



Draft Budget 2018



Introduction



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TO: MAYOR AND COUNCIL

FROM: RANDY READY, TOWN MANAGER

A handwritten signature in black ink, appearing to read "Randy Ready", is placed to the right of the "FROM:" line.

RE: 2018 TOWN BUDGET

DATE: SEPTEMBER 18, 2017

It is with pride that I present the 2018 Town of Frisco budget. The following is the proposed budget for discussion at the Town Council budget work session. This document reflects a great deal of time, consideration, research, planning, prioritization, and visioning to make Frisco the best community it can be.

This budget reflects what we believe is appropriate in an:

- Balanced investment in guest services and community building, with a focus on workforce housing
- Investment in existing capital assets and infrastructure
- Investment in our future
- Investment in customer service for residents, businesses and guests.

Introduction

The budget reflects the staff's focus and commitment to work diligently to achieve a balance among adhering to a conservative fiscal policy, completing projects, meeting service expectations and supporting the desires of our community. The goal of this budget memo is to create a comprehensive summary of the anticipated revenues and expenditures and associated goals for 2018. It is my hope that this information will enable the Frisco Town Council to carry out its fiduciary responsibilities as effectively as possible.

The 2018 budget is a balanced budget, totaling appropriations of \$27,636,357, as required by Town Code; this was accomplished by the use of current revenues, appropriated fund balances and conservative expenditure forecasts. The summary preceding each individual fund provides further details regarding appropriated fund balances.

The 2018 budget has been updated to reflect the themes and goals of the revised 2016-2018 Strategic Plan. Each policy question has been categorized to represent one of the six key goals of the Strategic Plan identified by the Town Council. This will help to distinguish how the Town is achieving these goals throughout the budget process.

This budget document also reflects the continued shift from past format to what is now our tenth year of using a format which we will submit to the Government Finance Officers' Association (GFOA) for the Distinguished Budget Presentation Award. The Town recognizes the importance of these GFOA programs and the need for providing its

citizens with such additional information.

Council Goals

This budget is, in part, an implementation tool for the revised Frisco Town Council 2016-2018 Strategic Plan. The overriding mission of that plan is “to preserve a family-oriented and economically vibrant mountain community that thrives on citizen involvement, respects our community character and natural environment, and enhances our quality of life.”

The goals of the plan are as follows:

- I. Assure a financially sound town government
- II. Provide a safe and secure community
- III. Pursue a balanced and sustainable local economy
- IV. Promote sustainable environmental policies and practices
- V. Enhance community amenities
- VI. Foster proactive community involvement and communication

To view the action plan items associated with each of these main goals, please see the complete 2016-2018 Town Council Strategic Plan as revised at the May 2017 Council Retreat in the Town Adopted Plans section. Please also see the “Policy Questions” section of this introduction for a more complete discussion of how current-year policy initiatives relate directly to the Town Council’s long-term strategic plan.

Budget Document Format

This budget document is designed to be used by a wide range of participants – citizens, financial organizations, Town Council, and Town staff. The budget document consists of eight sections (see tab dividers): Introduction, Fund/Department Detail, Grant Requests, Personnel Information, Debt Management, Investments, Financial Summary, and Glossary.

The Introduction section includes a letter from the Town Manager, Town Overview, Budget/Financial Overview, Budgeted Policy Questions by Department (including Department Successes and Training Allocations), Program Priorities, and Town Adopted Plan Update.

The Fund/Department Detail sections include information organized by fund: General Fund, Capital Improvement Fund, Conservation Trust Fund, Water Fund, Open Space Fund, SCHA 5A Fund, Insurance Reserve Fund, Lodging Tax Fund, and the Marina Fund. All funds are appropriated by Council.

The Grant Request section provides summary information regarding non-profit entities that have requested funding from the Town of Frisco.

The Personnel Information section provides historical salary ranges, number of employees, and a brief description of the Town’s benefit package.

The Debt Management section gives detailed information about the Town’s debt obligations.

The Investment section gives summary information about the Town’s investments and contains a copy of the Town’s Investment Policy.

The Financial Summary contains information about the Town’s financial condition, the Town’s Financial Policies, an entity-wide Budget Summary, and copies of the Budget Ordinances and Resolution.

The Glossary provides definitions of terms used throughout the budget document.

Policy Questions

To assist the Council in its analysis, the department directors have compiled a list of 19 policy questions, each of which proposes a specific project, program, expenditure, or policy for Council deliberation and decision. The questions are grouped by department and are prefaced by a brief description of department mission, successes, training allocations and annual goals. The directors have provided some written background information on each question, and staff will be prepared to give additional information and answer any questions that may arise at the budget work sessions. Each policy question is extensively evaluated to assure the funding request is supported by the Town's various policies and adopted plans; these references are intended to address long-term concerns and issues and guide the development of the budget for the upcoming budget year. All of the Town's supporting plans are summarized below the description of the request. Further information about these guiding documents can be found under the sub-tab entitled "Adopted Plans". In addition, the index, immediately following the policy questions (and preceding the "Town Adopted Plans" section), groups each major policy initiative by the long-term strategic goal(s) to which it most closely relates. This index, along with the itemization of relevant principles and policies, correlates the current budget priorities with Council's long-term strategic plan.

Below the policy-question section for each department, staff has included a list of "budget highlights" the directors feel merit Council attention. Some of these highlights are significant expenditures to which the Town is committed through existing programs, policies, and/or agreements with other entities. Other highlights are presented to inform Council of changes to the source of funding for the expenditure. Additionally, staff has identified carryovers related to the policy questions to emphasize those projects which were approved in the prior year but have not been completed.

All of the policy questions are presented under the "Policy Questions" tab.

Budget Prioritization

To appropriately determine relative levels of funding for programs and capital projects, staff reviewed the adopted Council goals, along with the organization-wide program prioritizations, the 2011 Town of Frisco Community Plan, the 2015 Frisco Community Survey results, the Environmental Sustainability and Stewardship Implementation Plan, and all other Council-adopted plans. With these guiding documents in mind and consensus amongst the Council, the budget was assembled based on the following five priorities:

- Providing excellent service
- Maintaining existing infrastructure
- Achieving financial efficiency
- Ensuring community health and safety
- Recruiting and retaining high-quality employees

The overall structure of our economy also served as an important factor in the relative prioritization of the Town's various programs and projects for 2018. Given tourism's central position in our local economy, it is important to make certain that our business community has the support it needs in this ever-increasingly competitive market. To wit, the Town government will continue to provide amenities and services which bring visitors to our community. Second-homeownership is also a key component of our market. Therefore, it is also important that the Town continue to provide amenities and services which serve the needs and interests of second-homeowners.

In addition, the changing economic environment from mid-2008 to mid-2012 greatly affected budget priorities for 2018. In advance of 2009 budget preparations, revenues had yet to show evidence of decline and a high level of uncertainty led to cautious optimism. The downturn that followed has led the Town to focus more clearly on priorities that will help to ensure long-term fiscal sustainability. The strategic development of capital projects that serve to strengthen the long-term economic outlook of the Town, the maintenance of existing assets and infrastructure, and an emphasis on controlling operational expenditures in the face of rising fixed costs have become top priorities. In the short-term, for 2018, these priorities will lead to significant investments in the development of affordable housing, additional recreational amenities, and maintaining our existing assets. With few exceptions, the Town is continuing to follow the long-term maintenance plans for streets and for Town-owned facilities, parks and vehicles. In 2018, the

Town is also holding the line on most operational expenditures, while continuing to evaluate all governmental services provided for necessity and effectiveness.

Key assumptions that have guided the development of these priorities are as follows:

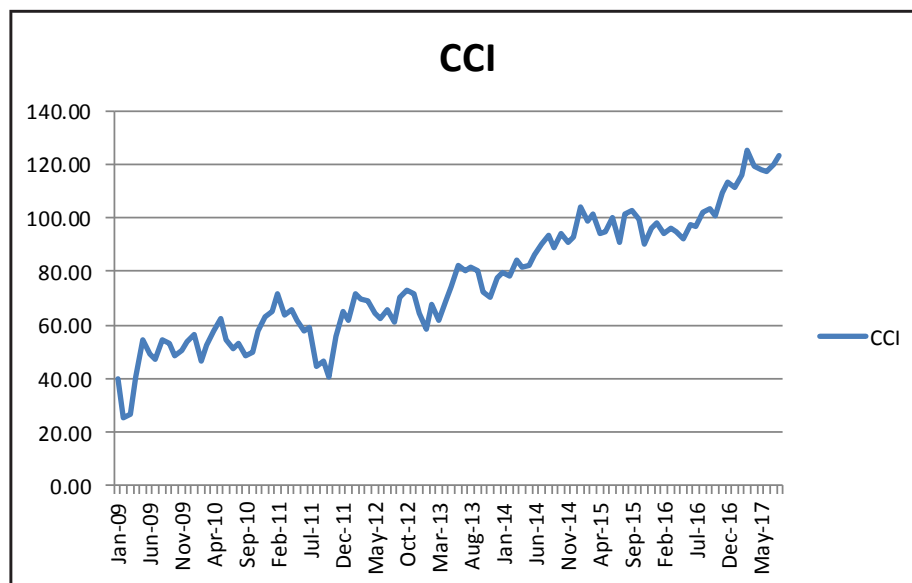
- Little to no economic growth in 2018 over 2017 (see “Economic Forecast” below).
- Destination communities continue to compete for a similar group of tourists and potential second-homeowners.
- Attracting and retaining year-round residents and employees contributes to the Town’s overall sustainability, economic vibrancy and sense of community.

The Frisco Town staff is committed to working with the Town Council and the community in challenging ourselves to improve our approaches to budget modeling and service delivery. We believe the cumulative evaluation of economic realities, Council goals, the Council mission statement, program prioritization, and a tangible connection to adopted plans has resulted in a budget of which the Town Council and our community can be proud.

Economic Forecast

The first half of 2017 has given staff plenty of reasons to be optimistic about the remainder of the year and 2018. Sales tax revenues through July of 2017 (the latest month for which data is available at the time of this forecast), as compared to January through July of 2016, have grown by more than five percent. Lodging tax revenues have grown by more than five percent. Recreation, Frisco Adventure Park and Frisco Bay Marina revenues have also exhibited a marked increase over 2016.

Economic indicators and forecasts, both on the national and statewide levels, are, for the most part, positive. Nationally,



the Conference Board Consumer Confidence Index, a leading survey of consumers’ assessments and expectations of the national economy, recently bounced back to some of the highest levels in years:

National forecasts tend to be a bit more tepid than state forecasts. The June 2017 National Association for Business Economics (NABE) Outlook, which presents the consensus of 52 professional forecasters, projects growth for the remainder of 2017, but at a lesser rate than originally expected. NABE President Stuart Mackintosh, CBE, executive director, Group of Thirty, says, “Despite soft economic growth in the first quarter of 2017, results...show that panelists’ expectations have been revised downward only slightly compared to those in the March 2017 Outlook Survey.” The median forecast for average annual Gross Domestic Product (GDP) was revised downward by 0.1 percentage points to 2.2 percent for full-year 2017 and 2.4 percent for 2018. Similarly, the Colorado Legislative Council Economics Section projects real GDP growth at 2.1 percent for 2017 and 2.2 percent in 2018 (Focus Colorado: Economics and Revenue Forecast; June 20, 2017).

One of the main concerns on a national level is an economy operating at or near capacity and at or near full employment. According to the Focus Colorado report, “By many traditional measures, the economy is at or close to its capacity in most markets and at risk of overheating. If the economy is close to capacity, the risks to the forecast lean more to the downside, with a recession possible within or soon after the forecast period.” In the NABE Outlook referenced above, a slightly more optimistic view emerged, though ten percent of the panelists believed the probability of a recession in 2017 was greater than 25 percent, and a higher number of panelists believed the risk of recession in 2018 was also greater than 25 percent. In her August 25, 2017 address in Jackson Hole, Wyoming, Chair of the Federal Reserve’s Board of Governors Janet Yellen touched on the downside risks associated with the long economic recovery from the major financial crises of 2008 and 2009. “Moreover,” Yellen says, “I expect that the evolution of the financial system in response to global economic forces, technology, and, yes, regulation will result sooner or later in the all-too-familiar risks of excessive optimism, leverage and maturity transformation reemerging in new ways that require policy responses.” That “excessive optimism” and typical economic cyclicalities remain two of the largest downside risks, along with political uncertainty, on the national level.

Economic growth in the State of Colorado, however, continues to outpace growth on the national level. According to the Colorado 2017 Midyear Economic Update, produced by the University of Colorado Boulder Leeds School of Business, the state economy reflected stronger growth in GDP, employment, home prices and personal income throughout 2016 (Colorado Business Review, Vol. 83, No. 2, 2017). As of June, Colorado reflected the lowest unemployment rate in the nation at 2.3 percent. A continuation of the trend was “reaffirmed” by the committee chairs responsible for the update’s forecasts. The main contributors to such strength in the state economy continue to be population growth and a labor market approaching full employment. Those two factors have also been a driving force in the strength of the local market.

In regards to population, the Front Range region of Colorado (Summit County’s most important market for generating tourism), is now home to 87 percent of the estimated 61,000 net new residents reported by the State Demography Office in 2016 (Colorado Business Review, Vol. 83, No. 2, 2017). And, according to the legislative forecast referenced above, “The mountain region, comprising the twelve mountain counties north of Poncha Pass, remains among the state’s healthiest local economies.” As the Front Range and Summit County grow, the impact of guests and the local population on the economy has also grown. Frisco added two grocery stores (Whole Foods, Natural Grocers) in the past few years, to complement the one already in existence (Safeway), and evidence is mounting that the town is becoming more of a commercial hub in Summit County than ever before.

As such, Town staff is bullish on economic growth for the remainder of 2017. It is important to note, however, that there are two main concerns when projecting continued growth for 2018. The approach of commercial and residential build-out within the municipal limits of Frisco and five years of unprecedented double-digit sales and lodging tax growth raise concerns about the capacity for growth moving forward. In addition, Frisco will always be susceptible to climatic risks, including drought and wildfire. Most recently, a lack of snow in November of 2016 resulted in the Frisco Adventure Park tubing hill opening a week late, costing the Town tens of thousands of dollars in lost user fees, and a lack of moisture throughout June and early July of 2017 resulted in the Peak 2 Fire, which burned upwards of 80 acres within three miles of Town limits. Had conditions not improved rapidly, a significant downturn in tourism and the real estate market would have been likely. In order to plan adequately for these risks, while acknowledging population and employment gains at both the state and local levels, staff is projecting no growth for 2018.

Should outside economic and weather-related forces collide to initiate a downturn, the Town is prepared. Conservative budget projections, coupled with one of the most stringent reserve policies in the nation, have led to the accumulation of strong reserves available for municipal operations and maintenance. Program priority lists and stakeholder surveys, continually updated since 2004, have helped department directors make difficult financial choices without appreciably affecting the level of service citizens have come to expect.

Staff will continue to follow a conservative budgeting philosophy moving forward. The use of reserves will only be

recommended when absolutely necessary and the replenishment of those reserves will be recommended as soon as is financially feasible. Staff will continue to rely on stakeholder input to prioritize all governmental services to be fully prepared if the need for cuts arises. Staff will also continually update Council as to the latest economic trends and revise short-term revenue projections accordingly. In this way, staff can adequately protect the short- and long-term financial stability of the Town.

Program Evaluations

In many budgets, when revenues are limited or cuts are necessary, individual line items are the first place to look in order to balance the budget. This approach can be short-sighted and the savings short-lived. When reducing the funding for a particular line item, there comes a point at which the program or service is no longer viable. As in past years, the department directors have evaluated all programs on the basis of their relative importance in Town government operations and within departmental goals, objectives, and initiatives. This prioritization serves as a road map for potential future belt-tightening, if need be.

The staff has placed each program or service into one of three categories. If the staff views a given service or program as an essential function of Town government, it is placed in the “**Core**” category. “**Desired**” programs and services are not part of core government but are prioritized for some other reason, such as strong community expectation or desire. The “**Nonessential**” category contains programs or services which staff has identified as not central to the Town government and having a limited demand from the community, or having strong appeal only within certain subpopulations. For the 2018 budget, the staff is not proposing the removal of any programs or services. Rather, the Town’s goal in continuing to bring this before the council is to focus budget discussions on services and programs and not just individual line items. This will more effectively prepare the council and staff to address reductions in the future, if necessary.

These program priorities are presented as a subsection to this Introduction section under the “Program Priorities” tab.

Future Challenges and Opportunities

The primary challenges Frisco faces in both the short- and long-term continue to be a dependence on sales tax revenues and a lack of affordable housing options for local employees. In 2016, sales tax revenues comprised roughly 64 percent of General Fund revenues. These revenues are extremely volatile and susceptible to many outside forces beyond the direct control of Town government. Because of this, Frisco has consistently focused on developing strategies to address the issue. In July 2005, the Town began local sales tax collection. Since then, local compliance rates have surged. The Town Council has also supported efforts to attract more stable and varied sales tax generators. After years of uncertainty surrounding the development of a Town-owned piece of land bordering Interstate 70, the Town came to terms on an agreement to bring regional organic grocer Whole Foods, Inc. to the site; their grand opening took place in late April of 2014. Additional restaurants, retailers and a medical facility at the development site opened at the end of 2014 and through 2016. An additional grocery retailer, Natural Grocers, opened in early 2016 on one of the last remaining large commercial sites within municipal limits, providing another stable sales tax generator. The revitalization of the Town’s two main commercial areas, Main Street and Summit Boulevard, has been another priority for Council in spurring commercial investment. The three-year Step Up Main Street project was completed in 2016 and projects along Summit Boulevard continue.

In accordance with the Peninsula Recreation Area Master Plan, the Town also began the first phase of construction of the Frisco Adventure Park in 2010. The scope of this project aimed to increase Frisco’s visibility as a primary travel destination with the addition of world-class recreational amenities, including a tubing hill, a bike terrain park and a new day lodge. The seventh winter season of operations ended in April of 2017 and was a tremendous success. The Town revisited the Peninsula Recreation Area Master Plan in 2017 to prioritize possible upgrades in the future. The Town anticipates that these facilities will not only generate revenue for the General Fund in the short-term and a possible Enterprise Fund in the long-term, but also bolster sales and lodging tax revenues by attracting additional year-round guests. In addition, the conservative budgetary and reserve philosophies that form the basis of revenue and expenditure decisions continue to provide for some flexibility.

