVENUE		\$1,799,936	\$3,213,648	\$3,574,665	\$3,161,682

CAPITAL IMPROVEMENT FUND

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
EXPENDITURES:					
20-2000-4101	Vehicles and Equipment	\$425,870	\$0	\$0	\$0
20-2000-4102	Computer and Technology	\$12,094	\$109,500	\$160,225	\$56,000
20-2000-4194	Capital Outlay- Leased Projects/Equipment	\$0	\$592,500	\$480,966	\$576,500
20-2000-4195	Equipment and Vehicle Leases	\$33,534	\$568,956	\$568,956	\$593,217
20-2000-4325	Trust Fees	\$1,500	\$2,000	\$1,500	\$1,500
20-2000-4333	Debt Service - Principal	\$502,582	\$170,000	\$170,000	\$175,000
20-2000-4334	Debt Service - Interest	\$211,538	\$196,749	\$196,749	\$222,499
20-2000-4567	Facility Capital Repair	\$50,091	\$94,300	\$76,000	\$122,500
20-2000-4934	Alley Paving - Survey and Engineering	\$0	\$40,000	\$38,000	\$0
20-2000-4965	Curb Replacement	\$0	\$40,000	\$40,000	\$40,000
20-2000-4992	Summit Blvd Masonry Work	\$68,500	\$100,000	\$100,000	\$100,000
20-2000-4995	Asphalt Overlay/Resurface Road	\$84,175	\$195,000	\$156,000	\$100,000
20-2000-5015	Peninsula Forestry Management	\$9,936	\$25,000	\$12,500	\$25,000
20-2000-5017	Environmental Sustainability	\$28,000	\$30,000	\$31,000	\$30,000
20-2000-5024	PRA Plan Implementation	\$17,732	\$500,000	\$750,000	\$10,000
20-2000-5029	Community Survey		\$0	\$0	\$10,000
20-2000-5036	W. Main Park/Ride Composting Toilets	\$0	\$80,000	\$0	\$0
20-2000-5046	Main St. Master Plan Early Action	\$73,376	\$2,050,000	\$1,400,000	\$2,661,500
20-2000-5054	Bike Path System Upgrades	\$2,128	\$8,750	\$8,750	\$8,750
20-2000-5055	Lusher Court Off-Site Facilities	\$812,028	\$0	\$34,000	\$0
20-2000-5056	PRA Parking Lot Improvements	\$8,603	\$0	\$0	\$0
20-2000-5057	Ten Mile Creek Bridge Rail Replacement	\$200	\$66,000	\$68,400	\$0
20-2000-5060	Zoning Code Update	\$36,352	\$100,000	\$65,000	\$0
20-2000-5061	Relocate Street Light-River Pines	\$0	\$5,300	\$5,300	\$0
20-2000-5062	Irrigation System - Bike Park	\$0	\$25,000	\$25,000	\$0
20-2000-5063	Snowguns with trailers	\$0	\$33,000	\$31,000	\$0
20-2000-5064	Tiller-Snowcat	\$0	\$9,000	\$7,000	\$0
TOTAL CAPITAL IMPROVEMENTS		\$2,378,239	\$5,041,055	\$4,426,346	\$4,732,466

Capital Improvement Fund
Capital Projects Five Year Timeline

PROJECTS	2015 COST	2016 COST	2017 COST	2018 COST	2019 COST
Contractual Obligations: See Note 1					
Certificates of Participation (A/N 20-2000-4325/4333/4334)*	\$368,999	\$369,249	\$368,399	\$371,924	\$369,612
Water Fund Loan (A/N 20-2000-4334)*	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Copier Leases (A/N 20-2000-4195)*	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
2013 Equipment Lease (A/N 20-2000-4195)*	\$203,744				
2014 Equipment Lease (A/N 20-2000-4195)*	\$164,473	\$164,473			
2015 Equipment Lease (A/N 20-2000-4195)*	\$195,000	\$195,000	\$195,000		
Total Contractual Obligations	\$992,216	\$788,722	\$623,399	\$431,924	\$429,612
Technology Purchases: See Note 1 (A/N 20-2000-4102)					
	\$56,000	\$50,000	\$50,000	\$50,000	\$50,000
Capital Equipment Purchases: See Note 1 (A/N 20-2000-4101)					
		\$225,000	\$782,000	\$641,700	\$630,000
Capital Improvements:					
Curb Replacement (A/N 20-2000-4965)	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Facility Capital Repair (see below) (A/N 20-2000-4567)	\$52,500	\$122,500	\$50,000	\$75,000	\$75,000
Surface Treatment-Side Streets-Yr 5/7 (A/N 20-2000-4995)	\$100,000	\$300,000	\$300,000	\$300,000	\$300,000
Restain/Paint- public buildings rotation (4 yr) (A/N 20-2000-4567)	\$70,000				\$75,000
Summit Blvd. River Rock Replacement (A/N 20-2000-4992)	\$100,000	\$100,000			
Main St. improvements - Year 2 of 3 (A/N 20-2000-5046)	\$2,661,500	\$1,300,000			
W. Main Park N Ride Composting Toilets (Carryover-Note 2) (A/N 20-2000-5036)			\$130,000		
Meadow Creek Restrooms (A/N 20-2000-????)				\$130,000	
Compostable Toilets (PRA) (A/N 20-2000-????)			\$100,000		
Master Plan for PRA (A/N 20-2000-5024)	\$10,000				
Forestry Management at PRA-reforestation/removal (A/N 20-2000-5015)	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Environmental Sustainability (A/N 20-2000-5017)	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Bike Path System Upgrades Yr 4/4 (A/N 20-2000-5054)	\$8,750				
Community Survey (A/N 20-2000-5029)	\$10,000				
Note 1: See following page					
Note 2: Carryover of \$110,000 from 2014; total cost \$130,000					
* A/N 20-2000-4334 total: \$222,499					
A/N 20-2000-4195 total: \$593,217					
A/N 20-2000-4325 total: \$1,500					
A/N 20-2000-4333 total \$175,000					
Debt					
Technology Purchases					
Capital Equipment Purchases					
Infrastructure					
Environmental					
Housing					
Recreational					
Community Planning					
Core	\$4,135,966	\$2,981,222	\$2,130,399	\$1,723,624	\$1,654,612
Desired	\$20,000				
Non-Essential					
Debt and Capital Project Total	\$4,155,966	\$2,981,222	\$2,130,399	\$1,723,624	\$1,654,612
Beginning Fund Balance-Projected	\$2,634,959	\$1,064,175	\$190,042	\$229,945	\$741,731
Capital Fund Revenues-increase 3% each year	\$1,171,931	\$1,207,089	\$1,243,302	\$1,280,601	\$1,319,019
Transfer from General Fund-New Retail-increase 3% each year	\$551,918	\$900,000	\$927,000	\$954,810	\$983,454
Close Open Space Fund - Transfer in	\$111,333				
Sale of Spotted Horse house	\$750,000				
Debt and Capital Project Total	\$4,155,966	\$2,981,222	\$2,130,399	\$1,723,624	\$1,654,612
Ending Fund Balance-Projected	\$1,064,175	\$190,042	\$229,945	\$741,731	\$1,389,592

2015 Facility Capital Repairs:

Historic Park surveillance system (yr 2/2)	5,000
Old Town Hall Roof Replacement	20,000
113/117 Granite employee housing roof replacement	20,000
Concrete repair - Clocktower	7,500
Total 2015	\$52,500

2017 Facility Capital Repairs:

Community Center sewer line replacement	15,000
Replace 113/117 Granite employee housing waterline	15,000
Town Hall carpet replacement	12,000
Community Center floor replacement	8,000
Total 2017	\$50,000

2016 Facility Capital Repairs:

Public Works shop tile floor replacement	6,000
Public Works bay doors (16)	24,000
Public Works shop roof replacement	50,000

2018 Facility Capital Repairs:

Public Works shop washer replacement	5,000
LED lighting retrofit for Town buildings	70,000
Total 2018	\$75,000

