



Introduction



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TO: MAYOR AND COUNCIL

FROM: BILL EFTING, TOWN MANAGER

RE: 2017 TOWN BUDGET

DATE: SEPTEMBER 20, 2016

It is with pride that I present the 2017 Town of Frisco budget. The following is the proposed budget for discussion at the Town Council budget worksession. This document reflects a great deal of time, consideration, research, planning, prioritization, and visioning to make Frisco the best community it can be.

This budget reflects what we believe is appropriate in an:

- Investment in tourism
- Investment in existing capital assets and infrastructure
- Investment in our future

Introduction

The budget reflects the staff's focus and commitment to work diligently to achieve a balance among adhering to a conservative fiscal policy, completing projects, meeting service expectations and supporting the desires of our community. The goal of this budget memo is to create a comprehensive summary of the anticipated revenues and expenditures and associated goals for 2017. It is my hope that this information will enable the Frisco Town Council to carry out its fiduciary responsibilities as effectively as possible.

The 2017 budget is a balanced budget, totaling appropriations of \$20,498,192, as required by Town Code; this was accomplished by the use of current revenues, appropriated fund balances and conservative expenditure forecasts. The summary preceding each individual fund provides further details regarding appropriated fund balances.

The 2017 budget has been updated to reflect the themes and goals of the 2016-2018 Strategic Plan. Each policy question has been categorized to represent one of the six key goals of the Strategic Plan identified by the Town Council. This will help to distinguish how the Town is achieving these goals throughout the budget process.

This budget document also reflects the continued shift from past format to what is now our ninth year of using a format which we will submit to the Government Finance Officers' Association (GFOA) for the Distinguished Budget Presentation Award. The Town recognizes the importance of these GFOA programs and the need for providing its citizens with such additional information.

Council Goals

This budget is, in part, an implementation tool for the Frisco Town Council 2016-2018 Strategic Plan. The overriding mission of that plan is “to preserve a family-oriented and economically vibrant mountain community that thrives on citizen involvement, respects our community character and natural environment, and enhances our quality of life.”

The goals of the plan are as follows:

- I. Assure a financially sound town government
- II. Provide a safe and secure community
- III. Pursue a balanced and sustainable local economy
- IV. Promote sustainable environmental policies and practices
- V. Enhance community amenities
- VI. Foster proactive community involvement and communication

To view the action plan items associated with each of these main goals, please see the complete 2016-2018 Town Council Strategic Plan in the Town Adopted Plans section. Please also see the “Policy Questions” section of this introduction for a more complete discussion of how current-year policy initiatives relate directly the Town Council’s long-term strategic plan.

Budget Document Format

This budget document is designed to be used by a wide range of participants – citizens, financial organizations, Town Council, and Town staff. The budget document consists of eight sections (see tab dividers): Introduction, Fund/Department Detail, Grant Requests, Personnel Information, Debt Management, Investments, Financial Summary, and Glossary.

The Introduction section includes a letter from the Town Manager, Town Overview, Budget/Financial Overview, Budgeted Policy Questions by Department (including Department Successes and Training Allocations), Program Priorities, and Town Adopted Plan Update.

The Fund/Department Detail sections include information organized by fund: General Fund, Capital Improvement Fund, Conservation Trust Fund, Water Fund, Open Space Fund, SCHA 5A Fund, Insurance Reserve Fund, Lodging Tax Fund, and the Marina Fund. All funds are appropriated by Council.

The Grant Request section provides summary information regarding non-profit entities that have requested funding from the Town of Frisco.

The Personnel Information section provides historical salary ranges, number of employees, and a brief description of the Town’s benefit package.

The Debt Management section gives detailed information about the Town’s debt obligations.

The Investment section gives summary information about the Town’s investments and contains a copy of the Town’s Investment Policy.

The Financial Summary contains information about the Town’s financial condition, the Town’s Financial Policies, an entity-wide Budget Summary, and copies of the Budget Ordinances and Resolution.

The Glossary provides definitions of terms used throughout the budget document.

Policy Questions

To assist the Council in its analysis, the department directors have compiled a list of 19 policy questions, each of which proposes a specific project, program, expenditure, or policy for Council deliberation and decision. The questions are grouped by department and are prefaced by a brief description of department mission, successes, training allocations and annual goals. The directors have provided some written background information on each question, and staff will be prepared to give additional information and answer any questions that may arise at the budget worksessions. Each policy question is extensively evaluated to assure the funding request is supported by the Town's various policies and adopted plans; these references are intended to address long-term concerns and issues and guide the development of the budget for the upcoming budget year. All of the Town's supporting plans are summarized below the description of the request. Further information about these guiding documents can be found under the sub-tab entitled "Adopted Plans". In addition, the index, immediately following the policy questions (and preceding the "Town Adopted Plans" section), groups each major policy initiative by the long-term strategic goal(s) to which it most closely relates. This index, along with the itemization of relevant principles and policies, correlates the current budget priorities with Council's long-term strategic plan.

Below the policy-question section for each department, staff has included a list of "budget highlights" the directors feel merit Council attention. Some of these highlights are significant expenditures to which the Town is committed through existing programs, policies, and/or agreements with other entities. Other highlights are presented to inform Council of changes to the source of funding for the expenditure. Additionally, staff has identified carryovers related to the policy questions to emphasize those projects which were approved in the prior year but have not been completed.

All of the policy questions are presented under the "Policy Questions" tab.

Budget Prioritization

To appropriately determine relative levels of funding for programs and capital projects, staff reviewed the adopted Council goals, along with the organization-wide program prioritizations, the 2011 Town of Frisco Community Plan, the 2015 Frisco Community Survey results, the Environmental Sustainability and Stewardship Implementation Plan, and all other Council-adopted plans. With these guiding documents in mind and consensus amongst the Council, the budget was assembled based on the following five priorities:

- Providing excellent service
- Maintaining existing infrastructure
- Achieving financial efficiency
- Ensuring community health and safety
- Recruiting and retaining high-quality employees

The overall structure of our economy also served as an important factor in the relative prioritization of the Town's various programs and projects for 2017. Given tourism's central position in our local economy, it is important to make certain that our business community has the support it needs in this ever-increasingly competitive market. To wit, the Town government will continue to provide amenities and services which bring visitors to our community. Second-homeownership is also a key component of our market. Therefore, it is also important that the Town continue to provide amenities and services which serve the needs and interests of second-homeowners.

In addition, the changing economic environment from mid-2008 to mid-2012 greatly affected budget priorities for 2017. In advance of 2009 budget preparations, revenues had yet to show evidence of decline and a high level of uncertainty led to cautious optimism. The downturn that followed has led the Town to focus more clearly on priorities that will help to ensure long-term fiscal sustainability. The strategic development of capital projects that serve to strengthen the long-term economic outlook of the Town, the maintenance of existing assets and infrastructure, and an emphasis on controlling operational expenditures in the face of rising fixed costs have become top priorities. In the short-term, for 2017, these priorities will lead to significant investments in the development of affordable housing, additional recreational amenities, maintaining our existing assets and completion of a water well to allow the Town to stay ahead of increasing water demand. With few exceptions, the Town is continuing to follow the long-term

maintenance plans for streets and for Town-owned facilities, parks and vehicles. In 2017, the Town is also holding the line on most operational expenditures, while continuing to evaluate all governmental services provided for necessity and effectiveness.

Key assumptions that have guided the development of these priorities are as follows:

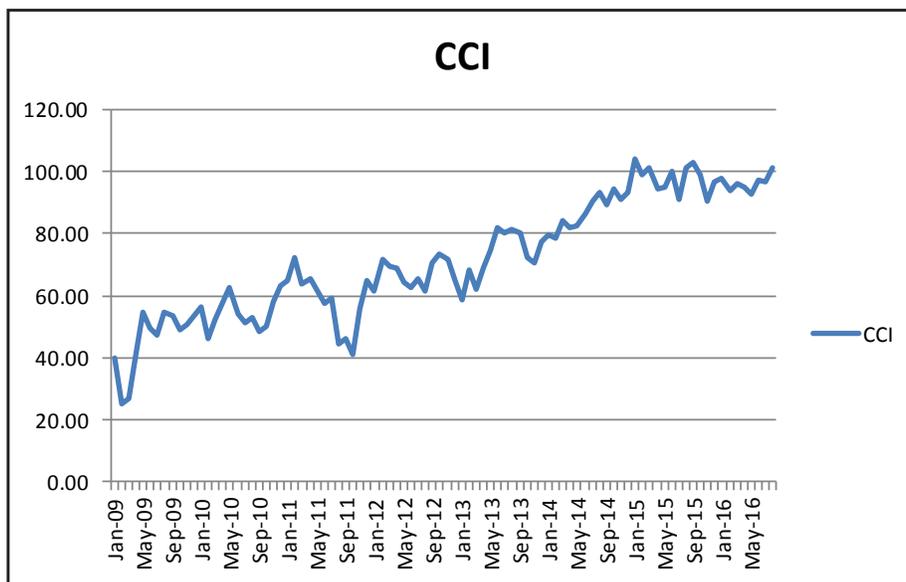
- A small amount of economic growth in 2017 over 2016 (see “Economic Forecast” below).
- Destination communities continue to compete for a similar group of tourists and potential second homeowners.
- Attracting and retaining year-round residents and employees contributes to the Town’s overall sustainability, economic vibrancy and sense of community.

The Frisco Town staff is committed to working with the Town Council and the community in challenging ourselves to improve our approaches to budget modeling and service delivery. We believe the cumulative evaluation of economic realities, Council goals, the Council mission statement, program prioritization, and a tangible connection to adopted plans has resulted in a budget of which the Town Council and our community can be proud.

Economic Forecast

The first half of 2016 has given staff plenty of reasons to be optimistic about the remainder of the year and 2017. Sales tax revenues through July of 2016 (the latest month for which data is available at the time of this forecast), as compared to January through July of 2015, have grown by more than nine percent. Lodging tax revenues have grown by more than ten percent. Recreation, Frisco Adventure Park and Frisco Bay Marina revenues have also exhibited a marked increase over 2015.

Economic indicators and forecasts, both on the national and statewide levels, are, for the most part, positive. Nationally, the Conference Board Consumer Confidence Index, a leading survey of consumers’ assessments and expectations of the national economy, recently bounced back to some of the highest levels in years:



National forecasts tend to be a bit more tepid than state forecasts. The June 2016 National Association for Business Economics (NABE) Outlook, which presents the consensus of 48 professional forecasters, projects growth for the remainder of 2016, but at a lesser rate than originally expected. NABE President Lisa Emsbo-Mattingly notes that the survey “marks the third consecutive markdown of 2016 real GDP growth by respondents. Panelists now foresee economic growth of only 1.8 percent in 2016, a decline from the 2.2 percent advance forecasted in the March 2016 survey.” Similarly, the Colorado Legislative Council Economics Section projects real GDP growth at 1.6 percent for 2016 and 1.8 percent in 2017 (Focus Colorado: Economics and Revenue Forecast; June 20, 2016).

Drags on national economic growth include political instability and the volatility of international markets. In the NABE Outlook referenced above, President Emsbo-Mattingly states that, “Nearly 60 percent of the panel views uncertainty surrounding the upcoming election as damaging to GDP growth in 2016.” NABE panel member Gregory Daco of U.S. Macroeconomics, Oxford Economics USA expands on the point by saying that, “nearly four out of ten survey participants view the rise of nationalist views around the world as the most important factor likely to constrain economic growth over the next two years.” Janet Yellen, Chair of the Federal Reserve’s Board of Governors, explained that, while the Federal Open Market Committee does expect moderate growth and a slightly stronger labor market over the next few years, there are downside risks to projecting that growth. “Business investment remains soft and subdued foreign demand and the appreciation of the dollar since mid-2014 continue to restrain exports.”

Economic growth in the State of Colorado, however, continues to outpace growth on the national level. According to the Colorado 2016 Midyear Economic Update, produced by the University of Colorado Boulder Leeds School of Business, the state economy reflected stronger growth in GDP, employment, home prices and personal income throughout 2015 and the first four months of 2016 (Colorado Business Review, Vol. 82, No. 2, 2016). A continuation of the trend was “reaffirmed” by the committee chairs responsible for the update’s forecasts. The main contributors to such strength in the state economy continue to be population growth and a labor market approaching “full employment.” Those two factors have also been a driving force in the strength of the local market.

In regards to population, “In percentage change, the five fastest-growing counties were Broomfield, Mineral, Weld, Summit and Denver” (Colorado Business Review, Vol. 82, No. 2, 2016). According to the Colorado Legislative Council’s forecast referenced above, employment in the mountain region of Colorado increased 4.9 percent through the first four months of 2016. “The growth has been uneven, with the fastest growth in Summit, Lake, and Grand counties.” As Summit County grows, the local population’s impact on the economy has also grown. Frisco has added two grocery stores (Whole Foods, Natural Grocers) in the past few years, to complement the one already in existence (Safeway), and evidence is mounting that the town is becoming more of a commercial hub in Summit County than ever before.

As such, Town staff is incredibly bullish on economic growth for the remainder of 2016. It is important to note, however, that there are two main concerns when projecting continued growth for 2017. The approach of commercial build-out within the municipal limits of Frisco and three years of unprecedented double-digit sales and lodging tax growth raise concerns about the capacity for growth moving forward. In addition, Frisco will always be susceptible to climatic risks, including drought and wildfire, which could cause a significant downturn in tourism at any time. In order to plan adequately for these risks, while acknowledging population and employment gains at both the state and local levels, staff is only projecting a small amount of growth for 2017.

Should outside economic and weather-related forces collide to initiate a downturn, the Town is prepared. Conservative budget projections, coupled with one of the most stringent reserve policies in the nation, have led to the accumulation of strong reserves available for municipal operations and maintenance. Program priority lists and stakeholder surveys, continually updated since 2004, have helped department directors trim hundreds of thousands of dollars from the budget without appreciably affecting the level of service citizens have come to expect.

Staff will continue to follow a conservative budgeting philosophy moving forward. The use of reserves will only be recommended when necessary and the replenishment of those reserves will be recommended as soon as is financially feasible. Staff will continue to rely on stakeholder input to prioritize all governmental services to be fully prepared if the need for further cuts arises. Staff will also continually update Council as to the latest economic trends and revise short-term revenue projections accordingly. In this way, staff can adequately protect the short- and long-term financial stability of the Town.

Program Evaluations

In many budgets, when revenues are limited or cuts are necessary, individual line items are the first place to look in order to balance the budget. This approach can be short-sighted and the savings short-lived. When reducing the funding for a particular line item, there comes a point at which the program or service is no longer viable. As in

past years, the department directors have evaluated all programs on the basis of their relative importance in Town government operations and within departmental goals, objectives, and initiatives. This prioritization serves as a road map for potential future belt-tightening, if need be.

The staff has placed each program or service into one of three categories. If the staff views a given service or program as an essential function of Town government, it is placed in the “Core” category. “Desired” programs and services are not part of core government but are prioritized for some other reason, such as strong community expectation or desire. The “Nonessential” category contains programs or services which staff has identified as not central to the Town government and having a limited demand from the community, or having strong appeal only within certain subpopulations. For the 2017 budget, the staff is not proposing the removal of any programs or services. Rather, the Town’s goal in continuing to bring this before the council is to focus budget discussions on services and programs and not just individual line items. This will more effectively prepare the council and staff to address reductions in the future, if necessary.

These program priorities are presented as a subsection to this Introduction section under the “Program Priorities” tab.

Future Challenges and Opportunities

The primary challenge Frisco faces in both the short- and long-term continues to be a dependence on sales tax revenues. In 2015, sales tax revenues comprised slightly more than 63 percent of General Fund revenues. These revenues are extremely volatile and susceptible to many outside forces beyond the direct control of Town government. Because of this, Frisco has consistently focused on developing strategies to address the issue. In July 2005, the Town began local sales tax collection. Since then, local compliance rates have surged. The Town Council has also supported efforts to attract more stable and varied sales tax generators. After years of uncertainty surrounding the development of a Town-owned piece of land bordering Interstate 70, the Town came to terms on an agreement to bring regional organic grocer Whole Foods, Inc. to the site; their grand opening took place in late April of 2014. Additional restaurants and retailers at the development site opened at the end of 2014 and throughout 2015. An additional grocery retailer, Natural Grocers, opened in early 2016 on one of the last remaining large commercial sites within municipal limits, providing another stable sales tax generator. The revitalization of the Town’s two main commercial areas, Main Street and Summit Boulevard, has been another priority for Council in spurring commercial investment. The three-year Step Up Main Street project was completed in 2016 and projects along Summit Boulevard continue.

In accordance with the Peninsula Recreation Area Master Plan, the Town also began the first phase of construction of the Frisco Adventure Park in 2010. The scope of this project aims to increase Frisco’s visibility as a primary travel destination with the addition of world-class recreational amenities, including a tubing hill, a bike terrain park and a new day lodge. The sixth winter season of operations ended in April of 2016 and was a tremendous success. The Town will revisit the Peninsula Recreation Area Master Plan in 2016 to prioritize possible upgrades in the future. The Town anticipates that these facilities will not only generate revenue for the General Fund in the short-term and a possible Enterprise Fund in the long-term, but also bolster sales and lodging tax revenues by attracting additional year-round guests. In addition, the conservative budgetary and reserve philosophies that form the basis of revenue and expenditure decisions continue to provide for some flexibility.

Additional challenges for the Town of Frisco include the approach of both residential and commercial build-out and affordable housing issues. The geography of the Town largely prevents any expansion. Most development efforts are now focused on the redevelopment of existing properties. Frisco also has a very large second-homeowner population, with second homes accounting for approximately 67 percent of all homes in the town. The demand for mountain valley properties, particularly in the Rocky Mountain region, has driven the price of housing up, often making it difficult for young families to relocate to Frisco or to remain. Employers, including the Town of Frisco, have had difficulty in attracting and retaining employees as a result. Citizens of Summit County approved a measure in late 2006 enacting a 0.125 percent additional sales tax and an impact fee on new construction to be used in the funding of affordable housing projects. The Summit County Housing Authority is also proposing an additional 0.6 percent special district sales tax for 2017 and beyond to increase funding for housing projects throughout Summit County.

The Town realizes, however, that the relatively small amount of revenue generated, though a step in the right direction, will not entirely address the problem. As such, a Town-owned parcel of land, termed the Peak One Parcel, was annexed in early 2009 with the intention of developing attainable housing. In accordance with the Peak One Master Plan, ground was broken in 2010. Phase I was completed in 2011 and the final phases were completed in 2015. The Town Council has listed affordable housing as a top priority for 2017 and remains committed to developing further solutions.

Several critical and sizeable 2017 budget initiatives, including some that directly deal with the challenges discussed above, may also be difficult to implement. They will require significant expenditures for which staff has yet to identify exact costs or sufficient revenue streams to complete. It is important for Town Council to know that staff appreciates these items' high priority within the organization's strategic plan and will, with Council direction, continue to work toward identifying specific funding sources. The following items are of highest priority and magnitude:

- The Council's strategic goal of recruiting and retaining high-quality employees. In the 2017 budget, staff is proposing design and construction of a workforce housing project specifically targeting Town employees.
- The Council's strategic goal of ensuring community health and safety. In the 2017 budget, staff is proposing completion of Well #7 at the Peninsula Recreation Area to allow the Town to stay ahead of increasing water demands. Additionally, staff is proposing the addition of a non-motorized pathway to link neighborhoods, transit stations, etc. throughout the town.
- The Council's strategic goal of maintaining Town infrastructure and facilities. In the 2017 budget, many requests are for replacement, refurbishment and/or maintenance of the Town's existing assets.

Summary

The Town continues to face many challenges presented by an uncertain economy while trying to preserve quality of life for our citizens. The 2017 budget reflects this uncertainty by proposing a conservative approach, recognizing the need to take advantage of opportunities for development and maintenance of the Town's assets. The Town realizes the risk of relying heavily on sales tax revenues and will continue to evaluate and pursue diversity of revenues in order to bring more balance to revenue sources.

Finally, I would like to express my appreciation to the Town Council for their work in planning for the future of Frisco and to Town staff for their dedication to providing efficient and cost-effective services to the citizens of our community. Through the prudent fiscal constraint of the Town Council, the Town of Frisco continues to provide a high level of service to our citizens and visitors during these uncertain economic times.



Policy Questions

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- Replace 2006 Walker Mower (PW)
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- Repower Runabouts
- Repower Rescue Boat

GENERAL GOVERNMENT AND ADMINISTRATION

1. Does Council support a salary adjustment for Town staff based upon a compensation survey (\$139,320 – General Fund - \$124,767; Water Fund - \$375; Lodging Tax Fund - \$5,711; Marina Fund - \$8,467)?

Council supported this request.

During the 2016 budget process, the majority of Council instructed Town staff to conduct a compensation study in order to ensure that Town employee salaries are competitive with the state and our local community. Each job description was thoroughly analyzed by Human Resources and reviewed by management. The study revealed many salaries were less than those offered by comparable towns. In order to attract and retain quality employees and avoid compression issues in the future, staff recommends these salary adjustments be implemented in January of 2017. This study was done in-house, resulting in a savings of approximately \$30,000 that would have been spent for outside consultants.

2. Does Council support a performance merit of up to 4.5%?

Council supported this request.

Town of Frisco employees are motivated, highly skilled, competent and engaged in the operations of the Town. The Town of Frisco recognizes these employees are critical to our success and to our goal of providing exceptional service to our community and it is important to retain these valued employees. Staff is requesting this performance merit in an effort to attract and retain quality employees; performance merits assure employees have an opportunity to earn a merit increase if performance warrants it.

The Town's turnover rate through August of 2016 was 11%; employee turnover is detrimental to Town functions and hinders our ability to run operations in an efficient manner. Replacement requires a great deal of staff time for both hiring and for training.

Maximum merit increases in other Summit County municipal governments range from 4% to 5.5%. Mountain States Employer Council is projecting a 3.9% average increase in resort area salaries in 2017.

3. Does Council support the following additions/changes to Town staff? (\$79,284 – General Fund)

Council supported both of these requests.

- a) **Convert two seasonal maintenance operators at the PRA to two full time, year round positions at a cost of \$28,270:** The tubing hill opened for business in 2010. The Bike Park followed in 2011 and 2012. Due to the different needs of both amenities at that time, the employees working the tubing hill during the winter months were different employees than those employees working the Bike Park and overall maintenance of the Adventure Park during the summer months. Now, some of these maintenance operators are the same employees for both the winter and summer operations who ideally work full-time during both the winter months and the summer months. These experienced employees are instrumental to the success of the Adventure Park in the following capacities: making snow, building and grooming the tubing hill and the ski and ride hill, assisting with the grooming of the Nordic Center this season, pushing tubes, serving in leadership, safety and emergency response roles for the day to day operations, building and maintaining the bike park, assisting with special events, and working in a maintenance and trouble-shooting capacity all year.

These key employees have, however, had their hours reduced by restrictions under the Affordable Care Act and staff believes converting two existing full-time winter seasonal maintenance operators and two existing full-time summer seasonal maintenance operators into two full-time, year-round positions is the most efficient

means to maintaining the operations of the PRA. This conversion would result in additional costs of \$28,270.

b) Add new full time position to Public Works Buildings Department at a cost of \$51,014: As the Town continues to grow and acquire more buildings for staff and/or event usage, more and more demands are put upon the Buildings Department. Adding this position will enable the department to provide services seven days a week and to properly maintain and respond to requests or work orders in a timely manner.

4. Does Council support the requested expenditures for information systems technology related projects (\$50,000: \$40,000 - Capital Improvement Fund: Computer and Technology; \$10,000 – Marina Fund)?