Now that the Town has built a more solid foundation of stable revenue generators, Council has turned much of their attention to affordable housing issues. As the Town approaches both residential and commercial build-out, geography largely prevents major expansion. Most development efforts are now focused on the redevelopment of existing properties. Frisco also has a very large second-homeowner population, with second homes accounting for approximately 67 percent of all homes in the town. The demand for mountain valley properties, particularly in the Rocky Mountain region, has driven the price of housing up, often making it difficult for young families to relocate to Frisco or to remain. A recent surge in short-term vacation rentals, though an integral part of the local lodging economy, has also been a factor in reducing the availability of longer term housing. Employers, including the Town of Frisco, have had difficulty in attracting and retaining employees as a result.

Citizens of Summit County approved a measure in late 2006 enacting a 0.125 percent additional sales tax and an impact fee on new construction to be used for the funding of affordable housing projects. As such, a Town-owned parcel of land, termed the Peak One Parcel, was annexed in early 2009 with the intention of developing attainable housing. In accordance with the Peak One Master Plan, ground was broken in 2010. Phase I was completed in 2011 and the final phases were completed in 2015. An additional 0.6 percent special district sales tax was approved by voters for 2017 to increase funding for housing projects throughout Summit County. This tax is expected to generate approximately \$10 million over a ten year period, at which time the tax sunsets. A task force, comprised of local stakeholders, has been formed to help guide the Town in setting goals related to the most effective use of the new funding. A review of code provisions related to the regulation of short-term vacation rentals is also anticipated in the near future. The Town Council has listed affordable housing as its top priority for 2018 and remains committed to developing further solutions.

Several critical and sizeable 2018 budget initiatives, including some that directly deal with the challenges discussed above, may also be difficult to implement. They will require significant expenditures for which staff has yet to identify exact costs to complete. It is important for Town Council to know that staff appreciates these items' high priority within the organization's strategic plan and will, with Council direction, continue to work toward identifying specific funding sources. The following items are of highest priority and magnitude:

- The Council's strategic goal of increasing the number of workforce, family friendly and attainable housing units in Frisco. In the 2018 budget, staff is proposing design and construction of several workforce housing projects targeting employees in the community.
- The council's strategic goal of maintaining the Town's infrastructure and facilities. In the 2018 budget, staff is proposing expansion of the existing Public Works facility, including two employee housing units and installation of solar panels. Many other requests are for replacement, refurbishment and/or maintenance of the Town's existing assets.
- The Council's strategic goal of ensuring community health and safety. In the 2018 budget, staff is proposing the addition of several bike path connectors, trails enhancements and a non-motorized pathway to link neighborhoods, transit stations, etc. throughout the town.
- The Council's strategic goal of ensuring the Town's infrastructure and facilities are well-designed and well-maintained. In the 2018 budget, staff is proposing construction of new facilities at the Marina to accommodate the growing volume of guests.
- The Council's strategic goal to explore opportunities for diverse recreational facilities and activities. In the 2018 budget, staff is proposing addition of several new features at the Peninsula Recreation Area, as well as funding for additional needs assessments.

Summary

The Town continues to face many challenges presented by an uncertain economy while trying to preserve quality of life for our citizens. The 2018 budget reflects this uncertainty by proposing a conservative approach, recognizing the need to take advantage of opportunities for development and maintenance of the Town's assets. The Town realizes the risk of relying heavily on sales tax revenues and will continue to evaluate and pursue diversity of revenues in order to bring more balance to revenue sources.

Finally, I would like to express my appreciation to the Town Council for their work in planning for the future of Frisco and to Town staff for their dedication to providing efficient and cost-effective services to the citizens of our community. Through the prudent fiscal constraint of the Town Council, the Town of Frisco continues to provide a high level of service to our citizens and visitors during these uncertain economic times.

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Policy Questions

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GENERAL GOVERNMENT AND ADMINISTRATION

1. Does Council support a performance merit of up to 4.5%? (\$161,702 - All Funds)

Town of Frisco employees are motivated, highly skilled, competent and engaged in the operations of the Town. The Town of Frisco recognizes these employees are critical to our success and to our goal of providing exceptional service to our community and it is important to retain these valued employees. Staff is requesting this performance merit in an effort to attract and retain quality employees; performance merits assure employees have an opportunity to earn a merit increase if performance warrants it. Mountain States Employer Council is projecting 2.6% CPI in 2017; this request represents a 2.39% increase in personnel costs.

The Town's turnover rate through August of 2017 was 7.5%; employee turnover is detrimental to Town functions and hinders our ability to run operations in an efficient manner. Replacement requires a great deal of staff time for both hiring and for training.

Maximum merit increases in other Summit County municipal governments range from 3 to 6%.

2. Does Council support the following additions/changes to Town staff? (\$172,467 – General Fund)

- a) **Convert one seasonal Guest Service Lead at the PRA to one full time, year round position at a cost of \$14,084:** The tubing hill opened for business in 2010. Since 2010, the Town of Frisco has converted three employees from full –time winter and full-time summer seasonal employment to full-time, year-round employment to meet the needs of the business. These three positions are the Guest Services Coordinator and the two Maintenance Operators. All three positions are quite successful and fulfill valuable business needs.

The 2018 request is for the conversion of one Guest Service Lead position at the Adventure Park from seasonal (winter and summer) to year-round employment. The Guest Service Lead employee currently works full-time during the winter months, and full-time during the summer months but, their hours must be reduced at times due to the Affordable Care Act (ACA)*. This experienced employee is instrumental to the success of the Adventure Park. This employee oversees front line staff, greets and assists guests year-round, writes reports, handles cash and follows reporting guidelines, coordinates events, works events, secures facility and field reservations, and serves in a safety and emergency response role at the Adventure Park on a year-round basis.

** The ACA mandates that employees who work, on average, 30 hours per week (or 1,560 hours during a 12 month standard measurement period), must be offered healthcare coverage by the employer.*

- b) **Add additional full time year round position to Finance Department at a cost of \$49,928:** The Town of Frisco's Finance Department has operated with the same number of staff since 2005, with the exception of the Human Resources division when a part time employee was converted to a full time position in 2015. Since 2005, the Town has taken over operations of the Frisco Bay Marina, Frisco Historic Park and Museum, Frisco/Copper Visitor Information Center, Frisco Adventure Park and Tubing Hill and the Frisco Nordic Center. Each new venture the Town assumes requires new financial procedures specific to that activity and ongoing training and monitoring.

Active sales/lodging tax accounts have increased by over 30% from 2009 through 2017. Active short-term lodging sales/lodging tax accounts have increased by almost 100% since 2009; should Council propose action on additional short-term lodging requirements, significant more time will be required to enforce compliance. Retail operations continue to take more and more staff time at the expense of compliance, collections and

customer service. Staff no longer has time to develop strong relationships with new filers and provide the level of customer service that was once possible.

The number of full time employees who now work for the Town has increased from 52 positions to 80 positions. Seasonal employees have also grown significantly with the new amenities added to the Town's operations. Correspondingly, staff time to recruit, onboard and process payroll has dramatically increased. Federal reporting requirements have also increased in recent years, using more staff time that once was dedicated to internal and external customer service.

As new developments in the Town continue to come on board, active water accounts have grown significantly in the last five years, again taking more and more staff time each year. Efficient resolution of water readings and/or billings has long been a source of pride for the Finance Department but it is becoming more and more difficult to maintain this level of service.

Additionally, some of the Town's financial documents are designed with the help of other staff outside the Finance Department. With the increased level of work that the Town as a whole is experiencing, this causes stress on other departments and makes them less efficient.

c) Convert part time position to full time year round position – Front Desk Administration at a cost of \$18,424: Such restructuring will better clarify town hall administrative duties, reduce front desk coverage by other departments, provide better support to all town hall departments, provide reciprocal support to Public Works when the Public Works Office Manager is out, and increase opportunities for longevity in the front desk position.

d) Add additional full time Planner for Community Development Department at a cost of \$61,023: ½ to SCHA 5A Fund. CDD is struggling to manage its operations in a high quality way. Development applications, special projects, zoning enforcement, and affordable housing administration and enforcement are all areas where CDD feels it is falling short. We foresee greater demands on the CDD as the community grows in terms of the number of businesses, number of housing units, and increased population. We also find the Town is missing out on regional initiatives (energy, sustainability, CDOT engagement, environmental conservation, water planning, and housing collaboration). Frisco is at a point in its evolution where we must have a greater presence in the region and also put resources toward guiding our future more aggressively and with more effective community engagement than we have seen before.

As Frisco continues to grow there will be increased demand on the services required of CDD. These service increases will come most directly in the areas of:

- Affordable housing administration (liaison work with Summit Combined Housing Authority, deed restriction enforcement, housing strategic plan implementation, and participation in regional housing efforts)
- Increased development/building permitting (especially over-the-counter inquiries and addition/upgrade projects), increased zoning complaints and enforcement
- Special projects including:
 - o Updating the Frisco Community Plan, Three Mile Plan, Transportation Master Plan (last updated in 1986), and preparation of a Parking Plan and Special Area Plans (I-70 Exits 201 and 203 gateways, Marina entrance, etc.)
 - o Assistance to other town departments (master planning for the Marina, Peninsula Recreation Area, Historic Park, 1st & Main Building, community outreach, etc.)
 - o Development code improvements (Main Street office, parking, signs, outdoor commercial establishments, etc.)
 - o Community sustainability and climate action initiatives
- Increased expectations of staff analysis and report writing by the public, planning commission and council in the analysis of development projects.

e) Convert one seasonal to full time at Nordic Center at a cost of \$29,009: The Town of Frisco began operating the Frisco Nordic Center in 2016. A full-time, winter seasonal Nordic Manager was hired to oversee all aspects of the winter operation including staffing, budgeting, grooming, lessons, retail, events, sales, etc. This position started in mid-August and finished at the end of April, 2017. Recruitment for this seasonal position was challenging.

This budget request is to transition this seasonal manager position into a full-time, year-round position to oversee the Nordic operation year-round, as well as the trails and connectivity program. In March 2017, Council approved the Frisco Trails Master Plan. Trails and connectivity of areas in Frisco are a high priority for Town Council. This position would be a Nordic and Trails Manager. Responsibilities associated with this position include year-round planning and oversight of the Nordic Center operation, as well as strategic planning for trails in and around the Frisco area. Work specific to the trails and connectivity plan include coordinating and administering trail activities, managing the annual Nordic and trails budgets, seeking and securing grant funding, and coordinating projects in conjunction with the USFS, Friends of the Dillon Ranger District, and community members.

3. Does Council support the requested expenditures for information systems technology related projects (\$231,000: \$217,000 – Capital Improvement Fund 2000-4102; \$9,000 General Fund 1110-4203; \$5,000 – Marina Fund 9000-4203)?

a) Town of Frisco Server Operating System Upgrades (\$20,000): The current Town of Frisco servers are operating on Windows Server 2008R2 (SP2) and will no longer be supported in 2020. Vital support and security patches will no longer be offered. Failing to upgrade to supported server operating system versions would put the Town of Frisco applications and data at extreme risk of threats and malicious attacks. Our goal is to proactively provision licensing and software upgrades to upgrade all systems for the Town of Frisco and ensure their security before the 2020 deadline and the end of support.

b) Town of Frisco Historic Park Network Integration with Town Hall Infrastructure (\$5,000): The Frisco Historic Park upgraded their internet connectivity, performance, and reliability in 2016. With the new service in place, it is now possible to setup an infrastructure to integrate the Historic Park with other Town operations. The goal is to setup a permanent VPN tunnel from the Historic Park to Town Hall, integrate Voice Over IP telephony, and connect all devices at the Historic Park to the TOF internal network. This will greatly increase productivity and collaboration, streamline processes and promote efficient service and customer support.

c) Town of Frisco Public Wi-Fi Access Points Upgrade (\$22,000: General Fund 10-1110-4203 - \$9,000; Marina Fund 90-9000-4203 - \$5,000; Capital Improvement Fund 20-2000-4102 - \$8,000: The current Town of Frisco wireless hotspots are obsolete autonomous systems that require on-site access and in some cases climbing ladders or walking on rooftops to service and update. This technology has been replaced by systems that are 50-100 times faster and much easier to deploy and manage. The current public Wi-Fi management and support is time consuming and inefficient. There are new integrated access point and cloud based Wi-Fi management products that now offer remote management, updates, and monitoring capabilities from a central web based console eliminating the need to be onsite to reset, modify configurations, troubleshoot, etc. The proposed changes and upgrades will increase our visitors' ability to access public Wi-Fi, increase performance of the Wi-Fi offered, and provide a positive experience visiting the many locations at which the Town provides this complimentary service.

d) Town of Frisco Town Hall Backup Batteries for Staff Workstations (\$9,000): The current Town of Frisco PC workstations are not protected from power outages. This interruption can damage hardware, corrupt data and files, damage power supplies and in some cases disable the system entirely until hardware is replaced. Our goal is to install a small but powerful UPS battery for each user at Town Hall (Second Floor Offices and Police Administration) in 2018. This small investment will protect the work and systems in the event of an outage and give town staff the ability to save work and shutdown their systems properly to prevent data

corruption or system damage.

- e) **Council Chamber Audio-Visual Upgrades (\$80,000):** Council Chambers has not had any infrastructure or presentation updates in many years. Permanent presentation hardware is nonexistent and existing equipment is not user friendly. Council Chambers is in need of updates in order to accommodate presenters with more advanced audio/video needs, updated lighting and digital recording of meetings.
- f) **Timekeeping (\$30,000):** Timekeeping software will improve efficiency of Town government, reducing administrative costs and increasing employee productivity. Employees will be able to clock in and out with time clocks, web browsers, mobile devices and telephones, eliminating errors resulting from manual data entry on paper timecards. Timekeeping software will integrate with human resource and payroll software saving time for finance and human resources staff. Electronic timekeeping aligns with the Town's environmental sustainability goals by reducing paper consumption.
- g) **Permit Tracking Software (\$65,000):** The Town's current permit software, BluePrince, is over 9 years old and insufficient in allowing the department to process the variety of permits in an integrated and modern way. The BluePrince software lacks flexibility, report creation, and the ability to use on-line processing options for the town and customer, a very common service offered by other communities. The department would like to initiate on-line referrals to other agencies involved in the permitting processes, allow our customers to review the status of their permits on-line, and accept permit applications and addenda through a new system. The department plans to evaluate a variety of options, including Caselle (used by the town in its financial management) during the 3rd quarter of 2017. Before a decision can be made we plan to seek opinions from peers from other communities, discuss and have demonstrations by software providers, and observe how different software works in other towns. The cost for new software and licenses could run from \$45k to \$65k.

4. Does Council support funding for playground improvements at Summit County Preschool (\$30,000 – General Fund)? 1110-4601

The surface of the preschool playground is pea gravel which has become very thin due to heavy use. It has become very unsafe for children to run across and the transition areas between the asphalt and gravel are tripping hazards. The Preschool has been actively trying to obtain grant funding but has so far not been successful in that effort. Should Council approve this request, the funding would be used to replace the pea gravel. The Preschool is highly sought for quality care by families residing in Frisco. Part of that quality care is a safe playground area.

5. Does Council support the following approach and expenditures for the 1st year in the Frisco “single use plastic bottle free” strategy (\$60,000 – General Fund)? 1110-4603

To further the Town's commitment to reduce usage of single use plastic water bottles, staff is proposing the following strategies to promote this campaign:

- a) **Water Stations: \$30,000** - Easily accessible and visible water stations are key to moving away from single use plastic water bottles. Strategies proposed are:
 - Identify 3-5 inside and outside water stations, which are needed on Town-owned property.
 - Start a bottle filling station business grant program and install 3-5 stations in businesses who win the grant.
 - Get 2-3 moveable/temporary water stations for events and trailheads
- b) **Frisco water marketing and branding: \$15,000** Market Frisco water in an engaging, educational and edgy way so users understand and really take in the message that Frisco water is of exceptional quality and taste and feel comfortable drinking it instead of bottled water i.e. “we start drinking before everyone”. Strategies proposed are:

- “Frisco water inside” stickers for water bottles
 - Video about our excellent water
 - Integrate no water bottle message in all event advertising
 - Include water bottle stations on any new or updated maps that Frisco creates
 - Kid’s poster contest
 - Signage for hotels and lodging companies to be in units advertising Frisco water’s drinkability
- c) Reusable water bottles: \$15,000
- Provide bottles for giveaway at Town locations if you sign a “no single use water bottle” pledge
 - Produce higher end branded Frisco bottles with a snappy slogan for sale
- d) Sell non-plastic single use water at events, Frisco Bay Marina and the Adventure Park

Not everyone will be comfortable with using a water filling station due to experiences with their own water in different parts of the country and world so we will need to have single use water in metal cans or cartons. This option will be more expensive and we will likely lose some revenue on water sales.

6. Does Council support funding for purchase and installation of two electric vehicle charging stations at the Visitor Information Center (\$20,000-Capital Improvement Fund)? 2000-5084

Frisco’s proximity and easy access to I-70 make it a desirable location for these stations; there are limited opportunities for charging both to the west and east of the town. These units would be located near the Visitor Information Center, providing easy access to Main Street and its many shops and restaurants. The State of Colorado currently has grant funding available with potentially \$6,260 per unit reimbursement. Other potential revenues would come from user fees and advertising. Between 2-4 parking spaces would be designated for these stations.

This request is a carryover from 2017.

7. Does Council support membership in Colorado Communities for Climate Action (General Fund - \$5,000)? 1110-4210

Colorado communities with climate-protection goals are grappling with the reality that local actions alone will not achieve them. Local governments also need a better framework of state and federal climate policies to enable them to be more effective in their local climate actions. Colorado Communities for Climate Action is a new coalition advocating for state and federal actions to complement local climate-protection actions and protect Colorado’s climate for current and future generations. Members of CC4CA have identified policy priorities as supporting the General Assembly pro-climate bills and opposing bills undercutting state or local climate authority; advocating for specific state actions to urge more aggressive state climate actions; and representing local interests in state agency proceedings on climate protection, energy efficiency and clean energy.

General Government and Administration Budget Highlights

- a) **Community Care Clinic - \$20,000 - Capital Improvement Fund 2000-5081** - final year of 3 year commitment
- b) **Building Hope - \$10,000 - General Fund 1110-4602** - ongoing request.
- c) **Treetop Child Advocacy Center - \$5,000 - General Fund 1110-4604** - final year of 2 year request.