NOTE 1

**Capital Improvement Fund
Capital Equipment Five Year Timeline**

	2015	2016	2017	2018	2019
Contractual Obligations:					
Certificates of Participation:					
Principal	175,000	180,000	185,000	195,000	200,000
Interest	192,499	187,249	181,399	174,924	167,611
Trustee Fees	1,500	2,000	2,000	2,000	2,000
	\$368,999	\$369,249	\$368,399	\$371,924	\$369,611
Water Fund Loan (Interest only)	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Copier Leases	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Total Contractual Obligations	\$992,216	\$992,216	\$992,216	\$992,216	\$992,216
2013 Lease:	Cost				
Pineoth Snowcat	218,000				
Spreader Controls	11,466				
Loader	199,492				
Police Car	38,505				
F-150	21,618				
F250	25,595				
F250	28,540				
Attenuator	21,660				
Toyota	24,460				
Total Purchase Price	\$589,336				
Annual Lease Payment	\$203,744				
2014 Lease:	Cost				
2015 Plow Truck	176,901				
Motor Grader (Less Trade-in)	114,645				
4 Post Hoist (Vehicle Lift)	17,720				
Ford Explorer - TM	30,596				
Police Interceptor	38,419				
Ford F150 4X4 Pickup/Supercab	25,211				
(2) Ford F250 Pickups	36,798				
Total Purchase Price	40,676				
Annual Lease Payment	\$164,473				
2015 Lease:	Cost				
Repl Cat 938H loader (PW)	250,000				
Repl 2005 Snogo Snowblower Alt. (PW)	220,000				
(2)15 passenger vans (Rec)	70,000				
Snowmaking Fan Gun (PRA)	25,000				
Additional Snowmobile (PRA)	11,500				
Total Purchase Price	\$576,500				
Annual Lease Payment	\$195,000				
Total Contractual Obligations	\$788,722				
Technology Purchases:	Cost				
Repl Cat 938H loader (PW)	250,000				
Repl 2005 Snogo Snowblower Alt. (PW)	220,000				
(2)15 passenger vans (Rec)	70,000				
Snowmaking Fan Gun (PRA)	25,000				
Additional Snowmobile (PRA)	11,500				
Total Purchase Price	\$576,500				
Annual Lease Payment	\$195,000				
Total Contractual Obligations	\$982,216				
Technology Purchases:	Cost				
Call Center Operations Enhancement	30,000				
CISCO hardware (phones) upgrade	26,000				
	\$56,000				
Contractual Obligations:					
Certificates of Participation:					
Principal	185,000	185,000	185,000	195,000	200,000
Interest	181,399	181,399	181,399	174,924	167,611
Trustee Fees	2,000	2,000	2,000	2,000	2,000
	\$368,399	\$369,249	\$368,399	\$371,924	\$369,611
Water Fund Loan (Interest only)	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Copier Leases	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Total Contractual Obligations	\$823,399	\$823,399	\$823,399	\$823,399	\$823,399
2015 Lease:	Cost				
Repl Cat 938H loader (PW)	250,000				
Repl 2005 Snogo Snowblower Alt. (PW)	220,000				
(2)15 passenger vans (Rec)	70,000				
Snowmaking Fan Gun (PRA)	25,000				
Additional Snowmobile (PRA)	11,500				
Total Purchase Price	\$576,500				
Annual Lease Payment	\$195,000				
Total Contractual Obligations	\$623,399				
Technology Purchases:	Cost				
Repl Cat 938H loader (PW)	250,000				
Repl 2005 Snogo Snowblower Alt. (PW)	220,000				
(2)15 passenger vans (Rec)	70,000				
Snowmaking Fan Gun (PRA)	25,000				
Additional Snowmobile (PRA)	11,500				
Total Purchase Price	\$576,500				
Annual Lease Payment	\$195,000				
Total Contractual Obligations	\$788,722				
Technology Purchases:	Cost				
Repl Cat 938H loader (PW)	250,000				
Repl 2005 Snogo Snowblower Alt. (PW)	220,000				
(2)15 passenger vans (Rec)	70,000				
Snowmaking Fan Gun (PRA)	25,000				
Additional Snowmobile (PRA)	11,500				
Total Purchase Price	\$576,500				
Annual Lease Payment	\$195,000				
Total Contractual Obligations	\$982,216				
Equipment Purchases:	Cost				
Repl Cat 938H loader (PW)	250,000				
Repl 2005 Snogo Snowblower Alt. (PW)	220,000				
(2)15 passenger vans (Rec)	70,000				
Snowmaking Fan Gun (PRA)	25,000				
Additional Snowmobile (PRA)	11,500				
Total Purchase Price	\$576,500				
Annual Lease Payment	\$195,000				
Total Contractual Obligations	\$782,000				
Equipment Purchases:	Cost				
Repl 2008 Toyota Highlander (PD)	35,000				
Mini-bus (PRA)	90,000				
Repl 2006 Escape Hybrid (CDD)	28,000				
Repl 2006 Walker Mower (PW)	15,000				
Repl Chevy 1500 Pickup (PW)	25,000				
	\$193,000				
Total Equipment Purchases	\$782,000				
Contractual Obligations:					
Certificates of Participation:					
Principal	195,000	195,000	195,000	195,000	200,000
Interest	174,924	174,924	174,924	174,924	167,611
Trustee Fees	2,000	2,000	2,000	2,000	2,000
	\$371,924	\$371,924	\$371,924	\$371,924	\$369,611
Water Fund Loan (Interest only)	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Copier Leases	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Total Contractual Obligations	\$431,924	\$431,924	\$431,924	\$431,924	\$429,611
Technology Purchases:	Cost				
Repl Cat 938H loader (PW)	250,000				
Repl 2005 Snogo Snowblower Alt. (PW)	220,000				
(2)15 passenger vans (Rec)	70,000				
Snowmaking Fan Gun (PRA)	25,000				
Additional Snowmobile (PRA)	11,500				
Total Purchase Price	\$576,500				
Annual Lease Payment	\$195,000				
Total Contractual Obligations	\$623,399				
Technology Purchases:	Cost				
Repl Cat 938H loader (PW)	250,000				
Repl 2005 Snogo Snowblower Alt. (PW)	220,000				
(2)15 passenger vans (Rec)	70,000				
Snowmaking Fan Gun (PRA)	25,000				
Additional Snowmobile (PRA)	11,500				
Total Purchase Price	\$576,500				
Annual Lease Payment	\$195,000				
Total Contractual Obligations	\$788,722				
Equipment Purchases:	Cost				
Repl 2012 Ford Interceptor (PD)	43,000				
Repl 2008 GMC 1500 (PW)	27,000				
Repl 2008 Ford Escape (PW)	28,000				
Repl 2008 GMC 1500 (PW)	27,000				
Repl 2008 GMC 1500 (PW)	27,000				
Repl 2008 Belos Tractor (PW)	27,000				
Entrance signs into PRA (PRA)	100,000				
Realignement of Nordic/Bike Trails (PRA)	100,000				
Replace Day Lodge furniture (PRA)	28,700				
Rental bikes - Complimentary (PRA)	5,000				
Repl 2011 Expedition (PD)	43,000				
Repl 2007 Escape Hybrid (PD)	26,000				
Repl 2007 Ford F-150 (PW)	25,000				
Repl 2007 Highlander Hybrid (PD)	35,000				
	\$641,700				
Total Equipment Purchases	\$641,700				
Contractual Obligations:					
Certificates of Participation:					
Principal	195,000	195,000	195,000	195,000	200,000
Interest	174,924	174,924	174,924	174,924	167,611
Trustee Fees	2,000	2,000	2,000	2,000	2,000
	\$371,924	\$371,924	\$371,924	\$371,924	\$369,611
Water Fund Loan (Interest only)	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Copier Leases	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Total Contractual Obligations	\$431,924	\$431,924	\$431,924	\$431,924	\$429,611
Technology Purchases:	Cost				
Repl Cat 938H loader (PW)	250,000				
Repl 2005 Snogo Snowblower Alt. (PW)	220,000				
(2)15 passenger vans (Rec)	70,000				
Snowmaking Fan Gun (PRA)	25,000				
Additional Snowmobile (PRA)	11,500				
Total Purchase Price	\$576,500				
Annual Lease Payment	\$195,000				
Total Contractual Obligations	\$623,399				
Technology Purchases:	Cost				
Repl Cat 938H loader (PW)	250,000				
Repl 2005 Snogo Snowblower Alt. (PW)	220,000				
(2)15 passenger vans (Rec)	70,000				
Snowmaking Fan Gun (PRA)	25,000				
Additional Snowmobile (PRA)	11,500				
Total Purchase Price	\$576,500				
Annual Lease Payment	\$195,000				
Total Contractual Obligations	\$788,722				
Equipment Purchases:	Cost				
Repl Cat 938H loader (PW)	250,000				
Repl 2005 Snogo Snowblower Alt. (PW)	220,000				
(2)15 passenger vans (Rec)	70,000				
Snowmaking Fan Gun (PRA)	25,000				
Additional Snowmobile (PRA)	11,500				
Total Purchase Price	\$576,500				
Annual Lease Payment	\$195,000				
Total Contractual Obligations	\$982,216				
Technology Purchases:	Cost				
Call Center Operations Enhancement	30,000				
CISCO hardware (phones) upgrade	26,000				
	\$56,000				



Conservation Trust Fund

This special revenue fund is used to account for receipts from the State of Colorado from lottery revenues. Disbursements made from this fund can only be used for specific purposes.

CONSERVATION TRUST FUND REVENUE/EXPENDITURE SUMMARY

The Conservation Trust Fund was established pursuant to State law to account for receipt and disbursement of lottery funds. Each year the State distributes a percentage of the profits from the sale of lottery tickets to municipalities which may only be used to maintain, acquire or construct recreation facilities, park facilities or open space. This fund has no required reserve.

	2012	2013	2014	2014	2015
	Actual	Actual	Budget	Projected	Budget
Revenues					
Lottery Proceeds	\$26,956	\$29,027	\$27,000	\$27,000	\$27,000
Investment Income	33	56	100	100	100
Total Revenues	26,988	29,083	27,100	27,100	27,100
Expenditures					
Culture and Recreation	25,128	3,432	8,000	8,000	35,500
Total Expenditures	25,128	3,432	8,000	8,000	35,500
Other Sources (Uses)					
Net Change in Fund Balance	1,860	25,651	19,100	19,100	-8,400
Fund Balance - January 1	16,174	18,035	38,635	43,686	62,786
Fund Balance - December 31	\$18,035	\$43,686	\$57,735	\$62,786	\$54,386

CONSERVATION TRUST

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
REVENUES:					
30-3000-3101	Interest on Investments - CTF portion of allocation	\$56	\$100	\$100	\$100
30-3000-3555	State Lottery Funds	\$29,027	\$27,000	\$27,000	\$27,000
TOTAL REVENUES		\$29,083	\$27,100	\$27,100	\$27,100
EXPENDITURES:					
30-3000-4262	Five Year Capital Plan Projects	\$3,432	\$8,000	\$8,000	\$35,500
TOTAL EXPENDITURES		\$3,432	\$8,000	\$8,000	\$35,500

Conservation Trust Fund Capital Equipment Five Year Timeline

Project	2015		2016		2017		2018		2019	
	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost
Landscaping equipment aerator, topdresser fertilizer spreader		\$17,500								
Pave Meadow Creek Park Path		\$18,000								
Project Total		\$35,500	Project Total	\$0						



Water Fund

This Enterprise fund was established to finance and account for activities of the Town's water system.