Council supported both of these requests.

a) Replace Town of Frisco Public Works Fleet Tracking and Fuel Management Systems - \$40,000: The current systems are obsolete and no longer supported by the service provider. If the current systems fail, there is no support from the application companies or replacement strategy to recover the systems in place. Additionally, the current systems are running on old hardware that is not supported from a hardware perspective. The proposed system upgrade implementations, upgraded applications and licensing for the Fuel and Fleet Management systems for the Town will be secure, reliable, and will provide a high level of performance. Most importantly, all aspects will be supported by the hardware manufacturers and the companies that provide the applications.

b) Frisco Bay Marina Internet Service Installation for Marina Service Building - \$10,000: The Frisco Bay Marina service building is implementing new practices and operations that will require access to the Town network and to the RecTrac online system. This requires increased network connectivity, performance and reliability. In order to meet these needs, a dedicated cabled internet connection to the service building needs to be implemented. The new connection will provide the connectivity needed to interface Marina maintenance operations with the point of sales and Marina management application. This will greatly increase productivity and streamline processes and promote efficient service and customer support.

5. Does Council support funding for Summit Community Care Clinic (\$20,000 - Capital Improvement Fund)?

Council supported this request.

Summit Community Care Clinic provides essential services to citizens of Summit County and residents of Frisco. Changes in the health care environment are putting stress on the Clinic to continue to be able to offer some services. The Clinic is reaching out to local governments throughout Summit County asking for funding to assure they are able to continue to provide existing services. They are asking for a contribution of \$20,000 from the Town of Frisco for 2016, 2017 and 2018.

6. Does Council support funding for expansion of the Town's manicured cemetery plots (\$73,000 -Capital Improvement Fund)?

Council did not support this request. Council will consider this in the future.

The Town of Frisco has received many requests for manicured plots at the cemetery. There are currently only 15 of these plots available for purchase. The Cemetery Committee is requesting additional landscaping to develop the existing portion of the cemetery that is currently not manicured.

7. Does Council support funding for purchase and installation of two electric vehicle charging stations at the Visitor Information Center (\$20,000 -Capital Improvement Fund)?

Council supported this request contingent upon grant availability.

Frisco's proximity and easy access to I-70 make it a desirable location for these stations; there are limited opportunities for charging both to the west and east of the town. These units would be located near the Visitor Information Center, providing easy access to Main Street and its many shops and restaurants. The State of Colorado currently has grant funding available with potentially \$6,260 per unit reimbursement. Other potential revenues would come from user fees and advertising. Between 2-4 parking spaces would be designated for these stations.

COMMUNITY DEVELOPMENT DEPARTMENT

8. Does Council support funding of the Town's CleanTracks and Energy Smart programs through dedication of a portion of the 2017 Xcel franchise fees? (\$35,000 – Capital Improvement Fund)

Council supported both of these requests.

Frisco signed the US Mayor's Climate Action Agreement in 2006, performed a community-wide greenhouse gas emissions inventory in 2008, and adopted the CleanTracks Action Plan in 2009. Promoting Frisco's sustainability (within all sectors of the community - Town government, businesses, residents, and visitors) is the goal behind these actions. For 2017, in addition to continuing to provide education and awareness to the community, the following sustainability efforts are proposed:

- a) **CleanTracks Business Voluntary Certification Program:** In 2011, the Town received a grant from the Colorado Governor's Energy Office to start up this program in partnership with High Country Conservation Center. Each business that has been in the program has saved on operational costs through reductions in their energy use and waste collection. In exchange for participating in the program, businesses are recognized as a CleanTracks business in the community. The program continues to be well received by the local business community. The request will focus on 5 new businesses and 6 existing businesses **\$15,000**
- b) **Energy Smart Residential Program:** Based on direction in the Clean Tracks Action Plan and its goal to assist residential homeowners with energy efficiency, High Country Conservation Center is requesting the Town participate in the Energy Smart Colorado Residential Program for its fourth year. All towns and Summit County Government may participate and all funding provided stays within each respective jurisdiction. Similar to the Clean Tracks Business program, this program offers energy audits and energy retrofit options to Frisco homeowners. This year's request targets 25 home energy audits and 12 home energy improvements. **\$20,000**

9. Does Council support construction of employee housing units at Galena Street property (\$1,300,000 – SCHA 5A Fund)?

Council supported this request.

In early 2016, the Council showed support for the design and possible construction of a workforce housing project specifically targeting Town of Frisco employees. The housing of employees has long been seen as an impediment to hiring and maintaining the government's employee base and, from a broader perspective, to support a sustainable community. The challenges of housing and many strategies are documented in the 2008 Frisco Affordable Housing Guidelines. One of the strategies contained in the guidelines is for the town to take action by building housing for its workforce. The subject land for such a project is located at 306 Galena Street. By the end of 2016, construction documents will be prepared for the project. Funds in 2017 would go toward construction.

10. Does Council support funding for updates to the Town's planning documents (\$50,000 – Capital Improvement Fund)?

Council supported this request.

The Community Development Department has slated 2017 for the update of both the Frisco Community Plan and the Three Mile Plan. (Both documents are due for re-adoption.) These projects will require community outreach processes, research, analysis, drafting and adoption processes. Additionally, in order to complete the work on the Unified Development Code project, it is expected that additional funds will be needed for final edits, citizen outreach, adoption and final formatting.

11. Does Council support funding to provide consulting services for historic preservation projects in conjunction with development projects (\$25,000 – Capital Improvement Fund)?

Council supported this request as a placeholder. Preservation projects will be brought before Council on a case by case basis.

It is anticipated that the Town will see more developers seeking to utilize the Town's Historic Preservation Overlay provisions of the land use code. This will necessitate professional historic preservation consulting to determine best practices "prescriptions" for the design and structural restoration of buildings, to assist with evaluating preservation strategies and to advise the Town on appropriate legal mechanisms for long-term conservation of historic resources.

12. Does Council support funding for review of the Lake Hill Housing Development (\$20,000 – Capital Improvement Fund)?

Council supported this request. This funding will come from SCHA 5A funds if additional tax referendum passes at the November 2016 election.

While this is a Summit County project, the impacts to the Town of Frisco are significant. Staff feels there is likely to be a need for review or additional analysis in conjunction with the Lake Hill Work Force Housing project. It is possible that the Town will need to evaluate impacts, consult with specialists, prepare for special informational meetings or provide reports/information to Frisco residents.



13. Does Council support the continuation of the Forestry Management Plan to encompass all areas throughout the Town? (\$25,000 - Capital Improvement Fund)

Council supported this request.

This project is a continuation of the Town's adopted Forestry Management Plan. The request for 2017 is focused on reforestation of areas of the Town as identified by Council and thinning trees at the Peninsula Recreation Area.

Public Works – Administration Budget Highlights

Council supported this request.

- a) **Weed Management: (\$25,000 - Lodging Tax Fund: O&M)** The Town is statutorily obligated to address weed management in the Town's rights-of-way, Town-owned land, and in-town open space. For the past eight years, the Town has contracted with Summit County government to provide this service and staff plans to continue this program. Community feedback has been very positive and staff has been pleased with the results.

14. Does Council support the following street projects for 2017 (\$964,969 - Capital Improvement Fund)?

Council supported these requests with the exceptions listed below the individual item.

- a) **Concrete Replacement:** These funds are to be utilized for concrete curb and drain pan replacement in those core areas that were not reconstructed through the Main Street improvements and damaged concrete along Summit Boulevard. **\$40,000**
- b) **Asphalt Resurfacing Preservation:** As a component of maintaining existing Town assets and the quality of Town streets, this request is part of the ongoing street maintenance program. This year's work includes a mill and overlay for both Madison Avenue and Granite Street. **\$220,000**
- c) **Bridge Repairs (4):** Based upon a bridge inspection report received from Colorado Department of Transportation in 2015, problem areas were identified on all of the Town's bridges – engineering, guardrail and/or surface work. This funding will correct those problems. **\$45,000**
- d) **Resurface Bike Paths:** These funds will be utilized for the pathway along the reservoir from the marina to the North Lagoon pathway bridge. **\$70,000**
- e) **TAP Grant:** This funding is for the Frisco's 2nd and Belford Connector Pathway Project, which is the addition of a 10 foot wide multi-use, non-motorized pathway within the 2nd Avenue and Belford Street rights-of-way. The pathway will be separated from the roadway by a storm water quality feature and landscaped areas. The key goal is to connect the highly active Main Street and Highway 9 to link to neighborhoods, transit stations, an elementary school, key recreation areas and the Summit Recreation Path. This is a matching, reimbursement grant and the Town's portion of this total is 20% (\$97,994). **\$489,969**

Council supported this request. If grant funding is not available, Council will consider alternate funding sources for this project.

- f) **Public Works Parking Lot Reconstruction:** The current parking lot surface is basically beyond any kind of maintenance treatment. The scope of this project will be a total removal and replacement of all the asphalt. **\$100,000**

Council supported \$30,000 for routine maintenance in 2017. The balance of this request, \$70,000 will be deferred to 2018 in conjunction with the Public Works Building expansion.

15. Does Council approve the following building projects and improvements for 2017 (\$218,000 - Capital Improvement Fund)?

Council supported these requests with the following conditions.

- a) **Public Works Building Design:** The Public Works department currently has a 50% plan set that was completed in 2003. This funding will provide us the ability to bring the drawings to a construction level

document. **\$50,000**

Council has requested a site visit and to be a part of the design discussions.

- b) Day Lodge door replacements (4):** The Day Lodge doors are not sufficient for the volume of guests who visit this facility. This request will replace four (4) sets of the doors in 2017. **\$35,000**
- c) Community Center Sewer Line Replacement:** Due to the amount of shallow utilities in this area, we will need to utilize a process known as a hydrodig which is substantially more costly than a typical excavation. **\$23,000**
- d) Replace 113/117 Granite Employee Housing Waterline:** This area has a background for continual water line freeze ups. During winter months, a constant bleeder is wasting Town water. **\$15,000**
- e) Council Chambers Upgrade:** This project will include removal of the grass cloth, texturing and painting of the walls, and extension of the dais to accommodate Town of Frisco Leadership. **\$5,000**
- f) Public Works In-Floor Heat Replacement:** After 30 years, the in-floor heat tubing is failing. This funding request is to replace the Public Works building heating system with two additional individual blower units. **\$50,000**
- g) Police Department Carpet Replacement:** The current carpeting is worn and needs to be replaced. **\$7,500**
- h) Event Power Upgrade at Marina:** The Marketing and Events staff is requesting an electrical upgrade at the Marina to accommodate increased usage of this area for future events. **\$15,000**
- i) Information Center Remodel:** The Frisco/Copper Visitor Information Center has a wall separating the main area from the computer room. While there is seating in the computer room, as well as a computer for public use, the room would be utilized more often if it were visually a part of the main room. The most efficient solution is to convert the full wall between the rooms to a half wall, preserving electrical and heating but gaining a visual connection between the two rooms. **\$17,500**

16. Does Council support of the following capital expenditures for park and grounds improvements? (\$896,390: \$887,890 Capital Improvement Fund; \$8,500- Conservation Trust Fund)?

Council supported these requests as follows:

- a) Trails enhancements:** In 2016, the Town started work on the Frisco Trails Master Plan project. This plan is slated for completion and adoption by Council no later than March 2017. The funding request for 2017 will be used to fund and implement the proposed deliverables from this adopted plan. **\$50,000 – Capital Improvement Fund**

Council supported this request. Amounts not spent for this project in 2016 will be carried over and added to this 2017 request.

- b) Peninsula Recreation Area (PRA) Improvements:** One of Town Council's top goals for the 2016-2018 period is to plan and implement the future of the PRA. The Town has been working closely with SE Group on future considerations for the PRA and will continue working with them in 2016 on the site planning component. The site planning will include the following budgetary requests for 2017.

Council allocated \$750,000 for PRA improvements as a placeholder for 1,3,4,5 and 6 until finalized plans are presented to Council.

- 1) Compostable Toilets at PRA:** A composting toilet is a type of dry toilet that uses a predominantly

aerobic processing system to treat waste. These toilets generally use little to no water and may be used as an alternative to flush toilets. The toilets would be similar to the toilets currently at the Marina trailhead. They would eliminate the need for port-o-lets at the skate park and bike park and would provide a facility that can be used when the Day Lodge is closed for private functions. **\$150,000 – Capital Improvement Fund**

- 2) **Additional Lighting at Tubing Hill:** The tubing hill is open nightly until at least 6pm. It is dark at this time and visibility on lanes 4-6 is compromised. This request is to fabricate new light fixtures onto the existing light poles with new LED lights. **\$79,500 – Capital Improvement Fund**

Council supported this request in 2017.

- 3) **Natural Play Structure - PRA:** This structure features plants, logs, water, sand, mud, boulders, hills and trees which build a connection with the environment. These features are like a playground, yet they keep with the natural surroundings of the PRA. **\$122,000 – Capital Improvement Fund**
- 4) **Sport Court - PRA:** These are outdoor dedicated courts that can be used for multiple purposes including basketball, tennis, pickleball, shuffleboard, etc. **\$43,920 – Capital Improvement Fund**
- 5) **Disc Golf Course Expansion - PRA:** This would include 18 additional holes or the repurposing of the current course, including tee boxes, baskets, and signage. **\$7,320 – Capital Improvement Fund**
- 6) **Inground Skate Park - PRA:** This would modernize the skatepark and keep it at ~10,000 square feet. The park would be a cast-in-place, in-ground design. **\$390,400 – Capital Improvement Fund**
- 7) **FAP Great Lawn Re-sod:** This grassy area is used frequently and has taken a great deal of wear and tear since the tubing hill began operations in 2010. This funding request is for a major re-sod. **\$8,250 – Capital Improvement Fund**

Council supported this request for 2017.

- c) **Landscape Turf Equipment:** This request is for ongoing equipment replacements which are critical to daily operations at all the Town's parks. **\$8,500 – Conservation Trust Fund**

Council supported this request for 2017.

- d) **Historic park Deck/Stair Replacement:** This funding will provide a much needed improvement for not only pedestrian movement but winter maintenance as well. **\$36,500 - Capital Improvement Fund**

Council supported this request.

Public Works – Grounds Budget Highlights

Council supported these requests.

- a) **Skate Park upgrades:** This request is for ongoing maintenance of the Skate Park. **\$5,000 – Lodging Tax Fund - Recreation**
- b) **Parks repairs/maintenance:** This request is for landscaping, flowers and general repairs and maintenance of all of the Town's parks. **\$58,500 – \$10,000 Lodging Tax Fund; \$48,500 Conservation Trust Fund**
- c) **Disc Golf course upgrades:** This request is for ongoing maintenance of the Disc Golf course. **\$3,000 – Lodging Tax Fund - Recreation**

17. To maintain existing Town equipment and assure maximum trade-in values, does Council support purchasing the following expenditures for capital vehicles and equipment? (\$441,000 – Capital Improvement Fund)

Council supported these requests.

- a) **Snowgun for Frisco Adventure Park:** The Town currently owns two tower guns, one halo gun, two turbo fan guns, and two old fan guns. The old fan guns are not efficient and will be sold in 2016. The 2017 request is for one additional fan gun, specifically a halo snowgun. The halo snowguns make snow more efficiently, reduce water and electrical usage, make snow at slightly higher temps, and can be dedicated to snowmaking efforts at the Nordic Center for better early season coverage. **\$35,000 - Capital Improvement Fund**
- b) **Snowmobile for Nordic Center:** In order to efficiently operate the Nordic Center, the area needs a dedicated snowmobile. **\$15,000**
- c) **New Pickup (PW-Buildings):** This vehicle will be used by the new employee in Public Works – Buildings, should Council approve the addition of this position. **\$36,000**

Items d) through j) are requests for replacement vehicles and equipment. The Town's vehicle replacement policy is 10 years or 75,000 miles; for heavy equipment, the replacement time is 7 years.

- d) **Replace 2008 Highlander (PD):** This police vehicle has high mileage. **\$35,000**
- e) **Replace 2011 Expedition (PD):** This police vehicle has high mileage. **\$45,000**
- f) **Replace 2002 Peterbilt Plow truck (PW):** This vehicle continues to have mechanical problems and is 15 years old. **\$180,000**
- g) **Replace 2007 Bobcat Utility Vehicle (PW):** This vehicle is scheduled for replacement in accordance with the Town's vehicle replacement program. **\$14,000**
- h) **Replace 2006 Escape Hybrid (CDD):** This vehicle is over 10 years old and scheduled for replacement. **\$30,000**
- i) **Replace 2006 Walker Mower (PW):** This equipment continues to have maintenance issues and is over 10 years old. **\$15,000**
- j) **Replace 2006 Chevy Pickup (PW):** This vehicle is over 10 years old and scheduled for replacement. **\$36,000**

WATER DEPARTMENT

18. Does Council support the following Water Department capital expenditures for 2017 (\$1,500,000 - Water Fund)?

Council supported these requests.

- a) **Replace 2007 Ford F-150 Pickup:** This vehicle has been in service for 10 years and is part of the Town's vehicle replacement program to maintain the Town's existing assets. **\$28,000**
- b) **Well #7:** This request is to allow for the permitting, construction and completion of Well #7 at the Peninsula Recreation Area. The completion of the well will allow the Town of Frisco to stay ahead of anticipated increases in water demand. **\$1,400,000**

- c) **Radio Read Upgrade to Fixed Base:** This request will provide funding to upgrade the existing radio meter reading system to a fixed base read system. This new system will allow us to interrogate the meters every day for early identification of possible leaks, reducing water waste and water damage to public and private property. **\$60,000**
- d) **Tuff Storage Shed:** This request is for funding to purchase a pre-fabricated shed to be placed at the Water Treatment Plant for protected and secure storage of Water Department equipment and tools. **\$12,000**

RECREATION AND CULTURAL DEPARTMENT

Recreation and Cultural Department – Budget Highlights

Council supported these requests.

- a) **Lodging Tax Fund – Recreation: \$74,800** (Gold Rush - \$5,000, Bacon Burner - \$8,800, Run the Rockies - \$22,000, new events - \$12,000, Frisco triathlon - \$7,000, Turkey Day 5K - \$7,000, bike stations - \$3,000, baseball field upgrades - \$5,000, wayfinding, history and text panels - \$5,000.
- b) **Lodging Tax Fund – O&M: \$36,000** (Bike Park maintenance - \$18,000; Bike Park signage, fencing, trash receptacles, tables - \$11,000; Maintenance Shop tools and equipment - \$7,000)

RECREATION AND CULTURAL DEPARTMENT: FRISCO BAY MARINA

19. Does Council support the following Marina capital improvements (\$465,000 – Marina Fund)?

Council supported these requests with the following conditions:

- a) **Design Office Building:** The Lund House is the focal point of the Frisco Bay Marina and the hub for all rental, retail, repair and guest service functions. The Lund House has served in this capacity since the Town took over the Marina operations in 2005. Since 2005, the operation has grown significantly. In 2015, the Marina generated \$1,326,425 in revenue, compared to \$451,158 in 2005. The volume of guests at the Marina continues to grow exponentially, as is evidenced by the increase of boat rentals and retail sales. The Lund House is simply too small for the magnitude of this operation.

The 2017 request is for architectural design of this space to meet all the operational needs of the Marina. Such needs include new bathrooms with additional stalls and showers, better suited space for the guests and the flow of the guests, additional retail space, better office spaces, suitable staff breakroom space, storage spaces, potential restaurant changes, etc. Construction will be budgeted in a future year. **\$65,000**

Council has requested a site visit and to be a part of the design discussions.

- b) **Marina Excavation Project (The Big Dig):** Through the Colorado River Cooperative Agreement, the Town of Frisco has an opportunity to improve the landscape and basin of the Marina. The Town's portion of this settlement is \$1.1 million, designated specifically for Marina projects; however, the Town has only received \$200,000 and the remainder has not yet been distributed, pending certain conditions of the agreement. This Frisco Bay Marina excavation, also known as the "big dig", is designed to increase the depth of the basin, to give the operation an earlier start date and a later end date, to keep the business operational in drought years and to accommodate larger vessels. The Town has a current permit with the Army Corps of Engineers for this

project, which is valid until June of 2019 and can be extended for an additional five years, as needed. The total cost for this project is \$400,000, with \$200,000 from the settlement and a matching amount of \$200,000 from Marina funds. **\$400,000**

Council supported this request should there be favorable conditions for excavation.

20. Does Council support the following Marina vehicle and equipment replacement? (\$115,000 – Marina Fund)

Council supported these requests.

- a) Replace paddle sport boats:** There is high demand for rentals of the Town's paddle sport boats; nearly all of these boats are sold at the end of the season and this request is to replace this fleet. **\$15,000**
- b) Repower Runabouts: (2012 purchases; every 4 years)** Instead of purchasing new runabouts in 2017, the request is for new motors. The technology is all new and all electrical. The boats themselves are in great condition. **\$80,000**
- c) Repower Rescue Boat:** This boat is the main work horse for all Marina operations including rescues, pushing docks, crane day operations, etc. Just like the runabouts, it too is in need of a new motor. **\$20,000**



Fund Summaries

Town of Frisco
Multi-year Budget Summary
The following summary shows prior, current and projected year revenues and expenditures for all funds

Revenues	2014 Actual	2015 Actual	2016 Budgeted	2016 Projected	2017 Budgeted
Taxes	9,080,831	10,600,007	10,122,177	10,741,937	10,823,937
Licenses & Permits	604,633	554,513	377,300	460,800	396,800
Intergovernmental	225,388	234,187	284,500	318,500	722,996
Charges for Services	4,316,586	5,185,424	4,232,850	5,185,291	4,937,300
Investment Income	45,412	42,469	38,200	58,000	52,050
Lottery Proceeds	109,152	26,489	26,000	26,000	26,000
Other Revenues	298,867	270,820	412,575	451,315	338,691
Total Revenues	14,680,869	16,913,909	15,493,602	17,241,843	17,297,774
Expenditures					
General Government	2,824,063	2,937,326	2,884,264	3,156,853	3,364,951
Public Safety	1,405,463	1,289,834	1,599,057	1,643,006	1,608,139
Community Development	1,339,631	1,398,025	1,334,628	1,339,983	1,397,099
Public Works	1,748,004	1,635,124	1,933,271	1,894,603	2,069,034
Culture and Recreation	2,053,648	2,219,047	2,797,576	2,814,717	3,456,737
Capital Outlay	4,160,941	5,864,138	3,723,092	4,550,092	6,180,219
Debt Service	903,700	1,024,581	885,880	856,880	695,023
Other Expenditures	1,490,726	1,484,729	1,604,150	1,644,434	1,726,990
Total Expenditures	15,926,176	17,852,804	16,761,918	17,900,568	20,498,192
Other Sources (Uses)					
Reimbursement-DW(ZM)	25,658	26,385	25,000	25,000	25,000
Sale of Assets	177,326	808,101	15,000	18,000	55,500
Capital Interest Subsidy	48,405	48,510	48,431	48,431	48,431
Lease Purchase Proceeds	477,184	1,765,000			
Contributed to Capital	131,147				
Loan Repayment from Marina	-4,840	-3,472	0	0	0
Loan to Capital Improvement Fund	0			0	0
Loan from Water Fund	131,147				
Water Agreement Settlement	200,000		400	400	
Transfers In	0	3,015,517	1,242,298	3,518,404	596,879
Transfers Out	0	-3,015,517	-1,242,298	-3,518,404	-596,879
Net Change in Fund Balance	809,573	1,705,629	-1,089,856	-566,894	-3,071,487
Fund Balance - January 1	13,968,924	13,778,497	14,340,757	15,484,126	14,917,232
Fund Balance - December 31	\$13,778,497	\$15,484,126	\$13,161,272	\$14,917,232	\$11,845,745

Town of Frisco
2015 Actual Revenues and Expenditures
The following summary shows 2015 actual revenues and expenditures

	General Fund	Capital Improvement Fund	Conservation Trust Fund	Water Fund	Open Space Fund	Insurance Reserve Fund	SCHA (5A) Fund	Lodging Tax Fund	Marina Fund	Grand Total
Revenues										
Taxes	\$8,499,391	\$1,487,185				\$	186,973	\$ 426,458		\$10,600,007
Licenses & Permits	414,665						139,848			\$554,513
Intergovernmental	204,187							30,000		\$234,187
Charges for Services	3,041,051			855,217				975	1,288,181	\$5,185,424
Investment Income	18,748	3,040	201	17,393	275	538	1,926	348		\$42,469
Lottery Proceeds			26,489							\$26,489
Other Revenues	103,500			152,926				14,394		\$270,820
Total Revenues	12,281,542	1,490,225	26,690	1,025,536	275	538	328,747	471,827	1,288,529	\$16,913,909
Expenditures										
General Government	2,937,326									\$2,937,326
Public Safety	1,289,834									\$1,289,834
Community Development	1,150,900							247,125		\$1,398,025
Public Works	1,635,124									\$1,635,124
Culture and Recreation	2,002,366							216,681		\$2,219,047
Capital Outlay		5,448,360	25,885	79,563			33,129		277,201	\$5,864,138
Debt Service		1,024,581								\$1,024,581
Other Expenditures		1,537		666,542			35,962		780,688	\$1,484,729
Total Expenditures	9,015,550	6,474,478	25,885	746,105	0	0	69,091	463,806	1,057,889	\$17,852,804
Other Sources (Uses)										
Reimbursement-DW (ZM)									26,385	\$26,385
Sale of Assets		796,590							11,511	\$808,101
Capital Interest Subsidy		48,510								\$48,510
Lease Purchase Proceeds		1,765,000								\$1,765,000
Loan Repayment from Marina										-\$3,472
Loan to Capital Improvement										\$3,015,517
Water Agreement Settlement		3,015,517			100,000					-\$3,015,517
Transfers In										
Transfers Out										
Net Change in Fund Balance	350,475	641,364	805	279,431	-99,725	538	259,656	8,021	265,064	\$1,705,629
Fund Balance - January 1	5,897,744	1,533,288	67,893	3,955,363	111,409	198,529	691,908	333,348	989,015	\$13,778,497
Fund Balance - December 31	\$6,248,219	\$2,174,652	\$68,698	\$4,234,794	\$11,684	\$199,067	\$951,564	\$341,369	\$1,254,079	\$15,484,126

For an analysis of changes in fund balance, see the discussion of fund balances in the Budget/Financial Overview section of this budget document.