COMMUNITY DEVELOPMENT DEPARTMENT

8. Does Council support construction of employee housing units at a cost of \$3,700,000 as follows?

- a) Mary Ruth Place on Galena Street (\$1,700,000 – SCHA 5A Fund- \$850,000; Capital Improvement Fund - \$850,000)?** In early 2016, the Council showed support for the design and possible construction of a workforce housing project specifically targeting Town of Frisco employees. The housing of employees has long been seen as an impediment to hiring and maintaining the government's employee base and, from a broader perspective, to support a sustainable community. The challenges of housing and many strategies are documented in the 2008 Frisco Affordable Housing Guidelines. One of the strategies contained in the guidelines is for the town to take action by building housing for its workforce. The subject land for such a project is located at 306 Galena Street. By the end of 2017, construction documents will be prepared for the project. Funds in 2018 would go toward construction.

\$1,144,300 of this request is a carryover from 2017.

- b) New Project – not yet identified (\$2,000,000 – SCHA 5A Fund)**

9. Does the Council support funding for updates to the Town's planning documents, especially in support of the Frisco Community Plan? (\$130,000 - Capital Improvement Fund) 2000-5079

The Community Development Department (CDD) has slated 2018 for the update of the Frisco Community Plan. This process will require a robust and comprehensive community outreach effort. The new plan will also target important special planning areas of the community (Marina entrance and Main Street/Summit Boulevard intersection, I-70 Exits 201 and 203 gateways, long-term Peninsula Recreation Area permits or ownership) and a prescriptive parking and transportation planning component. Frisco can get ahead of growth and grow as we would like if we act soon.

10. Does Council support funding for a feasibility study for a field house at the PRA (\$90,000 – Capital Improvement Fund)?

During the Council retreat on May 30, 2017, Council directed staff to look at the feasibility and practicality of building a fieldhouse at the Peninsula Recreation Area (PRA). Staff worked with Norris Design to review possible site locations for such a future building at the PRA. Three possible sites were identified through this planning effort. This \$90,000 request would be for a feasibility site study and analysis. This study and analysis would dial in the site location and analyze costs. This number comes from comparable analyses done in and around the Denver area for such fieldhouses.

This request is a placeholder; requests for this funding will be brought to Council for further discussion and direction.

11. Does Council support funding to provide consulting services for historic preservation projects in conjunction with development projects (\$25,000 – Capital Improvement Fund)? 2000-5080

It is anticipated that the town will see more developers seeking to utilize the Town's Historic Preservation Overlay provisions of the land use code. This will necessitate professional historic preservation consulting to determine best practices "prescriptions" for the design and structural restoration of buildings, to assist with evaluating preservation strategies and to advise the Town on appropriate legal mechanisms for long-term conservation of historic resources. Preservation projects will be brought before Council on a case by case basis.

12. Does Council support funding for analysis and support for the Lake Hill Housing Development (\$50,000 – SCHA 5A Fund)? 55-5500-4262

While this is a Summit County project, the impacts to the Town of Frisco are significant. Staff feels there is likely to be a need for review or additional analysis in conjunction with the Lake Hill Work Force Housing project. It is possible that the Town will need to evaluate impacts, consult with specialists, prepare for special informational meetings or provide reports/information to Frisco residents.

This request is a placeholder; requests for this funding will be brought to Council for further discussion and direction.

This request is a carryover of \$20,000 (CIP) from 2017.

PUBLIC WORKS DEPARTMENT

Public Works – Administration Budget Highlights

- a) Weed Management: (\$25,000 - Lodging Tax Fund: O&M):** The Town is statutorily obligated to address weed management in the Town's rights-of-way, Town-owned land, and in-town open space. For the past eight years, the Town has contracted with Summit County government to provide this service and staff plans to continue this program. Community feedback has been very positive and staff has been pleased with the results.
- b) Town Wide Forestry Management Plan: (\$25,000 - Lodging Tax Fund: O&M):** This project is a continuation of the Town's adopted Forestry Management Plan. The request for 2018 is focused on reforestation of areas of the Town as identified by Council and thinning trees at the Peninsula Recreation Area.

13. Does Council support the following street projects for 2018 (\$1,532,469: \$1,494,969 - Capital Improvement Fund; \$37,500 - SCHA 5A Funds)?

- a) Concrete Replacement - \$60,000 - Capital Improvement Fund (2000-4965):** These funds are to be utilized for concrete curb and drain pan replacement as needed throughout Town.
- b) Asphalt Resurfacing - \$500,000 - Capital Improvement Fund (2000-4995):** These funds are to be utilized for the resurfacing of Ten Mile Dr., North Ten Mile Dr. and Meadow Dr.
- c) Asphalt Preservation - \$25,000 - Capital Improvement Fund (2000-4995):** These funds are to be utilized for crack sealing various Town streets and bike paths as needed.
- d) Bike Path Construction - \$150,000 – Capital Improvement Fund:** A paved sidewalk/multi-use path on the west side of SH-9. Per the Frisco Trails Master Plan, adopted March 2017, there are many major employment centers and shopping areas that would benefit from better pedestrian connections. The goal would be to complete a paved sidewalk/multi-use path on the west side of SH-9 at the same time CDOT is working on Summit Boulevard in 2018. These funds will be used to construct an asphalt bike path / sidewalk from Lusher Court to Hawn Drive.
- e) Bike Path Connector - \$20,000 - Capital Improvement Fund (2000-5075):** Per the Frisco Trails Master Plan, adopted March 2017, the area between Beaver Lodge Road and 9000 Divide contain multiple cul-de-sacs that do not connect to each other. A connector path in this area would enhance access to nearby bike lanes between the Holiday Inn and Summit Stage Transit Stop.

- f) Traffic Study – CDOT Exit 203 - \$112,500 (\$75,000 - Capital Improvement Fund; \$37,500 – SCHA 5A Funds):** This request is for funding to partner with Colorado Department of Transportation and Summit County in determining future needs for this exit ramp and the intersection of Lusher Court and Highway 9. A portion of the study will involve impacts of the County’s proposed Lake Hill Project. This funding represents 25% of the total cost of the study.
- g) Improve Alleys - \$175,000 – Capital Improvement Fund:** These funds will be used to improve and pave the Teller Street alley from 5th Avenue to 7th Avenue and Pine Drive from Juniper to 2nd Avenue.
- h) TAP Grant - \$489,969 – Capital Improvement Fund:** This funding is for Frisco’s 2nd and Belford Connector Pathway Project, which is the addition of a 10 foot wide multi-use, non-motorized pathway within the 2nd Avenue and Belford Street rights-of way. The Pathway will be separated from the roadway by a storm water quality feature and landscaped areas. The key goal is to connect the highly active Main Street and Highway 9 to link to neighborhoods, transit stations, an elementary school, key recreation areas and the Summit Recreation Path. This is a matching, reimbursement grant and the Town’s portion of this total is 20% (\$97,994).

This request is a carryover from 2017.

14. Does Council support the following building projects and improvements for 2018? (\$1,841,383: \$1,812,683 – Capital Improvement Fund \$28,700 – Lodging Tax Fund-Recreation)?

- a) Addition to the Public Works facility - \$1,350,000 – Capital Improvement Fund):** The current Public Works Facility is no longer efficient for the operations of the Public Works Department. The current facility was built when there were less than 10 employees in the department and now there are 25 full-time employees sharing a space that was not designed to house that amount. This funding will create additional office space, a locker room, larger lunchroom, additional restrooms, a meeting room, a multiple computer work center for employees, proper computer server room, future electric vehicle charging stations, two 500 square foot employee housing units and solar generated electricity. Total estimated cost of the addition is \$1,800,000. This facility is also used by the Water Department; 25% of the cost is being requested to be expended from the Water Fund. See Policy Question 17.
- b) Day Lodge Expansion - \$362,683 – Capital Improvement Fund:** In the 2017 budget, a total of \$150,000 was allocated for compostable toilets at the Peninsula Recreation Area (PRA). That dollar amount was a placeholder. Through the PRA charrette process in May, 2017, the charrette attendees and the consulting team recommended expansion of the Day Lodge restrooms to allow for an exterior access location. This request is for architectural design fees and full construction of new exterior restrooms which will complement the skate park, the sport court, and the bike park.
- c) Building Relocation Costs - \$100,000 – Capital Improvement Fund:** The Town has been approached on many occasions to relocate buildings which may have some historic significance. This request is a placeholder in the event the Town receives such a request in 2018.

Any requests for this funding will be brought to Council for discussion and direction.

- d) Replace Furniture at Day Lodge - \$28,700 – Lodging Tax Fund-O&M:** The Day Lodge is heavily used, particularly in the winter and the furniture is severely scratched and worn. Staff recommends replacing both the carpet and furniture to assure visiting the Day Lodge continues to be an enjoyable experience for our guests.

15. Does Council support the following capital expenditures for parks and grounds improvements (\$1,109,325: \$23,900 - Conservation Trust Fund; \$35,000 Lodging Tax Fund – Rec; \$1,050,425 – Capital Improvement Fund)?

- a) **PRA Ball Field Scoreboard - \$15,400 – Conservation Trust Fund:** These funds will be used to purchase and install a new scoreboard at the PRA baseball field.
- b) **Landscape /Turf Equipment - \$8,500 – Conservation Trust Fund:** This request is for ongoing equipment parts and replacements which are critical to the daily operations at all Town parks.
- c) **Trails Construction - \$35,000 - Lodging Tax Fund – Rec:** In 2017, the Town adopted the Frisco Trails Master Plan. The funding request for 2018 will be used for trail construction of Nordic and mountain biking trails in and around Frisco, in accordance with the adopted plan.
- d) **Trails Enhancements - \$90,000 – Capital Improvement Fund:** NEPA CE process for PRA and change of USFS permit; NEPA EA process for trails in and around Frisco.
- e) **Wayfinding - \$25,000 – Capital Improvement Fund:** This request is for two wayfinding signs on Lusher Court for the Basecamp area to help guests better navigate the area. The placement for one sign is near the Baymont Inn and is important for the Transit Center, Meadow Creek Park and Basecamp. The wayfinding sign would be for types of businesses, not actual names of businesses. The second sign location would be on the corner of Meadow Drive and Lusher Court. The signs would model the current wayfinding signs throughout town. The full amount for the signs is budgeted and includes signage and installation. If possible, Public Works would complete the installation, thereby reducing the costs of the project.
- f) **Placeholder for Museum Belltower Refurbishment - \$30,000 – Capital Improvement Fund:** As the Town was considering daily bell ringing of the belltower at the Museum, it became apparent that the belltower was not stable for a ringing or striker mechanism. Estimates for restoration range from \$25,000-\$30,000. Staff plans to seek preservation funding options and private donations for this project but is asking for this funding as a placeholder.

Any requests for this funding will be brought to Council for discussion and direction.

- g) **Boulder Climbing Area – PRA - \$95,000 – Capital Improvement Fund:** In February 2017, a Community Conversation was held at the Day Lodge at the Peninsula Recreation Area. Two of the top priorities that came out of that community outreach effort were a natural play area and an outdoor climbing/bouldering area. Both the natural play area and the boulder climbing area were included as part of the PRA design charrette in May, and both amenities have been priced out at this time. The nature play area includes more nature play features along the new 3k lakeshore loop trail that is currently being constructed. Price estimates for these play features are estimated at \$163,500. The boulder climbing area includes two climbing boulders as play features at the trailhead for the 3k lakeshore trail. Pricing for one large and one medium boulder, including installation, edge treatment and safety surface and excavation is \$95,000. Staff recommends prioritizing the outdoor climbing/bouldering area in 2018, and budgeting in future years for the natural play area/play features once the 3k lakeshore trail is fully constructed.
- h) **Sport Court - \$112,500 – Capital Improvement Fund:** In the 2017 budget, a total of \$43,920 was budgeted for a sport court at the PRA. A site location was approved by Council and staff worked with vendors to secure pricing and timing for a 2017 project. Staff also worked with the potential user groups of the court. The court contains both a basketball court and a pickleball court at this time. Staff recommends combining this project with the skate park project in 2018 to better utilize all resources, plans and approval processes.
- i) **Inground Skate Park - \$697,925 – Capital Improvement Fund:** A total of \$390,400 was budgeted in 2017 for the skate park redesign. Staff has contacted skate park builders and recommends moving this project to 2018 and combining it with the sport court project and the day lodge expansion. Planning will continue in 2017 with the selection of a skate park company, community outreach, and plan development. The start to finish process for building such a park is estimated to be between eight months and one year. Construction would begin in the spring of 2018.

Items h) and i) requests have a carryover of \$600,000 from 2017 for recreation amenities at the Peninsula Recreation Area.

Public Works – Grounds Budget Highlights

- a) Skate Park upgrades - \$5,000 – Lodging Tax Fund – Rec):** This request is for ongoing maintenance of the Skate Park. If the Skate Park Rebuild projected is approved for 2018, this request is not needed.
- b) Parks repairs/maintenance - \$60,000 – Lodging Tax Fund – Rec:** This request is for landscaping, flowers and general repairs and maintenance of all of the Town's parks.
- c) Disc Golf course upgrades - \$2,000 – Lodging Tax Fund – Rec:** This request is for ongoing maintenance of the Disc Golf course. If the Disc Golf Course Expansion projected is completed in 2017, this request is not needed.
- d) Playground repairs and rental equipment - \$52,000 – Lodging Tax Fund – O&M:** This request is for ongoing repairs and costs for rental equipment to maintain the Town's playgrounds.
- e) Resod FAP Great Lawn - \$9,000 – Lodging Tax Fund – O&M:** This grassy area is used frequently and takes a great deal of wear and tear every year. In order to maintain this area, staff is requesting this funding for re-sod for 2018 and will request funding in future years as well.

16. To maintain existing Town equipment and assure maximum trade-in values, does Council support purchasing the following expenditures for capital vehicles and equipment? (\$596,000 – Capital Improvement Fund)

- a) Replace 2012 Ford Interceptor (PD):** This police vehicle has high mileage. **\$46,000**
- b) Replace 2008 GMC 1500 (PW):** Replacement in accordance with the program. **\$34,000**
- c) Replace 2008 Ford Escape (PW):** Replacement in accordance with the program. **\$34,000**
- d) Replace 2008 GMC 1500 (PW):** Replacement in accordance with the program. **\$30,000**
- e) Replace 2008 GMC 1500 (PW):** Replacement in accordance with the program. **\$30,000**
- f) Replace 2008 GMC 1500 (PW):** Replacement in accordance with the program. **\$30,000**
- g) Replace 2008 Belos Tractor (PW):** Replacement in accordance with the program. **\$130,000**
- h) Replace 1998 Toro Mower (PW):** Replacement in accordance with the program. **\$23,000**
- i) Replace 2007 Escape Hybrid (PD):** Replacement in accordance with the program. **\$39,000**
- j) Replace 2007 Ford F-150 (PW):** Replacement in accordance with the program. **\$30,000**
- k) Replace 2007 Highlander Hybrid (PD):** Replacement in accordance with the program. **\$39,000**
- l) Paint Striper: \$6,000**
- m) Lift Structure and Decking - Magic Carpet:** The Magic Carpet is used daily from November through April each season to transport guests up the tubing hill and the ski and ride hill. For the 2016/2017 season, a total of 64,909 individuals utilized the tubing hill and rode the Magic Carpet. This lift is in need of some major repairs.

The decking on each side of the belt needs to be replaced. While the belt and lift itself are held up with concert pillars and steel framing, the decking is constructed of wood. The decking on the lift is in 10ft sections and there are no supports within each 10ft section. Where the decking sections do meet, they are pulling away from one another. When these sections start to pull away from each other, this creates a bowing within each section. As time goes on, the sections will continue to pull away from one another and cause them to completely separate, thereby falling off the steel framing.

This request is to take apart the entire decking and rebuild and frame it with more supports within each section, and to restructure how each section is secured together. This reconstruction will add more support and evenly disperse the weight of the actual decking. This is both a safety issue and an operational concern.
\$125,000

WATER DEPARTMENT

17. Does Council support the following Water Department capital expenditures for 2018 – Water Fund? (\$690,000 – Water Fund)

- a) **Replace 2008 Ford Escape:** Replacement in accordance with the program. **\$35,000**
- b) **Expansion of Public Works Facility:** The current Public Works Facility is no longer efficient for the operations of the Public Works Department. The current facility was built when there were less than 10 employees in the department and now there are 25 full-time employees sharing a space that was not designed to house that amount. This funding will create additional office space, a locker room, larger lunchroom, additional restrooms, a meeting room, a multiple computer work center for employees, proper computer server room, future electric vehicle charging stations, two 500 square foot employee housing units and solar generated electricity. Total estimated cost of the addition is \$1,800,000. The Water Foreman and operators are housed in this facility, as is associated water equipment. Staff recommends expending 25% of this cost from the Water Fund. **\$450,000**
- c) **Replace above ground LP tank with a buried LP tank:** The current LP tank that is used to fuel the stand-by generator is above ground. It was recommended during a recent fire safety inspection that it would be best to bury this tank. **\$25,000**
- d) **Replace phone cable at the Water Treatment Plant:** The current original phone cable is beginning to fail. According to the Century Link technician, all but two wire pairs in the cable are usable. Estimates so far have ranged from \$30,000 to \$80,000; staff recommends this request as a placeholder. **\$80,000**
- e) **Purchase hydraulic post driver:** Staff recommends purchase of this tool to more efficiently and safely install t-posts, sign posts and marking posts. This unit will be powered by the hydraulic valve machine already in service. **\$5,000**
- f) **Purchase hydraulic hydrant tool:** This tool will allow Town staff to more efficiently, effectively and safely repair fire hydrants. **\$15,000**
- g) **Water Treatment Plant Headworks improvements:** The diversion structure and stilling pool at the headworks have been damaged by ice and high water flows. These funds would be used to dig out the stilling pool and do some concrete work on the diversion/by-pass structure. **\$20,000**
- h) **Automatic Influent Valve at Water Treatment Plant:** This valve is needed to immediately and automatically shut down the flow of water as it enters the plant during alarm conditions. **\$15,000**
- i) **Town Wide leak Survey:** Town policy has been to perform this survey every three years; the last leak survey done in 2015 uncovered two substantial leaks. These leaks have since been repaired, saving the Town

hundreds of thousands of gallons of water from going to waste. **\$20,000**

- j) Water Rate Study:** The Town has not reviewed its water rates since 2006. By charter, Council shall by ordinance establish rates for services provided. Even though a water rate study is not required, a rate study determines if the existing rates will provide sufficient revenues for the foreseeable future and evaluates alternative rate structures, which could encourage water conservation. A water study provides an overall understanding of the financial soundness of our system and is designed to allocate and distribute cost to customers in such a way that these customers are paying their fair share. A rate study also provides assurance that rates are legally defensible and that the Town has sufficient management strategies in place to deal with population growth. **\$25,000**

RECREATION AND CULTURAL DEPARTMENT

Recreation and Cultural Department – Budget Highlights

- a) Lodging Tax Fund – Recreation: \$58,200:** This funding is used for ongoing recreation events: Gold Rush - \$4,000, Bacon Burner - \$8,000, Run the Rockies - \$20,000, Girls on the Run - \$1,000, Mountain Goat Kids Running Series - \$2,500, Brewski - \$4,500, new events - \$5,000, Frisco triathlon - \$5,000, Turkey Day 5K - \$5,000, bike stations - \$3,200.
- b) Lodging Tax Fund – O&M: \$10,000:** This funding is used for ongoing Bike Park maintenance.