WATER FUND REVENUE/EXPENDITURE SUMMARY

The Water Fund was established to finance and account for the acquisition, operation and maintenance of facilities, services and water rights associated with providing water to the Town. The primary revenue sources include user charges and water tap fees. This fund has a four month required reserve; the projected 2015 fund balance far surpasses that requirement.

	2012	2013	2014	2014	2015
Revenues	Actual	Actual	Budget	Projected	Budget
User Charges	\$773,229	\$813,958	\$810,002	\$842,003	\$867,263
Water Meter Sales	14,872	26,186	10,000	24,000	22,500
Plant Investment Fees	16,058	271,863	215,000	100,000	200,000
Sale of Assets	0	0	0	10,000	0
Investment Income	16,174	13,232	16,000	16,000	16,000
Other Revenues	390	574	500	500	500
Total Revenues	820,723	1,125,813	1,051,502	992,503	1,106,263
Expenditures					
Salaries and Benefits	290,163	308,197	300,899	311,062	359,337
Administrative Fees	42,500	42,500	42,500	42,500	42,500
Professional Fees	62,219	60,633	65,000	68,000	70,000
Supplies and Chemicals	25,366	25,022	24,000	23,800	25,000
Utilities	56,302	57,705	55,000	40,000	52,000
Repair and Maintenance	34,613	25,284	22,000	15,450	22,000
General Expenses	50,249	64,273	66,450	55,629	65,650
Capital Outlay	103,551	302,418	1,504,000	515,000	1,307,000
Water Meter Replacements	21,183	26,132	20,000	23,500	25,000
Total Expenditures	686,144	912,164	2,099,849	1,094,941	1,968,487
Other Sources (Uses)					
Loan Repayment from Marina Fund	0	0	132,000	132,000	132,000
Loan to Capital Improvement Fund	0	0	-1,000,000	-1,000,000	0
Contributed to Capital	0	0	0	0	0
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	134,579	213,649	-1,916,347	-970,438	-730,224
Fund Balance - January 1	3,761,794	3,896,373	4,189,235	4,110,022	3,139,584
Fund Balance - December 31	\$3,896,373	\$4,110,022	\$2,272,888	\$3,139,584	\$2,409,360

WATER FUND

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
REVENUES:					
40-4000-3005	Contributed to Capital	\$187,991	\$0	\$0	\$0
40-4000-3101	Interest on Investments - WF Portion of allocation	\$13,232	\$16,000	\$16,000	\$16,000
40-4000-3222	Miscellaneous Revenue	\$574	\$500	\$500	\$500
40-4000-3225	Interfund Transfer - Int/Prin Marina Fund	\$0	\$132,000	\$132,000	\$132,000
40-4000-3350	Water User Fees - Quarterly Billing	\$813,958	\$810,002	\$842,003	\$867,263
40-4000-3360	Plant Investment Fees - Water Tap Fees	\$271,863	\$215,000	\$100,000	\$200,000
40-4000-3610	Water Meter Sales - New/repl. meters	\$26,186	\$10,000	\$24,000	\$22,500
40-4000-3630	Sales of Assets	\$0	\$0	\$10,000	\$0
TOTAL REVENUES		\$1,313,804	\$1,183,502	\$1,124,503	\$1,238,263
EXPENDITURES:					
40-4000-4001	Water Salaries	\$252,905	\$245,647	\$255,810	\$298,069
40-4000-4002	Overtime	\$11,039	\$10,000	\$10,000	\$10,000
40-4000-4010	Benefits	\$21,536	\$22,324	\$22,324	\$26,471
40-4000-4021	Worker's Comp Insurance	\$6,500	\$6,500	\$6,500	\$6,500
40-4000-4050	Retirement Benefits	\$16,217	\$16,428	\$16,428	\$18,297
SUBTOTAL SALARIES AND BENEFITS		\$308,197	\$300,899	\$311,062	\$359,337
40-4000-4200	Office Supplies	\$223	\$500	\$200	\$500
40-4000-4201	Supplies	\$19,563	\$19,000	\$19,000	\$20,000
40-4000-4202	Postage - Department share	\$3,619	\$3,500	\$3,500	\$3,000
40-4000-4203	Telephone	\$6,561	\$12,000	\$8,000	\$10,500
40-4000-4206	Vehicle Repairs & Maintenance	\$0	\$2,000	\$450	\$2,000
40-4000-4210	Professional Dues and Subscriptions	\$1,290	\$2,200	\$2,000	\$2,000
40-4000-4227	Reg. Fees, Education	\$2,128	\$2,500	\$2,500	\$3,000
40-4000-4250	Professional Services	\$60,633	\$65,000	\$68,000	\$70,000
40-4000-4260	Gas/Oil - Department share of vehicles	\$9,938	\$9,000	\$9,000	\$10,000
40-4000-4265	Advertising	\$1,057	\$1,000	\$700	\$900
40-4000-4270	Uniforms/Safety Equipment - Department share	\$35	\$1,000	\$1,200	\$1,500
40-4000-4275	System Repairs	\$20,969	\$20,000	\$15,000	\$20,000
40-4000-4277	Chemicals for Water Treatment	\$5,201	\$5,000	\$4,800	\$5,000
40-4000-4280	Pumping Equipment for Plants & Wells	\$4,316	\$8,000	\$2,500	\$7,500
40-4000-4355	Summit Water Quality Annual Dues	\$9,279	\$10,000	\$9,279	\$10,000
40-4000-4360	NWCCOG-QQ Water Quality Annual Dues	\$1,750	\$1,750	\$1,750	\$1,750
40-4000-4365	Administration Fees - General Fund	\$42,500	\$42,500	\$42,500	\$42,500
40-4000-4401	Utilities for Wells & Treatment Plant	\$57,705	\$55,000	\$40,000	\$52,000
40-4000-4425	Water Meter Replacement	\$26,132	\$20,000	\$23,500	\$25,000
40-4000-4444	Capital Improvements	\$9,750	\$1,425,000	\$450,000	\$1,262,000
40-4000-4455	Leases & Special Use Permits	\$18,901	\$15,000	\$15,000	\$15,000
40-4000-4460	Capital Equipment	\$0	\$79,000	\$65,000	\$45,000
40-4000-4790	Depreciation	\$308,635	\$0	\$0	\$0
SUBTOTAL OPERATING EXPENSES		\$610,185	\$1,798,950	\$783,879	\$1,609,150
TOTAL EXPENSES		\$918,382	\$2,099,849	\$1,094,941	\$1,968,487

**Water Fund
Capital Equipment Five Year Timeline**

Project	2015		2016		2017		2018		2019	
	Project	Cost	Project	Cost	Project	Cost	Project	Cost	Project	Cost
Repl GMC 3500 PU (new operator)		35,000	Repl GMC 2500 PU (Jerry)	32,000	Repl 2007 Ford F-150 (Dave)	27,000	Repl 2008 Ford Escape	28,000		
Leak Detection Survey (every 3 yrs.)		12,000	Water Main valve replacements	100,000						
Well#7 Completion (CO)		700,000	Demolition/Rehab- Wells 1&2-W. Main	150,000						
Dam Rd. water tank(s) interior repair (CO)		125,000	Repl 300' Main Hawn Drive	300,000						
TP & Dam Rd. Tanks Exterior repair CO		350,000								
Design-300' Hawn Drive Main Replacement		30,000								
Tools for valve exerciser		10,000								
CO: Carryover from prior year										
Capital Project Total		\$1,262,000	Capital Project Total	\$582,000	Capital Project Total	\$27,000	Capital Project Total	\$28,000	Capital Project Total	\$0



Open Space Fund

This special revenue fund is used to account for acquisitions and maintenance of open space.

OPEN SPACE FUND REVENUE/EXPENDITURE SUMMARY

The Open Space Fund was established by resolution in 2001 to acquire and maintain open space. The resolution further required an annual \$300,000 allocation from real estate investment fees. Since no funds have been expended from this fund since 2005, Council reduced the annual allocation to \$100,000 in 2008. Since then, there have been no additional allocations to this fund. There is no required reserve for this fund. In 2010, Town Council approved a transfer from this fund for a recreation expansion project. In 2015, Council elected to close this fund since no projects have been identified for use of the funds; the remaining balance in this fund has been transferred to the Capital Improvement Fund for capital projects.