Town of Frisco
2016 Projected Revenues and Expenditures
The following summary shows 2016 projected revenues and expenditures

	General Fund	Capital Improvement Fund	Conservation Trust Fund	Water Fund	Open Space Fund	Insurance Reserve Fund	SCHA (SA) Fund	Lodging Tax Fund	Marina Fund	Grand Total
Revenues										
Taxes	\$9,036,937	\$1,100,000				\$	170,000	\$ 435,000		\$10,741,937
Licenses & Permits	335,800						125,000			\$460,800
Intergovernmental	288,500							30,000		\$318,500
Charges for Services	2,901,516			840,000					1,443,775	\$5,185,291
Investment Income	26,000	8,000	200	17,000	100	800	3,200	1,500	1,200	\$58,000
Lottery Proceeds			26,000							\$26,000
Other Revenues	311,220			125,500				14,595		\$451,315
Total Revenues	12,899,973	1,108,000	26,200	982,500	100	800	298,200	481,095	1,444,975	\$17,241,843
Expenditures										
General Government	3,156,853									\$3,156,853
Public Safety	1,643,006									\$1,643,006
Community Development	1,024,344							315,639		\$1,339,983
Public Works	1,894,603									\$1,894,603
Culture and Recreation	2,657,911							156,806		\$2,814,717
Capital Outlay		3,676,092	44,500	699,500			60,000		70,000	\$4,550,092
Debt Service		856,880								\$856,880
Other Expenditures		1,525		722,666		65,000	45,000		810,243	\$1,644,434
Total Expenditures	10,376,717	4,534,497	44,500	1,422,166	0	65,000	105,000	472,445	880,243	\$17,900,568
Other Sources (Uses)										
Reimbursement-DW (ZM)									25,000	\$25,000
Sale of Assets		10,000							8,000	\$18,000
Capital Interest Subsidy		48,431								\$48,431
Lease Purchase Proceeds										
Loan Repayment from Marina				132,000					-132,000	\$0
Loan to Capital Improvement		-30,000		30,000					400	\$400
Water Agreement Settlement										
Transfers In		3,518,404								\$3,518,404
Transfers Out	3,518,404									\$3,518,404
Net Change in Fund Balance	-995,148	120,338	-18,300	-277,666	100	-64,200	193,200	8,650	466,132	-\$566,894
Fund Balance - January 1	6,248,219	2,174,652	68,698	4,234,794	11,684	199,067	951,564	341,369	1,254,079	\$15,484,126
Fund Balance - December 31	\$5,253,071	\$2,294,990	\$50,398	\$3,957,128	\$11,784	\$134,867	\$1,144,764	\$350,019	\$1,720,211	\$14,917,232

For an analysis of changes in fund balance, see the discussion of fund balances in the Budget/Financial Overview section of this budget document.

Town of Frisco
2017 Budgeted Revenues and Expenditures
The following summary shows 2017 budgeted revenues and expenditures

	General Fund	Capital Improvement Fund	Conservation Trust Fund	Water Fund	Open Space Fund	Insurance Reserve Fund	SCHA (SA) Fund	Lodging Tax Fund	Marina Fund	Grand Total
Revenues										
Taxes	\$9,118,937	\$1,100,000				\$	170,000	435,000		\$10,823,937
Licenses & Permits	346,800						50,000			\$396,800
Intergovernmental	288,500	404,496						30,000		\$722,996
Charges for Services	2,803,450			865,000					1,268,850	\$4,937,300
Investment Income	20,000	8,000	250	17,000	100	800	3,200	1,500	1,200	\$52,050
Lottery Proceeds			26,000							\$26,000
Other Revenues	258,841			65,500				14,350		\$338,691
Total Revenues	12,836,528	1,512,496	26,250	947,500	100	800	223,200	480,850	1,270,050	\$17,297,774
Expenditures										
General Government	3,364,951									\$3,364,951
Public Safety	1,608,139									\$1,608,139
Community Development	1,094,574							302,525		\$1,397,099
Public Works	2,069,034									\$2,069,034
Culture and Recreation	3,302,937							153,800		\$3,456,737
Capital Outlay		2,738,219	57,000	1,500,000			1,305,000		580,000	\$6,180,219
Debt Service		695,023								\$695,023
Other Expenditures		1,525		667,645		65,000	45,000		947,820	\$1,726,990
Total Expenditures	11,439,635	3,434,767	57,000	2,167,645	0	65,000	1,350,000	456,325	1,527,820	\$20,498,192
Other Sources (Uses)										
Reimbursement-DW (ZM)									25,000	\$25,000
Sale of Assets		49,500							6,000	\$55,500
Capital Interest Subsidy		48,431								\$48,431
Lease Purchase Proceeds										
Loan Repayment from Marina				132,000					-132,000	\$0
Loan to Capital Improvement		-30,000		30,000						\$0
Water Agreement Settlement										
Transfers In		596,879								\$596,879
Transfers Out	-596,879									-\$596,879
Net Change in Fund Balance	800,014	-1,257,461	-30,750	-1,058,145	100	-64,200	-1,126,800	24,525	-358,770	-\$3,071,487
Fund Balance - January 1	5,253,071	2,294,990	50,398	3,957,128	11,784	134,867	1,144,764	350,019	1,720,211	\$14,917,232
Fund Balance - December 31	\$6,053,085	\$1,037,529	\$19,648	\$2,898,983	\$11,884	\$70,667	\$17,964	\$374,544	\$1,361,441	\$11,845,745

For an analysis of changes in fund balance, see the discussion of fund balances in the Budget/Financial Overview section of this budget document.

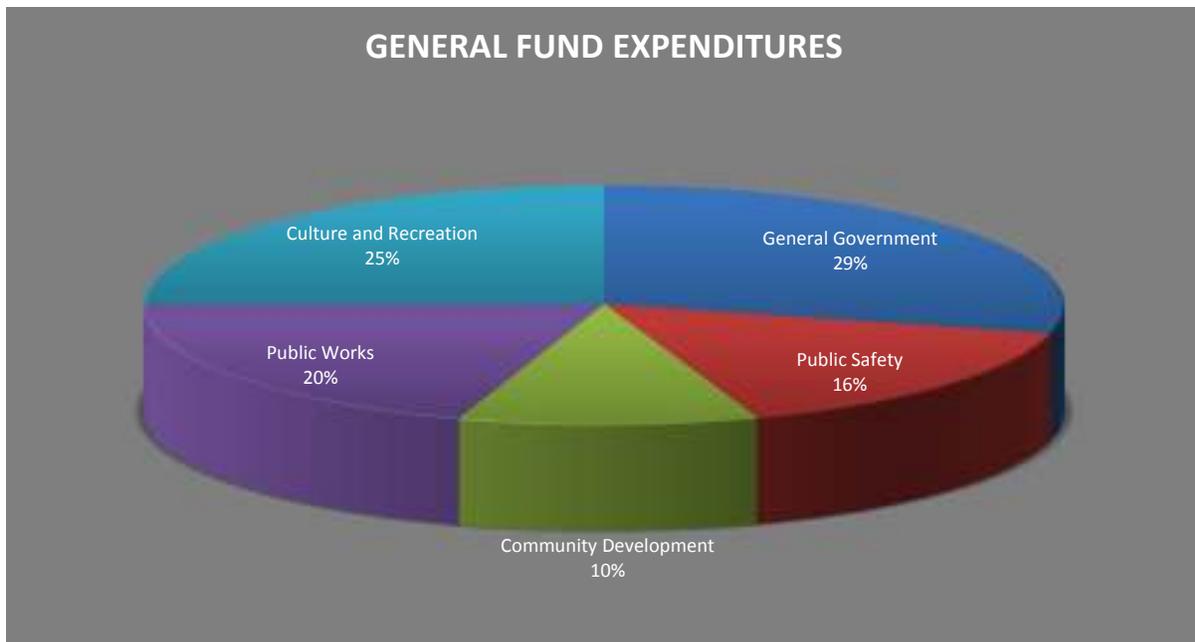
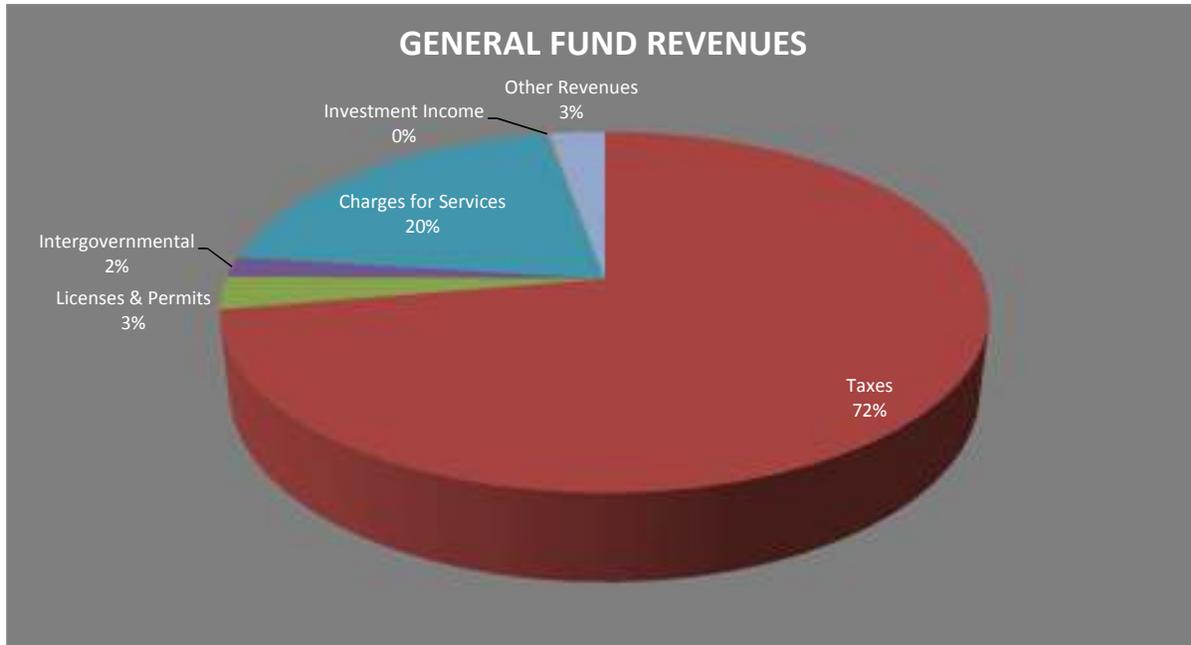
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General Fund

The General Fund is the chief operating fund for the Town and accounts for all financial resources except those required to be accounted for in another fund.

GENERAL FUND



GENERAL FUND REVENUE/EXPENDITURE SUMMARY

Traditional Town services are recorded in the General Fund. This summary is organized in the same format and order as the Annual Financial Statements. This design is intended to make it easier for the average user to compare the summary to results of operations as reported in the Annual Financial Statements. The following summary identifies actual and projected revenues and expenditures in past and future years. As is clearly indicated in the summary, sales tax continues to be the primary source of funding for the General Fund. In 2014, the Town revised its reserve requirement for the General Fund from a nine month reserve to a seven month reserve, based on prior year expenditures. Amounts in excess of this reserve are required to be transferred to the Capital Improvement Fund for capital projects.

	2014	2015	2016	2016	2017
Revenues	Actual	Actual	Budget	Projected	Budget
Taxes	\$7,483,832	\$8,499,391	\$8,257,177	\$9,036,937	\$9,118,937
Licenses & Permits	404,354	414,665	327,300	335,800	346,800
Intergovernmental	195,388	204,187	254,500	288,500	288,500
Charges for Services	2,526,205	3,041,051	2,360,500	2,901,516	2,803,450
Investment Income	14,890	18,748	12,000	26,000	20,000
Other Revenues	82,915	103,500	266,025	311,220	258,841
Total Revenues	10,707,584	12,281,542	11,477,502	12,899,973	12,836,528
Expenditures					
General Government	2,824,063	2,937,326	2,884,264	3,156,853	3,364,951
Public Safety	1,405,463	1,289,834	1,599,057	1,643,006	1,608,139
Community Development	1,114,990	1,150,900	1,019,689	1,024,344	1,094,574
Public Works	1,748,004	1,635,124	1,933,271	1,894,603	2,069,034
Culture and Recreation	1,876,982	2,002,366	2,577,376	2,657,911	3,302,937
Total Expenditures	8,969,502	9,015,550	10,013,657	10,376,717	11,439,635
Other Sources (Uses)					
Transfers In	0	0	0	0	0
Transfers Out-Capital Imp. Fund	500,000	2,915,517	1,242,298	3,518,404	596,879
Net Change in Fund Balance	1,238,082	350,475	221,547	-995,148	800,014
Fund Balance - January 1	4,659,662	5,897,744	5,232,210	6,248,219	5,253,071
Fund Balance - December 31	\$5,897,744	\$6,248,219	\$5,453,757	\$5,253,071	\$6,053,085

GENERAL GOVERNMENT REVENUES

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1000-3001	Property Taxes - Mill levy of .798	\$128,091	\$143,577	\$143,577	\$143,577
10-1000-3002	Property Tax Refunds from previous years	\$162	\$0	\$0	\$0
10-1000-3003	Specific Ownership Tax - personal property	\$6,862	\$6,000	\$7,000	\$7,000
10-1000-3006	2% City Sales Tax	\$3,842,561	\$3,750,000	\$4,100,000	\$4,141,000
10-1000-3007	2% County Sales Tax	\$3,899,533	\$3,800,000	\$4,150,000	\$4,191,000
10-1000-3008	Tax on cigarettes	\$20,670	\$18,000	\$20,000	\$20,000
10-1000-3009	Medical Marijuana Excise Tax	\$69,897	\$50,000	\$60,000	\$60,000
10-1000-3010	Severance Tax	\$7,978	\$11,600	\$3,360	\$3,360
10-1000-3020	Federal Mineral Lease Royalties	\$4,341	\$6,500	\$5,091	\$5,091
10-1000-3050	Franchise Fees - Qwest, Comcast, Xcel Energy	\$319,524	\$319,000	\$319,000	\$319,000
10-1000-3101	Interest on Investments - GF portion of allocation	\$18,748	\$12,000	\$26,000	\$20,000
10-1000-3102	Business Tax Penalties/Interest	\$10,354	\$9,000	\$9,000	\$9,000
10-1000-3222	Miscellaneous Revenue - non-recurring receipts	-\$3,836	\$0	\$4,200	\$0
10-1000-3420	Recreational Marijuana Tax	\$204,113	\$150,000	\$225,000	\$225,000
10-1000-3502	Road and Bridge Apportionment	\$65,423	\$65,000	\$65,000	\$65,000
10-1000-3505	Highway Users Tax	\$112,278	\$105,000	\$105,000	\$105,000
10-1000-3511	Motor Vehicle Registrations - vehicles registered in Frisco	\$14,017	\$14,000	\$14,000	\$14,000
10-1000-3512	Motor Vehicle Sales Tax - vehicles purchased in Frisco	\$1,628	\$500	\$500	\$500
10-1000-3550	State/Federal Grants	\$6,500	\$0	\$0	\$0
10-1000-3700	Nordic Center Building Rent	\$3,775	\$3,775	\$2,265	\$0
10-1000-3701	Nordic Center Concessionaire Contract Revenues	\$27,558	\$18,000	\$17,741	\$0
10-1000-3705	Two Below Zero Concessionaire Contract Revenues	\$42,233	\$30,000	\$40,000	\$30,000
10-1000-3706	Two Below Zero Building Rent	\$2,830	\$2,000	\$2,000	\$2,000
10-1000-3707	P-Card Rebates	\$32,177	\$33,000	\$33,000	\$33,000
10-1000-3708	Audit Revenue	\$24,994	\$0	\$0	\$0
10-1112-3301	Municipal Court Fees - includes portion of County fines	\$58,672	\$65,000	\$65,000	\$65,000
10-1115-3200	Administrative Fees from Water Fund	\$42,500	\$42,500	\$42,500	\$42,500
10-1115-3201	Business License Fees	\$110,987	\$110,000	\$115,000	\$110,000
10-1115-3202	Dog/Cat Licenses	\$775	\$800	\$800	\$800
10-1115-3203	Administrative Fees from Marina Fund	\$20,000	\$20,000	\$20,000	\$20,000
10-1115-3204	Liquor License Fees	\$11,612	\$12,000	\$12,000	\$12,000
10-1115-3222	Miscellaneous Revenue - non-recurring receipts	\$378	\$0	\$0	\$0
10-1115-3401	Rental Revenue from Leased Town-Owned Properties	\$68,207	\$40,000	\$64,000	\$55,000
10-1115-3410	Sales of Cemetery Lots	\$1,275	\$1,000	\$5,000	\$1,000
10-1118-3810	Marketing Filming Fees	\$250	\$250	\$400	\$250
10-1119-3222	Miscellaneous Revenue - non-recurring receipts	\$1,358	\$500	\$500	\$500
10-1119-3305	Planning Permits and Fees	\$39,050	\$30,000	\$30,000	\$30,000
10-1119-3306	Plumbing Permits - separate from Building Permits	\$10,984	\$10,000	\$10,000	\$20,000
10-1119-3307	Mechanical Permits - separate from Building Permits	\$20,825	\$12,000	\$12,000	\$20,000
10-1119-3310	Building Permits and Fees	\$200,922	\$150,000	\$150,000	\$150,000
10-1121-3222	Miscellaneous Revenue - non-recurring receipts	\$14,485	\$12,000	\$19,000	\$15,000
10-1121-3223	Surcharge Fee on Fines - used to offset Police education	\$4,871	\$6,000	\$6,000	\$6,000
10-1121-3550	State and Federal Grant Funding	\$32,490	\$0	\$34,000	\$34,000
10-1121-3553	CDOT Reimbursements	\$55,830	\$70,000	\$70,000	\$70,000
10-1125-3075	Sales Tax	\$0	\$0	\$0	\$0
10-1125-3222	Miscellaneous Revenue - non-recurring receipts	\$305	\$0	\$19	\$0
10-1125-3401	Rental Revenue - Historic Buildings	\$1,653	\$1,000	\$1,000	\$1,000
10-1125-3405	Gift Shop Revenue	\$10,054	\$10,000	\$10,000	\$10,000
10-1125-3550	State/Federal Grants	\$0	\$0	\$0	\$0
10-1125-3725	Donations to Historic Park and Museum	\$3,772	\$4,500	\$4,000	\$4,000

GENERAL GOVERNMENT REVENUES

10-1130-3222	Miscellaneous Revenue - non-recurring receipts	\$4,474	\$5,000	\$2,000	\$2,000
10-1131-3300	Excavation Permits - Utility Costs	\$6,523	\$2,500	\$6,000	\$4,000
10-1132-3703	Park Rental Fees	\$0	\$0	\$0	\$0
10-1140-3305	Event Permit Fees	\$0	\$0	\$0	\$0
10-1140-3306	Sponsorship Revenue	\$36,607	\$33,000	\$34,207	\$33,000
10-1140-3803	Bike Street Parties	\$0	\$0	\$0	\$0
10-1140-3804	4th of July - Fireworks contributions from other entities	\$1,446	\$1,500	\$1,500	\$1,500
10-1140-3805	Music on Main - Food/beverage booth revenue	\$0	\$0	\$0	\$0
10-1140-3806	BBQ Challenge - Food/beverage booth revenue	\$518,525	\$500,000	\$530,000	\$500,000
10-1140-3808	Vettes On Main	\$0	\$0	\$0	\$0
10-1140-3809	Art on Main	\$5,000	\$5,000	\$5,000	\$5,000
10-1140-3827	Concert in the Park	\$0	\$0	\$0	\$0
10-1140-3835	Fall Fest	\$3,614	\$2,000	\$2,000	\$2,000
10-1140-3837	Local's Party	\$0	\$0	\$665	\$700
10-1140-3859	Arts & Crafts - Vendor Fees	\$0	\$0	\$0	\$0
10-1140-3860	Haunted House	\$0	\$0	\$0	\$0
10-1140-3861	Soup Cup Classic	\$2,440	\$1,500	\$1,500	\$1,500
10-1140-3862	Santa Dash	\$630	\$1,500	\$1,500	\$1,500
10-1140-3875	Event Vendor Fees	\$0	\$0	\$0	\$0
10-1150-3222	Miscellaneous Revenue - non-recurring receipts	\$0	\$0	\$0	\$0
10-1150-3306	Sponsorship Revenue			\$2,500	\$2,500
10-1150-3601	Recreation Program Revenue	\$81,580	\$80,000	\$90,000	\$80,000
10-1150-3602	Recreation Fun Club Program	\$110,478	\$110,000	\$100,000	\$100,000
10-1150-3603	Recreation Special Event Revenue	\$69,806	\$65,000	\$80,000	\$70,000
10-1150-3905	Recreation Retail	\$0	\$0	\$0	\$0
10-1160-3075	Sales Tax	\$50	\$0	\$0	\$0
10-1160-3102	Gratuities	\$0	\$0	\$0	\$0
10-1160-3222	Miscellaneous Revenue - non-recurring receipts	\$4,631	\$0	\$1,697	\$1,500
10-1160-3703	Park Rental Fees	\$0	\$0	\$0	\$0
10-1160-3901	Tubing Hill Revenue	\$1,704,548	\$1,400,000	\$1,700,000	\$1,500,000
10-1160-3902	Ski Hill Revenue	\$20,217	\$20,000	\$25,653	\$20,000
10-1160-3903	Event Revenues	\$100	\$1,000	\$0	\$0
10-1160-3904	Food/Beverage Revenues	\$92,920	\$70,000	\$100,000	\$80,000
10-1160-3905	Retail Sales Revenue	\$22,488	\$18,000	\$25,000	\$30,000
10-1160-3906	Day Logde Rental Revenue	\$21,799	\$17,000	\$18,000	\$17,000
10-1170-3222	Miscellaneous Revenue	\$0	\$0	\$0	\$0
10-1170-3703	Building Rental Revenue	\$0	\$0	\$0	\$500
10-1170-3470	Service and repair Income	\$0	\$0	\$5,000	\$10,000
10-1170-3901	daily Pass revenue	\$0	\$0	\$43,000	\$142,000
10-1170-3902	Punch Pass Revenue	\$0	\$0	\$4,500	\$9,000
10-1170-3903	Event Revenue	\$0	\$0	\$0	\$0
10-1170-3904	Food/Beverage Revenue	\$0	\$0	\$11,500	\$17,250
10-1170-3905	Retail Sales Revenue	\$0	\$0	\$9,000	\$18,000
10-1170-3906	Season Pass Revenue (Joint)	\$0	\$0	\$19,963	\$20,000
10-1170-3907	Season Pass revenue (Frisco)	\$0	\$0	\$16,835	\$17,000
10-1170-3908	Equipment Rentals	\$0	\$0	\$30,000	\$60,000
10-1170-3909	Programs/Lessons	\$0	\$0	\$10,000	\$30,000
TOTAL REVENUES - GENERAL FUND		\$12,281,542	\$11,477,502	\$12,899,973	\$12,836,528