RECREATION AND CULTURAL DEPARTMENT: FRISCO BAY MARINA

18. Does Council support the construction of a building at the Marina to meet growing operational needs (\$2,000,000 – Marina Fund)?

The Lund House is the focal point of the Frisco Bay Marina and the hub for all rental, retail, repair and guest service functions. The Lund House has served in this capacity since the Town took over the Marina operations in 2005. Since 2005, the operation has grown significantly. In 2015, the Marina generated \$1,326,425 in revenue, compared to \$451,158 in 2005. The volume of guests at the Marina continues to grow exponentially, as is evidenced by the increase of boat rentals and retail sales. The Lund House is simply too small for the magnitude of this operation.

The 2018 request is for construction of this space to meet all the operational needs of the Marina. Such needs include new bathrooms with additional stalls and showers, better suited space for the guests and the flow of the guests, additional retail space, better office spaces, suitable staff breakroom space, storage spaces, potential restaurant changes, etc. The goal is to design the space in 2017 and then budget accordingly for construction in 2018.

19. Does Council support the following Marina vehicle and equipment replacement? (\$186,000 – Marina Fund)

- a) Replace paddle sport boats:** There is high demand for rentals of the Town's paddle sport boats; nearly all of these boats are sold at the end of the season and this request is to replace this fleet. **\$16,000**
- b) Replace pontoon boats:** The pontoon boats are heavily used by our guests and need to be replaced every three years. **\$150,000**
- b) Kayak Racks:** Demand is high for storage for kayaks. This funding would allow Town staff to build racks

to accommodate the growing need for storage. **\$20,000**



Fund Summaries

Town of Frisco
2016 Actual Revenues and Expenditures
The following summary shows 2016 actual revenues and expenditures

<u>Revenues</u>	<u>General Fund</u>	<u>Capital Improvement Fund</u>	<u>Conservation Trust Fund</u>	<u>Water Fund</u>	<u>Open Space Fund</u>	<u>Insurance Reserve Fund</u>	<u>SCHA (5A) Fund</u>	<u>Lodging Tax Fund</u>	<u>Marina Fund</u>	<u>Grand Total</u>
Taxes	\$9,345,701	\$1,389,027					\$ 204,393	\$ 471,041		\$11,410,162
Licenses & Permits	342,930						116,626			\$459,556
Intergovernmental	203,353							30,000		\$233,353
Charges for Services	3,377,061			1,052,600					1,439,926	\$5,869,587
Investment Income	48,364	9,811	358	32,989	68	1,158	6,132	2,224	4,239	\$105,343
Lottery Proceeds			31,520							\$31,520
Other Revenues	99,777	11,890		1,047				10,085		\$122,799
Total Revenues	13,417,186	1,410,728	31,878	1,086,636	68	1,158	327,151	513,350	1,444,165	\$18,232,320
<u>Expenditures</u>										
General Government	3,057,591									\$3,057,591
Public Safety	1,464,557									\$1,464,557
Community Development	1,203,986							288,757		\$1,492,743
Public Works	1,680,766									\$1,680,766
Culture and Recreation	2,274,104							127,254		\$2,454,242
Capital Outlay		3,146,775	52,884	262,921					251,584	\$3,661,280
Debt Service		826,980								\$826,980
Other Expenditures				649,976					691,263	\$1,341,239
Total Expenditures	9,681,004	3,973,755	52,884	912,897	0	0	42,728	416,011	942,847	\$16,022,126
<u>Other Sources (Uses)</u>										
Reimbursement-DW (ZM)									27,645	\$27,645
Sale of Assets		25,600		9,940					8,809	\$44,349
Capital Interest Subsidy		48,614								\$48,614
Lease Purchase Proceeds										
Loan Repayment from Marina										
Loan to Capital Improvement										
Water Agreement Settlement										
Transfers In		4,716,665								\$4,716,665
Transfers Out	-4,716,665									-\$4,716,665
Net Change in Fund Balance	-980,483	2,227,852	-21,006	183,679	68	1,158	284,423	97,339	537,772	\$2,330,802
Fund Balance - January 1	6,248,219	2,174,652	68,698	4,234,794	11,684	199,067	951,564	341,369	1,254,079	\$15,484,126
Fund Balance - December 31	\$5,267,736	\$4,402,504	\$47,692	\$4,418,473	\$11,752	\$200,225	\$1,235,987	\$438,708	\$1,791,851	\$17,814,928

For an analysis of changes in fund balance, see the discussion of fund balances in the Budget/Financial Overview section of this budget document.

Town of Frisco
2017 Projected Revenues and Expenditures
The following summary shows 2017 projected revenues and expenditures

	<u>General Fund</u>	<u>Capital Improvement Fund</u>	<u>Conservation Trust Fund</u>	<u>Water Fund</u>	<u>Open Space Fund</u>	<u>Insurance Reserve Fund</u>	<u>SCHA (5A) Fund</u>	<u>Lodging Tax Fund</u>	<u>Marina Fund</u>	<u>Grand Total</u>
Revenues										
Taxes	\$9,732,967	\$1,500,000					\$ 1,100,000	\$ 490,000		\$12,822,967
Licenses & Permits	396,800						50,000			\$446,800
Intergovernmental	309,000	0						30,000		\$339,000
Charges for Services	3,068,750			891,000					1,468,900	\$5,428,650
Investment Income	50,000	20,000	250	30,000	100	1,000	7,000	2,500	5,000	\$115,850
Lottery Proceeds			26,000							\$26,000
Other Revenues	283,152			209,261			0	8,400		\$500,813
Total Revenues	13,840,669	1,520,000	26,250	1,130,261	100	1,000	1,157,000	530,900	1,473,900	\$19,680,080
Expenditures										
General Government	3,432,353									\$3,432,353
Public Safety	1,608,330									\$1,608,330
Community Development	1,108,025							308,675		\$1,416,700
Public Works	2,057,278									\$2,057,278
Culture and Recreation	3,202,756		52,000					126,500		\$3,381,256
Capital Outlay		1,589,859		1,549,500			160,700		330,000	\$3,630,059
Debt Service		645,535								\$645,535
Other Expenditures				796,400		65,000	46,000	946,820		\$1,854,220
Total Expenditures	11,408,742	2,235,394	52,000	2,345,900	0	65,000	206,700	435,175	1,276,820	\$18,025,731
Other Sources (Uses)										
Reimbursement-DW (ZM)									25,000	\$25,000
Sale of Assets		49,500							58,400	\$107,900
Capital Interest Subsidy		24,294								\$24,294
Lease Purchase Proceeds										
Loan Repayment from Marina				30,000					-112,969	-\$82,969
Loan to Capital Improvement		-30,000		112,969						\$82,969
Water Agreement Settlement										
Transfers In		1,361,765								\$1,361,765
Transfers Out	1,361,765									\$1,361,765
Net Change in Fund Balance	1,070,162	690,165	-25,750	-1,072,670	100	-64,000	950,300	95,725	167,511	\$1,811,543
Fund Balance - January 1	5,267,736	4,402,504	47,692	4,418,473	11,752	200,225	1,235,987	438,708	1,791,851	\$17,814,928
Fund Balance - December 31	\$6,337,898	\$5,092,669	\$21,942	\$3,345,803	\$11,852	\$136,225	\$2,186,287	\$534,433	\$1,959,362	\$19,626,471

For an analysis of changes in fund balance, see the discussion of fund balances in the Budget/Financial Overview section of this budget document.

Town of Frisco

2018 Budgeted Revenues and Expenditures

The following summary shows 2018 budgeted revenues and expenditures

	General Fund	Capital Improvement Fund	Conservation Trust Fund	Water Fund	Open Space Fund	Insurance Reserve Fund	SCHA (5A) Fund	Lodging Tax Fund	Marina Fund	Grand Total
Revenues										
Taxes	\$9,722,937	\$1,500,000					\$ 1,080,000	\$ 490,000		\$12,792,937
Licenses & Permits	345,300						165,000			\$510,300
Intergovernmental	351,500							30,000		\$381,500
Charges for Services	3,058,200			891,000					1,335,500	\$5,284,700
Investment Income	50,000	15,000	250	25,000	100	1,000	1,521,000	2,500	5,000	\$1,619,850
Lottery Proceeds			26,000							\$26,000
Other Revenues	154,991			245,594				8,400		\$408,985
Total Revenues	13,682,928	1,515,000	26,250	1,161,594	100	1,000	2,766,000	530,900	1,340,500	\$21,024,272
Expenditures										
General Government	3,773,110									\$3,773,110
Public Safety	1,696,403									\$1,696,403
Community Development	1,254,322							333,635		\$1,587,957
Public Works	2,080,657									\$2,080,657
Culture and Recreation	3,474,725							309,900		\$3,784,625
Capital Outlay		6,311,077	23,900	690,000			2,937,500		2,186,000	\$12,148,477
Debt Service		444,125								\$444,125
Other Expenditures		2,000		860,313		65,000	163,320		1,030,370	\$2,121,003
Total Expenditures	12,279,217	6,757,202	23,900	1,550,313	0	65,000	3,100,820	643,535	3,216,370	\$27,636,357
Other Sources (Uses)										
Reimbursement-DW (ZM)									25,000	\$25,000
Sale of Assets		10,000							3,000	\$13,000
Capital Interest Subsidy										\$0
Lease Purchase Proceeds										\$0
Loan Repayment from Marina		-30,000		30,000						\$0
Loan to Capital Improvement										\$0
Water Agreement Settlement		935,929								\$935,929
Transfers In	935,929									\$935,929
Transfers Out										
Net Change in Fund Balance	467,782	-3,921,777	2,350	-358,719	100	-64,000	-334,820	-112,635	-1,847,870	-\$6,169,589
Fund Balance - January 1	6,337,898	5,092,669	21,942	3,345,803	11,852	136,225	2,186,287	534,433	1,959,362	\$19,626,471
Fund Balance - December 31	\$6,805,680	\$1,170,892	\$24,292	\$2,987,084	\$11,952	\$72,225	\$1,851,467	\$421,798	\$111,492	\$13,456,882

For an analysis of changes in fund balance, see the discussion of fund balances in the Budget/Financial Overview section of this budget document.

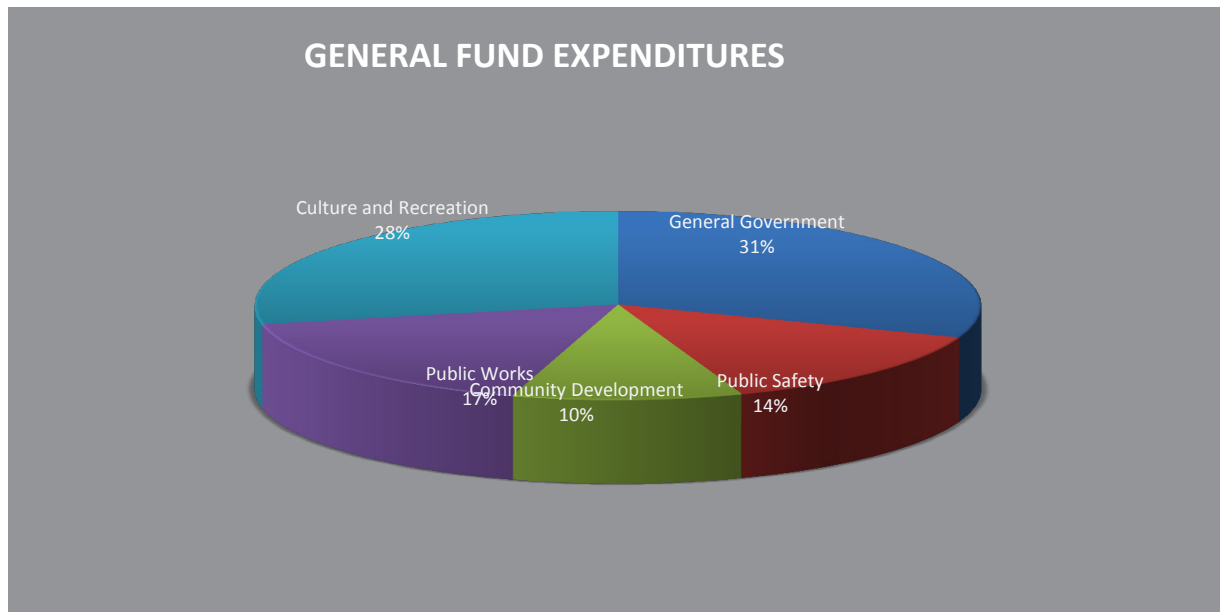
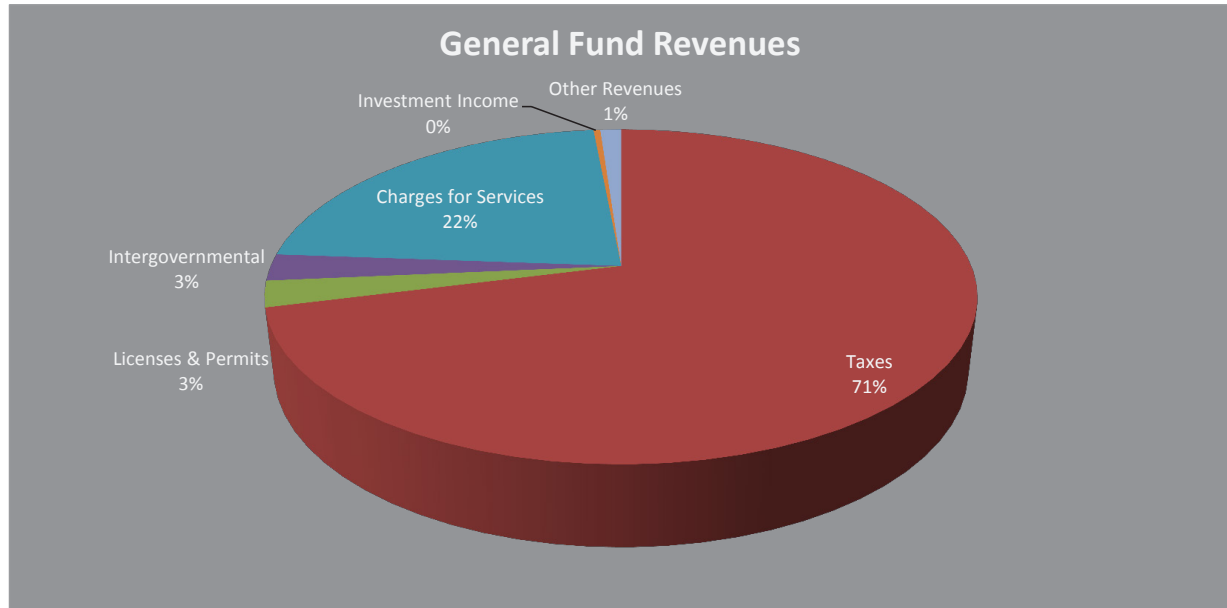


General Fund

The General Fund is the chief operating fund for the Town and accounts for all financial resources except those required to be accounted for in another fund.

GENERAL FUND

GENERAL FUND



GENERAL FUND REVENUE/EXPENDITURE SUMMARY

Traditional Town services are recorded in the General Fund. This summary is organized in the same format and order as the Annual Financial Statements. This design is intended to make it easier for the average user to compare the summary to results of operations as reported in the Annual Financial Statements. The following summary identifies actual and projected revenues and expenditures in past and future years. As is clearly indicated in the summary, sales tax continues to be the primary source of funding for the General Fund. In 2014, the Town revised its reserve requirement for the General Fund from a nine month reserve to a seven month reserve, based on prior year expenditures. Amounts in excess of this reserve are required to be transferred to the Capital Improvement Fund for capital projects.