	2012 Actual	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues					
Investment Income	\$270	\$196	\$50	\$250	\$0
Total Revenues	270	196	50	250	0
Expenditures					
Culture and Recreation	0	0	0	0	0
Total Expenditures	0	0	0	0	0
Other Sources (Uses)					
Transfers In	0	0	0	0	0
Transfers Out-Capital Impr Fund	0	0	0	0	111,333
Net Change in Fund Balance	0	196	50	250	-111,333
Fund Balance - January 1	110,617	110,887	110,937	111,083	111,333
Fund Balance - December 31	\$110,887	\$111,083	\$110,987	\$111,333	\$0

OPEN SPACE FUND

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
REVENUES:					
50-5000-3101	Interest on Investments - OSF Portion of Allocation	\$196	\$50	\$250	\$0
TOTAL OPEN SPACE FUND		\$196	\$50	\$250	\$0

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SCHA 5A Fund

This special revenue fund accounts for collections of a tax and related development impact fees to be used specifically for affordable housing purposes.

SCHA FUND (5A) REVENUE/EXPENDITURE SUMMARY

On November 7, 2006, the voters of Summit County approved the Summit Combined Housing Authority (SCHA) Referred Measure 5A, which authorizes a temporary (10 years) sales and use tax of .125% and a development impact fee of two dollars or less per square foot of new construction to be used for affordable housing purposes. Subsequently, the Town of Frisco entered into an intergovernmental agreement with other area local governments to share these revenues. Revenues generated from this tax must be spent or allocated within three years. In 2011 the Town began waiving certain costs associated with the Peak One Neighborhood Project and contributing funding for the SCHA Loan Program. These waivers will continue through 2015. There is no required reserve for this fund.

	2012	2013	2014	2014	2015
	Actual	Actual	Budget	Projected	Budget
Revenues					
Sales Tax	\$136,896	\$148,941	\$140,000	\$150,000	\$150,000
Building Permits/Development Impact Fees	76,515	54,950	150,000	200,000	75,000
Investment Income	1,162	875	250	1,500	1,500
Other Income	700	0	0	0	0
Total Revenues	215,273	204,766	290,250	351,500	226,500
Expenditures					
Administration Fees	36,941	44,762	45,000	45,000	45,000
Projects	134,075	156,586	210,000	210,000	200,000
Total Expenditures	171,015	201,348	255,000	255,000	245,000
Other Sources (Uses)					
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	44,258	3,418	35,250	96,500	-18,500
Fund Balance - January 1	456,771	501,029	456,779	504,446	600,946
Fund Balance - December 31	\$501,029	\$504,446	\$492,029	\$600,946	\$582,446

SUMMIT COUNTY HOUSING AUTHORITY 5A FUND

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
<u>REVENUES:</u>					
55-5500-3007	County Sales Tax	\$148,941	\$140,000	\$150,000	\$150,000
55-5500-3101	Interest on Investments - 5A Portion of Allocation	\$875	\$250	\$1,500	\$1,500
55-5500-3222	Miscellaneous Income	\$0	\$0	\$0	\$0
55-5500-3310	Building Permits and Fees	\$54,950	\$150,000	\$200,000	\$75,000
TOTAL REVENUES		\$204,766	\$290,250	\$351,500	\$226,500
<u>EXPENDITURES</u>					
55-5500-4262	Capital Projects	\$156,586	\$210,000	\$210,000	\$200,000
55-5500-4365	Administration Expense	\$44,762	\$45,000	\$45,000	\$45,000
TOTAL EXPENDITURES		\$201,348	\$255,000	\$255,000	\$245,000

**SCHA (5A) Fund
Capital Equipment Five Year Timeline**

	2015	2016	2017	2018	2019
Project	Est. Cost				
	Project	Project	Project	Project	Project
Project Total	\$0	\$0	\$0	\$0	\$0



Insurance Reserve Fund

This special revenue fund is a reserve fund in the event the Town experiences unforeseen increases in health benefit costs.

INSURANCE RESERVE FUND REVENUE/EXPENDITURE SUMMARY

The Insurance Reserve Fund was established by resolution in 2005 to establish an insurance reserve fund equivalent to six months' worth of insurance expenditures to cover substantial insurance claims and unforeseen increases in the cost of providing insurance. This transfer from the general fund was not completed until 2007. There is no required reserve for this fund. In order to decrease insurance costs, the Town is assuming more liability risk and that potential liability is budgeted in this fund in 2015.

	2012	2013	2014	2014	2015
	Actual	Actual	Budget	Projected	Budget
Revenues					
Investment Income	482	349	200	600	600
Total Revenues	\$482	\$349	\$200	\$600	\$600
Expenditures					
Claims Liability	0	0	65,000	0	65,000
Total Expenditures	0	0	65,000	0	65,000
Other Sources (Uses)					
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	482	349	-64,800	600	-64,400
Fund Balance - January 1	197,116	197,598	132,798	197,947	198,547
Fund Balance - December 31	\$197,598	\$197,947	\$67,998	\$198,547	\$134,147

INSURANCE RESERVE FUND

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
REVENUES:					
60-6000-3101	Interest on Investments - IRF Portion of Allocation	\$349	\$200	\$600	\$600
TOTAL REVENUES		\$349	\$200	\$600	\$600
EXPENDITURES:					
60-6000-4010	Benefits	\$0	\$65,000	\$0	\$65,000
TOTAL EXPENDITURES		\$0	\$65,000	\$0	\$65,000

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Lodging Tax Fund

This special revenue fund accounts for a tax specifically imposed upon lodging establishments. The Town Council of Frisco restricts expenditures from this fund to certain activities.

LODGING TAX FUND REVENUE/EXPENDITURE SUMMARY

The Lodging Tax Fund was established in 2004 to account for a new, voter-approved 2.35% tax imposed upon lodging establishments. Expenditures are restricted to economic development, special events, advertising and marketing, recreation amenities, multi-purpose facilities and open space and similar uses. In 2009, the Town assumed responsibility for the operations of the Information Center. The decision as to the proportion of revenue to be allocated to any of these uses is determined by Council. Currently, the Information Center receives 45% of these revenues, 20% is allocated to marketing and economic development, 20% is to be used for recreation and the remaining 15% is allocated for operation and maintenance of recreation/tourism based Town facilities. There is no required reserve for this fund.

	2012	2013	2014	2014	2015
	Actual	Actual	Budget	Projected	Budget
Revenues					
Lodging Tax	\$285,434	\$325,768	\$315,000	\$375,000	\$375,000
Investment Income	821	580	800	800	800
Intergovernmental Revenue	30,000	30,000	30,000	30,000	30,000
Info Center Revenues	31,404	19,480	17,600	16,250	16,250
Total Revenues	347,659	375,828	363,400	422,050	422,050
Expenditures					
Information Center	167,237	172,556	186,514	192,544	190,842
Operations and Maintenance	64,781	119,163	58,000	58,000	70,000
Recreation	82,003	46,601	138,010	121,122	184,600
Special Events/Marketing	59,375	62,753	65,000	65,000	95,000
Total Expenditures	373,396	401,072	447,524	436,666	540,442
Other Sources (Uses)					
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	-25,737	-25,244	-84,124	-14,616	-118,392
Fund Balance - January 1	350,427	324,690	272,506	299,446	284,830
Fund Balance - December 31	\$324,690	\$299,446	\$188,382	\$284,830	\$166,438

LODGING TAX FUND - INFO CENTER

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
REVENUES:					
80-8000-3004	Lodging Tax	\$146,595	\$141,750	\$168,750	\$168,750
80-8000-3075	Sales Tax	\$0	\$0	\$0	\$0
80-8000-3101	Interest on Investments	\$580	\$800	\$800	\$800
80-8000-3222	Miscellaneous Revenue	-\$22	\$0	\$0	\$0
80-8000-3250	Tax Exempt Merchandise Sales	\$16	\$0	\$0	\$0
80-8000-3405	Retail Sales	\$16,453	\$14,000	\$14,000	\$14,000
80-8000-3410	Ski Pass Sales	\$1,993	\$2,500	\$1,500	\$1,500
80-8000-3411	Copper Adventure Pass	\$314	\$500	\$150	\$150
80-8000-3412	CMI	\$30,000	\$30,000	\$30,000	\$30,000
80-8000-3725	Donations	\$726	\$600	\$600	\$600
TOTAL REVENUES		\$196,655	\$190,150	\$215,800	\$215,800
EXPENDITURES:					
80-8000-4001	Info Center Salaries	102,818	\$104,894	\$102,924	\$106,305
80-8000-4002	Overtime	1,355	\$500	\$500	\$500
80-8000-4003	Seasonals	8,307	\$0	\$0	\$0
80-8000-4005	Part-time Salaries	12,079	\$20,000	\$20,000	\$20,000
80-8000-4010	Benefits	10,263	\$10,415	\$10,415	\$11,131
80-8000-4050	Retirement Benefits	2,878	\$3,605	\$3,605	\$4,681
SUBTOTAL SALARIES AND BENEFITS		\$137,702	\$139,414	\$137,444	\$142,617
80-8000-4100	Volunteers	\$0	\$0	\$0	\$0
80-8000-4202	Postage - Department Share	\$2,899	\$5,500	\$5,500	\$5,500
80-8000-4203	Telephone	\$1,796	\$3,500	\$3,500	\$2,425
80-8000-4207	Building repair	\$166	\$5,000	\$5,000	\$3,100
80-8000-4227	Reg. Fees, Lodging, Travel and Meals	\$1,296	\$1,100	\$1,100	\$4,200
80-8000-4233	Supplies	\$2,261	\$4,500	\$4,500	\$4,500
80-8000-4265	Advertising	\$1,241	\$0	\$0	\$0
80-8000-4268	Promo Materials	\$129	\$500	\$500	\$500
80-8000-4270	Uniforms	\$960	\$1,000	\$1,000	\$1,000
80-8000-4401	Utilities	\$4,190	\$5,000	\$5,000	\$5,000
80-8000-4417	Lift Tickets	\$0	\$0	\$0	\$0
80-8000-4418	Merchandise	\$9,773	\$10,000	\$15,000	\$11,000
80-8000-4419	Summer Pass	\$0	\$0	\$0	\$0
80-8000-4477	Cleaning	\$10,143	\$11,000	\$11,000	\$11,000
80-8000-4703	Infor Center Furniture	\$0	\$3,000	\$3,000	\$0
SUBTOTAL OPERATING EXPENSES		\$34,854	\$50,100	\$55,100	\$48,225
TOTAL EXPENSES		\$172,556	\$189,514	\$192,544	\$190,842
Fund Balance - January 1		\$39,080	\$50,904	\$63,179	\$86,435
Fund Balance - December 31		\$63,179	\$51,540	\$86,435	\$111,393