GENERAL GOVERNMENT EXPENDITURES

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1110-4005	Interfund Transfers	\$2,915,517	\$1,242,298	\$3,518,404	\$596,879
10-1110-4010	Benefits - Self-funded medical insurance pool	\$1,024,686	\$850,000	\$1,100,700	\$1,200,000
10-1110-4202	Postage	\$2,346	\$2,000	\$4,000	\$2,500
10-1110-4203	Telephone and Wireless Telephone Services	\$83,214	\$85,000	\$85,000	\$90,000
10-1110-4205	Repairs and Maintenance of Electronic Equip.	\$24,445	\$30,000	\$30,000	\$30,000
10-1110-4210	Dues & Subscriptions - professional orgs.	\$9,365	\$10,000	\$10,000	\$11,000
10-1110-4211	Election Expenses	\$0	\$8,000	\$8,799	\$0
10-1110-4226	Internet/Technology Services - Maint. of web site	\$1,591	\$1,550	\$1,550	\$1,600
10-1110-4227	Staff Training	\$0	\$1,000	\$1,000	\$1,000
10-1110-4229	Supplies for hosting meetings with other entities	\$2,842	\$4,100	\$4,100	\$4,100
10-1110-4231	IT Support Services Contract	\$82,700	\$84,000	\$84,000	\$86,000
10-1110-4233	Operating Supplies	\$24,405	\$20,000	\$25,000	\$25,000
10-1110-4244	Monthly Bank Service Charges	\$17,642	\$16,000	\$20,000	\$22,000
10-1110-4250	Professional Services - Legal fees/appraisals	\$189,510	\$220,000	\$220,000	\$225,000
10-1110-4265	Recruitment Advertising	\$16,312	\$9,750	\$16,000	\$16,000
10-1110-4501	Treasurer's Fees - County fees collected for TOF	\$2,565	\$2,600	\$2,600	\$2,600
10-1110-4502	Liability and Worker's Comp Insurance	\$269,624	\$285,000	\$285,000	\$285,000
10-1110-4601	Summit County Preschool Funding	\$65,000	\$65,000	\$65,000	\$65,000
10-1110-4605	NWCCOG Annual Dues	\$2,862	\$3,000	\$3,000	\$3,141
10-1110-4615	SCTC IGA Expenses	\$16,878	\$17,000	\$17,000	\$17,000
10-1110-4650	VIP Program - Employee recognition program	\$31,937	\$27,470	\$30,000	\$33,000
10-1110-4704	Technical Purchases for General Fund	\$124,061	\$136,086	\$120,000	\$152,000
10-1110-4705	I-70 Coalition Membership Dues	\$1,995	\$2,000	\$2,000	\$2,000
TOTAL GENERAL GOVERNMENT		\$4,909,497	\$3,121,854	\$5,653,153	\$2,870,820

LEGISLATIVE

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1111-4001	Legislative Salaries	\$46,554	\$47,400	\$47,400	\$47,400
10-1111-4010	Benefits	\$3,678	\$3,768	\$3,768	\$3,768
	SUBTOTAL SALARIES AND BENEFITS	\$50,232	\$51,168	\$51,168	\$51,168
10-1111-4227	Reg. Fees, Lodging, Travel, & Meals	\$1,428	\$3,500	\$4,000	\$4,000
10-1111-4229	Council Dinners, Supplies	\$3,942	\$4,500	\$4,500	\$4,500
10-1111-4612	Discretionary Funding	\$135	\$500	\$500	\$500
	SUBTOTAL OPERATING EXPENSES	\$5,505	\$8,500	\$9,000	\$9,000
	TOTAL LEGISLATIVE	\$55,737	\$59,668	\$60,168	\$60,168

MUNICIPAL COURT

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1112-4001	Municipal Court Salaries	\$19,321	\$19,366	\$19,366	\$20,623
10-1112-4010	Benefits	\$1,536	\$1,655	\$1,655	\$1,762
10-1112-4050	Municipal Court Retirement Benefits	\$391	\$405	\$405	\$443
SUBTOTAL SALARIES AND BENEFITS		\$21,248	\$21,426	\$21,426	\$22,828
10-1112-4202	Postage - Department share	\$34	\$300	\$300	\$300
10-1112-4227	Education	\$0	\$0	\$0	\$0
10-1112-4250	Professional Services	\$0	\$200	\$200	\$200
SUBTOTAL OPERATING EXPENSES		\$34	\$500	\$500	\$500
TOTAL MUNICIPAL COURT		\$21,282	\$21,926	\$21,926	\$23,328

FINANCE

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1114-4001	Finance Salaries	180,207	\$187,637	\$187,637	\$196,812
10-1114-4002	Overtime	1,166	\$0	\$550	\$500
10-1114-4010	Benefits	15,109	\$16,392	\$16,392	\$17,257
10-1114-4050	Retirement Benefits	12,463	\$13,135	\$13,135	\$13,777
SUBTOTAL SALARIES AND BENEFITS		\$208,945	\$217,164	\$217,714	\$228,346
10-1114-4202	Postage - Department share	\$18	\$200	\$200	\$200
10-1114-4210	Professional Dues and Subscriptions	\$175	\$210	\$210	\$210
10-1114-4227	Reg Fees, Lodging, Travel, & Meals	\$3,677	\$3,450	\$3,450	\$3,450
10-1114-4233	Supplies	\$104	\$200	\$200	\$200
10-1114-4250	Professional Services - Audit	\$33,410	\$30,000	\$35,000	\$35,000
10-1114-4703	Furniture and Equipment - non-capital	\$0	\$500	\$500	\$500
SUBTOTAL OPERATING EXPENSES		\$37,384	\$34,560	\$39,560	\$39,560
TOTAL FINANCE		\$246,329	\$251,724	\$257,274	\$267,906

ADMINISTRATION

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1115-4001	Administration Salaries	474,210	\$518,169	\$518,169	\$552,045
10-1115-4002	Administration Over Time	\$0	\$500	\$500	\$500
10-1115-4010	Benefits	39,072	\$44,404	\$44,404	\$47,653
10-1115-4050	Retirement Benefits	23,440	\$23,399	\$30,000	\$35,110
SUBTOTAL SALARIES AND BENEFITS		\$536,722	\$586,472	\$593,073	\$635,308
10-1115-4202	Postage - Department share	\$3,429	\$3,000	\$3,500	\$3,500
10-1115-4210	Professional Dues and Subscriptions	\$1,190	\$2,000	\$2,000	\$2,000
10-1115-4224	Department Supplies for meetings, etc.	\$10	\$300	\$300	\$300
10-1115-4227	Reg. Fees, Lodging, Travel, & Meals	\$9,757	\$10,363	\$10,363	\$15,000
10-1115-4233	Supplies	\$84	\$1,000	\$1,000	\$1,000
10-1115-4260	Gas/Oil - Department share for vehicles	\$1,628	\$3,000	\$3,000	\$3,000
10-1115-4265	Advertising for Legal Notices, Job Vacancies	\$770	\$1,500	\$1,500	\$1,500
10-1115-4703	Furniture and Equipment - non-capital	\$80	\$1,000	\$1,000	\$1,000
10-1115-4800	Employee Housing Subsidy	\$11,500	\$12,000	\$12,000	\$12,000
SUBTOTAL OPERATING EXPENSES		\$28,448	\$34,163	\$34,663	\$39,300
TOTAL ADMINISTRATION		\$565,170	\$620,635	\$627,736	\$674,608

DISCRETIONARY

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1116-4620	Discretionary	\$54,829	\$50,755	\$55,000	\$65,000
	TOTAL DISCRETIONARY	\$54,829	\$50,755	\$55,000	\$65,000

MARKETING

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1118-4001	Marketing Salaries	\$110,050	\$121,544	\$121,544	\$136,851
10-1118-4002	Marketing Overtime	\$1,086	\$0	\$75	\$100
10-1118-4010	Benefits	\$9,520	\$10,263	\$10,263	\$11,940
10-1118-4050	Retirement Benefits	\$4,147	\$4,497	\$4,497	\$7,308
	SUBTOTAL SALARIES AND BENEFITS	\$124,803	\$136,304	\$136,379	\$156,199
10-1118-4202	Postage - Department share	\$427	\$850	\$600	\$850
10-1118-4210	Professional Dues & Subscriptions	\$525	\$1,000	\$900	\$1,000
10-1118-4227	Reg. Fees, Lodging, Travel, & Meals	\$2,786	\$3,200	\$3,200	\$3,200
10-1118-4233	Supplies	\$577	\$500	\$500	\$500
10-1118-4265	Advertising and Promotions	\$248,697	\$235,000	\$235,000	\$250,000
10-1118-4590	Public Relations Consultant	\$24,570	\$45,000	\$42,000	\$45,000
10-1118-4635	Brochure Printing and Distribution	\$22,642	\$16,000	\$25,000	\$25,000
10-1118-4645	Promotional Photography	\$13,914	\$15,000	\$15,000	\$15,000
10-1118-4655	Website Maint. and Regular Updates	\$14,329	\$45,000	\$30,000	\$35,000
10-1118-4825	Sponsorships	\$11,675	\$15,000	\$20,000	\$22,000
10-1118-4828	Focus on Frisco/SCTV	\$700	\$1,400	\$1,400	\$1,400
	SUBTOTAL OPERATING EXPENSES	\$340,842	\$377,950	\$373,600	\$398,950
	TOTAL MARKETING	\$465,645	\$514,254	\$509,979	\$555,149

COMMUNITY DEVELOPMENT

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1119-4001	Community Development Salaries	365,731	\$416,452	\$416,452	\$418,944
10-1119-4010	Benefits	30,117	\$36,458	\$36,458	\$37,246
10-1119-4050	Retirement Benefits	17,032	\$17,725	\$17,725	\$18,635
	SUBTOTAL SALARIES AND BENEFITS	\$412,880	\$470,635	\$470,635	\$474,825
10-1119-4202	Postage - Department share	\$1,688	\$1,500	\$1,300	\$1,400
10-1119-4210	Professional Dues and Subscriptions	\$1,362	\$1,800	\$2,100	\$2,000
10-1119-4221	Printing	\$506	\$2,000	\$1,700	\$1,700
10-1119-4227	Reg. Fees, Lodging, Travel, & Meals	\$8,309	\$8,000	\$7,200	\$8,200
10-1119-4230	Code Books	\$472	\$300	\$150	\$300
10-1119-4233	Supplies	\$1,001	\$1,200	\$1,500	\$1,200
10-1119-4250	Legal and Consulting Fees	\$22,471	\$15,000	\$25,000	\$45,000
10-1119-4260	Gas/Oil - Department share for vehicles	\$1,127	\$1,000	\$880	\$900
10-1119-4265	Advertising	\$1,448	\$2,000	\$1,900	\$2,000
10-1119-4306	Planning Commission Expenses	\$1,092	\$1,500	\$1,500	\$1,400
10-1119-4310	Plan Review Refunds	\$0	\$0	\$0	\$0
10-1119-4703	Furniture and Equipment - non-capital	\$1,082	\$500	\$500	\$500
10-1119-4750	State/Federal Grant Expense	\$0	\$0	\$0	\$0
	SUBTOTAL OPERATING EXPENSES	\$40,558	\$34,800	\$43,730	\$64,600
	TOTAL COMMUNITY DEVELOPMENT	\$453,438	\$505,435	\$514,365	\$539,425

POLICE

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1121-4001	Police Salaries	\$771,902	\$989,459	\$989,459	\$1,013,866
10-1121-4002	Overtime	\$40,035	\$30,000	\$35,000	\$35,000
10-1121-4003	Reimbursable Salaries	\$92,645	\$75,000	\$100,000	\$100,000
10-1121-4010	Benefits	\$48,680	\$54,683	\$54,683	\$57,855
10-1121-4050	Retirement Benefits	\$12,507	\$16,542	\$16,542	\$15,554
10-1121-4051	FPPA Retirement Benefits	\$52,741	\$75,764	\$75,764	\$77,399
SUBTOTAL SALARIES AND BENEFITS		\$1,018,510	\$1,241,448	\$1,271,448	\$1,299,674
10-1121-4202	Postage - Department share	\$607	\$600	\$400	\$400
10-1121-4205	Equipment Repair and Maintenance	\$574	\$1,500	\$1,500	\$1,500
10-1121-4210	Professional Dues and Subscriptions	\$5,317	\$12,000	\$10,000	\$10,000
10-1121-4218	Weapons Range Operating Expense	\$10,070	\$7,000	\$7,000	\$10,000
10-1121-4227	Reg. Fees, Lodging, Travel, & Meals	\$13,255	\$8,500	\$10,000	\$17,000
10-1121-4233	Supplies	\$7,957	\$7,000	\$9,000	\$33,309
10-1121-4250	Professional Services	\$19,744	\$17,000	\$30,000	\$20,000
10-1121-4260	Gas/Oil - Department share for vehicles	\$18,859	\$20,000	\$20,000	\$20,000
10-1121-4270	Uniforms	\$7,787	\$10,000	\$10,000	\$15,000
10-1121-4273	Towing Expenses	\$0	\$500	\$500	\$500
10-1121-4274	Communication (Dispatch) Services	\$149,085	\$230,030	\$230,030	\$136,256
10-1121-4275	Detox Center Services	\$25,000	\$28,000	\$28,000	\$28,000
10-1121-4276	Police Community Assistance	\$0	\$3,000	\$500	\$1,000
10-1121-4282	SWAT Program Expenses	\$0	\$1,500	\$2,000	\$2,000
10-1121-4283	D.A.R.E. Program Expenses	\$723	\$0	\$1,000	\$1,000
10-1121-4301	Animal Impound Fees - Summit County	\$2,250	\$2,000	\$2,200	\$2,500
10-1121-4613	County HAZMAT Fees	\$8,979	\$8,979	\$9,428	\$10,000
10-1121-4755	Police Canine Expenditures	\$1,117	\$0	\$0	\$0
SUBTOTAL OPERATING EXPENSES		\$271,324	\$357,609	\$371,558	\$308,465
TOTAL POLICE		\$1,289,834	\$1,599,057	\$1,643,006	\$1,608,139

HISTORIC PARK

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1125-4001	Historic Park Salaries	\$55,593	\$95,257	\$95,257	\$156,227
10-1125-4002	Overtime	\$0	\$500	\$500	\$500
10-1125-4005	Part-time Salaries	\$68,541	\$51,000	\$51,000	\$20,000
10-1125-4010	Benefits	\$10,303	\$12,142	\$12,142	\$13,225
10-1125-4050	Retirement Benefits	\$1,659	\$2,858	\$2,858	\$2,777
	SUBTOTAL SALARIES AND BENEFITS	\$136,096	\$161,757	\$161,757	\$192,729
10-1125-4202	Postage - Department share	\$48	\$150	\$100	\$150
10-1125-4205	Equipment Repair and Maintenance	\$732	\$750	\$750	\$750
10-1125-4207	Building Repair and Maintenance	\$4,126	\$4,000	\$4,000	\$4,000
10-1125-4210	Professional Dues and Subscriptions	\$642	\$700	\$700	\$8,800
10-1125-4221	Printing	\$6,680	\$7,500	\$7,000	\$6,000
10-1125-4227	Reg. Fees, Lodging, Travel, and Meals	\$994	\$1,000	\$2,200	\$2,150
10-1125-4233	Supplies	\$1,304	\$1,500	\$1,500	\$1,500
10-1125-4265	Advertising	\$7,419	\$15,750	\$15,000	\$15,000
10-1125-4401	Utility Costs - park buildings	\$8,592	\$8,500	\$8,000	\$8,000
10-1125-4477	Cleaning/Janitorial Expenses	\$4,720	\$6,500	\$6,500	\$6,000
10-1125-4703	Furniture and Equipment - non-capital	\$3,960	\$3,000	\$3,000	\$4,000
10-1125-4890	Museum Special Events	\$7,819	\$6,300	\$6,300	\$11,000
10-1125-4891	Museum Retail Inventory	\$6,424	\$8,000	\$8,000	\$8,000
10-1125-4893	Exhibit Expenses	\$10,634	\$10,000	\$10,000	\$36,000
10-1125-4894	Historic Park Programs/Outreach	\$170	\$200	\$200	\$200
	SUBTOTAL OPERATING EXPENSES	\$64,264	\$73,850	\$73,250	\$111,550
	TOTAL HISTORIC PARK	\$200,360	\$235,607	\$235,007	\$304,279

PUBLIC WORKS ADMINISTRATION

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1130-4001	PW Admin Salaries	\$183,977	\$198,707	\$198,707	\$241,193
10-1130-4002	Overtime	\$0	\$300	\$300	\$300
10-1130-4010	Benefits	\$14,501	\$17,220	\$17,220	\$20,534
10-1130-4050	Retirement Benefits	\$12,040	\$13,931	\$13,931	\$13,514
	SUBTOTAL SALARIES AND BENEFITS	\$210,518	\$230,158	\$230,158	\$275,541
10-1130-4202	Postage - Department share	\$100	\$175	\$175	\$175
10-1130-4210	Professional Dues and Subscriptions	\$397	\$500	\$0	\$500
10-1130-4227	Reg. Fees, Lodging, Travel, and Meals	\$1,796	\$2,500	\$1,400	\$2,500
10-1130-4233	Supplies	\$2,673	\$2,500	\$2,500	\$2,700
10-1130-4250	Professional Services	\$24,119	\$32,000	\$26,000	\$32,000
10-1130-4260	Gas/Oil - Department share for vehicles	\$334	\$1,000	\$500	\$1,000
10-1130-4265	Advertising	\$0	\$250	\$0	\$250
10-1130-4270	Uniforms - Department share	\$104	\$250	\$150	\$250
10-1130-4400	Pest Control/Noxious Weed	\$0	\$0	\$0	\$0
	SUBTOTAL OPERATING EXPENSES	\$29,523	\$39,175	\$30,725	\$39,375
	TOTAL PW ADMIN	\$240,041	\$269,333	\$260,883	\$314,916

PUBLIC WORKS STREETS

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1131-4001	PW Streets Salaries	\$242,382	\$255,104	\$255,104	\$271,124
10-1131-4002	Overtime	\$2,349	\$8,000	\$8,000	\$8,000
10-1131-4010	Benefits	\$20,938	\$22,936	\$22,936	\$24,535
10-1131-4050	Retirement Benefits	\$12,489	\$12,884	\$12,884	\$14,718
	SUBTOTAL SALARIES AND BENEFITS	\$278,158	\$298,924	\$298,924	\$318,377
10-1131-4210	Professional Dues and Subscriptions	\$100	\$480	\$480	\$400
10-1131-4227	Reg. Fees, Lodging, Travel, and Meals	\$3,563	\$4,400	\$4,000	\$4,400
10-1131-4233	Supplies	\$148	\$500	\$250	\$500
10-1131-4250	Professional Services - Surveying, engineering	\$562	\$250	\$250	\$250
10-1131-4260	Gas/Oil - Department share of vehicles	\$27,425	\$43,000	\$30,000	\$43,000
10-1131-4265	Advertising	\$2,346	\$3,000	\$3,000	\$3,000
10-1131-4270	Uniforms - Department share	\$407	\$1,200	\$1,200	\$1,200
10-1131-4401	Utility Costs - Street lights	\$57,688	\$70,000	\$60,000	\$70,000
10-1131-4402	Road Resurfacing - non-capital costs	\$0	\$50,000	\$50,000	\$50,000
10-1131-4403	Routine Street Maintenance	\$55,828	\$70,000	\$70,000	\$70,000
10-1131-4404	Snow Removal - Deicers, Contract Hauling	\$38,522	\$45,000	\$40,000	\$45,000
	SUBTOTAL OPERATING EXPENSES	\$186,589	\$287,830	\$259,180	\$287,750
	TOTAL PW STREETS	\$464,747	\$586,754	\$558,104	\$606,127

PUBLIC WORKS BUILDINGS

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1132-4001	PW Buildings Salaries	\$110,440	\$120,852	\$120,852	\$168,341
10-1132-4002	Overtime	\$318	\$900	\$900	\$900
10-1132-4010	Benefits	\$8,975	\$10,531	\$10,531	\$14,815
10-1132-4050	Retirement Benefits	\$6,681	\$7,620	\$7,620	\$9,990
	SUBTOTAL SALARIES AND BENEFITS	\$126,414	\$139,903	\$139,903	\$194,046
10-1132-4207	Repair/Maintenance -Town Bldgs/Housing	\$118,408	\$120,000	\$120,000	\$125,000
10-1132-4210	Professional Dues and Subscriptions	\$30	\$250	\$250	\$250
10-1132-4227	Reg. Fees, Lodging, Travel, and Meals	\$291	\$1,500	\$1,000	\$1,500
10-1132-4233	Supplies	\$111	\$250	\$250	\$250
10-1132-4250	Professional Services - Surveying	\$37	\$250	\$250	\$250
10-1132-4260	Gas/Oil - Department share of vehicles	\$1,927	\$3,500	\$3,000	\$4,500
10-1132-4265	Advertising	\$448	\$750	\$400	\$750
10-1132-4270	Uniforms - Department share	\$191	\$500	\$500	\$750
10-1132-4400	Pest Control - Insects, wildlife	\$1,016	\$1,000	\$1,000	\$1,000
10-1132-4401	Utilities for Town Owned Buildings, Parks	\$41,754	\$50,000	\$50,000	\$50,000
10-1132-4411	Recycling Expense	\$5,044	\$7,000	\$7,000	\$7,000
	SUBTOTAL OPERATING EXPENSES	\$169,257	\$185,000	\$183,650	\$191,250
	TOTAL PW BUILDINGS	\$295,671	\$324,903	\$323,553	\$385,296

PUBLIC WORKS FLEET

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1133-4001	Fleet Salaries	\$120,728	\$169,562	\$169,562	\$170,891
10-1133-4002	Overtime	\$633	\$1,800	\$1,800	\$1,800
10-1133-4010	Benefits	\$10,044	\$14,723	\$14,723	\$15,219
10-1133-4050	Retirement Benefits	\$4,670	\$6,192	\$6,192	\$4,799
	SUBTOTAL SALARIES AND BENEFITS	\$136,075	\$192,277	\$192,277	\$192,709
10-1133-4205	Repair/Maintenance of Vehicles - all depts	\$67,855	\$70,000	\$70,000	\$75,000
10-1133-4210	Professional Dues and Subscriptions	\$310	\$325	\$310	\$310
10-1133-4227	Reg. Fees, Lodging, Travel, and Meals	\$242	\$1,500	\$1,500	\$1,500
10-1133-4233	Supplies	\$64	\$400	\$400	\$400
10-1133-4250	Professional Services	\$0	\$150	\$150	\$150
10-1133-4260	Gas/Oil - Department share for vehicles	\$1,899	\$2,000	\$2,000	\$2,000
10-1133-4265	Advertising	\$0	\$0	\$297	\$0
10-1133-4270	Uniforms - Department share	\$3,063	\$3,500	\$3,000	\$3,500
10-1133-4271	Tools	\$1,372	\$4,000	\$4,000	\$4,000
10-1133-4404	Snow Removal - Plow Blades, Blowers	\$5,881	\$6,000	\$7,000	\$7,000
	SUBTOTAL OPERATING EXPENSES	\$80,686	\$87,875	\$88,657	\$93,860
	TOTAL PW FLEET	\$216,761	\$280,152	\$280,934	\$286,569