	2015	2016	2017	2017	2018
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Budget</u>
Revenues					
Taxes	\$8,499,391	\$9,345,701	\$9,118,937	\$9,732,967	\$9,722,937
Licenses & Permits	414,665	342,930	346,800	396,800	345,300
Intergovernmental	204,187	203,353	288,500	309,000	351,500
Charges for Services	3,041,051	3,377,061	2,803,450	3,068,750	3,058,200
Investment Income	18,748	48,364	20,000	50,000	50,000
Other Revenues	103,500	99,777	258,841	283,152	154,991
Total Revenues	12,281,542	13,417,186	12,836,528	13,840,669	13,682,928
Expenditures					
General Government	2,937,326	3,057,591	3,364,951	3,432,353	3,773,110
Public Safety	1,289,834	1,464,557	1,608,139	1,608,330	1,696,403
Community Development	1,150,900	1,203,986	1,094,574	1,108,025	1,254,322
Public Works	1,635,124	1,680,766	2,069,034	2,057,278	2,080,657
Culture and Recreation	2,002,366	2,274,104	3,302,937	3,202,756	3,474,725
Total Expenditures	9,015,550	9,681,004	11,439,635	11,408,742	12,279,217
Other Sources (Uses)					
Transfers In	0	0	0	0	0
Transfers Out-Capital Improvement Fund	2,915,517	4,716,665	596,879	1,361,765	935,929
Net Change in Fund Balance	350,475	-980,483	800,014	1,070,162	467,782
Fund Balance - January 1	5,897,744	6,248,219	5,253,071	5,267,736	6,337,898
Fund Balance - December 31	\$6,248,219	\$5,267,736	\$6,053,085	\$6,337,898	\$6,805,680

GENERAL GOVERNMENT REVENUES

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1000-3001	Property Taxes - Mill levy of .798	\$143,495	\$143,577	\$143,577	\$143,577
10-1000-3002	Property Tax Refunds from previous years	-\$2	\$0	\$30	\$0
10-1000-3003	Specific Ownership Tax - personal property	\$7,509	\$7,000	\$7,000	\$7,000
10-1000-3006	2% City Sales Tax	\$4,189,692	\$4,141,000	\$4,375,000	\$4,375,000
10-1000-3007	2% County Sales Tax	\$4,328,048	\$4,191,000	\$4,525,000	\$4,525,000
10-1000-3008	Tax on Cigarettes	\$22,532	\$20,000	\$20,000	\$20,000
10-1000-3009	Medical Marijuana Excise Tax	\$54,482	\$60,000	\$50,000	\$50,000
10-1000-3010	Severance Tax	\$3,360	\$3,360	\$3,360	\$3,360
10-1000-3020	Federal Mineral Lease Royalties	\$5,091	\$5,091	\$5,091	\$5,091
10-1000-3050	Franchise Fees - Qwest, Comcast, Xcel Energy	\$320,432	\$319,000	\$320,000	\$320,000
10-1000-3101	Interest on Investments - GF portion of allocation	\$48,364	\$20,000	\$50,000	\$50,000
10-1000-3102	Business Tax Penalties/Interest	\$9,680	\$9,000	\$9,000	\$9,000
10-1000-3222	Miscellaneous Revenue - non-recurring receipts	\$5,011	\$0	\$0	\$0
10-1000-3420	Recreational Marijuana Tax	\$276,153	\$225,000	\$280,000	\$270,000
10-1000-3502	Road and Bridge Apportionment	\$73,074	\$65,000	\$73,000	\$73,000
10-1000-3505	Highway Users Tax	\$109,952	\$105,000	\$110,000	\$110,000
10-1000-3511	Motor Vehicle Registrations - vehicles registered in Frisco	\$14,656	\$14,000	\$14,000	\$14,000
10-1000-3512	Motor Vehicle Sales Tax - vehicles purchased in Frisco	\$580	\$500	\$8,000	\$500
10-1000-3550	State/Federal Grants	\$0	\$0	\$50,000	\$50,000
10-1000-3700	Nordic Center Building Rent	\$2,265	\$0	\$0	\$0
10-1000-3701	Nordic Center Concessionaire Contract Revenues	\$17,741	\$0	\$0	\$0
10-1000-3705	Two Below Zero Concessionaire Contract Revenues	\$51,062	\$30,000	\$40,000	\$40,000
10-1000-3706	Two Below Zero Building Rent	\$4,226	\$2,000	\$2,000	\$2,000
10-1000-3707	P-Card Rebates	\$33,925	\$33,000	\$32,749	\$33,000
10-1000-3708	Audit Revenue	\$0	\$0	\$0	\$0
10-1110-3725	Donations	\$0	\$0	\$812	\$0
10-1112-3301	Municipal Court Fees - includes portion of County fines	\$55,722	\$65,000	\$40,000	\$40,000
10-1115-3200	Administrative Fees from Water Fund	\$42,000	\$42,500	\$42,500	\$42,500
10-1115-3201	Business License Fees	\$115,597	\$110,000	\$125,000	\$125,000
10-1115-3202	Dog/Cat Licenses	\$600	\$800	\$800	\$800
10-1115-3203	Administrative Fees from Marina Fund	\$20,000	\$20,000	\$20,000	\$20,000
10-1115-3204	Liquor License Fees	\$11,677	\$12,000	\$12,000	\$12,000
10-1115-3222	Miscellaneous Revenue - non-recurring receipts	\$995	\$0	\$0	\$0
10-1115-3401	Rental Revenue from Leased Town-Owned Properties	\$70,427	\$55,000	\$55,000	\$40,000
10-1115-3410	Sales of Cemetery Lots	\$4,950	\$1,000	\$1,000	\$1,000
10-1118-3810	Marketing Filming Fees	\$400	\$250	\$400	\$400
10-1119-3222	Miscellaneous Revenue - non-recurring receipts	\$2,640	\$500	\$500	\$500
10-1119-3305	Planning Permits and Fees	\$35,788	\$30,000	\$45,000	\$35,000
10-1119-3306	Plumbing Permits - separate from Building Permits	\$9,669	\$20,000	\$15,000	\$10,000
10-1119-3307	Mechanical Permits - separate from Building Permits	\$15,216	\$20,000	\$20,000	\$10,000
10-1119-3310	Building Permits and Fees	\$128,691	\$150,000	\$175,000	\$150,000
10-1121-3222	Miscellaneous Revenue - non-recurring receipts	\$36,171	\$15,000	\$35,000	\$20,000
10-1121-3223	Surcharge Fee on Fines - used to offset Police education	\$5,290	\$6,000	\$5,000	\$5,000
10-1121-3550	State and Federal Grant Funding	\$40,838	\$34,000	\$34,000	\$34,000
10-1121-3553	CDOT Reimbursements	\$81,013	\$70,000	\$70,000	\$70,000
10-1125-3075	Sales Tax	\$0	\$0	\$0	\$0
10-1125-3222	Miscellaneous Revenue - non-recurring receipts	\$586	\$0	\$1,000	\$0
10-1125-3401	Rental Revenue - Historic Buildings	\$1,165	\$1,000	\$2,025	\$1,500
10-1125-3405	Gift Shop Revenue	\$10,101	\$10,000	\$10,000	\$10,000
10-1125-3550	State/Federal Grants	\$0	\$0	\$0	\$0
10-1125-3725	Donations to Historic Park and Museum	\$7,214	\$4,000	\$5,000	\$5,000
10-1130-3222	Miscellaneous Revenue - non-recurring receipts	\$3,902	\$2,000	\$2,000	\$2,000
10-1131-3300	Excavation Permits - utility Costs	\$8,422	\$4,000	\$4,000	\$2,500
10-1140-3305	Event Permit Fees	\$0	\$0	\$0	\$0
10-1140-3306	Sponsorship Revenue	\$32,820	\$33,000	\$40,000	\$33,000
10-1140-3804	4th of July - fireworks contributions from other entities	\$1,397	\$1,500	\$1,500	\$1,500
10-1140-3806	BBQ Challenge - food/beverage booth revenue	\$546,270	\$500,000	\$540,000	\$500,000
10-1140-3809	Art on Main	\$5,000	\$5,000	\$5,000	\$5,000
10-1140-3835	Fall Fest	\$3,982	\$2,000	\$1,500	\$1,500
10-1140-3837	Local's Party	\$665	\$700	\$700	\$700
10-1140-3861	Soup Cup Classic	\$4,305	\$1,500	\$1,500	\$1,500
10-1140-3862	Santa Dash	\$315	\$1,500	\$500	\$500
10-1140-3875	Event Vendor Fees	\$0	\$0	\$0	\$0
10-1150-3222	Miscellaneous Revenue - non-recurring receipts	\$87	\$0	\$0	\$0
10-1150-3306	Sponsorship Revenue	\$2,500	\$2,500	\$1,000	\$1,000
10-1150-3601	Recreation Program Revenue	\$71,013	\$80,000	\$90,000	\$80,000
10-1150-3602	Recreation Fun Club Program	\$116,967	\$100,000	\$115,000	\$115,000
10-1150-3603	Recreation Special Event Revenue	\$83,984	\$70,000	\$80,000	\$80,000
10-1150-3905	Recreation Retail	\$0	\$0	\$0	\$0
10-1160-3075	Sales Tax	\$6	\$0	\$0	\$0
10-1160-3102	Gratuities	\$0	\$0	\$0	\$0
10-1160-3222	Miscellaneous Revenue - non-recurring receipts	\$3,262	\$1,500	\$1,500	\$1,500
10-1160-3703	Park Rental Fees	\$445	\$0	\$0	\$0
10-1160-3901	Tubing Hill Revenue	\$1,785,678	\$1,500,000	\$1,600,000	\$1,600,000
10-1160-3902	Ski Hill Revenue	\$25,495	\$20,000	\$24,000	\$20,000
10-1160-3903	Event Revenues	\$0	\$0	\$0	\$0
10-1160-3904	Food/Beverage Revenues	\$114,930	\$80,000	\$105,000	\$105,000
10-1160-3905	Retail Sales Revenue	\$31,758	\$30,000	\$36,000	\$36,000
10-1160-3906	Day Lodge Rental Revenue	\$20,567	\$17,000	\$22,000	\$20,000
10-1170-3222	Miscellaneous Revenue	\$256	\$0	\$0	\$0
10-1170-3470	Service and Repair Income	\$425	\$10,000	\$3,000	\$3,000
10-1170-3482	Nordic Rental Equipment Sales	\$0	\$0	\$1,700	\$6,000
10-1170-3703	Building Rental Revenue	\$0	\$500	\$0	\$0
10-1170-3901	Daily Pass Revenue	\$32,243	\$142,000	\$105,000	\$105,000
10-1170-3902	Punch Pass Revenue	\$14,230	\$9,000	\$37,000	\$37,000
10-1170-3903	Event Revenue	\$30	\$0	\$1,925	\$2,000
10-1170-3904	Food/Beverage Revenue	\$2,669	\$17,250	\$8,000	\$10,000
10-1170-3905	Retail Sales Revenue	\$5,283	\$18,000	\$15,000	\$15,000
10-1170-3906	Season Pass Revenue (Joint)	\$31,954	\$20,000	\$30,000	\$30,000
10-1170-3907	Season Pass revenue (Frisco)	\$0	\$17,000	\$17,000	\$17,000
10-1170-3908	Equipment Rentals	\$28,428	\$60,000	\$78,000	\$78,000
10-1170-3909	Programs/Lessons	\$19,820	\$30,000	\$40,000	\$40,000
TOTAL REVENUES - GENERAL FUND		\$13,417,186	\$12,836,528	\$13,840,669	\$13,682,928

GENERAL GOVERNMENT EXPENDITURES

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1110-4005	Interfund Transfers	\$4,716,665	\$596,879	\$1,244,666	\$935,929
10-1110-4010	Benefits - self-funded medical insurance pool	\$1,015,075	\$1,200,000	\$1,200,000	\$1,200,000
10-1110-4202	Postage	\$6,091	\$2,500	\$5,000	\$5,000
10-1110-4203	Telephone and Wireless Telephone Services	\$91,018	\$90,000	\$100,000	\$109,000
10-1110-4205	Repairs and Maintenance of Electronic Equip.	\$40,948	\$30,000	\$40,000	\$40,000
10-1110-4210	Dues & Subscriptions - professional organizations	\$8,276	\$11,000	\$9,000	\$16,000
10-1110-4211	Election Expenses	\$8,799	\$0	\$0	\$9,000
10-1110-4226	Internet/Technology Services - maintenance of web site	\$1,645	\$1,600	\$1,700	\$1,700
10-1110-4227	Staff Training	\$0	\$1,000	\$1,000	\$1,000
10-1110-4229	Supplies - hosting meetings with other entities	\$2,971	\$4,100	\$4,000	\$4,100
10-1110-4231	IT Support Services Contract	\$79,200	\$86,000	\$86,000	\$86,000
10-1110-4233	Operating Supplies	\$24,054	\$25,000	\$25,000	\$25,000
10-1110-4244	Monthly Bank Service Charges	\$19,924	\$22,000	\$22,000	\$22,000
10-1110-4250	Professional Services - legal fees/appraisals	\$194,621	\$225,000	\$225,000	\$256,000
10-1110-4265	Recruitment Advertising	\$12,753	\$16,000	\$16,000	\$20,000
10-1110-4276	Community Outreach	\$0	\$0	\$1,000	\$1,000
10-1110-4277	Environmental Sustainability	\$0	\$0	\$0	\$35,000
10-1110-4501	Treasurer's Fees - County fees collected for TOF	\$2,870	\$2,600	\$3,000	\$3,000
10-1110-4502	Liability and Worker's Comp Insurance	\$270,230	\$285,000	\$285,000	\$285,000
10-1110-4601	Summit County Preschool Funding	\$65,000	\$65,000	\$65,000	\$95,000
10-1110-4602	Building Hope Foundation	\$0	\$0	\$0	\$10,000
10-1110-4603	Single Use Plastic Water Bottle Strategy	\$0	\$0	\$0	\$60,000
10-1110-4604	Child Advocacy Center	\$0	\$0	\$5,000	\$5,000
10-1110-4605	NWCCOG Annual Dues	\$2,917	\$3,141	\$3,141	\$3,500
10-1110-4606	Compact of Colorado Communities	\$0	\$0	\$300	\$1,200
10-1110-4615	SCTC IGA Expenses	\$15,685	\$17,000	\$17,000	\$17,000
10-1110-4650	VIP Program - employee recognition program	\$27,617	\$33,000	\$33,000	\$38,000
10-1110-4704	Technical Purchases for General Fund	\$115,988	\$152,000	\$180,202	\$168,541
10-1110-4705	I-70 Coalition Membership Dues	\$1,995	\$2,000	\$2,000	\$2,000
TOTAL GENERAL GOVERNMENT		\$6,724,342	\$2,870,820	\$3,574,009	\$3,454,970

LEGISLATIVE

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1111-4001	Legislative Salaries	\$47,900	\$47,400	\$47,400	\$53,000
10-1111-4010	Benefits	\$3,808	\$3,768	\$3,768	\$4,214
	SUBTOTAL SALARIES AND BENEFITS	\$51,708	\$51,168	\$51,168	\$57,214
10-1111-4227	Reg. Fees, Lodging, Travel, & Meals	\$5,490	\$4,000	\$4,000	\$4,000
10-1111-4229	Council Dinners, Supplies	\$6,414	\$4,500	\$4,500	\$4,500
10-1111-4612	Discretionary Funding	\$0	\$500	\$500	\$500
	SUBTOTAL OPERATING EXPENSES	\$11,904	\$9,000	\$9,000	\$9,000
	TOTAL LEGISLATIVE	\$63,612	\$60,168	\$60,168	\$66,214

MUNICIPAL COURT

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1112-4001	Municipal Court Salaries	\$22,200	\$20,623	\$20,623	\$20,623
10-1112-4010	Benefits	\$1,736	\$1,762	\$1,762	\$1,771
10-1112-4050	Municipal Court Retirement Benefits	\$376	\$443	\$443	\$591
	SUBTOTAL SALARIES AND BENEFITS	\$24,312	\$22,828	\$22,828	\$22,985
10-1112-4202	Postage - Department share	\$106	\$300	\$150	\$150
10-1112-4227	Education	\$0	\$0	\$0	\$0
10-1112-4250	Professional Services	\$0	\$200	\$500	\$500
	SUBTOTAL OPERATING EXPENSES	\$106	\$500	\$650	\$650
	TOTAL MUNICIPAL COURT	\$24,418	\$23,328	\$23,478	\$23,635

FINANCE

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1114-4001	Finance Salaries	192,301	\$196,812	\$196,812	\$248,340
10-1114-4002	Overtime	590	\$500	\$500	\$500
10-1114-4010	Benefits	15,528	\$17,257	\$17,257	\$21,428
10-1114-4050	Retirement Benefits	13,106	\$13,777	\$13,777	\$15,149
	SUBTOTAL SALARIES AND BENEFITS	\$221,525	\$228,346	\$228,346	\$285,417
10-1114-4202	Postage - Department share	\$154	\$200	\$200	\$200
10-1114-4210	Professional Dues and Subscriptions	\$295	\$210	\$210	\$210
10-1114-4227	Reg Fees, Lodging, Travel, & Meals	\$2,638	\$3,450	\$3,500	\$3,500
10-1114-4233	Supplies	\$136	\$200	\$300	\$300
10-1114-4250	Professional Services - Audit	\$30,500	\$35,000	\$35,000	\$35,000
10-1114-4703	Furniture and Equipment - non-capital	\$268	\$500	\$500	\$500
	SUBTOTAL OPERATING EXPENSES	\$33,991	\$39,560	\$39,710	\$39,710
	TOTAL FINANCE	\$255,516	\$267,906	\$268,056	\$325,127

ADMINISTRATION

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1115-4001	Administration Salaries	\$541,881	\$552,045	\$575,045	\$646,671
10-1115-4002	Administration Overtime	\$0	\$500	\$500	\$500
10-1115-4010	Benefits	\$42,443	\$47,653	\$47,653	\$55,390
10-1115-4050	Retirement Benefits	\$30,666	\$35,110	\$35,110	\$43,532
	SUBTOTAL SALARIES AND BENEFITS	\$614,990	\$635,308	\$658,308	\$746,093
10-1115-4202	Postage - Department share	\$3,548	\$3,500	\$3,500	\$3,500
10-1115-4210	Professional Dues and Subscriptions	\$1,955	\$2,000	\$2,000	\$2,000
10-1115-4224	Department Supplies for meetings, etc.	\$237	\$300	\$500	\$500
10-1115-4227	Reg. Fees, Lodging, Travel, & Meals	\$6,888	\$15,000	\$15,000	\$15,000
10-1115-4233	Supplies	\$791	\$1,000	\$1,500	\$1,500
10-1115-4260	Gas/Oil - Department share for vehicles	\$1,319	\$3,000	\$3,000	\$3,000
10-1115-4265	Advertising for Legal Notices, Job Vacancies	\$2,943	\$1,500	\$1,500	\$1,500
10-1115-4703	Furniture and Equipment - non-capital	\$0	\$1,000	\$1,000	\$1,000
10-1115-4800	Employee Housing Subsidy	\$12,000	\$12,000	\$0	\$0
	SUBTOTAL OPERATING EXPENSES	\$29,681	\$39,300	\$28,000	\$28,000
	TOTAL ADMINISTRATION	\$644,671	\$674,608	\$686,308	\$774,093

DISCRETIONARY

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1116-4620	Discretionary	\$61,697	\$65,000	\$65,000	\$65,000
	TOTAL DISCRETIONARY	\$61,697	\$65,000	\$65,000	\$65,000