LODGING TAX FUND - RECREATION

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
REVENUES:					
80-8000-3004	Lodging Tax	\$65,154	\$63,000	\$75,000	\$75,000
TOTAL REVENUES		\$65,154	\$63,000	\$75,000	\$75,000
EXPENDITURES:					
80-8000-4583	Skate Park	\$0	\$0	\$0	\$5,000
80-8000-4588	Special Projects - Recreation	\$46,601	\$138,010	\$121,122	\$126,100
80-8000-4589	Grounds Projects	\$0	\$0	\$0	\$53,500
TOTAL EXPENDITURES		\$46,601	\$138,010	\$121,122	\$184,600
Fund Balance - January 1		\$148,104	\$159,344	\$166,657	\$120,535
Fund Balance - December 31		\$166,657	\$84,334	\$120,535	\$10,935

LODGING TAX FUND - OPERATIONS AND MAINTENANCE

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
REVENUES:					
80-8000-3004	Lodging Tax	\$48,865	\$47,250	\$56,250	\$56,250
TOTAL REVENUES		\$48,865	\$47,250	\$56,250	\$56,250
EXPENDITURES:					
80-8000-4585	Operations and Maintenance	\$83,356	\$36,000	\$36,000	\$34,000
80-8000-4586	FAP Operations and Maintenance	\$35,807	\$22,000	\$22,000	\$36,000
TOTAL EXPENDITURES		\$119,163	\$58,000	\$58,000	\$70,000
Fund Balance - January 1		\$102,382	\$31,132	\$32,084	\$30,334
Fund Balance - December 31		\$32,084	\$20,382	\$30,334	\$16,584

LODGING TAX FUND - SPECIAL EVENTS/MARKETING

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
REVENUES:					
80-8000-3004	Lodging Tax	\$65,154	\$63,000	\$75,000	\$75,000
TOTAL REVENUES		\$65,154	\$63,000	\$75,000	\$75,000
EXPENDITURES:					
80-8000-4266	Marketing	\$19,992	\$20,000	\$20,000	\$50,000
80-8000-4579	Internet Improvements	\$42,761	\$45,000	\$45,000	\$45,000
TOTAL EXPENDITURES		\$62,753	\$65,000	\$65,000	\$95,000
Fund Balance - January 1		\$35,126	\$31,126	\$37,527	\$47,527
Fund Balance - December 31		\$37,527	\$29,126	\$47,527	\$27,527

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Marina Fund

This Enterprise fund is used to account for revenues and expenditures associated with operations of the Town's marina.

MARINA FUND REVENUE/EXPENDITURE SUMMARY

In 1994, the Town entered in a lease agreement with the City and County of Denver whereby the Town was granted the exclusive right to occupy and use certain real property and water surface at the Dillon Reservoir. The Marina Fund was established as an enterprise fund to account for the operations and maintenance of the marina. The major source of revenue for this fund comes from rentals of boats, slips and moorings. There is a four month reserve required for this fund; however, the fund balance projected at the end of 2015 represents a ten month reserve as a result of actual revenues surpassing projections.

	2012 Actual	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues					
User Charges	\$751,417	\$793,406	\$840,300	\$921,800	\$944,800
Total Revenues	751,417	793,406	840,300	921,800	944,800
Expenditures					
Salaries and Benefits	314,502	316,739	369,820	369,820	380,246
Administrative Fees	20,000	20,000	20,000	20,000	20,000
Professional Fees	28,484	10,580	15,000	7,000	15,000
Supplies	67,239	78,279	82,500	99,000	101,000
Utilities	21,651	27,072	20,000	20,000	20,000
Repair and Maintenance	96,491	40,431	51,000	79,000	51,000
General Expenses	179,298	155,137	158,990	171,820	137,400
Capital Outlay	246,060	60,858	72,000	33,200	285,500
Total Expenditures	973,723	709,096	789,310	799,840	1,010,146
Other Sources (Uses)					
Reimbursements from Denver Water (ZM)	4,585	18,341	28,000	28,000	28,000
Sale of Assets	24,549	7,306	7,500	33,500	7,500
Loan Repayment to Water Fund	-5,824	-4,840	-132,000	-132,000	-132,000
Water Agreement Settlement	0	0	200,000	200,000	0
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	-198,997	105,117	154,490	251,460	-161,846
Fund Balance - January 1	649,872	450,875	401,734	555,992	807,452
Fund Balance - December 31	\$450,875	\$555,992	\$556,224	\$807,452	\$645,606

MARINA FUND

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
REVENUES:					
90-9000-3085	Water Agreement Settlement	\$0	\$200,000	\$200,000	\$0
90-9000-3101	Interest on Investments - MF Portion of Allocation	\$0	\$0	\$0	\$0
90-9000-3102	Marina Gratuities	\$0	\$0	\$0	\$0
90-9000-3222	Miscellaneous Revenue	-\$1,098	\$0	\$0	\$0
90-9000-3450	Slip Rental	\$44,165	\$100,000	\$150,000	\$150,000
90-9000-3455	Mooring Rental	\$42,790	\$70,000	\$16,000	\$20,000
90-9000-3457	Season Kayak Rack Rental	\$33,152	\$32,000	\$32,000	\$41,000
90-9000-3460	Boat and Kayak Rentals	\$349,477	\$295,000	\$360,000	\$360,000
90-9000-3463	Paddleboard Rentals	\$39,735	\$35,000	\$55,000	\$60,000
90-9000-3464	Tumble Bubble Sales	\$212	\$0	\$0	\$0
90-9000-3465	Retail Sales	\$53,615	\$50,000	\$55,000	\$55,000
90-9000-3466	Fishing Licenses	\$331	\$500	\$500	\$500
90-9000-3470	Fees for Services	\$52,207	\$75,000	\$75,000	\$75,000
90-9000-3472	Rafting Concessionaire	\$0	\$300	\$300	\$300
90-9000-3474	Stand Up Paddle Concessionaire	\$330	\$0	\$0	\$0
90-9000-3475	Retail Fuel Sales	\$33,658	\$40,000	\$35,000	\$35,000
90-9000-3476	Concessionaire Revenue - Rowing	\$4,090	\$2,500	\$2,500	\$2,500
90-9000-3478	Concessionaire Revenue - Sailing School	\$2,553	\$3,000	\$5,500	\$5,500
90-9000-3479	Concessionaire Revenue - F&B	\$35,404	\$35,000	\$35,000	\$35,000
90-9000-3480	Winter Storage	\$38,654	\$40,000	\$40,000	\$40,000
90-9000-3481	Kayak and PFD Retail Sales	\$0	\$0	\$0	\$0
90-9000-3482	Sale of Used Boats	\$1,888	\$5,000	\$31,000	\$5,000
90-9000-3483	Sale of Paddleboards	\$0	\$2,500	\$2,500	\$2,500
90-9000-3485	Parts Retail Sales	\$25,791	\$32,000	\$32,000	\$32,000
90-9000-3486	Dry Storage	\$24,997	\$10,000	\$13,000	\$13,000
90-9000-3487	Trailer Storage	\$13,344	\$20,000	\$15,000	\$20,000
90-9000-3495	Zebra Mussel Reimbursement Income	\$18,341	\$28,000	\$28,000	\$28,000
90-9000-3630	Sale of Assets	\$5,418	\$0	\$0	\$0
TOTAL REVENUES		\$819,054	\$1,075,800	\$1,183,300	\$980,300