PUBLIC WORKS GROUNDS

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1134-4001	PW Grounds Salaries	\$317,331	\$334,491	\$334,491	\$340,859
10-1134-4002	Overtime	\$2,488	\$5,000	\$5,000	\$5,000
10-1134-4006	Seasonal Salaries	\$40,288	\$50,000	\$50,000	\$50,000
10-1134-4010	Benefits	\$28,974	\$33,885	\$33,885	\$34,771
10-1134-4050	Retirement Benefits	\$13,957	\$16,353	\$16,353	\$13,596
	SUBTOTAL SALARIES AND BENEFITS	\$403,038	\$439,729	\$439,729	\$444,226
10-1134-4205	Repair/Maintenance of Vehicles & mowers	\$0	\$750	\$750	\$750
10-1134-4210	Professional Dues and Subscriptions	\$18	\$250	\$250	\$250
10-1134-4227	Reg. Fees, Lodging, Travel, and Meals	\$316	\$4,500	\$3,500	\$4,000
10-1134-4233	Supplies	\$111	\$400	\$400	\$400
10-1134-4250	Professional Services	\$53	\$300	\$300	\$300
10-1134-4260	Gas/Oil - Department share of vehicles	\$10,748	\$20,000	\$20,000	\$20,000
10-1134-4265	Advertising	\$0	\$1,000	\$1,000	\$1,000
10-1134-4270	Uniforms - Department share	\$790	\$1,200	\$1,200	\$1,200
10-1134-4400	Pest Control - Insects, wildlife	\$675	\$2,000	\$2,000	\$2,000
10-1134-4404	Snow Removal - Town Owned Bldgs/Parks	\$2,106	\$2,000	\$2,000	\$2,000
10-1134-4409	Repair/Maintenance of Town Owned Parks	\$49	\$0	\$0	\$0
	SUBTOTAL OPERATING EXPENSES	\$14,866	\$32,400	\$31,400	\$31,900
	TOTAL PW GROUNDS	\$417,904	\$472,129	\$471,129	\$476,126

SPECIAL EVENTS

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1140-4001	Special Events Salaries	\$90,923	\$98,404	\$98,404	\$100,807
10-1140-4002	Overtime	\$437	\$4,500	\$4,500	\$4,500
10-1140-4005	Seasonal Salaries	\$23,132	\$26,000	\$26,000	\$26,000
10-1140-4010	Benefits	\$9,633	\$11,519	\$11,519	\$11,879
10-1140-4050	Retirement Benefits	\$3,396	\$3,194	\$3,500	\$6,025
SUBTOTAL SALARIES AND BENEFITS		\$127,521	\$143,617	\$143,923	\$149,211
10-1140-4202	Postage - Department share	\$769	\$1,500	\$800	\$1,500
10-1140-4205	Repair/Maintenance of Event Equipment	\$827	\$1,000	\$500	\$1,000
10-1140-4210	Professional Dues and Subscriptions	\$1,405	\$1,500	\$1,400	\$1,540
10-1140-4227	Reg. Fees, Lodging, Travel, and Meals	\$3,520	\$4,100	\$4,000	\$4,100
10-1140-4233	Supplies	\$5,435	\$7,000	\$7,000	\$7,000
10-1140-4260	Gas/Oil - Department share	\$0	\$1,000	\$500	\$1,000
10-1140-4261	Street Banners	\$16,111	\$16,030	\$16,030	\$18,000
10-1140-4401	Utilities for Events	\$1,279	\$1,000	\$1,000	\$1,000
10-1140-4587	Spontaneous Combustion	\$0	\$0	\$0	\$1,350
10-1140-4665	Green Event Infrastructure	\$4,466	\$7,000	\$7,000	\$7,000
10-1140-4703	Furniture and Equipment - non-capital	\$6,061	\$15,000	\$15,000	\$15,000
10-1140-4804	4th of July	\$54,925	\$64,200	\$55,375	\$64,200
10-1140-4808	"Vettes	\$2,424		\$0	\$0
10-1140-4809	Clean Up Day	\$3,101	\$5,000	\$4,200	\$5,000
10-1140-4811	Wassail Days	\$18,986	\$20,000	\$20,000	\$20,000
10-1140-4812	Art Shows	\$1,885	\$1,200	\$1,200	\$1,200
10-1140-4816	BBQ Challenge Vendor Payouts	\$389,295	\$400,000	\$390,000	\$440,000
10-1140-4827	Concerts in the Park	\$18,572	\$22,000	\$22,000	\$23,040
10-1140-4850	Uniforms - Special Events Team	\$847	\$750	\$561	\$750
10-1140-4851	Bike to Work Day	\$56	\$250	\$53	\$650
10-1140-4852	Trick or Treat Street	\$1,445	\$2,800	\$2,800	\$2,800
10-1140-4853	Easter Egg Hunt	\$869	\$1,300	\$990	\$1,300
10-1140-4863	BBQ Challenge Administration	\$10,725	\$15,000	\$17,275	\$24,000
10-1140-4864	BBQ Challenge Beverages and Ice	\$48,311	\$65,000	\$45,200	\$65,000
10-1140-4865	BBQ Challenge Awards	\$3,260	\$22,500	\$22,300	\$22,500
10-1140-4866	BBQ Challenge Entertainment	\$44,137	\$46,500	\$50,552	\$51,150
10-1140-4868	BBQ Challenge Supplies and Equipment	\$39,284	\$38,000	\$38,475	\$40,608
10-1140-4869	BBQ Challenge Utilities, Mtn., Waste	\$26,753	\$24,500	\$31,718	\$25,830
10-1140-4873	Fall Fest	\$12,995	\$19,800	\$19,800	\$19,800
10-1140-4876	Pink Party	\$1,958	\$2,250	\$2,250	\$5,000
10-1140-4880	Town Party	\$11,358	\$12,500	\$12,500	\$12,500
SUBTOTAL OPERATING EXPENSES		\$731,059	\$818,680	\$790,479	\$883,818
TOTAL SPECIAL EVENTS		\$858,580	\$962,297	\$934,402	\$1,033,029

RECREATION

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1150-4001	Recreation Salaries	\$86,138	\$94,898	\$94,898	\$109,202
10-1150-4002	Overtime	\$674	\$0	\$2,000	\$2,000
10-1150-4005	Seasonal Salaries	\$68,178	\$64,000	\$64,000	\$68,000
10-1150-4006	Instructor Salaries	\$23,939	\$39,416	\$39,416	\$30,899
10-1150-4010	Benefits	\$15,025	\$17,683	\$17,683	\$18,929
10-1150-4050	Retirement Benefits	\$3,489	\$3,999	\$3,999	\$5,485
SUBTOTAL SALARIES AND BENEFITS		\$197,443	\$219,996	\$221,996	\$234,515
10-1150-4202	Postage - Department share	\$314	\$500	\$500	\$500
10-1150-4210	Professional Dues and Subscriptions	\$0	\$200	\$200	\$200
10-1150-4221	Printing - Recreation Brochure	\$0	\$500	\$300	\$300
10-1150-4227	Reg. Fees, Lodging, Travel, and Meals	\$1,934	\$2,200	\$2,200	\$2,200
10-1150-4233	Operating Supplies	\$17	\$0	\$0	\$0
10-1150-4265	Advertising	\$13,280	\$15,000	\$15,000	\$15,000
10-1150-4601	Recreation Program Refunds	\$0	\$300	\$0	\$0
10-1150-4602	Recreation Sports	\$6,499	\$15,000	\$15,000	\$17,000
10-1150-4603	Recreation Special Events	\$0	\$0	\$0	\$0
10-1150-4604	Recreation Contracted Expenses	\$10,516	\$7,000	\$6,250	\$7,000
10-1150-4605	Recreation Fun Club	\$20,550	\$27,000	\$27,000	\$28,000
10-1150-4606	Recreation Winter Vacation Sensation	\$2,761	\$7,000	\$7,000	\$7,500
10-1150-4607	Recreation Supplies	\$641	\$1,000	\$1,000	\$1,000
10-1150-4608	Recreation Scholarship	\$0	\$1,000	\$0	\$5,000
10-1150-4701	Van Rental	\$19,800	\$11,000	\$12,000	\$12,500
10-1150-4702	Programs/Activities-Admission Fees, etc.	\$2,693	\$0	\$500	\$2,000
10-1150-4703	Furniture and Equipment - non-capital	\$0	\$3,000	\$0	\$3,000
10-1150-4850	Uniforms - Recreation Team	\$0	\$1,500	\$1,300	\$2,000
SUBTOTAL OPERATING EXPENSES		\$79,005	\$92,200	\$88,250	\$103,200
TOTAL RECREATION		\$276,448	\$312,196	\$310,246	\$337,715

FRISCO ADVENTURE PARK

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1160-4001	Salaries	\$283,095	\$317,773	\$317,773	\$405,267
10-1160-4002	Overtime	\$1,924	\$925	\$2,500	\$2,500
10-1160-4005	Seasonals	\$248,371	\$315,000	\$300,000	\$362,000
10-1160-4006	Part-Time Salaries	\$0	\$0	\$0	\$0
10-1160-4010	Benefits	\$43,701	\$53,038	\$53,038	\$63,606
10-1160-4050	Retirement Benefits	\$7,261	\$8,040	\$8,040	\$9,077
	SUBTOTAL SALARIES AND BENEFITS	\$584,352	\$694,776	\$681,351	\$842,450
10-1160-4201	Signage, Fence, Padding	\$3,580	\$6,500	\$8,600	\$14,500
10-1160-4205	Equipment Repair Maintenance	\$15,580	\$25,000	\$14,500	\$42,000
10-1160-4207	Building Maintenance	\$7,201	\$7,000	\$6,000	\$6,000
10-1160-4208	Conveyor Lift System Maintenance	\$1,049	\$4,000	\$2,500	\$5,000
10-1160-4221	Supplies/Ticketing	\$15,521	\$13,000	\$14,000	\$16,000
10-1160-4223	Retail Merchandise	\$12,731	\$14,000	\$14,000	\$18,000
10-1160-4225	Food & Beverage	\$43,264	\$47,000	\$47,000	\$52,000
10-1160-4227	Travel/Education/Lodging	\$6,677	\$5,000	\$5,000	\$8,000
10-1160-4244	Bank Service Charges	\$26,744	\$31,000	\$40,000	\$43,700
10-1160-4250	Professional Services	\$7,599	\$5,000	\$5,000	\$5,000
10-1160-4260	Gas/Oil	\$10,387	\$16,000	\$12,500	\$16,000
10-1160-4265	Advertising	\$52,937	\$50,000	\$57,000	\$60,000
10-1160-4270	Uniforms-Department	\$6,222	\$5,000	\$7,000	\$7,000
10-1160-4401	Utility Costs	\$60,590	\$74,000	\$70,000	\$74,000
10-1160-4404	Snow Removal	\$0	\$2,500	\$0	\$2,500
10-1160-4409	General Site Maintenance	\$6,953	\$7,500	\$7,500	\$7,500
10-1160-4411	Tubing Hill/Terrain Park Maintenance	\$8,608	\$16,000	\$12,500	\$16,000
10-1160-4412	Bike Park Maintenance	\$0	\$0	\$0	\$0
10-1160-4413	Skate Rink Maintenance	\$0	\$0	\$0	\$0
10-1160-4455	Permit/License Fees	\$3,399	\$4,000	\$3,000	\$4,000
10-1160-4477	Cleaning	\$24,200	\$25,000	\$24,500	\$30,000
10-1160-4480	PRA Program/Event Expenses	\$1,198	\$15,000	\$4,000	\$15,000
	SUBTOTAL OPERATING EXPENSES	\$314,440	\$372,500	\$354,600	\$442,200
	TOTAL FRISCO ADVENTURE PARK	\$898,792	\$1,067,276	\$1,035,951	\$1,284,650

FRISCO NORDIC CENTER

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
10-1170-4001	Salaries	\$0	\$0	\$0	\$0
10-1170-4002	Overtime	\$0	\$0	\$0	\$0
10-1170-4005	Seasonals	\$0	\$0	\$49,770	\$124,451
10-1170-4006	Part-Time Salaries	\$0	\$0	\$0	\$0
10-1170-4010	Benefits	\$0	\$0	\$4,786	\$9,894
10-1170-4050	Retirement Benefits	\$0	\$0	\$0	\$0
	SUBTOTAL SALARIES AND BENEFITS	\$0	\$0	\$54,555	\$134,345
10-1170-4201	Signage, Fence, Padding	\$0	\$0	\$6,100	\$14,600
10-1170-4205	Equipment Repair Maintenance	\$0	\$0	\$5,000	\$25,000
10-1170-4207	Building Maintenance	\$0	\$0	\$5,000	\$5,000
10-1170-4210	Professional Fees and Subscriptions	\$0	\$0	\$2,000	\$2,000
10-1170-4221	Supplies/Ticketing	\$0	\$0	\$15,000	\$12,000
10-1170-4223	Retail Merchandise	\$0	\$0	\$7,000	\$14,000
10-1170-4225	Food & Beverage	\$0	\$0	\$10,000	\$15,000
10-1170-4227	Travel/Education/Lodging	\$0	\$0	\$600	\$1,500
10-1170-4244	Bank Service Charges	\$0	\$0	\$7,000	\$14,000
10-1170-4250	Professional Services	\$0	\$0	\$2,000	\$2,000
10-1170-4260	Gas/Oil	\$0	\$0	\$7,000	\$14,000
10-1170-4265	Advertising	\$0	\$0	\$5,000	\$15,000
10-1170-4270	Uniforms	\$0	\$0	\$5,000	\$5,000
10-1170-4401	Utility Costs	\$0	\$0	\$550	\$15,319
10-1170-4404	Snow Removal	\$0	\$0	\$2,500	\$2,500
10-1170-4409	General Site Maintenance	\$0	\$0	\$1,500	\$7,500
10-1170-4455	Permit/License Fees	\$0	\$0	\$1,500	\$6,500
10-1170-4477	Cleaning	\$0	\$0	\$5,000	\$20,000
10-1170-4703	Furniture & Equipment - Non-Capital	\$0	\$0	\$0	\$10,000
10-1170-4480	Special Events	\$0	\$0	\$0	\$8,000
	SUBTOTAL OPERATING EXPENSES	\$0	\$0	\$87,750	\$208,919
	TOTAL FRISCO NORDIC CENTER	\$0	\$0	\$142,305	\$343,264



Capital Improvement Fund

The Town of Frisco uses this fund to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by the Town's Enterprise funds - the Water Fund and the Marina Fund).

CAPITAL IMPROVEMENT FUND REVENUE/EXPENDITURE SUMMARY

Major capital projects are budgeted in the Capital Improvement Fund. By Town ordinance, any General Fund balance in excess of the required reserve is to be transferred to the Capital Improvement Fund. The other major revenue source for this fund is real estate transfer fees. Major capital projects are only those items costing \$5,000 or more. The summary below is organized in the same format and order as the Annual Financial Statements. This design is intended to make it easier for the average user to compare the summary to results of operations as reported in the Annual Financial Statements. There is no required reserve for this fund.

	2014	2015	2016	2016	2017
Revenues	Actual	Actual	Budget	Projected	Budget
Real Estate Transfer Fees	\$1,044,365	\$1,487,185	\$1,300,000	\$1,100,000	\$1,100,000
Intergovernmental Grants	0	0	0	0	404,496
Investment Income	7,334	3,040	7,000	8,000	8,000
Other Revenues	0	0	0	0	0
Total Revenues	1,051,699	1,490,225	1,307,000	1,108,000	1,512,496
Expenditures					
Capital Outlay	3,312,426	5,448,360	2,751,092	3,676,092	2,738,219
Debt Service	903,700	1,024,581	885,880	856,880	695,023
Agent Fees	1,500	1,537	1,525	1,525	1,525
Total Expenditures	4,217,626	6,474,478	3,638,497	4,534,497	3,434,767
Other Sources (Uses)					
Capital Interest Subsidy	48,405	48,510	48,431	48,431	48,431
Lease Purchase Proceeds	477,184	1,765,000	0	0	0
Loan from Water Fund	0	0	0	-30,000	-30,000
Contributed to Capital	33,823	0	0	0	0
Sale of Assets	153,163	796,590	10,000	10,000	49,500
Transfers In-General Fund	500,000	2,915,517	1,242,298	3,518,404	596,879
Transfers In-Open Space Fund	0	100,000	0	0	0
Net Change in Fund Balance	-1,953,352	641,364	-1,030,768	120,338	-1,257,461
Fund Balance - January 1	3,486,640	1,533,288	2,457,461	2,174,652	2,294,990
Fund Balance - December 31	\$1,533,288	\$2,174,652	\$1,426,693	\$2,294,990	\$1,037,529

CAPITAL IMPROVEMENT FUND

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
REVENUES:					
20-2000-3000	Lease Purchase Proceeds	\$1,765,000	\$0	\$0	\$0
20-2000-3001	Capital - Interest Subsidy	\$48,510	\$48,431	\$48,431	\$48,431
20-2000-3002	Loan from Water Fund	\$0	\$0	\$0	\$0
20-2000-3005	Contributed to Capital	\$0	\$0	\$0	\$0
20-2000-3101	Interest on Investments -CIF portion	\$3,040	\$7,000	\$8,000	\$8,000
20-2000-3125	Real Estate Investment Fees	\$1,487,185	\$1,300,000	\$1,100,000	\$1,100,000
20-2000-3150	Capital Sale of Assets	\$796,590	\$10,000	\$10,000	\$49,500
20-2000-3221	Sale of Assets	\$0	\$0	\$0	\$0
20-2000-3222	Miscellaneous Revenue	\$0	\$0	\$0	\$0
20-2000-3225	Interfund Transfers	\$3,015,517	\$1,242,298	\$3,518,404	\$596,879
20-2000-3550	State/Federal Grant Funding	\$0	\$0	\$0	\$404,496
20-2000-3601	COP Proceeds	\$0	\$0	\$0	\$0
20-2000-3605	Premium on COP's Issued	\$0	\$0	\$0	\$0
TOTAL REVENUE		\$7,115,842	\$2,607,729	\$4,684,835	\$2,207,306

CAPITAL IMPROVEMENT FUND

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
	EXPENDITURES:				
20-2000-4101	Vehicles and Equipment	\$10,574	\$301,000	\$1,014,000	\$441,000
20-2000-4102	Computer and Technology	\$70,314	\$66,092	\$106,092	\$40,000
20-2000-4194	Capital Outlay- Leased Projects/Equipment	\$565,000	\$0	\$0	\$0
20-2000-4195	Equipment and Vehicle Leases	\$30,649	\$388,631	\$389,631	\$228,624
20-2000-4325	Trust Fees	\$1,537	\$1,525	\$1,525	\$1,525
20-2000-4333	Debt Service - Principal	\$780,198	\$254,829	\$254,829	\$262,214
20-2000-4334	Debt Service - Interest	\$244,383	\$242,420	\$242,420	\$234,185
20-2000-4555	Property Purchases	\$1,200,000	\$0	\$0	\$0
20-2000-4567	Facility Capital Repair	\$62,340	\$214,000	\$186,000	\$168,000
20-2000-4934	Alley Paving - Survey and Engineering	\$0	\$0	\$0	\$0
20-2000-4965	Curb Replacement	\$39,160	\$40,000	\$40,000	\$40,000
20-2000-4992	Summit Blvd Masonry Work	\$100,000	\$200,000	\$200,000	\$0
20-2000-4995	Asphalt Overlay/Resurface Road	\$54,527	\$350,000	\$250,000	\$220,000
20-2000-5015	Peninsula Forestry Management	\$6,269	\$25,000	\$25,000	\$25,000
20-2000-5017	Environmental Sustainability	\$30,000	\$30,000	\$30,000	\$35,000
20-2000-5024	PRA Plan Implementation	\$97,360	\$0	\$5,000	\$0
20-2000-5029	Community Survey	\$3,450	\$0	\$0	\$0
20-2000-5046	Main St. Master Plan Early Action	\$3,152,188	\$1,300,000	\$1,600,000	\$0
20-2000-5054	Bike Path System Upgrades	\$14,434	\$50,000	\$50,000	\$0
20-2000-5055	Lusher Court Off-Site Facilities	\$0	\$0	\$0	\$0
20-2000-5057	Ten Mile Creek Bridge Rail Replacement	\$0	\$0	\$0	\$0
20-2000-5060	Zoning Code Update	\$9,500	\$50,000	\$50,000	\$20,000
20-2000-5062	Irrigation System - Bike Park	\$0	\$0	\$0	\$0
20-2000-5063	Snowguns with trailers	\$0	\$0	\$0	\$0
20-2000-5064	Tiller-Snowcat	\$0	\$0	\$0	\$0
20-2000-5065	First and Main Barnyard Building	\$2,595	\$0	\$0	\$0
20-2000-5066	Trails Enhancements	\$0	\$75,000	\$50,000	\$75,000
20-2000-5067	Wayfinding	\$0	\$50,000	\$50,000	\$0
20-2000-5068	Compostable Toilets-PRA	\$0	\$0	\$0	\$0
20-2000-5069	Design/Construction-PW Facility	\$0	\$0	\$0	\$50,000
20-2000-5070	Additional Lighting at Tubing Hill	\$0	\$0	\$0	\$79,500
20-2000-5071	Historic Park Deck/Stair Replacement	\$0	\$0	\$0	\$36,500
20-2000-5072	Parking Lot Reconstruction-PW Complex	\$0	\$0	\$0	\$30,000
20-2000-5073	FAP Great Lawn Re-sod	\$0	\$0	\$0	\$8,250
20-2000-5074	Bridge Repairs	\$0	\$0	\$0	\$45,000
20-2000-5075	Crackfill Streets and Bike Paths	\$0	\$0	\$0	\$70,000
20-2000-5076	TAP Grant	\$0	\$0	\$0	\$489,969
20-2000-5077	FAP Amenity Expansion	\$0	\$0	\$0	\$750,000
20-2000-5078	Nordic Center Expansion	\$0	\$0	\$0	\$0
20-2000-5079	Update Planning Documents	\$0	\$0	\$0	\$30,000
20-2000-5080	Consultant-Historic Preservation	\$0	\$0	\$0	\$25,000
20-2000-5081	Community Care Center	\$0	\$0	\$20,000	\$20,000
20-2000-5082	Lake Hill Analysis/Support	\$0	\$0	\$0	\$20,000
20-2000-5083	Cemetery Expansion	\$0	\$0	\$0	\$0
20-2000-5084	Electric Vehicle Charging Stations	\$0	\$0	\$0	\$20,000
	TOTAL CAPITAL IMPROVEMENTS	\$6,474,478	\$3,638,497	\$4,564,497	\$3,464,767