MARKETING

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1118-4001	Marketing Salaries	\$122,330	\$136,851	\$136,851	\$143,021
10-1118-4002	Marketing Overtime	\$67	\$100	\$100	\$500
10-1118-4010	Benefits	\$10,221	\$11,940	\$11,940	\$12,570
10-1118-4050	Retirement Benefits	\$5,531	\$7,308	\$7,308	\$9,097
	SUBTOTAL SALARIES AND BENEFITS	\$138,149	\$156,199	\$156,199	\$165,188
10-1118-4202	Postage - Department share	\$949	\$850	\$850	\$900
10-1118-4210	Professional Dues & Subscriptions	\$525	\$1,000	\$750	\$2,140
10-1118-4227	Reg. Fees, Lodging, Travel, & Meals	\$2,076	\$3,200	\$3,200	\$4,200
10-1118-4233	Supplies	\$568	\$500	\$551	\$600
10-1118-4265	Advertising and Promotions	\$236,913	\$250,000	\$250,000	\$250,000
10-1118-4590	Public Relations Consultant	\$37,413	\$45,000	\$45,000	\$45,000
10-1118-4635	Brochure Printing and Distribution	\$16,202	\$25,000	\$25,000	\$25,000
10-1118-4645	Promotional Photography	\$15,000	\$15,000	\$15,000	\$15,000
10-1118-4655	Website Maint. and Regular Updates	\$28,741	\$35,000	\$35,000	\$35,000
10-1118-4825	Sponsorships	\$18,805	\$22,000	\$22,000	\$22,000
10-1118-4828	Focus on Frisco/SCTV	\$800	\$1,400	\$1,000	\$1,200
	SUBTOTAL OPERATING EXPENSES	\$357,992	\$398,950	\$398,351	\$401,040
	TOTAL MARKETING	\$496,141	\$555,149	\$554,550	\$566,228

COMMUNITY DEVELOPMENT

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1119-4001	Community Development Salaries	384,574	\$418,944	\$418,944	\$536,988
10-1119-4002	Community Development Overtime	\$0	\$0	\$350	\$0
10-1119-4006	Community Development Part Time	\$0	\$0	\$12,000	\$0
10-1119-4010	Benefits	31,282	\$37,246	\$37,246	\$46,446
10-1119-4050	Retirement Benefits	15,895	\$18,635	\$18,635	\$27,160
	SUBTOTAL SALARIES AND BENEFITS	\$431,751	\$474,825	\$487,175	\$610,594
10-1119-4202	Postage - Department share	\$1,162	\$1,400	\$2,500	\$3,000
10-1119-4210	Professional Dues and Subscriptions	\$2,842	\$2,000	\$2,000	\$2,600
10-1119-4221	Printing	\$1,749	\$1,700	\$1,700	\$1,850
10-1119-4227	Reg. Fees, Lodging, Travel, & Meals	\$5,795	\$8,200	\$8,200	\$9,200
10-1119-4230	Code Books	\$183	\$300	\$300	\$450
10-1119-4233	Supplies	\$1,880	\$1,200	\$1,200	\$1,300
10-1119-4250	Legal and Consulting Fees	\$16,087	\$45,000	\$45,000	\$50,000
10-1119-4260	Gas/Oil - Department share for vehicles	\$863	\$900	\$900	\$900
10-1119-4265	Advertising	\$145	\$2,000	\$2,000	\$3,000
10-1119-4306	Planning Commission Expenses	\$1,428	\$1,400	\$2,000	\$2,500
10-1119-4310	Plan Review Refunds	\$0	\$0	\$0	\$0
10-1119-4703	Furniture and Equipment - non-capital	\$76	\$500	\$500	\$2,700
10-1119-4750	State/Federal Grant Expense	\$0	\$0	\$0	\$0
	SUBTOTAL OPERATING EXPENSES	\$32,210	\$64,600	\$66,300	\$77,500
	TOTAL COMMUNITY DEVELOPMENT	\$463,961	\$539,425	\$553,475	\$688,094

POLICE

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1121-4001	Police Salaries	\$880,624	\$1,013,866	\$1,013,866	\$1,043,182
10-1121-4002	Overtime	\$54,588	\$35,000	\$35,000	\$35,000
10-1121-4003	Reimbursable Salaries	\$118,982	\$100,000	\$100,000	\$100,000
10-1121-4010	Benefits	\$53,287	\$57,855	\$57,855	\$60,186
10-1121-4050	Retirement Benefits	\$12,005	\$15,554	\$15,554	\$19,929
10-1121-4051	FPPA Retirement Benefits	\$60,519	\$77,399	\$77,399	\$79,611
SUBTOTAL SALARIES AND BENEFITS		\$1,180,005	\$1,299,674	\$1,299,674	\$1,337,908
10-1121-4202	Postage - Department share	\$409	\$400	\$500	\$500
10-1121-4205	Equipment Repair and Maintenance	\$876	\$1,500	\$900	\$1,200
10-1121-4210	Professional Dues and Subscriptions	\$7,193	\$10,000	\$11,000	\$12,000
10-1121-4218	Weapons Range Operating Expense	\$7,269	\$10,000	\$7,000	\$7,000
10-1121-4227	Reg. Fees, Lodging, Travel, & Meals	\$31,653	\$17,000	\$17,000	\$30,000
10-1121-4228	Academy Sponsorship	\$0	\$0	\$23,000	\$47,000
10-1121-4233	Supplies	\$10,266	\$33,309	\$15,000	\$10,000
10-1121-4250	Professional Services	\$12,207	\$20,000	\$10,000	\$12,000
10-1121-4260	Gas/Oil - Department share for vehicles	\$17,095	\$20,000	\$20,000	\$20,000
10-1121-4270	Uniforms	\$12,132	\$15,000	\$15,000	\$15,000
10-1121-4273	Towing Expenses	\$0	\$500	\$500	\$500
10-1121-4274	Communication (Dispatch) Services	\$147,037	\$136,256	\$136,256	\$147,595
10-1121-4275	Detox Center Services	\$25,000	\$28,000	\$37,000	\$37,000
10-1121-4276	Police Community Assistance	\$482	\$1,000	\$1,000	\$1,000
10-1121-4282	SWAT Program Expenses	\$705	\$2,000	\$1,000	\$1,000
10-1121-4283	D.A.R.E. Program Expenses	\$0	\$1,000	\$1,000	\$1,000
10-1121-4301	Animal Impound Fees - Summit County	\$2,800	\$2,500	\$2,500	\$5,700
10-1121-4613	County HAZMAT Fees	\$9,428	\$10,000	\$10,000	\$10,000
SUBTOTAL OPERATING EXPENSES		\$284,552	\$308,465	\$308,656	\$358,495
TOTAL POLICE		\$1,464,557	\$1,608,139	\$1,608,330	\$1,696,403

HISTORIC PARK

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1125-4001	Historic Park Salaries	\$84,534	\$156,227	\$156,227	\$155,053
10-1125-4002	Overtime	\$0	\$500	\$500	\$500
10-1125-4005	Part-time Salaries	\$53,959	\$20,000	\$20,000	\$20,000
10-1125-4010	Benefits	\$11,372	\$13,225	\$13,225	\$16,366
10-1125-4050	Retirement Benefits	\$1,964	\$2,777	\$2,777	\$7,504
	SUBTOTAL SALARIES AND BENEFITS	\$151,829	\$192,729	\$192,729	\$199,423
10-1125-4202	Postage - Department share	\$102	\$150	\$150	\$150
10-1125-4205	Equipment Repair and Maintenance	\$1,364	\$750	\$1,000	\$2,000
10-1125-4207	Building Repair and Maintenance	\$3,957	\$4,000	\$4,000	\$20,000
10-1125-4210	Professional Dues and Subscriptions	\$755	\$8,800	\$700	\$850
10-1125-4221	Printing	\$6,495	\$6,000	\$6,000	\$6,000
10-1125-4227	Reg. Fees, Lodging, Travel, and Meals	\$2,412	\$2,150	\$2,250	\$2,500
10-1125-4233	Supplies	\$2,089	\$1,500	\$1,750	\$2,000
10-1125-4265	Advertising	\$10,856	\$15,000	\$15,000	\$22,000
10-1125-4401	Utility Costs - park buildings	\$5,714	\$8,000	\$7,500	\$7,500
10-1125-4477	Cleaning/Janitorial Expenses	\$5,982	\$6,000	\$6,000	\$6,600
10-1125-4703	Furniture and Equipment - non-capital	\$2,944	\$4,000	\$7,000	\$4,000
10-1125-4890	Museum Special Events	\$7,042	\$11,000	\$11,000	\$15,500
10-1125-4891	Museum Retail Inventory	\$8,387	\$8,000	\$8,000	\$8,000
10-1125-4893	Exhibit Expenses	\$9,949	\$36,000	\$36,000	\$40,000
10-1125-4894	Historic Park Programs/Outreach	\$219	\$200	\$300	\$200
	SUBTOTAL OPERATING EXPENSES	\$68,267	\$111,550	\$106,650	\$137,300
	TOTAL HISTORIC PARK	\$220,096	\$304,279	\$299,379	\$336,723

PUBLIC WORKS ADMINISTRATION

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1130-4001	PW Admin Salaries	\$146,083	\$241,193	\$241,193	\$180,574
10-1130-4002	Overtime	\$34	\$300	\$300	\$300
10-1130-4010	Benefits	\$11,819	\$20,534	\$20,534	\$15,729
10-1130-4050	Retirement Benefits	\$6,970	\$13,514	\$13,514	\$9,992
	SUBTOTAL SALARIES AND BENEFITS	\$164,906	\$275,541	\$275,541	\$206,595
10-1130-4202	Postage - Department share	\$117	\$175	\$175	\$175
10-1130-4210	Professional Dues and Subscriptions	\$155	\$500	\$500	\$500
10-1130-4227	Reg. Fees, Lodging, Travel, and Meals	\$1,367	\$2,500	\$3,000	\$3,000
10-1130-4233	Supplies	\$1,885	\$2,700	\$2,700	\$3,000
10-1130-4250	Professional Services	\$38,220	\$32,000	\$32,000	\$40,000
10-1130-4260	Gas/Oil - Department share for vehicles	\$201	\$1,000	\$500	\$1,000
10-1130-4265	Advertising	\$0	\$250	\$250	\$250
10-1130-4270	Uniforms - Department share	\$3,064	\$250	\$7,800	\$3,000
10-1130-4400	Pest Control/Noxious Weed	\$19,821	\$0	\$0	\$0
	SUBTOTAL OPERATING EXPENSES	\$64,830	\$39,375	\$46,925	\$50,925
	TOTAL PW ADMIN	\$229,736	\$314,916	\$322,466	\$257,520

PUBLIC WORKS STREETS

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1131-4001	PW Streets Salaries	\$255,218	\$271,124	\$271,124	\$274,775
10-1131-4002	Overtime	\$3,913	\$8,000	\$8,000	\$8,000
10-1131-4010	Benefits	\$21,264	\$24,535	\$24,535	\$24,826
10-1131-4050	Retirement Benefits	\$12,931	\$14,718	\$14,718	\$14,697
SUBTOTAL SALARIES AND BENEFITS		\$293,326	\$318,377	\$318,377	\$322,298
10-1131-4210	Professional Dues and Subscriptions	\$155	\$400	\$400	\$300
10-1131-4227	Reg. Fees, Lodging, Travel, and Meals	\$5,791	\$4,400	\$4,400	\$5,000
10-1131-4233	Supplies	\$73	\$500	\$500	\$500
10-1131-4250	Professional Services - surveying, engineering	\$0	\$250	\$250	\$250
10-1131-4260	Gas/Oil - Department share for vehicles	\$24,488	\$43,000	\$43,000	\$40,000
10-1131-4265	Advertising	\$2,247	\$3,000	\$1,500	\$2,000
10-1131-4270	Uniforms - Department share	\$1,126	\$1,200	\$1,200	\$2,000
10-1131-4401	Utility Costs - Street lights	\$49,936	\$70,000	\$60,000	\$65,000
10-1131-4402	Road Resurfacing - non-capital costs	\$15,446	\$50,000	\$50,000	\$60,000
10-1131-4403	Routine Street Maintenance	\$64,576	\$70,000	\$70,000	\$70,000
10-1131-4404	Snow Removal - Deicers, Contract Hauling	\$33,296	\$45,000	\$45,000	\$50,000
SUBTOTAL OPERATING EXPENSES		\$197,134	\$287,750	\$276,250	\$295,050
TOTAL PW STREETS		\$490,460	\$606,127	\$594,627	\$617,348

PUBLIC WORKS BUILDINGS

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1132-4001	PW Buildings Salaries	\$123,522	\$168,341	\$168,341	\$179,990
10-1132-4002	Overtime	\$1,537	\$900	\$900	\$900
10-1132-4010	Benefits	\$9,781	\$14,815	\$14,815	\$15,941
10-1132-4050	Retirement Benefits	\$7,516	\$9,990	\$9,990	\$12,662
	SUBTOTAL SALARIES AND BENEFITS	\$142,356	\$194,046	\$194,046	\$209,493
10-1132-4207	Repair/Maintenance -Town Buildings	\$86,441	\$125,000	\$125,000	\$125,000
10-1132-4210	Professional Dues and Subscriptions	\$0	\$250	\$100	\$250
10-1132-4227	Reg. Fees, Lodging, Travel, and Meals	\$1,125	\$1,500	\$1,500	\$2,500
10-1132-4233	Supplies	\$59	\$250	\$250	\$500
10-1132-4250	Professional Services - surveying	\$0	\$250	\$250	\$500
10-1132-4260	Gas/Oil - Department share for vehicles	\$1,520	\$4,500	\$4,500	\$4,500
10-1132-4265	Advertising	\$95	\$750	\$750	\$1,000
10-1132-4270	Uniforms - Department share	\$222	\$750	\$1,000	\$1,000
10-1132-4400	Pest Control - insects, wildlife	\$668	\$1,000	\$1,000	\$1,000
10-1132-4401	Utilities for Town Owned Buildings, Parks	\$35,609	\$50,000	\$50,000	\$50,000
10-1132-4411	Recycling Expense	\$3,772	\$7,000	\$6,000	\$7,000
	SUBTOTAL OPERATING EXPENSES	\$129,511	\$191,250	\$190,350	\$193,250
	TOTAL PW BUILDINGS	\$271,867	\$385,296	\$384,396	\$402,743

PUBLIC WORKS FLEET

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1133-4001	Fleet Salaries	\$164,428	\$170,891	\$170,891	\$178,022
10-1133-4002	Overtime	\$1,308	\$1,800	\$1,800	\$1,800
10-1133-4010	Benefits	\$13,380	\$15,219	\$15,219	\$15,836
10-1133-4050	Retirement Benefits	\$4,340	\$4,799	\$4,799	\$8,678
	SUBTOTAL SALARIES AND BENEFITS	\$183,456	\$192,709	\$192,709	\$204,336
10-1133-4205	Repair/Maintenance of Vehicles - all departments	\$70,775	\$75,000	\$75,000	\$77,000
10-1133-4210	Professional Dues and Subscriptions	\$310	\$310	\$350	\$350
10-1133-4227	Reg. Fees, Lodging, Travel, and Meals	\$419	\$1,500	\$1,500	\$2,500
10-1133-4233	Supplies	\$127	\$400	\$300	\$300
10-1133-4250	Professional Services	\$19	\$150	\$100	\$100
10-1133-4260	Gas/Oil - Department share for vehicles	\$1,547	\$2,000	\$2,000	\$2,000
10-1133-4265	Advertising	\$297	\$0	\$304	\$400
10-1133-4270	Uniforms - Department share	\$2,828	\$3,500	\$3,500	\$3,500
10-1133-4271	Tools	\$2,395	\$4,000	\$4,000	\$4,000
10-1133-4404	Snow Removal - Plow Blades, Blowers	\$6,494	\$7,000	\$6,000	\$6,000
	SUBTOTAL OPERATING EXPENSES	\$85,211	\$93,860	\$93,054	\$96,150
	TOTAL PW FLEET	\$268,667	\$286,569	\$285,763	\$300,486

PUBLIC WORKS GROUNDS

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1134-4001	PW Grounds Salaries	\$318,837	\$340,859	\$340,859	\$357,952
10-1134-4002	Overtime	\$7,624	\$5,000	\$5,000	\$5,000
10-1134-4006	Seasonal Salaries	\$38,712	\$50,000	\$50,000	\$55,000
10-1134-4010	Benefits	\$28,481	\$34,771	\$34,771	\$37,102
10-1134-4050	Retirement Benefits	\$12,093	\$13,596	\$13,596	\$20,306
SUBTOTAL SALARIES AND BENEFITS		\$405,747	\$444,226	\$444,226	\$475,360
10-1134-4205	Repair/Maintenance of Vehicles & mowers	\$40	\$750	\$750	\$750
10-1134-4210	Professional Dues and Subscriptions	\$0	\$250	\$250	\$250
10-1134-4227	Reg. Fees, Lodging, Travel, and Meals	\$2,068	\$4,000	\$4,000	\$4,500
10-1134-4233	Supplies	\$113	\$400	\$400	\$400
10-1134-4250	Professional Services	\$0	\$300	\$300	\$300
10-1134-4260	Gas/Oil - Department share for vehicles	\$10,083	\$20,000	\$15,000	\$15,000
10-1134-4265	Advertising	\$0	\$1,000	\$1,000	\$1,000
10-1134-4270	Uniforms - Department share	\$803	\$1,200	\$1,200	\$1,500
10-1134-4400	Pest Control - insects, wildlife	\$1,030	\$2,000	\$1,400	\$2,000
10-1134-4404	Snow Removal - Town Owned Buildings/Parks	\$152	\$2,000	\$1,500	\$1,500
SUBTOTAL OPERATING EXPENSES		\$14,289	\$31,900	\$25,800	\$27,200
TOTAL PW GROUNDS		\$420,036	\$476,126	\$470,026	\$502,560