MARINA FUND

5

Account Number	Account Title	2013 Actual	2014 Budget	Estimated 2014 Year End	Proposed 2015 Budget
EXPENDITURES:					
90-9000-4001	Marina Salaries	\$176,006	\$192,632	\$192,632	\$175,876
90-9000-4002	Overtime	\$2,110	\$5,980	\$5,980	\$1,814
90-9000-4005	Seasonal Wages	\$110,269	\$137,327	\$137,327	\$167,338
90-9000-4010	Benefits	\$23,345	\$28,717	\$28,717	\$29,730
90-9000-4050	Retirement Benefits	\$5,009	\$5,164	\$5,164	\$5,488
SUBTOTAL SALARIES AND BENEFITS		\$316,739	\$369,820	\$369,820	\$380,246
90-9000-4200	Office Supplies	\$845	\$2,500	\$1,000	\$1,000
90-9000-4201	Supplies	\$36,611	\$30,000	\$30,000	\$30,000
90-9000-4202	Postage - Department share	\$82	\$100	\$80	\$100
90-9000-4203	Telephone	\$6,688	\$10,000	\$7,000	\$8,000
90-9000-4205	Equipment Repairs & Maintenance	\$10,022	\$15,000	\$15,000	\$15,000
90-9000-4206	Vehicle Repairs & Maintenance	\$9,998	\$1,000	\$1,000	\$1,000
90-9000-4207	Building Repair & Maintenance	\$6,564	\$15,000	\$12,000	\$15,000
90-9000-4208	Rental Fleet Repairs & Maintenance	\$5,191	\$10,000	\$7,000	\$10,000
90-9000-4210	Professional Dues & Subscriptions	\$3,423	\$2,500	\$3,000	\$3,000
90-9000-4221	Printing	\$701	\$250	\$2,600	\$1,300
90-9000-4227	Reg. Fees, Lodging, Travel, and Meals	\$4,150	\$5,000	\$4,000	\$5,000
90-9000-4250	Professional Services	\$9,387	\$15,000	\$7,000	\$15,000
90-9000-4259	Gasoline and Oil (Retail)	\$48,399	\$35,000	\$45,000	\$45,000
90-9000-4260	Gasoline and Oil (Maintenance)	\$6,552	\$5,000	\$5,000	\$6,000
90-9000-4265	Advertising	\$28,985	\$30,000	\$30,000	\$30,000
90-9000-4270	Uniforms	\$2,859	\$3,000	\$3,000	\$3,500
90-9000-4333	Debt Service - Interest	\$4,840	\$10,400	\$10,400	\$10,400
90-9000-4334	Debt Service - Principal	\$0	\$121,600	\$121,600	\$121,600
90-9000-4365	Administration Fees	\$20,000	\$20,000	\$20,000	\$20,000
90-9000-4401	Utilities	\$27,072	\$20,000	\$20,000	\$20,000
90-9000-4444	Capital Improvements	\$0	\$33,000	\$31,000	\$45,000
90-9000-4460	Capital Equipment	\$4,692	\$39,000	\$2,200	\$240,500
90-9000-4477	Cleaning/Janitorial	\$2,128	\$4,000	\$2,500	\$3,000
90-9000-4555	DRREC	\$32,242	\$25,000	\$30,000	\$25,000
90-9000-4704	Technical Purchases	\$1,193	\$37,140	\$37,140	\$5,000
90-9000-4790	Depreciation	\$245,785	\$0	\$0	\$0
90-9000-4890	Special Events	\$2,442	\$2,000	\$2,500	\$2,500
90-9000-4891	Retail Sales Inventory	\$40,741	\$25,000	\$40,000	\$40,000
90-9000-4892	Retail Service Parts	\$11,877	\$25,000	\$28,000	\$30,000
90-9000-4895	Dock Maintenance	\$8,656	\$10,000	\$44,000	\$10,000
SUBTOTAL OPERATING EXPENSES		\$582,125	\$551,490	\$562,020	\$761,900
TOTAL EXPENDITURES		\$898,864	\$921,310	\$931,840	\$1,142,146

Marina Fund Capital Equipment Five Year Timeline

	2015		2016		2017		2018		2019	
Project	Est. Cost	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost
Crack filling and slurry fill	35,000		Reseal Parking Lot	25,000	Pave service yard	100,000	Replace Boardwalk	20,000		
Rowing Club dock	10,000		Lund House Deck Replacement	10,000	Permanent Service Building	400,000	Total Capital Projects	\$20,000		
Total Capital Projects	\$45,000		Lund House Deck Shading	10,000	Total Capital Projects	\$500,000			Total Capital Projects	
(A/N 90-9000-4444)			Total Capital Projects	\$45,000						
Runabout power head replacement	12,000		Replace Paddle Sport Boats	15,000						
(2) Fishing vessels (2)	20,000		Replace Runabouts (ea.4yr) (2)	150,000	Replace Shuttle Boat	6,000	Security System	90,000	Replace pontoon fleet	130,000
Replace Pickup	43,500		Replace Tractor (10 yr repl.)	25,000	Replace Rescue Boat	20,000	Replace Fishing Boats	45,000	Total Capital Equipment	\$165,000
Replace Paddle Sport Boats	15,000		Total Capital Equipment	\$190,000	Total Capital Equipment	\$41,000	Total Capital Equipment	\$110,000		
Replace Pontoon Fleet (ea.3yr)(1)	150,000									
Total Capital Equipment	\$240,500									
(A/N 90-9000-4460)										
(1) Deferred from 2014; 3 yr. Replacement replace 5, add 1 new										
(2) Current vessels purchased in 2005										
(1) Pending water settlement										
(2) Current vessels purchased 2012										
Capital Project/Equipment Total	\$285,500		Capital Project/Equipment Total	\$235,000	Capital Project/Equipment Total	\$541,000	Capital Project/Equipment Total	\$130,000	Capital Project/Equipment Total	\$165,000

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**DISCRETIONARY FUND
NONPROFIT GRANT APPLICATIONS
2015**



TO: TOWN COUNCIL
FROM: DEBORAH WOHLMUTH, TOWN CLERK
RE: DISCRETIONARY FUND REQUESTS FOR BUDGET YEAR 2015
DATE: SEPTEMBER 15, 2014

Attached is a packet of information for the 2015 Discretionary Fund, including a list of organizations requesting grant funding, respective staff funding recommendations and brief descriptions of each project or program for which organizations are seeking funds. Staff recommends limiting discretionary fund allocations to a combined total of \$42,445 excluding in-kind contributions for the 2015 budget. Additionally, staff recommends \$17,170 in in-kind donations.

To meet this goal, staff has recommended funding for grant requests using the following criteria:

- Benefit to Frisco residents.
- Benefit to Summit County residents.
- Past Council allocations.
- Organizations' results with programs that have received funding from the Town of Frisco in the past.

ORGANIZATION	FUNDED '13	FUNDED '14	REQUESTED '15	FUNDED '15
Advocates for Victims of Assault	\$2000	\$2500	5000	2500
Blue River Watershed Group	n/a	n/a	INKIND	INKIND
Breckenridge Outdoor Education Center	n/a	n/a	INKIND	INKIND
Breckenridge Outdoor Education Center	\$500	\$500	1640	500
Bristlecone Foundation	n/a	INKIND	INKIND	INKIND
Bristlecone Foundation	\$1000	\$1000	5000	1000
CASA of the Continental Divide	\$2500	\$2500	5000	2500
Colorado Avalanche Info Center	\$750	\$750	1000	750
Colorado Fourteeners Initiative	n/a	0	500	0
Colorado Mountain College Leadership Summit	0	\$500	1250	500
Computers for Kids Foundation dba YouthEntity	n/a	n/a	5000	0
Education Foundation of the Summit (EFS)	n/a	0	1000	0
Family and Intercultural Resource Center	n/a	n/a	INKIND	INKIND
Family and Intercultural Resource Center	\$3500	\$3500	5000	3500
Girl Scouts of Colorado	\$500	\$500	500	500
High Country Conservation Center	\$500	\$500	2000	500
High Country Soccer Association	INKIND	INKIND	INKIND	INKIND
Keystone Science School	\$1000	\$1275	1500	1275
Mind Springs Health (formerly Colorado West Mental Health)	\$2000	\$2000	5000	2000
National Repertory Orchestra	0	\$500	1000	500
SOS Outreach	0	0	2000	0
Summit Community Care Clinic	\$5000	\$5000	\$5000	\$5000
Summit County Department of Social Services	\$500	\$500	1500	500
Summit County Library Foundation	\$500	\$500	500	500
Summit High School Scholarships	\$10000	\$10000	10000	10000
Summit Medical Center Health Foundation	\$3600	\$3600	5000	3600
Summit Middle School	\$500	\$581	660	660
Summit Nordic Ski Club	n/a	n/a	INKIND	INKIND
Summit Rotary Charitable Fund	\$1000	\$1000	2500	1000
Summit School District – SMS	\$500	\$581	660	660
Summit Tigers American Legion Baseball	INKIND	INKIND	INKIND	INKIND
Summit Youth Baseball and Softball	Field Use	INKIND	INKIND	INKIND
Swan Center Outreach	\$500	\$500	1500	500
Team Summit Colorado	n/a	n/a	4000	0
The Peak School	n/a	n/a	INKIND	INKIND
Timberline Adult Day Services	\$1500	\$2000	2000	2000
Timberline Learning Center	n/a	INKIND	INKIND	INKIND
Women's Resource Center of the Rockies	\$1000	\$1000	2000	1000
Zoomers / Lake Dillon Preschool	\$1000	\$1000	1000	1000

TOTAL	\$46,250	\$48,668	\$78,710	\$42,445
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DISCRETIONARY FUNDING REQUEST DESCRIPTIONS 2015