Capital Improvement Fund
Capital Projects Five Year Timeline

PROJECTS		2017	2018	2019	2020	2021
		COST	COST	COST	COST	COST
Contractual Obligations: See Note 1						
Certificates of Participation (A/N 20-2000-4325/4333/4334)*		\$367,924	\$371,449	\$369,136	\$371,636	\$368,237
Water Fund Loan (A/N 20-2000-4334)*		\$30,000	\$30,000	\$30,000	\$95,000	\$95,000
Copier/Postage Machine Leases (A/N 20-2000-4195)*		\$37,500	\$37,000	\$37,000	\$37,000	\$37,000
1st & Main Building Note Payable (A/N 20-2000-4333 /4334)		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
2013 Equipment Lease (A/N 20-2000-4195)*						
2014 Equipment Lease (A/N 20-2000-4195)*						
2015 Equipment Lease (A/N 20-2000-4195)*		\$191,124				
Total Contractual Obligations		\$726,548	\$538,449	\$536,136	\$603,636	\$600,237
Technology Purchases: See Note 1 (A/N 20-2000-4102)	PQ4	\$40,000	\$85,000	\$50,000	\$50,000	\$50,000
Capital Equipment Purchases: See Note 1 (A/N 20-2000-4101)	PQ17	\$441,000	\$652,700	\$630,000	\$500,000	\$500,000
Capital Improvements:						
Curb Replacement (A/N 20-2000-4965)	PQ14	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Facility Capital Repair (see below) (A/N 20-2000-4567)	PQ15	\$168,000	\$56,000	\$75,000	\$75,000	\$75,000
Surface Treatment-Side Streets (A/N 20-2000-4995)	PQ14	\$220,000	\$400,000	\$200,000	\$200,000	\$250,000
Restain/Paint- public buildings rotation (4 yr) (A/N 20-2000-4567)				\$75,000		
Summit Blvd. River Rock Replacement (A/N 20-2000-4992)						
Main St. improvements - Year 2 of 3 (A/N 20-2000-5046)						
W. Main Park N Ride Composting Toilets (Carryover-Note 2) (A/N 20-2000-5036)						\$130,000
Meadow Creek Restrooms (A/N 20-2000-????)						\$130,000
FAP Amenity Expansion (A/N 20-2000-5077)		\$750,000				
Compostable Toilets (PRA) (A/N 20-2000-5068)	PQ16	\$0				
Public Works Building Design and Construction (A/N 20-2000-5069)	PQ15	\$50,000	\$650,000			
Additional Lighting at Tubing Hill (A/N 20-2000-5070)	PQ16	\$79,500				
Historic Park Deck/Stair Replacement (A/N 20-2000-5071)	PQ16	\$36,500				
Public Works Parking Lot Reconstruction (A/N 20-2000-5072)	PQ14	\$30,000	\$70,000			
FAP Great Lawn Re-sod (A/N 20-2000-5073)	PQ16	\$8,250				
Bridge (4) Repairs (A/N 20-2000-5074)	PQ14	\$45,000				
Resurface Bike Paths (A/N 20-2000-5075)	PQ14	\$70,000				
TAP Grant (State-30% Match; Town-20%) (A/N 20-2000-5076)	PQ14	\$489,969				
Natural Play Structure - PRA (20-2000-5077)		\$0				
Sport Court - PRA (20-2000-5077)		\$0				
Disc Golf Course Expansion (20-2000-5077)		\$0				
Inground Skate Park (20-2000-5077)		\$0				
Reception/Offices/Storage/Caretaker Units (20-2000-5077)				\$1,616,500		
Pavillion at PRA (20-2000-5077)						\$732,000
Nordic Center Clubhouse (A/N 20-2000-5078)			\$793,000			
Cemetery Expansion (A/N 20-2000-5083)	PQ6	\$0				
Electric Vehicle Charging Stations (2) (A/N 20-2000-5084)	PQ7	\$20,000				
Reforestation of Town (A/N 20-2000-5015)	PQ13	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Environmental Sustainability (A/N 20-2000-5017)	PQ8	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Bike Path Slurry Treatments (A/N 20-2000-5054)	PQ16					
PRA Implementation (A/N 20-2000-5024)						
Wayfinding (A/N 20-2000-5067)	PQ16					
Trails Enhancements (A/N 20-2000-5066)	PQ16	\$75,000	\$25,000	\$25,000	\$25,000	\$25,000
Zoning Code Update (A/N 20-2000-5060)		\$20,000				
Update Planning Documents (A/N 20-2000-5079)	PQ10	\$30,000				
Technical Consultant for Historic Preservation (A/N 20-2000-5080)	PQ11	\$25,000	\$25,000	\$25,000	\$25,000	
Community Care Center (A/N 20-2000-5081)	PQ5	\$20,000	\$20,000			
Funding for review of Lake Hill Project (A/N 20-2000-5082)	PQ12	\$20,000	\$100,000	\$100,000		
Debt						
Technology Purchases						
Capital Equipment Purchases						
Infrastructure						
Environmental						
Housing						
Recreational						
Community Planning						
Core		\$3,464,767	\$3,775,149	\$3,432,636	\$1,578,636	\$2,332,237
Desired						
Non-Essential						
Debt and Capital Project Total		\$3,464,767	\$3,775,149	\$3,432,636	\$1,578,636	\$2,332,237
Beginning Fund Balance-Projected		\$2,294,990	\$1,037,529	\$421,120	\$241,986	\$2,014,457
Capital Fund Revenues-increase 3% each year		\$1,610,427	\$1,658,740	\$1,708,502	\$1,759,757	\$1,812,550
Transfer from General Fund-New Retail-increase 3% each year		\$596,879	\$1,500,000	\$1,545,000	\$1,591,350	\$1,639,091
Debt and Capital Project Total		\$3,464,767	\$3,775,149	\$3,432,636	\$1,578,636	\$2,332,237
Ending Fund Balance-Projected		\$1,037,529	\$421,120	\$241,986	\$2,014,457	\$3,133,860

Note 1: See following page

* A/N 20-2000-4334 total: \$234,185
A/N 20-2000-4195 total: \$228,624
A/N 20-2000-4325 total: \$1,525
A/N 20-2000-4333 total: \$262,214

Debt	
Technology Purchases	
Capital Equipment Purchases	
Infrastructure	
Environmental	
Housing	
Recreational	
Community Planning	

Core	\$3,464,767	\$3,775,149	\$3,432,636	\$1,578,636	\$2,332,237
Desired					
Non-Essential					
Debt and Capital Project Total	\$3,464,767	\$3,775,149	\$3,432,636	\$1,578,636	\$2,332,237

Beginning Fund Balance-Projected	\$2,294,990	\$1,037,529	\$421,120	\$241,986	\$2,014,457
Capital Fund Revenues-increase 3% each year	\$1,610,427	\$1,658,740	\$1,708,502	\$1,759,757	\$1,812,550
Transfer from General Fund-New Retail-increase 3% each year	\$596,879	\$1,500,000	\$1,545,000	\$1,591,350	\$1,639,091
Debt and Capital Project Total	\$3,464,767	\$3,775,149	\$3,432,636	\$1,578,636	\$2,332,237
Ending Fund Balance-Projected	\$1,037,529	\$421,120	\$241,986	\$2,014,457	\$3,133,860

2016 Facility Capital Repairs:

113/117 Granite employee housing roof replacement (C/O from 2015)	20,000
Concrete repair - Clocktower (C/O from 2015)	7,500
ADA Compliant Restrooms and supplies-1st & Main Building	30,000
Public Works shop tile floor replacement	6,000
Public Works shop roof replacement	50,000

2017 Facility Capital Repairs:

Community Center sewer line replacement	23,000
Replace 113/117 Granite employee housing waterline	15,000
New Doors (4) at Day Lodge	35,000
Council Chambers Upgrade	5,000
Public Works In-floor Heat Replacement	50,000



Conservation Trust Fund

This special revenue fund is used to account for receipts from the State of Colorado from lottery revenues. Disbursements made from this fund can only be used for specific purposes.

CONSERVATION TRUST FUND REVENUE/EXPENDITURE SUMMARY

The Conservation Trust Fund was established pursuant to State law to account for receipt and disbursement of lottery funds. Each year the State distributes a percentage of the profits from the sale of lottery tickets to municipalities which may only be used to maintain, acquire or construct recreation facilities, park facilities or open space. This fund has no required reserve.

	2014	2015	2016	2016	2017
	Actual	Actual	Budget	Projected	Budget
Revenues					
Lottery Proceeds	\$26,237	\$26,489	\$26,000	\$26,000	\$26,000
Investment Income	162	201	100	200	250
Total Revenues	26,399	26,690	26,100	26,200	26,250
Expenditures					
Culture and Recreation	2,192	25,885	53,000	44,500	57,000
Total Expenditures	2,192	25,885	53,000	44,500	57,000
Other Sources (Uses)					
Net Change in Fund Balance	24,207	805	-26,900	-18,300	-30,750
Fund Balance - January 1	43,686	67,893	66,493	68,698	50,398
Fund Balance - December 31	\$67,893	\$68,698	\$39,593	\$50,398	\$19,648

CONSERVATION TRUST

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
REVENUES:					
30-3000-3101	Interest on Investments-CTF portion of allocation	\$201	\$100	\$200	\$250
30-3000-3555	State Lottery Funds	\$26,489	\$26,000	\$26,000	\$26,000
	TOTAL REVENUES	\$26,690	\$26,100	\$26,200	\$26,250
EXPENDITURES:					
30-3000-4262	Five Year Capital Plan Projects	\$25,885	\$53,000	\$44,500	\$57,000
	TOTAL EXPENDITURES	\$25,885	\$53,000	\$44,500	\$57,000

Conservation Trust Fund Capital Equipment Five Year Timeline

	2017	2018	2019	2020	2021
Project Parks Landscaping Landscape Equipment Aerator	Est. Cost 48,500 8,500	Project PW Grounds BH PQ8	Project Est. Cost	Project Est. Cost	Project Est. Cost
Project Total	\$57,000	\$0	\$0	\$0	\$0



Water Fund

This Enterprise fund was established to finance and account for activities of the Town's water system.

WATER FUND REVENUE/EXPENDITURE SUMMARY

The Water Fund was established to finance and account for the acquisition, operation and maintenance of facilities, services and water rights associated with providing water to the Town. The primary revenue sources include user charges and water tap fees. This fund has a four month required reserve; the projected 2016 fund balance far surpasses that requirement.

	2014	2015	2016	2016	2017
Revenues	Actual	Actual	Budget	Projected	Budget
User Charges	\$768,684	\$855,217	\$840,000	\$840,000	\$865,000
Water Meter Sales	34,181	33,436	20,000	15,000	15,000
Plant Investment Fees	235,062	117,137	110,000	110,000	50,000
Sale of Assets	12,830	0	0	0	0
Investment Income	18,548	17,393	16,000	17,000	17,000
Other Revenues	718	2,353	500	500	500
Total Revenues	1,070,023	1,025,536	986,500	982,500	947,500
Expenditures					
Salaries and Benefits	334,899	308,467	371,416	371,416	303,995
Administrative Fees	42,500	42,500	42,000	42,000	42,500
Professional Fees	78,296	64,187	82,000	50,000	20,000
Supplies and Chemicals	21,111	31,943	24,500	29,500	31,000
Utilities	56,103	60,366	52,000	52,000	65,000
Repair and Maintenance	67,366	64,970	22,000	91,000	42,000
General Expenses	64,377	51,379	119,150	61,750	123,150
Capital Outlay	620,718	79,563	845,000	699,500	1,500,000
Water Meter Replacements	36,636	42,730	25,000	25,000	40,000
Total Expenditures	1,322,006	746,105	1,583,066	1,422,166	2,167,645
Other Sources (Uses)					
Loan Repayment from Marina Fund	0	0	132,000	132,000	132,000
Loan to Capital Improvement Fund	0	0	0	30,000	30,000
Contributed to Capital	97,324	0	0	0	0
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	-154,659	279,431	-464,566	-277,666	-1,058,145
Fund Balance - January 1	4,110,022	3,955,363	4,321,610	4,234,794	3,957,128
Fund Balance - December 31	\$3,955,363	\$4,234,794	\$3,857,044	\$3,957,128	\$2,898,983

WATER FUND

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
REVENUES:					
40-4000-3005	Contributed to Capital	\$0	\$0	\$0	\$0
40-4000-3101	Interest on Investments-WF Portion of allocation	\$17,393	\$16,000	\$17,000	\$17,000
40-4000-3222	Miscellaneous Revenue	\$2,353	\$500	\$500	\$500
40-4000-3225	Interfund Transfer - Int/Prin	\$0	\$132,000	\$162,000	\$162,000
40-4000-3350	Water User Fees - Quarterly Billing	\$855,217	\$840,000	\$840,000	\$865,000
40-4000-3360	Plant Investment Fees - Water Tap Fees	\$117,137	\$110,000	\$110,000	\$50,000
40-4000-3610	Water Meter Sales - New/repl. meters	\$33,436	\$20,000	\$15,000	\$15,000
40-4000-3630	Sales of Assets	\$0	\$0	\$0	\$0
TOTAL REVENUES		\$1,025,536	\$1,118,500	\$1,144,500	\$1,109,500
EXPENDITURES:					
40-4000-4001	Water Salaries	\$252,203	\$308,780	\$308,780	\$250,148
40-4000-4002	Overtime	\$9,394	\$10,000	\$10,000	\$10,000
40-4000-4010	Benefits	\$23,700	\$27,156	\$27,156	\$22,792
40-4000-4021	Worker's Comp Insurance	\$6,500	\$6,500	\$6,500	\$6,500
40-4000-4050	Retirement Benefits	\$16,670	\$18,980	\$18,980	\$14,555
SUBTOTAL SALARIES AND BENEFITS		\$308,467	\$371,416	\$371,416	\$303,995
40-4000-4200	Office Supplies	\$168	\$500	\$500	\$500
40-4000-4201	Supplies	\$24,496	\$20,000	\$25,000	\$25,000
40-4000-4202	Postage - Department share	\$3,749	\$3,000	\$3,000	\$4,000
40-4000-4203	Telephone	\$7,145	\$10,500	\$8,000	\$10,000
40-4000-4206	Vehicle Repairs & Maintenance	\$0	\$2,000	\$1,000	\$2,000
40-4000-4210	Professional Dues and Subscriptions	\$713	\$2,000	\$2,000	\$2,000
40-4000-4227	Reg. Fees, Education	\$3,326	\$3,500	\$3,000	\$4,000
40-4000-4250	Professional Services	\$64,187	\$82,000	\$50,000	\$20,000
40-4000-4260	Gas/Oil - Department share of vehicles	\$5,529	\$10,000	\$6,000	\$10,000
40-4000-4265	Advertising	\$999	\$900	\$500	\$900
40-4000-4270	Uniforms/Safety Equipment - Department share	\$924	\$1,500	\$1,000	\$1,500
40-4000-4275	System Repairs	\$37,323	\$20,000	\$90,000	\$40,000
40-4000-4277	Chemicals for Water Treatment	\$6,355	\$4,500	\$4,500	\$6,000
40-4000-4280	Pumping Equipment for Plants & Wells	\$27,647	\$10,000	\$10,000	\$10,000
40-4000-4355	Summit Water Quality Annual Dues	\$10,485	\$11,000	\$11,000	\$11,000
40-4000-4360	NWCCOG-QQ Water Quality Annual Dues	\$1,750	\$1,750	\$1,750	\$1,750
40-4000-4365	Administration Fees - General Fund	\$42,500	\$42,000	\$42,000	\$42,500
40-4000-4401	Utilities for Wells & Treatment Plant	\$60,366	\$52,000	\$52,000	\$65,000
40-4000-4425	Water Meter Replacement	\$42,730	\$25,000	\$25,000	\$40,000
40-4000-4444	Capital Improvements	\$0	\$845,000	\$650,000	\$1,500,000
40-4000-4455	Leases & Special Use Permits	\$17,683	\$15,000	\$15,000	\$18,000
40-4000-4460	Capital Equipment	\$0	\$49,500	\$49,500	\$49,500
40-4000-4790	Depreciation	\$317,770	\$0	\$0	\$0
SUBTOTAL OPERATING EXPENSES		\$675,845	\$1,211,650	\$1,050,750	\$1,863,650
TOTAL EXPENSES		\$984,312	\$1,583,066	\$1,422,166	\$2,167,645

**Water Fund
Capital Equipment Five Year Timeline**

Project	2017		2018		2019		2020		2021	
	Project	Cost	Project	Cost	Project	Cost	Project	Cost	Project	Cost
Repl 2007 Ford F-150 (Dave)		28,000	Repl 2008 Ford Escape	30,000	Replace Filter Modules Skid B	125,000				
Construction of Well #7 at PPA 1		1,400,000	Water Main valve replacements	100,000						
Radio Read Upgrade to Fixed Base		60,000	Demolition/Rehab- Wells 1&2 W/ Main	150,000						
Tuff Shed Storage at Plant		12,000	Repl 300' Main Hawn Drive	300,000						
PQ10			Replace Filter Modules Skid A	120,000						
Capital Project Total		\$1,500,000	Capital Project Total	\$700,000	Capital Project Total	\$125,000	Capital Project Total	\$0	Capital Project Total	\$0



Open Space Fund

This special revenue fund is used to account for acquisitions and maintenance of open space.

OPEN SPACE FUND REVENUE/EXPENDITURE SUMMARY

The Open Space Fund was established by resolution in 2001 to acquire and maintain open space. The resolution further required an annual \$300,000 allocation from real estate investment fees. Since no funds have been expended from this fund since 2005, Council reduced the annual allocation to \$100,000 in 2008. Since then, there have been no additional allocations to this fund. Since no projects have been identified for use of these funds, in 2010 Town Council approved a transfer from this fund for a recreation expansion project; in 2015 Council elected to transfer \$100,000 to the Capital Improvement Fund for capital projects. There is no required reserve for this fund.

	2014	2015	2016	2016	2017
	Actual	Actual	Budget	Projected	Budget
Revenues					
Investment Income	\$326	\$275	\$200	\$100	\$100
Total Revenues	326	275	200	100	100
Expenditures					
Culture and Recreation	0	0	0	0	0
Total Expenditures	0	0	0	0	0
Other Sources (Uses)					
Transfers In	0	0	0	0	0
Transfers Out-Capital Impr Fund	0	100,000	0	0	0
Net Change in Fund Balance	0	-99,725	200	100	100
Fund Balance - January 1	111,083	111,409	11,609	11,684	11,784
Fund Balance - December 31	\$111,409	\$11,684	\$11,809	\$11,784	\$11,884

OPEN SPACE FUND

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
REVENUES:					
50-5000-3101	Interest on Investments-OSF Portion of Allocation	\$275	\$200	\$100	\$100
TOTAL OPEN SPACE FUND		\$275	\$200	\$100	\$100

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SCHA 5A Fund

This special revenue fund accounts for collections of a tax and related development impact fees to be used specifically for affordable housing purposes.

SCHA FUND (5A) REVENUE/EXPENDITURE SUMMARY

On November 7, 2006, the voters of Summit County approved the Summit Combined Housing Authority (SCHA) Referred Measure 5A, which authorizes a temporary (10 years) sales and use tax of .125% and a development impact fee of two dollars or less per square foot of new construction to be used for affordable housing purposes. Subsequently, the Town of Frisco entered into an intergovernmental agreement with other area local governments to share these revenues. Revenues generated from this tax must be spent or allocated within three years. In 2011, the Town began waiving certain costs associated with the Peak One Neighborhood Project and contributing funding for the SCHA Loan Program. The project was completed in 2015; no projects have been identified for 2016. There is no required reserve for this fund.

	2014	2015	2016	2016	2017
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Budget</u>
Revenues					
Sales Tax	\$164,435	\$186,973	\$170,000	\$170,000	\$170,000
Building Permits/Development Impact Fees	200,279	139,848	50,000	125,000	50,000
Investment Income	1,791	1,926	1,500	3,200	3,200
Other Income	0	0	0	0	0
Total Revenues	366,505	328,747	221,500	298,200	223,200
Expenditures					
Administration Fees	44,282	35,962	45,000	45,000	45,000
Projects	134,761	33,129	0	60,000	1,305,000
Total Expenditures	179,042	69,091	45,000	105,000	1,350,000
Other Sources (Uses)					
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	187,463	259,656	176,500	193,200	-1,126,800
Fund Balance - January 1	504,446	691,908	733,408	951,564	1,144,764
Fund Balance - December 31	\$691,908	\$951,564	\$909,908	\$1,144,764	\$17,964

SUMMIT COUNTY HOUSING AUTHORITY 5A FUND

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
<u>REVENUES:</u>					
55-5500-3007	County Sales Tax	\$186,973	\$170,000	\$170,000	\$170,000
55-5500-3101	Interest on Investments - 5A Portion of Allocation	\$1,926	\$1,500	\$3,200	\$3,200
55-5500-3222	Miscellaneous Income	\$0	\$0	\$0	\$0
55-5500-3310	Building Permits and Fees	\$139,848	\$50,000	\$125,000	\$50,000
TOTAL REVENUES		\$328,747	\$221,500	\$298,200	\$223,200
<u>EXPENDITURES</u>					
55-5500-4262	Capital Projects	\$33,129	\$0	\$60,000	\$1,305,000
55-5500-4365	Administration Expense	\$35,962	\$45,000	\$45,000	\$45,000
TOTAL EXPENDITURES		\$69,091	\$45,000	\$105,000	\$1,350,000

SCHA (SA) Fund
Capital Equipment Five Year Timeline

Project	2017		2018		2019		2020		2021	
	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project
Galena Street Housing Project	\$1,300,000									
Housing Works Initiative	\$5,000									
Project Total	\$1,305,000	Project Total								
										\$0



Insurance Reserve Fund

This special revenue fund is a reserve fund in the event the Town experiences unforeseen increases in health benefit costs.

INSURANCE RESERVE FUND REVENUE/EXPENDITURE SUMMARY

The Insurance Reserve Fund was established by resolution in 2005 to establish an insurance reserve fund equivalent to six months' worth of insurance expenditures to cover substantial insurance claims and unforeseen increases in the cost of providing insurance. This transfer from the General Fund was not completed until 2007. In order to decrease insurance costs, the Town is assuming more liability risk and that potential liability is budgeted in this fund in 2016. There is no required reserve for this fund.

	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues					
Investment Income	582	538	600	800	800
Total Revenues	\$582	\$538	\$600	\$800	\$800
Expenditures					
Claims Liability	0	0	65,000	65,000	65,000
Total Expenditures	0	0	65,000	65,000	65,000
Other Sources (Uses)					
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	582	538	-64,400	-64,200	-64,200
Fund Balance - January 1	197,947	198,529	198,547	199,067	134,867
Fund Balance - December 31	\$198,529	\$199,067	\$134,147	\$134,867	\$70,667

INSURANCE RESERVE FUND

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
REVENUES:					
60-6000-3101	Interest on Investments - IRF Portion of Allocation	\$538	\$600	\$800	\$800
	TOTAL REVENUES	\$538	\$600	\$800	\$800
EXPENDITURES:					
60-6000-4010	Benefits	\$0	\$65,000	\$65,000	\$65,000
	TOTAL EXPENDITURES	\$0	\$65,000	\$65,000	\$65,000

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Lodging Tax Fund

This special revenue fund accounts for a tax specifically imposed upon lodging establishments. The Town Council of Frisco restricts expenditures from this fund to certain activities.

LODGING TAX FUND REVENUE/EXPENDITURE SUMMARY

The Lodging Tax Fund was established in 2004 to account for a new, voter-approved 2.35% tax imposed upon lodging establishments. Expenditures are restricted to economic development, special events, advertising and marketing, recreation amenities, multi-purpose facilities and open space and similar uses. The decision as to the proportion of revenue to be allocated to any of these uses is determined by Council. Currently, the Information Center receives 45% of these revenues, 20% is allocated to marketing and economic development, 20% is to be used for recreation and the remaining 15% is allocated for operation and maintenance of recreation/tourism based Town facilities. In 2009, the Town assumed responsibility for the operations of the Information Center. There is no required reserve for this fund.