SPECIAL EVENTS

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1140-4001	Special Events Salaries	\$98,418	\$100,807	\$100,807	\$106,048
10-1140-4002	Overtime	\$470	\$4,500	\$4,500	\$4,500
10-1140-4005	Seasonal Salaries	\$28,097	\$26,000	\$26,000	\$26,000
10-1140-4010	Benefits	\$10,399	\$11,879	\$11,879	\$12,796
10-1140-4050	Retirement Benefits	\$4,824	\$6,025	\$6,025	\$6,824
	SUBTOTAL SALARIES AND BENEFITS	\$142,208	\$149,211	\$149,211	\$156,168
10-1140-4202	Postage - Department share	\$893	\$1,500	\$1,500	\$1,500
10-1140-4205	Repair/Maintenance of Event Equipment	\$167	\$1,000	\$1,000	\$1,000
10-1140-4210	Professional Dues and Subscriptions	\$1,139	\$1,540	\$1,862	\$1,600
10-1140-4227	Reg. Fees, Lodging, Travel, and Meals	\$3,442	\$4,100	\$4,100	\$4,500
10-1140-4233	Supplies	\$6,117	\$7,000	\$10,250	\$7,000
10-1140-4260	Gas/Oil - Department share	\$919	\$1,000	\$1,000	\$1,000
10-1140-4261	Street Banners	\$16,320	\$18,000	\$18,000	\$18,000
10-1140-4401	Utilities for Events	\$758	\$1,000	\$1,000	\$1,000
10-1140-4857	Spontaneous Combustion		\$1,350	\$1,608	\$1,800
10-1140-4665	Green Event Infrastructure	\$700	\$7,000	\$7,000	\$7,000
10-1140-4703	Furniture and Equipment - non-capital	\$5,048	\$15,000	\$15,000	\$15,000
10-1140-4804	4th of July	\$55,811	\$64,200	\$64,200	\$69,200
10-1140-4809	Clean Up Day	\$3,642	\$5,000	\$1,891	\$5,000
10-1140-4811	Wassail Days	\$17,826	\$20,000	\$20,000	\$20,000
10-1140-4812	Art Shows	\$1,172	\$1,200	\$1,200	\$1,800
10-1140-4816	BBQ Challenge Vendor Payouts	\$390,346	\$440,000	\$410,000	\$450,000
10-1140-4827	Concerts in the Park	\$17,242	\$23,040	\$23,040	\$25,344
10-1140-4850	Uniforms - Special Events Team	\$561	\$750	\$750	\$750
10-1140-4851	Bike to Work Day	\$52	\$650	\$97	\$650
10-1140-4852	Trick or Treat Street	\$1,191	\$2,800	\$2,000	\$2,000
10-1140-4853	Easter Egg Hunt	\$989	\$1,300	\$981	\$1,300
10-1140-4863	BBQ Challenge Administration	\$17,940	\$24,000	\$24,000	\$33,400
10-1140-4864	BBQ Challenge Beverages and Ice	\$45,102	\$65,000	\$65,000	\$71,500
10-1140-4865	BBQ Challenge Awards	\$23,302	\$22,500	\$23,177	\$25,000
10-1140-4866	BBQ Challenge Entertainment	\$51,131	\$51,150	\$51,150	\$90,000
10-1140-4867	BBQ Marketing	\$0	\$0	\$163	\$0
10-1140-4868	BBQ Challenge Supplies and Equipment	\$39,324	\$40,608	\$40,608	\$62,569
10-1140-4869	BBQ Challenge Utilities, Mtn., Waste	\$33,815	\$25,830	\$25,830	\$28,413
10-1140-4873	Fall Fest	\$17,944	\$19,800	\$19,800	\$21,200
10-1140-4876	Pink Party	\$566	\$5,000	\$5,319	\$5,700
10-1140-4880	Town Party	\$7,606	\$12,500	\$12,500	\$12,500
	SUBTOTAL OPERATING EXPENSES	\$761,065	\$883,818	\$854,026	\$985,726
	TOTAL SPECIAL EVENTS	\$903,273	\$1,033,029	\$1,003,237	\$1,141,894

RECREATION

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1150-4001	Recreation Salaries	\$92,948	\$109,202	\$109,202	\$113,959
10-1150-4002	Overtime	\$2,407	\$2,000	\$2,000	\$2,000
10-1150-4005	Seasonal Salaries	\$78,223	\$68,000	\$68,000	\$68,000
10-1150-4006	Instructor Salaries	\$32,191	\$30,899	\$30,899	\$30,899
10-1150-4010	Benefits	\$16,785	\$18,929	\$18,929	\$19,556
10-1150-4050	Retirement Benefits	\$3,695	\$5,485	\$5,485	\$7,614
	SUBTOTAL SALARIES AND BENEFITS	\$226,249	\$234,515	\$234,515	\$242,028
10-1150-4202	Postage - Department share	\$324	\$500	\$300	\$500
10-1150-4210	Professional Dues and Subscriptions	\$199	\$200	\$0	\$0
10-1150-4221	Printing - Recreation Brochure	\$127	\$300	\$0	\$0
10-1150-4227	Reg. Fees, Lodging, Travel, and Meals	\$2,332	\$2,200	\$4,200	\$4,500
10-1150-4233	Operating Supplies	\$0	\$0	\$0	\$0
10-1150-4244	Bank Service Charges	\$0	\$0	\$5,000	\$7,000
10-1150-4265	Advertising	\$15,931	\$15,000	\$15,000	\$15,000
10-1150-4277	Cleaning	\$0	\$0		
10-1150-4601	Recreation Program Refunds	\$0	\$0	\$0	\$0
10-1150-4602	Recreation Sports	\$8,329	\$17,000	\$18,000	\$18,500
10-1150-4603	Recreation Special Events	\$0	\$0	\$0	\$0
10-1150-4604	Recreation Contracted Expenses	\$5,328	\$7,000	\$9,800	\$17,000
10-1150-4605	Recreation Fun Club	\$26,934	\$28,000	\$28,000	\$28,000
10-1150-4606	Recreation Winter Vacation Sensation	\$3,250	\$7,500	\$3,000	\$7,500
10-1150-4607	Recreation Supplies	\$1,428	\$1,000	\$1,830	\$2,000
10-1150-4608	Recreation Scholarship	\$0	\$5,000	\$1,000	\$5,000
10-1150-4701	Van Rental	\$11,152	\$12,500	\$12,500	\$13,000
10-1150-4702	Programs/Activities-Admission Fees, etc.	\$1,221	\$2,000	\$1,200	\$2,000
10-1150-4703	Furniture and Equipment - non-capital	\$0	\$3,000	\$1,000	\$3,000
10-1150-4850	Uniforms - Recreation Team	\$1,485	\$2,000	\$2,000	\$3,000
	SUBTOTAL OPERATING EXPENSES	\$78,040	\$103,200	\$102,830	\$126,000
	TOTAL RECREATION	\$304,289	\$337,715	\$337,345	\$368,028

FRISCO ADVENTURE PARK

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1160-4001	Salaries	\$279,362	\$405,267	\$405,267	\$355,825
10-1160-4002	Overtime	\$4,359	\$2,500	\$2,500	\$5,000
10-1160-4005	Seasonals	\$294,051	\$362,000	\$362,000	\$350,000
10-1160-4006	Part-Time Salaries	\$0	\$0	\$0	\$0
10-1160-4010	Benefits	\$47,118	\$63,606	\$63,606	\$60,371
10-1160-4050	Retirement Benefits	\$5,815	\$9,077	\$9,077	\$12,248
	SUBTOTAL SALARIES AND BENEFITS	\$630,705	\$842,450	\$842,450	\$783,444
10-1160-4201	Signage, Fence, Padding	\$8,095	\$14,500	\$6,000	\$6,000
10-1160-4205	Equipment Repair Maintenance	\$4,874	\$42,000	\$42,000	\$40,000
10-1160-4207	Building Maintenance	\$4,288	\$6,000	\$6,000	\$6,000
10-1160-4208	Conveyor Lift System Maintenance	\$1,076	\$5,000	\$6,000	\$6,000
10-1160-4221	Supplies/Ticketing	\$14,137	\$16,000	\$6,500	\$16,000
10-1160-4223	Retail Merchandise	\$13,023	\$18,000	\$18,000	\$20,000
10-1160-4225	Food & Beverage	\$52,595	\$52,000	\$57,000	\$60,000
10-1160-4227	Travel/Education/Lodging	\$8,626	\$8,000	\$8,000	\$8,000
10-1160-4234	First Aid Supplies	\$0	\$0	\$2,000	\$5,000
10-1160-4244	Bank Service Charges	\$40,929	\$43,700	\$65,000	\$70,000
10-1160-4250	Professional Services	\$7,123	\$5,000	\$5,000	\$5,000
10-1160-4260	Gas/Oil	\$12,710	\$16,000	\$18,000	\$16,000
10-1160-4265	Advertising	\$60,176	\$60,000	\$60,000	\$60,000
10-1160-4270	Uniforms-Department	\$9,980	\$7,000	\$5,000	\$7,000
10-1160-4401	Utility Costs	\$59,716	\$74,000	\$70,000	\$74,000
10-1160-4404	Snow Removal	\$0	\$2,500	\$2,500	\$2,500
10-1160-4405	Snowmaking Supplies	\$0	\$0	\$0	\$5,000
10-1160-4409	General Site Maintenance	\$2,936	\$7,500	\$3,000	\$5,000
10-1160-4411	Tubing Hill/Terrain Park Maintenance	\$50,887	\$16,000	\$31,000	\$25,000
10-1160-4412	Bike Park Maintenance	\$0	\$0		
10-1160-4413	Skate Rink Maintenance	\$0	\$0		
10-1160-4455	Permit/License Fees	\$3,008	\$4,000	\$4,000	\$4,000
10-1160-4477	Cleaning	\$20,248	\$30,000	\$21,000	\$30,000
10-1160-4480	PRA Program/Event Expenses	\$5,405	\$15,000	\$2,000	\$10,000
	SUBTOTAL OPERATING EXPENSES	\$379,832	\$442,200	\$438,000	\$480,500
	TOTAL FRISCO ADVENTURE PARK	\$1,010,537	\$1,284,650	\$1,280,450	\$1,263,944

FRISCO NORDIC CENTER

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
10-1170-4001	Salaries	\$0	\$0	\$0	\$53,000
10-1170-4002	Overtime	\$0	\$0	\$0	\$0
10-1170-4005	Seasonals	\$48,147	\$124,451	\$124,451	\$112,397
10-1170-4006	Part-Time Salaries	\$0	\$0	\$0	\$0
10-1170-4010	Benefits	\$3,828	\$9,894	\$9,894	\$13,149
10-1170-4050	Retirement Benefits	\$0	\$0	\$0	\$1,590
SUBTOTAL SALARIES AND BENEFITS		\$51,975	\$134,345	\$134,345	\$180,136
10-1170-4201	Signage, Fence, Padding	\$0	\$14,600	\$7,000	\$10,000
10-1170-4205	Equipment Repair Maintenance	\$1,459	\$25,000	\$7,000	\$20,000
10-1170-4207	Building Maintenance	\$1,181	\$5,000	\$4,000	\$5,000
10-1170-4210	Professional Fees and Subscriptions	\$1,764	\$2,000	\$2,000	\$3,000
10-1170-4221	Supplies/Ticketing	\$7,472	\$12,000	\$12,000	\$12,000
10-1170-4223	Retail Merchandise	\$5,133	\$14,000	\$14,000	\$14,000
10-1170-4225	Food & Beverage	\$827	\$15,000	\$15,000	\$15,000
10-1170-4227	Travel/Education/Lodging	\$579	\$1,500	\$1,500	\$1,500
10-1170-4244	Bank Service Charges	\$0	\$14,000	\$14,000	\$15,000
10-1170-4250	Professional Services	\$206	\$2,000	\$5,500	\$4,000
10-1170-4260	Gas/Oil	\$0	\$14,000	\$4,000	\$14,000
10-1170-4265	Advertising	\$3,280	\$15,000	\$15,000	\$15,000
10-1170-4270	Uniforms	\$3,026	\$5,000	\$2,000	\$4,000
10-1170-4401	Utility Costs	\$0	\$15,319	\$5,000	\$7,000
10-1170-4404	Snow Removal	\$0	\$2,500	\$2,500	\$2,500
10-1170-4409	General Site Maintenance	\$0	\$7,500	\$5,000	\$5,000
10-1170-4455	Permit/License Fees	\$223	\$6,500	\$3,000	\$5,000
10-1170-4477	Cleaning	\$306	\$20,000	\$12,000	\$15,000
10-1170-4480	Special Events	\$639	\$8,000	\$2,500	\$8,000
10-1170-4500	Nordic Rental Equipment	\$0	\$0	\$5,000	\$7,000
10-1170-4703	Furniture & Equipment - Non-Capital	\$1,723	\$10,000	\$10,000	\$2,000
SUBTOTAL OPERATING EXPENSES		\$27,818	\$208,919	\$148,000	\$184,000
TOTAL FRISCO NORDIC CENTER		\$79,793	\$343,264	\$282,345	\$364,136



Capital Improvement Fund

The Town of Frisco uses this fund to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by the Town's Enterprise funds - the Water Fund and the Marina Fund).

CAPITAL IMPROVEMENT FUND REVENUE/EXPENDITURE SUMMARY

Major capital projects are budgeted in the Capital Improvement Fund. By Town ordinance, any General Fund balance in excess of the required reserve is to be transferred to the Capital Improvement Fund. The other major revenue source for this fund is real estate transfer fees. Major capital projects are only those items costing \$5,000 or more. The summary below is organized in the same format and order as the Annual Financial Statements. This design is intended to make it easier for the average user to compare the summary to results of operations as reported in the Annual Financial Statements. There is no required reserve for this fund.

	2015 <u>Actual</u>	2016 <u>Actual</u>	2017 <u>Budget</u>	2017 <u>Projected</u>	2018 <u>Budget</u>
<u>Revenues</u>					
Real Estate Transfer Fees	\$1,487,185	\$1,389,027	\$1,100,000	\$1,500,000	\$1,500,000
Intergovernmental Grants	0	0	404,496	0	404,496
Investment Income	3,040	9,811	8,000	20,000	15,000
Other Revenues	0	11,890	0	0	0
Total Revenues	1,490,225	1,410,728	1,512,496	1,520,000	1,919,496
<u>Expenditures</u>					
Capital Outlay	5,448,360	3,146,775	2,738,219	1,589,859	6,311,077
Debt Service	1,024,581	825,480	695,023	643,535	444,125
Agent Fees	1,537	1,500	1,525	2,000	2,000
Total Expenditures	6,474,478	3,973,755	3,434,767	2,235,394	6,757,202
<u>Other Sources (Uses)</u>					
Capital Interest Subsidy	48,510	48,614	48,431	24,294	0
Lease Purchase Proceeds	1,765,000	0	0	0	0
Loan from Water Fund	0	0	-30,000	-30,000	-30,000
Contributed to Capital	0	0	0	0	0
Sale of Assets	796,590	25,600	49,500	49,500	10,000
Transfers In-General Fund	2,915,517	4,716,665	596,879	1,361,765	935,929
Transfers In-Open Space Fund	100,000	0	0	0	0
Net Change in Fund Balance	641,364	2,227,852	-1,257,461	690,165	-3,921,777
Fund Balance - January 1	1,533,288	2,174,652	2,294,990	4,402,504	5,092,669
Fund Balance - December 31	\$2,174,652	\$4,402,504	\$1,037,529	\$5,092,669	\$1,170,892

CAPITAL IMPROVEMENT FUND

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
	<u>REVENUES:</u>				
20-2000-3000	Lease Purchase Proceeds	\$0	\$0	\$0	\$0
20-2000-3001	Capital - Interest Subsidy	\$48,614	\$48,431	\$24,294	\$0
20-2000-3002	Loan from Water Fund	\$0	\$0	\$0	\$0
20-2000-3005	Contributed to Capital	\$0	\$0	\$0	\$0
20-2000-3101	Interest on Investments -CIF portion	\$9,811	\$8,000	\$20,000	\$15,000
20-2000-3125	Real Estate Investment Fees	\$1,389,027	\$1,100,000	\$1,500,000	\$1,500,000
20-2000-3150	Capital Sale of Assets	\$25,600	\$49,500	\$49,500	\$10,000
20-2000-3221	Sale of Assets	\$0	\$0	\$0	\$0
20-2000-3222	Miscellaneous Revenue	\$11,890	\$0	\$0	\$0
20-2000-3225	Interfund Transfers	\$4,716,665	\$596,879	\$1,361,765	\$935,929
20-2000-3550	State/Federal Grant Funding	\$0	\$404,496	\$0	\$404,496
20-2000-3601	COP Proceeds	\$0	\$0	\$0	\$0
20-2000-3605	Premium on COP's Issued	\$0	\$0	\$0	\$0
	TOTAL REVENUE	\$6,201,607	\$2,207,306	\$2,955,559	\$2,865,425

CAPITAL IMPROVEMENT FUND

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
	<u>EXPENDITURES:</u>				
20-2000-4101	Vehicles and Equipment	\$820,470	\$441,000	\$441,000	\$596,000
20-2000-4102	Computer and Technology	\$49,820	\$40,000	\$15,000	\$217,000
20-2000-4194	Capital Outlay- Leased Projects/Equipment	\$0	\$0	\$0	\$0
20-2000-4195	Equipment and Vehicle Leases	\$23,343	\$228,624	\$227,124	\$37,500
20-2000-4325	Trust Fees	\$1,500	\$1,525	\$2,000	\$2,000
20-2000-4333	Debt Service - Principal	\$578,488	\$262,214	\$269,265	\$295,540
20-2000-4334	Debt Service - Interest	\$246,992	\$234,185	\$177,146	\$141,085
20-2000-4555	Property Purchases	\$0	\$0		
20-2000-4567	Facility Capital Repair	\$144,090	\$168,000	\$114,400	\$5,000
20-2000-4934	Alley Paving - Survey and Engineering	\$0	\$0		
20-2000-4965	Curb Replacement	\$41,389	\$40,000	\$40,000	\$60,000
20-2000-4992	Summit Blvd Masonry Work	\$142,562	\$0	\$0	\$0
20-2000-4995	Asphalt Overlay/Resurface Road	\$217,195	\$220,000	\$220,000	\$525,000
20-2000-5015	Peninsula Forestry Management	\$22,826	\$25,000	\$15,000	\$0
20-2000-5017	Environmental Sustainability	\$30,000	\$35,000	\$39,800	\$0
20-2000-5024	PRA Plan Implementation	\$11,699	\$0	\$4,859	\$0
20-2000-5029	Community Survey	\$0	\$0	\$0	\$0
20-2000-5046	Main St. Master Plan Early Action	\$1,443,951	\$0	\$0	\$0
20-2000-5054	Bike Path System Upgrades	\$51,286	\$0	\$0	\$0
20-2000-5055	Lusher Court Off-Site Facilities	\$0	\$0	\$0	\$0
20-2000-5057	Ten Mile Creek Bridge Rail Replacement	\$0	\$0	\$0	\$0
20-2000-5060	Zoning Code Update	\$19,409	\$20,000	\$56,000	\$0
20-2000-5062	Irrigation System - Bike Park	\$0	\$0	\$0	\$0
20-2000-5063	Snowguns with trailers	\$0	\$0	\$0	\$0
20-2000-5064	Tiller-Snowcat	\$1,508	\$0	\$0	\$0
20-2000-5065	First and Main Barnyard Building	\$9,016	\$0	\$4,800	\$0
20-2000-5066	Trails Enhancements	\$69,061	\$75,000	\$75,000	\$90,000
20-2000-5067	Wayfinding	\$29,150	\$0	\$0	\$25,000
20-2000-5068	Compostable Toilets-PRA	\$0	\$0	\$0	\$0
20-2000-5069	Design/Construction-PW Facility	\$0	\$50,000	\$60,000	\$1,350,000
20-2000-5070	Additional Lighting at Tubing Hill	\$0	\$79,500	\$79,500	\$0
20-2000-5071	Historic Park Deck/Stair Replacement	\$0	\$36,500	\$36,500	\$0
20-2000-5072	Parking Lot Reconstruction-PW Complex	\$0	\$30,000	\$30,000	\$0
20-2000-5073	FAP Great Lawn Re-sod	\$0	\$8,250	\$10,000	\$0
20-2000-5074	Bridge Repairs	\$0	\$45,000	\$45,000	\$0
20-2000-5075	Crackfill Streets and Bike Paths	\$0	\$70,000	\$70,000	\$20,000
20-2000-5076	TAP Grant	\$0	\$489,969	\$0	\$489,969
20-2000-5077	FAP Amenity Expansion	\$0	\$750,000	\$158,000	\$1,358,108
20-2000-5078	Nordic Center Expansion	\$0	\$0	\$0	\$0
20-2000-5079	Update Planning Documents	\$0	\$30,000	\$30,000	\$130,000
20-2000-5080	Consultant-Historic Preservation	\$0	\$25,000	\$15,000	\$25,000
20-2000-5081	Community Care Center	\$20,000	\$20,000	\$20,000	\$20,000
20-2000-5082	Lake Hill Analysis/Support	\$0	\$20,000	\$10,000	\$0
20-2000-5083	Cemetery Expansion	\$0	\$0	\$0	\$0
20-2000-5084	Electric Vehicle Charging Stations	\$0	\$20,000	\$0	\$20,000
	Traffic Study - CDOT Exit 203 (1/4 cost)	\$0	\$0	\$0	\$75,000
	Summit Boulevard Sidewalk (Walmart)	\$0	\$0	\$0	\$150,000
	Alley Paving	\$0	\$0	\$0	\$175,000
	Galena Project Housing (1/2 cost)	\$0	\$0	\$0	\$850,000
	Building Relocation Costs	\$0	\$0	\$0	\$100,000
	Belltower Refurbishment	\$0	\$0	\$0	\$30,000
	TOTAL CAPITAL IMPROVEMENTS	\$3,973,755	\$3,464,767	\$2,265,394	\$6,787,202