Agency	Mission	Services	Purpose of Funding
<p>Advocates for Victims of Assault</p>	<p>Provide assistance to victims of abuse and trauma in Summit County in an immediate, confidential, culturally relevant and passionate manner, with victim safety and offender accountability as essential components.</p>	<p>Crisis intervention provided by trained volunteers and staff on a 24-hour basis. Provide direct services, legal advocacy, assistance with protection orders, a free legal clinic, and case management. Provides safe emergency housing, transition housing and necessities, including food, clothing, rental assistance, transportation and prescriptions. Also provides outreach, training and violence prevention education throughout the community.</p>	<p>Funding will be used towards general operating expenses.</p>
<p>Blue River Watershed Group</p>	<p>To promote, protect and restore a healthy Blue River watershed through cooperative community education, stewardship and resource management.</p>	<p>Educational Programs and Events. River Watch of Colorado Water Quality Monitoring Program. The BRWG partners with the Forest Service and the Friends of the Dillon Ranger District on a Watershed Service Project in the Upper Swan River Basin working on key revegetation projects, road closings, willow planting and fence building.</p>	<p>The BRWG would like to use the deck in front of the Marina office for the 2015 Headwater Hops Fest.</p>
<p>Breckenridge Outdoor Education Center *INKIND and CASH</p>	<p>Expand the potential of people with disabilities and special needs through meaningful, educational and inspiring outdoor experiences.</p>	<p>Wilderness Programs for people with disabilities, serious illness and special needs, at-risk youth, and schools; Adaptive Ski Program for people with disabilities, serious illnesses, special needs and at-risk youth; Professional Challenge Program offering accessible team-building, leadership development for youth and adults; Internship Program training for learning to work with special populations.</p>	<p>Scholarships for Frisco residents to attend the BOEC Adaptive Ski and Wilderness Programs.</p> <p>The BOEC is requesting (20) two-hour tubing hill passes for the 2015 season.</p>

<p>Bristlecone Foundation *INKIND and CASH</p>	<p>Extend the healing ministry of Christ by caring for those who are ill and by nurturing the health of the people in our communities.</p>	<p>End of life care; Skilled Nursing Care, Therapy, Personal Care Services, Social Work, Spiritual Care.</p>	<p>For operations support to provide the residents and visitors of the Town of Frisco with home healthcare and hospice services, as well as the use of Frisco Historic Park Gazebo and Chapel for Annual Tree of Memories Celebration December 3, 2015.</p>
<p>CASA of the Continental Divide</p>	<p>Advocate in court for the best interest of children who are the victims of abuse and neglect in the Fifth Judicial District of Colorado in order to find them safe and permanent homes as soon as possible.</p>	<p>Recruits, trains and supervises community volunteers, to serve as Court Appointed Special Advocates for abused and/or neglected children in juvenile dependency proceedings; provides “Our Kids First” – a program for parents in the process of a divorce.</p>	<p>General Operating Budget. Support advocacy group for abused and neglected children in juvenile court proceedings and help in finding them safe and permanent homes as soon as possible.</p>
<p>Colorado Avalanche Information Center</p>	<p>Promote safety by reducing the impact of avalanches on recreation, industry and transportation in the state through a program of forecasting and education.</p>	<p>Monitor conditions and forecast hazards; provides daily information to the public; increase avalanche awareness through safety courses and regular information on avalanche conditions; training courses, written materials and publications, educational videos.</p>	<p>Agency support for Breckenridge based satellite office.</p>
<p>Colorado Fourteeners Initiative</p>	<p>Preserve and protect the natural integrity of Colorado's 54 14,000 ft peaks, and the high-quality recreational opportunities they provide through active stewardship and public education.</p>	<p>Construct sustainably located summit routes and restore closed routes. Mobilize volunteer “Adopt-a-Peak” trail maintenance. Educate hikers about minimum impact techniques to protect fragile alpine ecosystems.</p>	<p>Fund Leave No Trace education and Adopt-a-Peak volunteer projects working on trail Maintenance and vegetation restoration on Quandary Peak summit route.</p>

<p>Colorado Mountain College Leadership Summit Program</p>	<p>Demonstrate that an engaged community can balance diverse interests and needs resulting in cooperative and effective planning and decision making.</p>	<p>Participants run for office, seek higher appointments, serve as volunteers or board members for non-profit organizations and serve on community task forces. Participants contribute to a wide variety of community projects.</p>	<p>Fund 9 leadership consultants as monthly keynote speakers for the development workshop within the Leadership Summit Program</p>
<p>Computers for Kids Foundation dba YouthEntity</p>	<p>To help prepare youth for future success by providing real-world learning experiences that develop financial knowledge, cultivates business experience, and build technological skills. Through our programs, youth build hope, self-confidence and well-being, strong indicators of college success.</p>	<p>Business programs offer professional mentoring to help youth develop their character and self-confidence, experience leadership opportunities in areas that are often new to them, and discover and develop talents as part of their hands-on experience. Programs include business consulting, YouthChefs & ProStart(R), Finance Programs, and Technology Programs.</p>	<p>Operating support of the “I am financial knowledge” for all fifth graders and eighth graders in Summit County.</p>
<p>Education Foundation of the Summit (EFS)</p>	<p>Support public schools in the Summit School District.</p>	<p>Technology grants to teachers. Fundraising towards STEM programs. Elieen Finkel Innovative Teacher Grant Awards. Summit High School Scholarships.</p>	<p>Grants to Teachers that directly supports academic enrichment, literacy, and technology.</p>
<p>Family and Intercultural Resource Center *INKIND & CASH</p>	<p>Enhance quality of life in Summit County by providing information, assistance, and education to families and individuals from all cultures.</p>	<p>GA Program: emergency assistance, resource and referral, and case management program. Services available in English, Spanish, and French. GA served 950 families in the past year through emergency food, clothing, information, and financial assistance.</p>	<p>Support for the Community Support program building stable families and a stronger Summit County, particularly Frisco residents and workers. Use of Frisco Nordic Center and a family one day tubing pass.</p>

<p>Girl Scouts of Colorado</p>	<p>To build girls of courage, confidence and character who make the world a better place. Makes it easy, meaningful and fun for girls and volunteers to grow as leaders.</p>	<p>Currently serves 214 girls in Summit County through 22 troops & 55 adult volunteers. Offers programs & activities that fall under the four main program areas of girl power, healthy living, STEM (science, technology, engineering & math) & environmental awareness & action.</p>	<p>Support programming to the girls of Frisco.</p>
<p>High Country Conservation Center</p>	<p>Promote practical solutions to waste reduction and resource conservation in our community.</p>	<p>Sustainability outreach, waste reduction, efficient building, and energy conservation via "Ask Eartha Steward," PSAs on SCTV 10, yearly Earth Day Action Fair, annual Master Mountain Composter program, monthly talks, hands-on Green Living Workshops</p>	<p>General operating funds including conservation programs that directly serve Frisco residents and visitors in areas of waste reduction and sustainable food production.</p>
<p>Keystone Science School</p>	<p>Solve society's most challenging environmental, energy, and public health problems by bringing together public, private, and civic sector leaders. Inspire respect for science, environment, self, and others using scientific frameworks, and interdisciplinary academic instruction in the natural world.</p>	<p>Leadership Summit: a nine-month program for emerging leaders. Keystone Science School: Classroom Access to Science Education, Day Camp Programs, Discovery Camp, Keystone Mountain Adventures, Counselor Assistant Program, Outreach Program, Youth Policy Summits.</p>	<p>Support all 4th grade students from Frisco Elementary to attend Keystone Science School's 4th Grade Astronomy program, which enriches and reinforces state science standards.</p>
<p>Mind Springs Health (formerly Colorado West Mental Health)</p>	<p>Create access to quality mental health and substance abuse services enhancing recovery and resilience in our communities.</p>	<p>Outpatient counseling, psychiatric and medication evaluations, detox services, 24 hour emergency on call service, Family Intensive Treatment Program, COPES, Employee Assistance Programs; couple, family and group therapy to cope with anxiety, depression, relationship difficulties and substance abuse across all economic and cultural barriers.</p>	<p>General operating support through a variety of educational outreach and informational events.</p>

<p>National Repertory Orchestra</p>	<p>Train musicians ages 18-28 for careers with professional symphony orchestras.</p>	<p>Provides tuition-free intensive internships to 89 musicians. Performs orchestral concerts, chamber concerts, and more than 70+ open rehearsals including community engagement events in eight weeks.</p>	<p>To support the Education and Community Engagement Program.</p>
<p>SOS Outreach</p>	<p>Building character in at-risk and underprivileged youth to enhance decision-making for healthy and successful life experiences.</p>	<p>Learn to Ride: five days of professional ski or snowboard instruction, equipment, lift tickets, and clothing. Promotes self-image, positive relationships and values, and social competencies. University Class: four year curriculum, which includes service projects, interactive lectures, and internships.</p>	<p>Support 349 Summit County students in core value leadership development curriculum, giving students tools to make positive decisions for healthy and successful lives.</p>
<p>Summit Community Care Clinic</p>	<p>Provide low-income, underinsured people living or working in Summit County with primary and preventative health care at low or no cost.</p>	<p>Comprehensive community health center, including disease screening and diagnosis, urgent care, mental health services, physical therapy, women's health, medication, oral health, and other health services. Also working to integrate mental health and primary care.</p>	<p>Support for general operating to support additional program services offered to high need populations at the Care Clinic.</p>
<p>Summit County Department of Social Services</p>	<p>Assists vulnerable and at-risk clients to meet core needs such as shelter, food and health care, while working with clients to reach the goals of self-sufficiency and independence.</p>	<p>Food Stamps, Child Welfare, Child Support Enforcement, general and emergency assistance, school supply drive, coat drive, food bank drives, Salvation Army bell ringing campaign, Church Fund.</p>	<p>Fund the General Assistance Fund which provides vouchers for use by DSS, FIRC, law enforcement and local churches when they encounter a stranded/ needy individual or family that needs emergency lodging, food and/or gasoline.</p>