	2014	2015	2016	2016	2017
	Actual	Actual	Budget	Projected	Budget
Revenues					
Lodging Tax	\$388,199	\$426,458	\$395,000	\$435,000	\$435,000
Investment Income	934	975	800	1,500	1,500
Intergovernmental Revenue	30,000	30,000	30,000	30,000	30,000
Info Center Revenues	16,076	14,394	16,050	14,595	14,350
Total Revenues	435,209	471,827	441,850	481,095	480,850
Expenditures					
Information Center	171,376	169,207	219,939	220,639	207,525
Operations and Maintenance	52,166	67,062	83,000	69,000	61,000
Recreation	124,500	149,619	84,200	87,806	92,800
Special Events/Marketing	53,265	77,918	95,000	95,000	95,000
Total Expenditures	401,307	463,806	482,139	472,445	456,325
Other Sources (Uses)					
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	33,902	8,021	-40,289	8,650	24,525
Fund Balance - January 1	299,446	333,348	275,031	341,369	350,019
Fund Balance - December 31	\$333,348	\$341,369	\$234,742	\$350,019	\$374,544

LODGING TAX FUND - INFO CENTER

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
REVENUES:					
80-8000-3004	Lodging Tax	\$191,906	\$177,750	\$195,750	\$195,750
80-8000-3075	Sales Tax	\$0	\$0	\$0	\$0
80-8000-3101	Interest on Investments	\$975	\$800	\$1,500	\$1,500
80-8000-3222	Miscellaneous Revenue	\$40	\$0	\$0	\$0
80-8000-3250	Tax Exempt Merchandise Sales	\$233	\$100	\$345	\$100
80-8000-3405	Retail Sales	\$12,585	\$14,000	\$12,000	\$12,000
80-8000-3410	Ski Pass Sales	\$813	\$1,100	\$1,500	\$1,500
80-8000-3411	Copper Adventure Pass	\$161	\$150	\$150	\$150
80-8000-3412	CMI	\$30,000	\$30,000	\$30,000	\$30,000
80-8000-3450	Non Taxable Merchandise Sales	\$182	\$100	\$100	\$100
80-8000-3725	Donations	\$380	\$600	\$500	\$500
TOTAL REVENUES		\$237,275	\$224,600	\$241,845	\$241,600
EXPENDITURES:					
80-8000-4001	Info Center Salaries	90,803	\$101,807	\$101,807	\$114,635
80-8000-4002	Overtime	\$0	\$500	\$500	\$500
80-8000-4003	Seasonals	\$0	\$0	\$0	\$0
80-8000-4005	Part-time Salaries	18,902	\$20,000	\$20,000	\$15,860
80-8000-4010	Benefits	9,336	\$10,734	\$10,734	\$11,219
80-8000-4050	Retirement Benefits	2,080	\$2,219	\$2,219	\$4,961
SUBTOTAL SALARIES AND BENEFITS		\$121,121	\$135,260	\$135,260	\$147,175
80-8000-4202	Postage - Department Share	\$2,207	\$5,500	\$4,500	\$5,000
80-8000-4203	Telephone	\$7,793	\$6,800	\$8,000	\$8,000
80-8000-4207	Building repair	\$2,525	\$4,500	\$4,500	\$4,500
80-8000-4227	Reg. Fees, Lodging, Travel and Meals	\$3,036	\$4,200	\$4,200	\$4,200
80-8000-4233	Supplies	\$4,878	\$4,500	\$5,000	\$6,250
80-8000-4265	Advertising	\$0	\$0	\$0	\$0
80-8000-4268	Promo Materials	\$887	\$900	\$900	\$900
80-8000-4270	Uniforms	\$633	\$500	\$500	\$500
80-8000-4401	Utilities	\$4,958	\$5,000	\$5,000	\$5,000
80-8000-4417	Lift Tickets	\$0	\$0	\$0	\$0
80-8000-4418	Merchandise	\$7,552	\$11,000	\$11,000	\$11,000
80-8000-4419	Summer Pass	\$0	\$0	\$0	\$0
80-8000-4477	Cleaning	\$13,617	\$13,000	\$13,000	\$13,000
80-8000-4703	Infor Center Furniture	\$0	\$2,000	\$2,000	\$2,000
80-8000-4704	Technical Purchases	\$0	\$26,779	\$26,779	\$0
SUBTOTAL OPERATING EXPENSES		\$48,086	\$84,679	\$85,379	\$60,350
TOTAL EXPENSES		\$169,207	\$219,939	\$220,639	\$207,525
Fund Balance - January 1		\$113,503	\$167,901	\$181,571	\$202,777
Fund Balance - December 31		\$181,571	\$172,562	\$202,777	\$236,852

LODGING TAX FUND - RECREATION

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
REVENUES:					
80-8000-3004	Lodging Tax	\$85,292	\$79,000	\$87,000	\$87,000
TOTAL REVENUES		\$85,292	\$79,000	\$87,000	\$87,000
EXPENDITURES:					
80-8000-4583	Skate Park	\$6,853	\$5,000	\$4,000	\$5,000
80-8000-4587	Special Events-Spontaneous Comb	\$0	\$1,750	\$1,230	\$0
80-8000-4588	Special Projects - Recreation	\$99,196	\$67,450	\$64,400	\$77,800
80-8000-4589	Grounds Projects	\$43,570	\$10,000	\$18,176	\$10,000
TOTAL EXPENDITURES		\$149,619	\$84,200	\$87,806	\$92,800
Fund Balance - January 1		\$119,797	\$18,497	\$55,470	\$54,664
Fund Balance - December 31		\$55,470	\$13,297	\$54,664	\$48,864

LODGING TAX FUND - OPERATIONS AND MAINTENANCE

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
	REVENUES:				
80-8000-3004	Lodging Tax	\$63,968	\$59,250	\$65,250	\$65,250
	TOTAL REVENUES	\$63,968	\$59,250	\$65,250	\$65,250
	EXPENDITURES:				
80-8000-4585	Operations and Maintenance	\$36,214	\$39,000	\$25,000	\$25,000
80-8000-4586	FAP Operations and Maintenance	\$30,848	\$44,000	\$44,000	\$36,000
	TOTAL EXPENDITURES	\$67,062	\$83,000	\$69,000	\$61,000
	Fund Balance - January 1	\$38,148	\$35,733	\$35,054	\$31,304
	Fund Balance - December 31	\$35,054	\$11,983	\$31,304	\$35,554

LODGING TAX FUND - SPECIAL EVENTS/MARKETING

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
	REVENUES:				
80-8000-3004	Lodging Tax	\$85,292	\$79,000	\$87,000	\$87,000
	TOTAL REVENUES	\$85,292	\$79,000	\$87,000	\$87,000
	EXPENDITURES:				
80-8000-4266	Marketing	\$37,254	\$50,000	\$50,000	\$50,000
80-8000-4579	Internet Improvements	\$40,664	\$45,000	\$45,000	\$45,000
	TOTAL EXPENDITURES	\$77,918	\$95,000	\$95,000	\$95,000
	Fund Balance - January 1	\$61,902	\$52,902	\$69,276	\$61,276
	Fund Balance - December 31	\$69,276	\$36,902	\$61,276	\$53,276

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Marina Fund

This Enterprise fund is used to account for revenues and expenditures associated with operations of the Town's marina.

MARINA FUND REVENUE/EXPENDITURE SUMMARY

In 1994, the Town entered into a lease agreement with the City and County of Denver whereby the Town was granted the exclusive right to occupy and use certain real property and water surface at the Dillon Reservoir. The Marina Fund was established as an enterprise fund to account for the operations and maintenance of the marina. The major source of revenue for this fund comes from rentals of boats, slips and moorings. There is a four month reserve required for this fund.

	2014	2015	2016	2016	2017
Revenues	Actual	Actual	Budget	Projected	Budget
User Charges	\$1,021,697	\$1,288,181	\$1,032,350	\$1,443,775	\$1,268,850
Total Revenues	1,021,697	1,288,181	1,032,350	1,443,775	1,268,850
Expenditures					
Salaries and Benefits	359,349	388,318	409,643	409,643	476,720
Administrative Fees	20,000	20,000	20,000	20,000	20,000
Professional Fees	27,005	28,922	15,000	15,000	25,000
Supplies	57,420	63,822	71,000	96,500	111,500
Utilities	25,934	26,544	25,000	28,000	30,000
Repair and Maintenance	50,062	57,226	56,000	41,000	56,000
General Expenses	203,886	195,856	157,916	200,100	228,600
Capital Outlay	90,844	277,201	127,000	70,000	580,000
Total Expenditures	834,500	1,057,889	881,559	880,243	1,527,820
Other Sources (Uses)					
Reimbursements from Denver Water (ZM)	25,658	26,385	25,000	25,000	25,000
Water Agreement Settlement	200,000	0	400	400	0
Investment Income	845	348	0	1,200	1,200
Sale of Assets	24,163	11,511	5,000	8,000	6,000
Loan Repayment to Water Fund	-4,840	-3,472	-132,000	-132,000	-132,000
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	433,023	265,064	49,191	466,132	-358,770
Fund Balance - January 1	555,992	989,015	1,043,807	1,254,079	1,720,211
Fund Balance - December 31	\$989,015	\$1,254,079	\$1,092,998	\$1,720,211	\$1,361,441

MARINA FUND

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
REVENUES:					
90-9000-3085	Water Agreement Settlement	\$0	\$400	\$400	\$0
90-9000-3101	Interest on Investments	\$348	\$0	\$1,200	\$1,200
90-9000-3222	Miscellaneous Revenue	\$797	\$0	\$0	\$0
90-9000-3450	Slip Rental	\$176,637	\$160,000	\$218,000	\$190,000
90-9000-3455	Mooring Rental	\$12,392	\$11,000	\$18,500	\$15,000
90-9000-3457	Season Kayak Rack Rental	\$54,389	\$50,000	\$54,000	\$55,000
90-9000-3460	Boat and Kayak Rentals	\$583,756	\$400,000	\$700,000	\$600,000
90-9000-3463	Paddleboard Rentals	\$92,330	\$75,000	\$100,000	\$90,000
90-9000-3465	Retail Sales	\$36,239	\$60,000	\$40,000	\$35,000
90-9000-3466	Fishing Licenses	\$813	\$350	\$350	\$350
90-9000-3470	Fees for Services	\$79,091	\$75,000	\$80,000	\$75,000
90-9000-3472	Rafting Concessionaire	\$0	\$0	\$0	\$0
90-9000-3474	Stand Up Paddle Concessionaire	\$575	\$0	\$0	\$0
90-9000-3475	Retail Fuel Sales	\$62,685	\$45,000	\$65,000	\$50,000
90-9000-3476	Concessionaire Revenue - Rowing	\$4,552	\$2,500	\$4,500	\$4,500
90-9000-3478	Concessionaire Revenue - Sailing School	\$5,500	\$5,500	\$5,500	\$5,500
90-9000-3479	Concessionaire Revenue - F&B	\$43,522	\$35,000	\$42,000	\$35,000
90-9000-3480	Winter Storage	\$46,952	\$40,000	\$40,000	\$40,000
90-9000-3481	Kayak and PFD Retail Sales	\$0	\$0	\$0	\$0
90-9000-3482	Sale of Used Boats	\$550	\$4,000	\$7,000	\$4,000
90-9000-3483	Sale of Paddleboards	\$0	\$1,000	\$1,000	\$2,000
90-9000-3485	Parts Retail Sales	\$49,854	\$40,000	\$40,000	\$40,000
90-9000-3486	Dry Storage	\$17,842	\$15,000	\$15,000	\$15,000
90-9000-3487	Trailer Storage	\$20,155	\$18,000	\$20,000	\$18,000
90-9000-3491	Park Rentals	\$100	\$0	\$925	\$500
90-9000-3495	Zebra Mussel Reimbursement Income	\$26,385	\$25,000	\$25,000	\$25,000
90-9000-3630	Sale of Assets	\$10,961	\$0	\$0	\$0
TOTAL REVENUES		\$1,326,425	\$1,062,750	\$1,478,375	\$1,301,050

MARINA FUND

Account Number	Account Title	2015 Actual	2016 Budget	Estimated 2016 Year End	Proposed 2017 Budget
EXPENDITURES:					
90-9000-4001	Marina Salaries	\$183,314	\$188,018	\$188,018	\$205,006
90-9000-4002	Overtime	\$791	\$1,814	\$1,814	\$1,814
90-9000-4005	Seasonal Wages	\$170,747	\$183,042	\$183,042	\$225,000
90-9000-4010	Benefits	\$28,562	\$31,546	\$31,546	\$37,225
90-9000-4050	Retirement Benefits	\$4,904	\$5,223	\$5,223	\$7,675
SUBTOTAL SALARIES AND BENEFITS		\$388,318	\$409,643	\$409,643	\$476,720
90-9000-4200	Office Supplies	\$1,084	\$1,000	\$1,500	\$1,500
90-9000-4201	Supplies	\$62,384	\$40,000	\$30,000	\$40,000
90-9000-4202	Postage - Department share	\$77	\$100	\$100	\$100
90-9000-4203	Telephone	\$13,981	\$10,000	\$13,000	\$17,000
90-9000-4205	Equipment Repairs & Maintenance	\$14,624	\$15,000	\$10,000	\$15,000
90-9000-4206	Vehicle Repairs & Maintenance	\$1,664	\$1,000	\$1,000	\$1,000
90-9000-4207	Building Repair & Maintenance	\$6,839	\$20,000	\$10,000	\$20,000
90-9000-4208	Rental Fleet Repairs & Maintenance	\$28,949	\$10,000	\$10,000	\$10,000
90-9000-4210	Professional Dues & Subscriptions	\$5,017	\$3,300	\$3,000	\$3,000
90-9000-4221	Printing	\$348	\$1,000	\$3,000	\$1,000
90-9000-4227	Reg. Fees, Lodging, Travel, and Meals	\$4,494	\$6,000	\$10,000	\$10,000
90-9000-4244	Bank Service Charges	\$0	\$0	\$15,000	\$15,000
90-9000-4250	Professional Services	\$6,920	\$15,000	\$15,000	\$25,000
90-9000-4259	Gasoline and Oil (Retail)	\$44,394	\$45,000	\$55,000	\$55,000
90-9000-4260	Gasoline and Oil (Maintenance)	\$2,327	\$6,000	\$8,500	\$8,000
90-9000-4265	Advertising	\$33,025	\$30,000	\$30,000	\$40,000
90-9000-4270	Uniforms	\$7,044	\$3,500	\$6,000	\$8,000
90-9000-4333	Debt Service - Interest	\$3,472	\$10,400	\$10,400	\$5,000
90-9000-4334	Debt Service - Principal	\$0	\$121,600	\$121,600	\$127,000
90-9000-4365	Administration Fees	\$20,000	\$20,000	\$20,000	\$20,000
90-9000-4401	Utilities	\$26,544	\$25,000	\$28,000	\$30,000
90-9000-4444	Capital Improvements	\$0	\$20,000	\$0	\$465,000
90-9000-4460	Capital Equipment	\$0	\$107,000	\$70,000	\$115,000
90-9000-4477	Cleaning/Janitorial	\$2,754	\$3,500	\$3,500	\$3,500
90-9000-4555	DRREC	\$45,971	\$42,000	\$48,000	\$50,000
90-9000-4704	Technical Purchases	\$22,002	\$4,716	\$2,500	\$15,000
90-9000-4790	Depreciation	\$232,263	\$0	\$0	\$0
90-9000-4890	Special Events	\$1,621	\$2,500	\$2,000	\$2,500
90-9000-4891	Retail Sales Inventory	\$0	\$0	\$40,000	\$40,000
90-9000-4892	Retail Service Parts	\$34,881	\$30,000	\$25,000	\$30,000
90-9000-4895	Dock Maintenance	\$5,150	\$10,000	\$10,000	\$10,000
90-9000-4900	Fishing Pole Expense	\$279	\$300	\$500	\$500
SUBTOTAL OPERATING EXPENSES		\$628,108	\$603,916	\$602,600	\$1,183,100
TOTAL EXPENDITURES		\$1,016,426	\$1,013,559	\$1,012,243	\$1,659,820

Marina Fund Capital Equipment Five Year Timeline

	2017		2018		2019		2020		2021	
Project	Est. Cost	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost
Design Office Building	65,000	60,000	Replace Boardwalk/Sidewalk	60,000	Small Dock Replacement (5)	80,000	Pave B1 and B2	400,000	New Service Building w/Offices	1,000,000
Big Dig Project	400,000	1,000,000	Replace Office Building	1,000,000	Re-top Layer/Weed Barrier for Kayak Racks	50,000	Fence B2 for trailer security	100,000	Replace pontoon fleet	\$1,000,000
Total Capital Projects	\$465,000	\$1,060,000	Total Capital Projects	\$1,060,000	Floating Toilet	75,000	Utilities to Docks	500,000	Total Capital Projects	
PQ 11					Total Capital Projects	\$205,000	Total Capital Projects	\$1,000,000		
Replace Paddle Sport Boats	15,000	20,000	20 Kayak Racks	20,000	Replace paddle sport boats	16,000	Repower Fishing Boats (2)	6,000	Replace paddle sport boats	16,000
Repower Runabouts (ea. 4 yrs.; 2012 pur)	80,000	16,000	Replace Paddle Sport Boats	16,000	Total Capital Equipment	\$16,000	Replace Runabouts	200,000	Replace pontoon fleet	160,000
Repower Rescue Boat	20,000	150,000	Replace Pontoon Fleet (3 yrs.)	150,000	Total Capital Equipment	\$186,000	Replace paddle sport boats	16,000	Total Capital Equipment	\$176,000
Total Capital Equipment	\$115,000	\$186,000	Total Capital Equipment	\$186,000			Total Capital Equipment	\$222,000		
PQ 12										
Capital Project/Equipment Total	\$580,000	\$1,246,000	Capital Project/Equipment Total	\$1,246,000	Capital Project/Equipment Total	\$221,000	Capital Project/Equipment Total	\$1,222,000	Capital Project/Equipment Total	\$1,176,000

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Discretionary Fund Nonprofit Grant Applications 2017



TO: TOWN COUNCIL
FROM: DEBORAH WOHLMUTH, TOWN CLERK
RE: DISCRETIONARY FUND REQUESTS FOR BUDGET YEAR 2017
DATE: SEPTEMBER 20, 2016

Attached is a packet of information for the 2017 Discretionary Fund, including a list of organizations requesting grant funding, respective staff funding recommendations and brief descriptions of each project or program for which organizations are seeking funds. Staff recommends limiting discretionary fund allocations to a combined total of \$54,295.00 excluding in-kind contributions for the 2017 budget. Additionally, staff recommends \$17,524.00 in in-kind donations.

To meet this goal, staff has recommended funding for grant requests using the following criteria:

- Benefit to Frisco residents.
- Benefit to Summit County residents.
- Past Council allocations.
- Organizations' results with programs that have received funding from the Town of Frisco in the past.
- Support of first year requests from Frisco non-profits
- Consistency of dollar amount awarded amongst all non-profits.
- Encourage self-sufficiency through smaller awards over time.

ORGANIZATION	FUNDED 2015	FUNDED 2016	REQUESTED 2017	PROPOSED 2017
Advocates for Victims of Assault	n/a	INKIND	INKIND	INKIND
Advocates for Victims of Assault	\$2,500	\$5,000	\$5,000	\$2,500
Alpenglow Chamber Music	n/a	n/a	\$1,000	\$0
Bethany Immigration	n/a	\$500	\$4,000	\$0
Blue River Horse Center	(Swan Center \$500)	(Swan Center \$500)	\$3,000	\$1,000
Breckenridge Film Festival	n/a	INKIND	INKIND	INKIND
Breckenridge Film Festival	n/a	n/a	\$3,500	\$0
Breckenridge Outdoor Education Center	INKIND	INKIND	INKIND	INKIND
Breckenridge Outdoor Education Center	\$500	\$500	\$1,000	\$1,000
CASA of the Continental Divide	n/a	n/a	INKIND	INKIND
CASA of the Continental Divide	\$2,500	\$2,500	\$5,000	\$1,000
Colorado Avalanche Information Center	\$750	\$1,000	\$1,000	\$1,000
Colorado Fourteeners Initiative	n/a	n/a	\$500	\$0
Colorado Mountain College	\$500	\$500	\$1,000	\$500
Domus Pacis	n/a	n/a	INKIND	INKIND
Early Childhood Options	n/a	n/a	\$5,000	\$0
Education Foundation of the Summit	\$0	\$0	\$1,000	\$1,000
Family and Intercultural Resource Center	INKIND	INKIND	INKIND	INKIND
Family and Intercultural Resource Center	\$3,500	\$3,500	\$5,000	\$3,500
Friends of the Dillon Ranger District	n/a	n/a	INKIND	INKIND
Friends of the Dillon Ranger District	\$2,000	\$5,000	\$5,000	\$5,000
Girl Scouts of Colorado	\$500	\$500	\$500	\$500
High Country Conservation Center	\$500	\$2,500	\$5,000	\$2,500
High Country Soccer Association	INKIND	INKIND	INKIND	INKIND
Keystone Science School	\$1,275	\$1,275	\$2,000	\$1,275
Lake Dillon Preschool	\$1,000	n/a	\$2,000	\$1,000
Mountain Mentors	n/a	n/a	\$5,000	\$1,000
National Repertory Orchestra	\$500	\$500	\$1,000	\$500
Northwest Colorado Center for Independence	n/a	n/a	\$2,500	\$0
Outdoor Mindset	n/a	\$0	\$3,000	\$0
St. Anthony Summit Medical Center - Flight for Life	n/a	n/a	\$5,000	\$5,000
St. Anthony Summit Medical Center - Think First	(Bristlecone \$1,000)	(Bristlecone \$1,000)	\$5,000	\$1,000
Summit Community Care Clinic	\$5,000	\$5,000	\$5,000	\$5,000
Summit County Arts Council	n/a	\$500	\$5,300	\$500
Summit County Coroner	n/a	n/a	\$5,000	\$0
Summit High School Scholarships	\$10,000	\$10,000	\$10,000	\$12,000
Summit School District	n/a	n/a	INKIND	INKIND
Summit School District	\$660	\$480	\$520	\$520
Summit Nordic Ski Club	INKIND	INKIND	INKIND	INKIND
Summit Public Radio and TV	n/a	\$1,000	\$5,000	\$500
Summit Rotary Charitable Fund	\$1,000	\$1,000	\$1,500	\$1,000

Summit Tigers American Legion Baseball	INKIND	INKIND	INKIND	INKIND
Summit Youth Baseball and Softball	INKIND	INKIND	INKIND	INKIND
Summit Youth Orchestra	n/a	n/a	INKIND	INKIND
Team Summit Colorado	\$0	\$1,000	\$1,500	\$1,000
The Cycle Effect	n/a	n/a	\$4,400	\$1,000
Timberline Adult Day	\$2,000	n/a	\$5,000	\$1,000
Women's Resource Center of the Rockies	\$1,000	\$1,000	\$3,000	\$1,000
Youth and Family Services	\$1,500	\$5,000	\$2,000	\$1,000
Youth Entity	\$0	\$1,000	\$2,000	\$500
TOTAL	\$48,668	\$50,755	\$122,220	\$54,295

DISCRETIONARY FUNDING REQUEST DESCRIPTIONS 2017

Agency	Mission	Services	Purpose of Funding
<p>Advocates for Victims of Assault</p> <p>*INKIND and CASH</p>	<p>Provides services which enhance safety and justice for victims of domestic violence, sexual assault, and trauma while promoting peace in our community.</p>	<p>Safe housing, 24 hour on-call crisis response, legal advocacy, emergency financial assistance and counseling support, outreach and education to the local community.</p>	<p>Funding for general operating support.</p> <p>The Advocates is requesting (8) tubing hill passes for the 2017 season to be used during fundraisers, silent, and live auctions. If donations are leftover, passes are used by clients and families.</p>
<p>Alpenglow Chamber Music Festival</p>	<p>Improve quality of life by enhancing cultural options for residents and guests of Summit County through quality chamber music performances, education, outreach, and audience development.</p>	<p>Four public concerts, one high school workshop for 80 instrumental music students. \$1500 college scholarship.</p>	<p>Support the fall 2017 concert series; college scholarship; workshop and concert for High School music students; free tickets for music students to public concerts; and half-price and discounted tickets to public concerts for underserved populations and seniors.</p>
<p>Bethany Immigration Services</p>	<p>Provide affordable legal counsel to guide immigrants toward solid, lawful solutions to their immigration needs, changing their lives and the community for the better, helping them to become productive, established residents.</p>	<p>Workshops in Summit County, leading discussions on immigration topics. Provide legal counsel to 58 people. Participated in FIRC's community immigration forum, Silverthorne's Celebration around the World, and the Inter-faith Council of Summit County.</p>	<p>General operating assistance such as office supplies, immigration software, legal liability insurance, continuing education, legal library, overhead, and staff compensation to continue providing quality legal advice to Summit County immigrants and their families.</p>
<p>Blue River Horse Center</p>	<p>A safe place for rescued horses that partner to empower children and adults through leadership and self-awareness programs, by demonstrating the educational, therapeutic and spiritual value of a loving relationship with horses.</p>	<p>In 2016: 10 Service Day Opportunities with Leadership Awareness Classes (119 youth and 36 adults); 3 Introduction to Leadership classes (36 adults and 10 youth); 18 Advanced leadership classes (85 adults); 7 Volunteer/Assistant Training (79 adults and 25 youth); and 5 Youth Leadership Awareness with Horses Day Camps (62 youth).</p>	<p>General operating expenses. BRHC offers experiential educational programs to the residents of Frisco. These programs promote healthy life choices through signature activity "Leadership Awareness with Horses".</p>

<p>Breckenridge Film Festival</p> <p>*INKIND and CASH</p>	<p>To guide a year-round, comprehensive celebration of independent film for the community, visitors and filmmakers by presenting diverse film experiences in an authentic mountain environment.</p>	<p>Top 13 Festival in the Country by a USA Today Top 20 Poll; Adventure Reel, Free Children's Program, partnership with local entities;</p>	<p>Talent fees; speaker costs, transportation and lodging; equipment rental; marketing and promotion</p> <p>Use of Day Lodge for Summer 2016 Event.</p>
<p>Breckenridge Outdoor Education Center</p> <p>*INKIND and CASH</p>	<p>Expand the potential of people with disabilities and special needs through meaningful, educational and inspiring outdoor experiences.</p>	<p>Wilderness Programs for people with disabilities, serious illness & special needs, at-risk youth, and schools; Adaptive Ski Program for people with disabilities, serious illnesses, special needs and at-risk youth; Wilderness Program offering outdoor activities and team initiatives; Internship Program training for learning to work with special populations.</p>	<p>Scholarships for Frisco residents to attend the BOEC Adaptive Ski and Wilderness Programs.</p> <p>The BOEC is requesting (20) two-hour tubing hill passes for the 2016 season.</p>
<p>CASA of the Continental Divide</p> <p>*INKIND and CASH</p>	<p>Find safe and permanent homes as soon as possible for all children for whom a trained CASA volunteer is appointed by the court, so they can enjoy a healthy and safe quality of life.</p>	<p>Recruits, trains and supervises community volunteers, to serve as Court Appointed Special Advocates for abused and/or neglected children in juvenile dependency proceedings; Truancy CASA Services providing truancy advocacy services to children and youth involved in truancy court.</p>	<p>General Operating Budget. Support for CASA staff to recruit volunteers and manage the Child Advocacy program and Truancy CASA services.</p> <p>CASA is requesting (12) two-hour tubing hill passes for the 2016 season, two runabout rentals for four hours, and two pontoon boat rentals for four hours.</p>
<p>Colorado Avalanche Information Center</p>	<p>Promote safety by reducing the impact of avalanches on recreation, industry and transportation in the state through a program of forecasting and education.</p>	<p>Monitor conditions & forecast hazards; provides daily information to public; increase avalanche awareness through safety courses & regular information on conditions; training courses, written materials & publications, educational videos.</p>	<p>To improve ability to pursue public education, especially for the elementary and middle schools. The request would also aid in the retainment of a dedicated, local avalanche forecaster for Summit County who provides daily avalanche bulletins, tweets, and radio MP3 recordings.</p>

<p>Colorado Fourteeners Initiative</p>	<p>CFI preserves and protects the natural integrity of Colorado’s 54 peaks exceeding 14,000 feet and the high-quality recreational opportunities they provide through active stewardship and public education.</p>	<p>Constructs sustainably located summit routes and restores closed routes. Mobilizes volunteer “Adopt-a-Peak” trail stewardship projects. Performs intensive trail maintenance at high altitudes and farther from trailheads through hired maintenance crews. Inventories and monitors conditions on previously constructed summit trails to prioritize maintenance needs. Educates hikers about minimum impact techniques to protect fragile alpine ecosystems.</p>	<p>Fund CFI staff time in performing trail stewardship, engaging volunteers for trail stewardship and hiker education, and collecting hiking use data on Quandary Peak.</p>
<p>Colorado Mountain College Foundation</p>	<p>The CMC Foundation supports charitable giving, scholarships, and special projects of Colorado Mountain College. The mission of CMC is to aspire to be the most inclusive and innovative student-centered college in the nation, elevating the economic, social, cultural, and environmental vitality of the beautiful Rocky Mountain communities.</p>	<p>CMC Summit campuses provide educational opportunities in traditional classroom settings, hands-on professional training and on-line classes for all of Summit County: Silverthorne, Dillon, Frisco, Breckenridge, Copper Mountain and Keystone. In addition, CMC offers a variety of programs, degrees and certificates, as well as a myriad of non-credit offerings. The Dillon campus has extensive Developmental Studies and English as a Second Language programs.</p>	<p>Funds for CMC Summit Campuses for the Program of Developmental Education for tuition assistance to support Summit County students with ESL and GED preparation fees, aides and supplies for the family literacy children’s program, and tuition assistance for former ESL and GED students’ first college classes.</p>
<p>Domus Pacis *INKIND</p>	<p>To offer individuals, who have suffered a traumatic medical event, a homelike environment that encourages interaction with other family members and caregivers in a comfortable and peaceful surrounding.</p>	<p>Served over 450 families in eight years. Planning for over 100 respite stays for 2016. In 2015, two Summit County families also participated in respites sponsored by Domus Pacis in Estes Park.</p>	<p>Domus Pacis is requesting (20) one-hour tubing hill passes for the 2016 season.</p>

Early Childhood Options	Promote positive outcomes for children across domains including early education, parent engagement, health and mental health.	Child Care Resource and Referral; Summit County Right Start Project; Summit County Head Start and Early Head Star; Rural Resort Region Northeast Early Childhood Council;	Partial sponsorship of the 10 th Annual Successful Childhood Conference for early childhood educators, administrators, and parents.
Education Foundation of the Summit (EFS)	Support public school students and teachers in the Summit School District.	Technology grants to teachers. Fundraising towards STEM programs. Elieen Finkel Innovative Teacher Grant Awards. Summit High School Scholarships.	Expanding grants to include support of Frisco Elementary Teachers that directly supports academic enrichment, innovation, literacy, and technology.
Family and Intercultural Resource Center *INKIND & CASH	Promote stable families living and working in Summit County	Community Support focusing on family stability and self-sustainability; Families United providing education, prevention, and case management services; Healthy Families promoting healthy behaviors through parent engagement, educational	General operating support. Use of the Day Lodge, a family one day tubing pass, and (20) one-hour tubing hill passes for the 2016 season.
Friends of the Dillon Ranger District *INKIND & CASH	Promote stewardship of the White River National Forest in Summit County through partnerships, volunteer service, education and support	Runs several programs on local National Forest lands: Service Project Season Program, Forest Stewards Program, Youth Stewards Program, Ski With a Ranger Program, and the Ranger Patrol Program.	Projects including Rainbow Lakes trail, Frisco Peninsula, Peaks Trail and the Masontown Trail. Support of Girls on the Run and the Frisco Day, Fun, Adventure & Bike camps. Use of the Day Lodge for their Volunteer Celebration in September 2017.
Girl Scouts of Colorado	To build girls of courage, confidence and character who make the world a better place. Makes it easy, meaningful and fun for girls and volunteers to grow as leaders.	Cookie Rally, Annual Water Fun Day, Summit County Girl Scouts Awards Ceremony, BOEC Leadership and Teambuilding Program, Regional programming including Brownie Journey, Cooking and Camping Training, Summit & Eagle County Leader Appreciation Dinner, IMPACT, and Keystone Science Camp.	Support programming to the girls of Frisco.

High Country Conservation Center	Promote practical solutions for waste reduction and resource conservation in our community.	Waste Reduction, Sustainable Food Production, Energy Efficiency and Business Programs, Water Conservation and Sustainable Business programs.	Assist with the relocation of The Living Classroom community garden to the Frisco Peninsula and to help advertise the new location.
High Country Soccer Association *INKIND	Provide a positive soccer experience for players of every age and skill level regardless of their financial capabilities by building an innovative participant driven organization.	Serving 2000 individuals with 10 different programs for youth and adult including adult and youth recreational leagues, a youth competitive club, and developmental programs for ages 4-14.	Frisco Peninsula Multi-purpose Field Usage for 2weeks – Summer 2017 to hold full day summer soccer camps in June and July.
Keystone Science School	Educate youth and adults to broaden perspectives and foster appreciation for engaged citizenship, accomplished through meaningful and collaborative learning experiences in the natural mountain environment.	School Programs, Camp, Educator Programs, Community Programs, and Special Events.	Support county-wide 8 th grade Education in Action program, which includes classroom activities, outdoor experiential learning, mock Town Hall, and a service learning project.
Lake Dillon Preschool	Provide high quality early childhood education in a safe, nurturing, creative and earth friendly environment.	Serve 95 families with approximately 100 children ranging from 6 weeks to 6 years old year round, with an addition 15 children per day during summer camp.	Scholarships for Frisco families whose children are enrolled at Lake Dillon Preschool.
Mountain Mentors	Youth and Family Services is dedicated to providing unduplicated prevention and intervention services to address the needs of children, youth and families.	Work with youth from age 8-18 using evidence-based, one-on-one and group mentoring strategies. Mountain Mentors serves approximately 55 Frisco children, not including parents or siblings.	General operating support funds for all of its youth development programs.
National Repertory Orchestra	Equips young musicians for orchestral music careers while providing the highest-level of musical experience for all stakeholders and enriching the lives of the community.	Provides tuition-free intensive internships to 88 musicians. Performs orchestral concerts, chamber concerts, and more than 60+ open rehearsals including community engagement events in eight weeks.	To support the Education and Community Engagement Program.

NorthWest Colorado Center for Independence	People with disabilities working together to access tools and resources, choose and direct supports, develop skills, and realize inclusive communities.	Advocacy, Information and Referral, Peer Support and Mentoring, Independent Living Skills Development, and Transition Services.	Video magnifier for use in the home of an 8 th grade student who attends Summit Middle School.
Outdoor Mindset	Unite and empower people affected by neurological challenges by uniting and empowering members through a common passion for the outdoors, to encourage people to change their perceptions of diagnosis from limitation to opportunity.	One-on-one connections and Meet-Up events across the country. These Meet-Ups include such as hikes, Nordic skiing, snowboarding, Alpine skiing, hut trips, partner charity walks/runs/bike rides, snowshoeing, monthly group walks, kayaking, yoga and more.	Program expansion of the Meet-Up Groups, their planned activities, administrative duties and any scholarship details required for submission from OM members. Support of four Adventure Scholarships for members living in Summit County.
St. Anthony Summit Medical Center Health Foundation - Flight For Life Memorial Park	Raise and allocate philanthropic funds, primarily for the hospital's programs and services that benefit the underserved, the elderly, and the community.	35 beds; Dedicated C-section suite within the labor and delivery unit; emergency department with 16 private treatment rooms and Level III trauma designation; Imaging services to include X-ray, CT scan, mammography, ultrasound and MRI; Two operating suites for inpatient surgical services; Laboratory and pharmacy services; Chapel; Dietary services including cafeteria; Helipad accommodating 2 helicopters; 200 parking spaces.	Support for the Flight For Life Memorial Park to celebrate the life of pilot Patrick Mahany and to underscore the lifesaving work done every day by Flight For Life crews.
St. Anthony Summit Medical Center Health Foundation – Think First	Raise and allocate philanthropic funds, primarily for the hospital's programs and services that benefit the underserved, the elderly, and the community.	35 beds; Dedicated C-section suite within the labor and delivery unit; emergency department with 16 private treatment rooms and Level III trauma designation; Imaging services to include X-ray, CT scan, mammography, ultrasound and MRI; Two operating suites for inpatient surgical services; Laboratory and pharmacy services; Chapel; Dietary services including cafeteria; Helipad accommodating 2 helicopters; 200 parking spaces.	Think First for Teens/ Youth presentation to junior and senior high school students. Think First for Kids curriculum for 1 st -3 rd graders including helmet fitting and free helmets.

Summit Community Care Clinic	Provide exceptional integrated, patient centered health care services designed to meet the needs of people who experience barriers to accessing care, regardless of their ability to pay.	Comprehensive community health center, including disease screening and diagnosis, urgent care, mental health services, physical therapy, women's health, medication, oral health, and other health services. Also working to integrate mental health and primary care.	Support for general operating to support additional unreimbursed health services offered to residents of Frisco.
Summit County Arts Council	Support the visual arts in Summit County.	Two annual art fairs in Breckenridge and Frisco, and management of a co-operative art gallery, The Arts Alive! Gallery, featuring work of local artists. Second Saturday Art Walk and Creativity crawl. Summit Young Artists/ Educational Outreach.	Expenses associated with Meet the Artists, an art fair that is held in September in Frisco.
Summit County Coroner	Ensure that statutory responsibilities are followed by objective and thorough investigation as the Cause and Manner of death with compassion; while professional, experienced staff help bring answers, closure and understanding to those left behind.	In addition to death investigation, the office created the Survivor Support Services program to respond to death scenes to provide support and services to the family, friends, room-mates that have been directly affected by the death, as well as the Burial Assistance fund to assist Summit County residents with deferring the cost of unexpected death of a loved one.	To fund the on-call Survivor Support Services Staff position for the Coroner's Office when responding to death scenes and to have a burial assistance fund available for Summit County residents to access in cases of unexpected death.
Summit School District *INKIND & CASH	Provide high quality instruction through engaging instructional strategies, ensuring students will become better learners, positive community members, and future contributors.	11% of the 7 th grades reside in Frisco. The Courage Retreat delivers research based programs that improve school climate and strengthen student character. SHS Positive Behavior Interventions and Supports encourages positive behaviors that the district wants students to demonstrate.	Supports 7 th grade Frisco students to attend the Courage Retreat, a central event for character development. SHS is requesting (20) one-hour tubing hill passes for the 2016 season.

<p>Summit Nordic Ski Club *INKIND</p>	<p>Provide youth of Summit County with a well-balanced ski racing program, educating youth about the values of sports, healthy competition, individual effort and team spirit.</p>	<p>Provides year-round fitness based programming for youth. Provide structured after school activities. Address childhood obesity issues by teaching lifelong fitness and providing a fun environment to be active and healthy. Year round programming including three summer programs, two fall programs, and five winter programs. Hosts 2-3 races each year and two signature fundraising events.</p>	<p>4-8 nights use for meetings at the Day Lodge. 40 hours xc ski trail grooming. Marketing for Eat, Ski and Be Merry.</p>
<p>Summit Public Radio and TV</p>	<p>Foster an informed, entertained and involved community by rebroadcasting public and commercial radio stations and digital TV programming in Summit County.</p>	<p>The primary activity of SPRTV is the rebroadcasting of TV and FM radio services. SPRTV is the only provider of free over-the-air TV in Summit County. Stations made available in Summit County via SPRTV.</p>	<p>Program and administrative support to grow awareness of services and to enhance marketing and membership efforts, which will drive sustainability of these services for the future.</p>
<p>Summit Rotary Charitable Fund</p>	<p>Enable Rotarians to advance community and world understanding, goodwill, and peace through the improvement of health, the support of education, and the alleviation of poverty.</p>	<p>Local projects include high school scholarships, literacy program, and leadership series. Support Make a Difference Day, Soldiers Spring Ski weekend, NRO, CASA, Latino Outreach, 9-News Health Fair, and Community Dinner (200 people per week).</p>	<p>Finance Tuesday community dinner project, providing nearly 112,000 meals since 2009, purchasing food and paying rental fees for the venue.</p>
<p>Summit Tigers American Legion Baseball *INKIND</p>	<p>To offer high school students opportunity to develop their baseball skills while also teaching the importance of teamwork, discipline, leadership and good sportsmanship.</p>	<p>STALB offers developmental instructional programs throughout the summer, competing in the B State District tournament.</p>	<p>Use of the Frisco Peninsula Ball Field for up to 50 hours (requested 200).</p>
<p>Summit Youth Baseball and Softball *INKIND</p>	<p>Not provided.</p>	<p>Not provided.</p>	<p>Use of the Frisco Peninsula Ball Field for up to 50 hours (requested 70); Use of the Community Center for meetings.</p>

<p>Summit Youth Orchestra *INKIND</p>	<p>To nurture and inspire young musicians, to provide a unifying orchestral ensemble for students in the region; and working cooperatively with other community music programs and independent teachers in an effort to provide musical development for youth.</p>	<p>Summit Youth Orchestra began its first semester in Fall 2015 with a total of 20 youth musicians performing one concert. In Spring 2016 a total of 26 students performed two concerts, one Classical and one Pops. All students were residents of Summit County between the ages of 11 and 18.</p>	<p>Use of the Day Lodge for two concert performances in March/ April and November.</p>
<p>Team Summit Colorado</p>	<p>Empower athletes to realize and celebrate their personal podium by participating in innovative programming at world class venues.</p>	<p>Provide competitive alpine, freeski, and snowboard programs to 499 athletes in Summit County and the surrounding communities.</p>	<p>Need based scholarships for Summit County resident athletes.</p>
<p>The Cycle Effect</p>	<p>Empower young women through mountain biking to achieve brighter futures and build stronger communities.</p>	<p>Serve 25 young women ages 13-18. The girls in the program receive approximately 150 hours of programming (including education, coaching, college-prep and mentoring) per season.</p>	<p>Scholarships for the Summit County girls' mountain bike program to two Frisco residents.</p>
<p>Timberline Adult Day</p>	<p>Celebrate the diversity of Summit County by offering daytime care for adults 18 and older with a variety of challenges in daily living.</p>	<p>Care for nine participants ranging in age from 18-92 three days per week.</p>	<p>Provide scholarships to offset the cost of private pay to Frisco residents not qualifying for Medicaid. General Operating funds.</p>
<p>Women's Resource Center of the Rockies</p>	<p>Empower women who are faced with an unexpected pregnancy with accurate information about their choices; parenting, adoption, and abortion, so they can make informed decisions on what is most appropriate for them and their baby.</p>	<p>Post-abortion recovery support group, miscarriage support group, raises public awareness.</p>	<p>2016/17 operating costs, and to provide additional resources for marketing their support programs and expanded ultrasound services to the public.</p>

<p>Youth and Family Services</p>	<p>Youth and Family Services is dedicated to providing unduplicated prevention and intervention services to address the needs of children, youth and families in Summit County</p>	<p>TANF, Food Assistance, Child Welfare, Child Support Enforcement, Low Income Energy Assistance Program, Colorado Child Care Assistance Program, Adult Protection, Adult Financial and Medical, and Health First Colorado. General and emergency assistance programs. Coat and food bank drives.</p>	<p>Support of the General Assistance Fund, providing gift cards for use by DHS when they encounter individuals/families in need of immediate assistance with food, gasoline, personal essentials, and clothing.</p>
<p>YouthEntity</p>	<p>Engage and empower youth to discover their full potential by providing real-world learning experiences that prepare them for future success. Their youth are job ready, career ready and life ready.</p>	<p>Financial Literacy Programs for 5th and 8th graders, Career Development Programs grades 5-12, and General Employability Skills.</p>	<p>Provide personal financial literacy workshops to all 5th grade Summit County students.</p>

**TOWN OF FRISCO
2017 IN-KIND
GRANT REQUESTS**

Organization	Physical Address	Request	Value	Notes
Advocates for Victims of Assault	Dillon	(8) 1hr tubing passes at County Rate TOTAL	\$200.00 \$200.00	Passes will have blackout dates on them Passes will be mailed to the BOEC Passes valid for the 2016/2017 Season Only
Breckenridge Film Festival	Breckenridge	Use of Day Lodge for Summer 2017 Event TOTAL	\$1200.00 \$ 1200.00	Must coordinate date with TOF Rec and Culture Dept GS Manager Cleaning Fee required of \$60 NP Rate of \$600/day - 2 days requested - 1 set-up; 1 for event
BOEC	Breckenridge	(12) 1hr tubing passes at County Rate (20) additional hour tubing passes TOTAL	\$440.00 \$200.00 \$640.00	Passes will have blackout dates on them Passes will be mailed to the BOEC Passes valid for the 2016/2017 Season Only
CASA	Dillon	(12) 1hr tubing passes at County Rate (12) additional hour tubing passes (2) four hour runabout rentals (2) four hour pontoon boat rentals TOTAL	\$264.00 \$120.00 \$205.00 \$225.00 \$814.00	Passes will have blackout dates on them Passes will be mailed to CASA Passes valid for the 2016/2017 Season Only
Domus Pacis	Breckenridge	(20) 1hr tubing passes at County Rate TOTAL	\$440.00 \$440.00	Passes will have blackout dates on them Passes will be mailed to Domus Pacis Passes valid for the 2016/2017 Season Only

Friends of the Dillon Ranger District	Silverthorne	Use of Day Lodge for September 2017 Event	\$1200.00	Must coordinate date with TOF Rec and Culture Dept GS Manager Cleaning Fee required of \$60 NP Rate of \$600/day - 2 days requested - 1 set-up; 1 for event
TOTAL			\$ 1200.00	
FIRC	Silverthorne	Use of Day Lodge for Winter 2016 Event	\$1200.00	Must coordinate date with TOF Rec and Culture Dept GS Manager Cleaning Fee required of \$60 NP Rate of \$600/day - 2 days requested - 1 set-up; 1 for event
		(20) 1hr tubing passes at County Rate	\$440.00	Passes will have blackout dates on them Passes will be mailed to FIRC
		Family one-day pass to the Tubing Hill	\$100.00	Passes valid for the 2016/17 Season Only Product does not exist; can do 4, 1hr tubing passes valid for the 2015/2016 season as they are using this as a fundraiser in September 2016.
TOTAL			\$1740.00	
High Country Soccer	Breckenridge	Frisco Peninsula MP Field Usage for 2weeks - Summer 2017 \$200/day NP rate * 10 days	\$2000.00	Must coordinate dates with TOF Rec and Culture Dept GS Manager
TOTAL			\$2000.00	
Summit Nordic Ski Club	Frisco	Day Lodge Usage - Meeting Space for 4-7 Evenings	\$1200.00	2hr rental x 6 rentals x \$100/hr NP rate Must coordinate dates with TOF Rec and Culture Dept GS Manager
		Early Season Grooming Race Grooming 2/11-12 In Kind Marketing for Eat Ski Be Merry <i>Transportation & Equipment Support for FES after-school learn to ski program</i>	\$4000.00	Early Season Tubing Hill(?); \$100/hour; Must coordinate with GM Assistance is not available through TOF.
TOTAL			\$5200.00	

Summit School District	Farmer's Corner	(20) 1hr tubing passes at County Rate	\$440.00	Passes will have blackout dates on them Passes will be mailed to SHS Passes valid for the 2016/17 Season Only
TOTAL			\$440.00	
Summit Tigers American Legion Baseball	Frisco	50 hours Peninsula Ballfield <i>*Requested 200 hours of field usage for Peninsula Ballfield</i>	\$1250.00	\$25/hour NP rate Must coordinate dates with TOF Rec and Culture Dept GS Manager Fields prepped and lined for games only; schedule must be provided to GS Manager by June 1; subject to other rentals
TOTAL			\$1250.00	
Summit Youth Baseball and Softball	Frisco	50 hours Peninsula Ballfield <i>*Requested 70 hours of field usage for Peninsula Ballfield</i> Use of 3rd and Granite for Board Meetings, etc. - Meetings 3rd Monday every month, annual coaches meetings and committee meetings	\$1250.00	\$25/hour NP rate Must coordinate field dates with TOF Rec and Culture Dept GS Manager Fields prepped and lined for games only; schedule must be provided to GS Manager by June 1; subject to other rentals Must coordinate 3rd and Granite usage with SOS's Max Keleman: Phone: 970.926.9292 x 107, mkelemen@sosoutreach.org
TOTAL			\$1250.00	
Summit Youth Orchestra		Use of Day Lodge for (2) Concert Performances	\$2400.00	Must coordinate date with TOF Rec and Culture Dept GS Manager Cleaning Fee required of \$60 NP Rate of \$600/day - 2 days requested - 1 set-up; 1 for event
TOTAL			\$2400.00	
GRAND TOTAL			\$17524.00	

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