Summit County Library Foundation	Serve as an advocate for the Summit County Library System, and provide financial support beyond the Library's normal operating expenditures, and for capital projects.	Funded website improvement. Purchased and installed window coverings. Matching funds for three computers. Purchased copiers. Purchased new globe. Support e-book service. Raised funds for construction. Promote library programs.	Purchase an Epson LCD projector, with case and cable.
Summit Medical Center Health Foundation	Fundraising organization for St. Anthony Hospitals. Mission to extend the healing ministry of Christ by caring for those who are ill and by nurturing the health of the people in out communities,	Surgical, pediatrics, ICU, labor & delivery, dedicated C-section suite, state-of-the-art emergency department, Level III trauma designation, x-ray, CT scan, digital mammography, ultrasound, MRI, lab & pharmacy services, chapel & meditation garden, dietary services, helipad for Flight for Life.	Support for ThinkFirst program at Frisco Elementary, SMS, and SHS. Provides public education on injury prevention that targets children and young adults in Summit and Park Counties.
Summit Middle School	Provide high quality instruction through engaging instructional strategies, ensuring students will become better learners, positive community members, and future contributors.	11% of the 7 th grades reside in Frisco. The Courage Retreat delivers research based programs that improve school climate and strengthen student character.	Supports 7 th grade Frisco students to attend the Courage Retreat, a central event for character development.
Summit Nordic Ski Club	Not provided.	Not provided.	4-6 nights use for meetings at the Day Lodge. 40 hours xc ski trail grooming.
Summit Rotary Charitable Fund	Enable Rotarians to advance community and world understanding, goodwill, and peace through the improvement of health, the support of education, and the alleviation of poverty.	Local projects include high school scholarships, literacy program, and leadership series. Support Make a Difference Day, Soldiers Spring Ski weekend, NRO, CASA, Latino Outreach, 9-News Health Fair, and Community Dinner (200 people per week).	Finance Tuesday community dinner project, providing over 82,250 meals since 2009; and Friday Food Bag program serving 180 kids last school year.

Summit Tigers American Legion Baseball	To offer high school students the opportunity to develop their baseball skills while also teaching the importance of teamwork, discipline, leadership and good sportsmanship.	STALB offers developmental instructional programs throughout the summer, competing in the Denver Band C Leagues and competing in several tournaments.	200 Hours of field use at the Frisco Peninsula Baseball Field.
Summit Youth Baseball and Softball	Promote good sportsmanship, honesty, loyalty, courage and respect for authority in the children of the community by providing a supervised program of baseball and softball.	Fielded 26 baseball and 1 large softball team with 360 players, ages 4 to 13.	Field use at the Frisco Peninsula from May to July and continued use of the Recreation building for meetings and office space.
Swan Center Outreach	Provide a safe and loving environment for previously abused and neglected animals and offer programs to children and adults that demonstrate the value of a loving relationship with animals.	Provided homes for over 500 abused and neglected animals. Community service programs attended by businesses, school groups, 4H clubs, and Scout troops. Programs focus on empowerment of women, personal awareness, and overcoming fears.	Fund program expenses. Programs enhance the quality of life through leadership development, sustainability classes, life skills and outdoor ranch activities for all residents including underprivileged children and families.
Team Summit	Not provided.	Not provided.	Tuition based scholarships to be given to Frisco resident athletes that do not have the resources to join Team Summit.
The Peak School	To ignite passion for academic exploration and to cultivate learners who think critically, act with integrity, and inspire others.	Enrolls 65 students.	Use of the Day Lodge for a Summer Fundraising event.

Timberline Adult Day Services	Provide quality day time care for adults with special needs and respite for caregivers.	Programming currently includes Healthy Lifestyle Choices, exercise, Men's Group, music programming, pet visits, arts and crafts, and the Holiday Home Tour fundraiser.	Support general operating funds as the only day program serving our region.
Timberline Learning Center	Provide families with quality early childhood education through celebration of diversity, meaningful relationships, and respect for natural surroundings.	Serves children ranging from 6 weeks to 5 years old utilizing the Reggio Emilia approach regardless of socio-economic standing. Every child is encouraged to use creative media through which they express themselves in their own "language".	4 2 hr SUP rentals 4 2 hr kayak rentals 4 2 hr canoe rentals 2 birthday party packages at Adventure center 4 2hr tubing passes
Women's Resource Center of the Rockies	Empower women who are faced with an unexpected pregnancy with accurate information about their choices; parenting, adoption, and abortion, so they can make informed decisions on what is most appropriate for them and their baby.	Post-abortion recovery support group, miscarriage support group, raises public awareness.	2013/14 operating costs.
Zoomers / Lake Dillon Preschool	Non-profit early learning center utilizing a team of parents, teachers, children and the community to provide a safe, nurturing environment for the development of the whole child.	Serves children ranging from 6 weeks to 6 years old in a welcoming, friendly, sensory-rich environment. Creative Curriculum approach focusing on the emotional, intellectual, physical and social needs of children by assessing their individual levels of development and progression patterns.	Reduce tuition for Frisco families.

**TOWN OF FRISCO
2015 IN-KIND
GRANT REQUESTS**

Organization	Physical Address	Request	Value	Notes
Blue River Watershed Group	Silverthorne	Marina Deck use for 2015 Headwater Hops Festival	\$ 1,500.00	Must coordinate date and logistics with TOF Rec and Culture Dept GS Manager Must coordinate food and liquor details with Island Grill in advance
BOEC	Breckenridge	20, 1hr tubing passes at County Rate	\$ 440.00	Passes will have blackout dates on them
		20, additional hour tubing passes	\$ 200.00	Passes will be mailed to the BOEC
		TOTAL	\$ 640.00	Passes valid for the 2014/2015 Season Only
Bristlecone Foundation	Frisco	Use of FHPM Gazebo on 12/3/15	\$ 400.00	Must coordinate logistics with Simone Belz, Museum Coordinator
		Use of FHPM Log Chapel on 12/3/15	\$ 300.00	
		TOTAL	\$ 700.00	
FIRC	Silverthorne	FNC: Admission for 12 Families; 35 max individuals		Please direct FIRC to FNC directly - Therese Dayton at 970-668-0866 - FNC supports this request but it is not through the TOF Breakdown for Value Purposes: Family = 2 adults and 1 child (7-17): Admission=\$640; Rentals=\$570 Lesson can be packaged in accordingly
		FNC: Rentals for 12 Families; 35 max individuals		
		FNC: Brief Lesson for 12 Families; 35 max individuals		
		Family one-day pass to the Tubing Hill	\$ 100.00	Product does not exist; can do 4, 1hr tubing passes valid for the 2015/2016 season as they are using this

as a fundraiser in September 2015.

			\$	
			TOTAL	100.00
High Country Soccer	Breckenridge	Frisco Peninsula MP Field Usage for 2weeks - Summer 2015 \$200/day NP rate * 10 days	\$ 2,000.00	Must coordinate dates with TOF Rec and Culture Dept GS Manager
Summit Nordic Ski Club	Frisco	Day Lodge Usage - Meeting Space for 4-6 Evenings	\$ 1,200.00	2hr rental x 6 rentals x \$100/hr NP rate Must coordinate dates with TOF Rec and Culture Dept GS Manager
		40 hours of grooming	\$ 4,000.00	Early Season Tubing Hill(?); \$100/hour; Must coordinate with GM
			TOTAL	5,200.00
Summit Tigers American Legion Baseball	Frisco	200 hours of field usage for Peninsula Ballfield	\$ 5,000.00	\$25/hour NP rate Must coordinate dates with TOF Rec and Culture Dept GS Manager Fields prepped and lined for games only; schedule must be provided to GS Manager by June 1; subject to other rentals
Summit Youth Baseball and Softball	Frisco	50 hours Peninsula Ballfield Use of 3rd and Granite for Board Meetings, etc. - Meetings 3rd Monday every month	\$ 1,250.00	\$25/hour NP rate Must coordinate field dates with TOF Rec and Culture Dept GS Manager Fields prepped and lined for games only; schedule must be provided to GS Manager by June 1; subject to other rentals Must coordinate 3rd and Granite usage with SOS's Max Keleman: Phone: 970.926.9292 x 107, mkelemen@sosoutreach.org

			Can they remove all their belongings out of the 3rd and Granite Building?	
The Peak School	Frisco	Use of Day Lodge for Summer 2015 Event	\$ 1,200.00	Must coordinate date with TOF Rec and Culture Dept GS Manager Cleaning Fee required of \$60 NP Rate of \$600/day - 2 days requested - 1 set-up; 1 for event
Timberline Learning Center	Breckenridge	4, 2hr SUP Rental - Marina	\$ 140.00	\$35 per 2hr Rental
		4, 2hr Kayak Rental - Marina	\$ 120.00	\$30 per 2hr Rental
		4, 2hr Canoe Rental - Marina	\$ 140.00	\$35 per 2hr Rental
		2, Adventure Park Birthday Pkgs	\$ 230.00	\$115 Bday Package up to 10 tubers; must abide by all package rules; must coordinate date and time with TOF Rec and Culture Dept GS Manager; valid for 2014/2015 season only
		4, 2hr Tubing Hill Certificates	\$ 200.00	2hr tubing does not exist; 8, 1hr passes valid for 2014/2015 season
		TOTAL	\$ 830.00	
GRAND TOTAL			\$17,170.00	