NOTE 1 **Capital Improvement Fund** **Capital Equipment Five Year Timeline**

2018		2019		2020		2021		2022	
Contractual Obligations:		Contractual Obligations:		Contractual Obligations:		Contractual Obligations:		Contractual Obligations:	
Lease Purchases		Lease Purchases		Lease Purchases		Lease Purchases		Lease Purchases	
Principal	215,800	Principal	221,300	Principal	231,900	Principal	237,500	Principal	244,200
Interest	90,825	Interest	82,968	Interest	74,910	Interest	65,936	Interest	58,816
Trustee Fees	2,000	Trustee Fees	2,000	Trustee Fees	2,000	Trustee Fees	2,000	Trustee Fees	2,000
	\$308,625		\$306,268		\$308,810		\$305,436		\$305,016
Water Fund Loan (Interest only)	\$30,000	Water Fund Loan	\$30,000	Water Fund Loan	\$95,000	Water Fund Loan	\$95,000	Water Fund Loan	\$95,000
Copier Leases	\$37,500	Copier Leases	\$37,500	Copier Leases	\$37,500	Copier Leases	\$37,500	Copier Leases	\$37,500
1st & Main Building Note Payable	\$100,000	1st & Main Building Note Payable	\$100,000	1st & Main Building Note Payable	\$100,000	1st & Main Building Note Payable	\$100,000	1st & Main Building Note Payable	\$100,000
Total Contractual Obligations	\$476,125	Total Contractual Obligations	\$473,768	Total Contractual Obligations	\$547,310	Total Contractual Obligations	\$557,936	Total Contractual Obligations	\$537,516
Technology Purchases:		Technology Purchases:		Technology Purchases:		Technology Purchases:		Technology Purchases:	
Server Operating Systems Upgrades	20,000	Pass Module (NC)	10,000		Cost		Cost		Cost
Permit Tracking Software/Training (CDD)	65,000	Maintenance Building Fiber (FAP)	30,000			\$50,000			\$50,000
FHPM Network Integration with Town Hall	5,000	Cisco Hardware Upgrade	36,000		Equipment Purchases:		Equipment Purchases:		Equipment Purchases:
Wi-Fi Access Points Upgrade	8,000	Total Technology Purchases	\$76,000		Repl 2010 Tyncoo Sweeper (PW)	275,000	Repl 2011 Chevy 2500 (PRA)	35,000	Repl 2011 Chevy 2500 (PRA)
Backup Batteries for Workstations	9,000				Repl 2014 Ford Interceptor (PD)	47,000	Repl 2011 Chevy 2500 (PW)	35,000	Repl 2011 Chevy 2500 (PW)
AV Upgrade for Council Chambers	80,000	Equipment Purchases:			Repl 2013 Cat 930K Loader (PW)	250,000	Repl 2011 Bobcat skid-steer (PW)	35,000	Repl 2011 Dodge 1500 (PW)
Timekeeping	30,000	Repl 2009 Dodge 2500 (PW)	34,000		Entrance signs into PRA (PRA)	100,000	Repl 2011 Dodge 1500 (PW)	32,000	Repl 2016 Ford Expedition (PD)
Total Technology Purchases	\$217,000	Repl 2009 GMC 1500 (PW)	36,000				Repl 2016 Ford Expedition (PD)	48,000	
		Repl 2009 Ford E350 (PW)	42,000		Total Equipment Purchases	\$672,000	Total Equipment Purchases	\$185,000	
		Repl 2009 Toyota Prius (CDD)	39,000						
		Repl 2013 Ford Interceptor (PD)	46,000						
		Repl (2) 2012 Cat 930K (PW)	450,000						
		Total Equipment Purchases	\$647,000						
Equipment Purchases:		Equipment Purchases:		Equipment Purchases:		Equipment Purchases:		Equipment Purchases:	
Repl 2012 Ford Interceptor (PD)	46,000								
Repl 2008 GMC 1500 (PW)	34,000								
Repl 2008 Ford Escape (PW)	34,000								
Repl 2008 GMC 1500 (PW)	30,000								
Repl 2008 GMC 1500 (PW)	30,000								
Repl 2008 GMC 1500 (PW)	30,000								
Repl 2008 GMC 1500 (PW)	30,000								
Repl 2008 Belos Tractor (PW)	130,000								
Paint Striper	6,000								
Lift Structure & Decking-Magic Carpet	125,000								
Repl 1998 Towo Mower (PW)	23,000								
Repl 2007 Escape Hybrid (PD)	39,000								
Repl 2007 Ford F-150 (PW)	30,000								
Repl 2007 Highlander Hybrid (PD)	39,000								
Total Equipment Purchases	\$596,000								



Conservation Trust Fund

This special revenue fund is used to account for receipts from the State of Colorado from lottery revenues. Disbursements made from this fund can only be used for specific purposes.

CONSERVATION TRUST FUND REVENUE/EXPENDITURE SUMMARY

The Conservation Trust Fund was established pursuant to State law to account for receipt and disbursement of lottery funds. Each year the State distributes a percentage of the profits from the sale of lottery tickets to municipalities which may only be used to maintain, acquire or construct recreation facilities, park facilities or open space. This fund has no required reserve.

	2015 <u>Actual</u>	2016 <u>Actual</u>	2017 <u>Budget</u>	2017 <u>Projected</u>	2018 <u>Budget</u>
<u>Revenues</u>					
Lottery Proceeds	\$26,489	\$31,520	\$26,000	\$26,000	\$26,000
Investment Income	201	358	250	250	250
Total Revenues	26,690	31,878	26,250	26,250	26,250
<u>Expenditures</u>					
Culture and Recreation	25,885	52,884	57,000	52,000	23,900
Total Expenditures	25,885	52,884	57,000	52,000	23,900
<u>Other Sources (Uses)</u>					
Net Change in Fund Balance	805	-21,006	-30,750	-25,750	2,350
Fund Balance - January 1	67,893	68,698	50,398	47,692	21,942
Fund Balance - December 31	\$68,698	\$47,692	\$19,648	\$21,942	\$24,292

CONSERVATION TRUST

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
<u>REVENUES:</u>					
30-3000-3101	Interest on Investments-CTF portion of allocation	\$358	\$250	\$250	\$250
30-3000-3555	State Lottery Funds	\$31,520	\$26,000	\$26,000	\$26,000
TOTAL REVENUES		\$31,878	\$26,250	\$26,250	\$26,250
<u>EXPENDITURES:</u>					
30-3000-4262	Five Year Capital Plan Projects	\$52,884	\$57,000	\$52,000	\$23,900
TOTAL EXPENDITURES		\$52,884	\$57,000	\$52,000	\$23,900

**Conservation Trust Fund
Capital Equipment Five Year Timeline**

2018	2019	2020	2021	2022
Project	Project	Project	Project	Project
Est. Cost	Est. Cost	Est. Cost	Est. Cost	Est. Cost
PRA Ball Field Scoreboard				
Landscaping equipment				
15,400				
8,500				
Project Total	Project Total	Project Total	Project Total	Project Total
\$23,900	\$0	\$0	\$0	\$0



Water Fund

This Enterprise fund was established to finance and account for activities of the Town's water system.

WATER FUND REVENUE/EXPENDITURE SUMMARY

The Water Fund was established to finance and account for the acquisition, operation and maintenance of facilities, services and water rights associated with providing water to the Town. The primary revenue sources include user charges and water tap fees. This fund has a four month required reserve; the projected 2017 fund balance far surpasses that requirement.

	2015 <u>Actual</u>	2016 <u>Actual</u>	2017 <u>Budget</u>	2017 <u>Projected</u>	2018 <u>Budget</u>
<u>Revenues</u>					
User Charges	\$855,217	\$890,733	\$865,000	\$891,000	\$891,000
Water Meter Sales	33,436	8,626	15,000	10,000	15,000
Plant Investment Fees	117,137	153,241	50,000	100,000	200,000
Sale of Assets	0	9,940	0	9,940	0
Investment Income	17,393	32,989	17,000	30,000	25,000
Grant Revenue					30,094
Other Revenues	2,353	1,047	500	89,321	500
Total Revenues	1,025,536	1,096,576	947,500	1,130,261	1,161,594
<u>Expenditures</u>					
Salaries and Benefits	308,467	351,141	303,995	303,995	374,488
Administrative Fees	42,500	42,000	42,500	42,500	42,500
Professional Fees	64,187	61,091	20,000	85,000	85,000
Supplies and Chemicals	31,943	41,288	31,000	47,000	47,000
Utilities	60,366	48,086	65,000	65,000	65,000
Repair and Maintenance	64,970	27,179	42,000	42,000	42,000
General Expenses	51,379	54,360	123,150	170,905	134,200
Capital Outlay	79,563	262,921	1,500,000	1,549,500	690,000
Water Meter Replacements	42,730	24,831	40,000	40,000	70,125
Total Expenditures	746,105	912,897	2,167,645	2,345,900	1,550,313
<u>Other Sources (Uses)</u>					
Loan Repayment from Marina Fund	0	0	132,000	112,969	0
Loan Repayment from Capital Improvement Fund	0	0	30,000	30,000	30,000
Contributed to Capital	0	0	0	0	0
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	279,431	183,679	-1,058,145	-1,072,670	-358,719
Fund Balance - January 1	3,955,363	4,234,794	3,957,128	4,418,473	3,345,803
Fund Balance - December 31	\$4,234,794	\$4,418,473	\$2,898,983	\$3,345,803	\$2,987,084

WATER FUND

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
<u>REVENUES:</u>					
40-4000-3005	Contributed to Capital	\$0	\$0	\$0	\$0
40-4000-3101	Interest on Investments-WF Portion of allocation	\$32,989	\$17,000	\$30,000	\$25,000
40-4000-3222	Miscellaneous Revenue	\$1,047	\$500	\$53	\$500
40-4000-3225	Interfund Transfer - Int/Prin	\$0	\$162,000	\$142,969	\$30,000
40-4000-3350	Water User Fees - Quarterly Billing	\$890,733	\$865,000	\$891,000	\$891,000
40-4000-3360	Plant Investment Fees - Water Tap Fees	\$153,241	\$50,000	\$100,000	\$200,000
40-4000-3550	Grant Revenue	\$0	\$0	\$89,268	\$30,094
40-4000-3610	Water Meter Sales - New/replacement meters	\$8,626	\$15,000	\$10,000	\$15,000
40-4000-3630	Sales of Assets	\$9,940	\$0	\$9,940	\$0
TOTAL REVENUES		\$1,096,576	\$1,109,500	\$1,273,230	\$1,191,594
<u>EXPENDITURES:</u>					
40-4000-4001	Water Salaries	\$294,708	\$250,148	\$250,148	\$308,699
40-4000-4002	Overtime	\$9,043	\$10,000	\$10,000	\$10,000
40-4000-4010	Benefits	\$24,386	\$22,792	\$22,792	\$27,447
40-4000-4021	Worker's Comp Insurance	\$6,500	\$6,500	\$6,500	\$6,500
40-4000-4050	Retirement Benefits	\$16,504	\$14,555	\$14,555	\$21,842
SUBTOTAL SALARIES AND BENEFITS		\$351,141	\$303,995	\$303,995	\$374,488
40-4000-4200	Office Supplies	\$739	\$500	\$600	\$800
40-4000-4201	Supplies	\$30,450	\$25,000	\$32,000	\$32,000
40-4000-4202	Postage - Department share	\$4,703	\$4,000	\$5,000	\$4,500
40-4000-4203	Telephone	\$7,293	\$10,000	\$10,000	\$10,000
40-4000-4206	Vehicle Repairs & Maintenance	\$0	\$2,000	\$2,000	\$2,000
40-4000-4210	Professional Dues and Subscriptions	\$1,305	\$2,000	\$2,000	\$2,000
40-4000-4227	Reg. Fees, Education	\$2,560	\$4,000	\$4,000	\$5,000
40-4000-4250	Professional Services	\$61,091	\$20,000	\$85,000	\$85,000
40-4000-4260	Gas/Oil - Department share for vehicles	\$5,456	\$10,000	\$10,000	\$10,000
40-4000-4265	Advertising	\$1,796	\$900	\$2,500	\$2,000
40-4000-4270	Uniforms/Safety Equipment - Department share	\$1,111	\$1,500	\$2,000	\$1,500
40-4000-4275	System Repairs	\$9,562	\$40,000	\$40,000	\$40,000
40-4000-4277	Chemicals for Water Treatment	\$8,988	\$6,000	\$15,000	\$15,000
40-4000-4280	Pumping Equipment for Plants & Wells	\$17,617	\$10,000	\$20,000	\$18,000
40-4000-4355	Summit Water Quality Annual Dues	\$10,485	\$11,000	\$11,000	\$11,000
40-4000-4360	NWCCOG-QQ Water Quality Annual Dues	\$1,750	\$1,750	\$1,803	\$1,900
40-4000-4365	Administration Fees - General Fund	\$42,000	\$42,500	\$42,500	\$42,500
40-4000-4370	Grant Expenses	\$1,420	\$0	\$84,002	\$40,125
40-4000-4401	Utilities for Wells and Treatment Plant	\$48,086	\$65,000	\$65,000	\$65,000
40-4000-4425	Water Meter Replacement	\$24,831	\$40,000	\$40,000	\$30,000
40-4000-4444	Capital Improvements	\$0	\$1,500,000	\$1,500,000	\$690,000
40-4000-4455	Leases & Special Use Permits	\$17,592	\$18,000	\$18,000	\$18,000
40-4000-4460	Capital Equipment	\$0	\$49,500	\$49,500	\$49,500
40-4000-4790	Depreciation	\$304,102	\$0	\$0	\$0
SUBTOTAL OPERATING EXPENSES		\$602,937	\$1,863,650	\$2,041,905	\$1,175,825
TOTAL EXPENSES		\$954,078	\$2,167,645	\$2,345,900	\$1,550,313

Water Fund Capital Equipment Five Year Timeline

2018		2019		2020		2021		2022	
Project	Cost	Project	Cost	Project	Cost	Project	Cost	Project	Cost
Repl 2008 Ford Escape	\$35,000	Drainage improvements @SWTP	\$50,000	Demo and abandon wells 1&2	\$150,000	Replace Filter modules skid A	\$150,000	Replace filter modules Skid B	\$150,000
25% Share of PW Office expansion tank	\$450,000	Install sewer line at Well #6	\$25,000	Replace 300 feet of water main (Hawn Dr.)	\$350,000	Town wide leak survey	\$30,000		
Replace phone line @ SWTP	\$25,000	Internal tank inspections	\$15,000						
Purchase hydraulic post driver	\$80,000	Water main valve replacements	\$100,000						
Purchase hydraulic hydrant tool	\$5,000	Replace phone line @ SWTP	\$80,000						
SWTP Headworks improvements	\$15,000	Water Efficiency Plan	20,000						
Automatic influent valve @SWTP	\$20,000								
Town-wide leak survey	\$15,000								
Water Rate Study	\$20,000								
	\$25,000								
Capital Project Total	\$690,000	Capital Project Total	\$290,000	Capital Project Total	\$500,000	Capital Project Total	\$180,000	Capital Project Total	\$150,000
Beginning Fund Balance	3,345,803	Beginning Fund Balance	2,987,084	Beginning Fund Balance	3,018,385	Beginning Fund Balance	2,840,311	Beginning Fund Balance	2,982,877
Revenues-User Fees	891,000	Revenues-User Fees	908,820	Revenues-User Fees	926,996	Revenues-User Fees	945,536	Revenues-User Fees	964,447
Debt Repayment-CLP	30,000	Debt Repayment-CLP	30,000	Debt Repayment-CLP	30,000	Debt Repayment-CLP	30,000	Debt Repayment-CLP	30,000
Tap Fees	200,000	Tap Fees	200,000	Tap Fees	200,000	Tap Fees	200,000	Tap Fees	200,000
Grant Revenue	30,004	Grant Revenue	0	Grant Revenue	0	Grant Revenue	0	Grant Revenue	0
Other Revenues	70,594	Other Revenues	60,000	Other Revenues	60,000	Other Revenues	60,000	Other Revenues	60,000
Operating Expenditures	860,113	Operating Expenditures	877,519	Operating Expenditures	895,070	Operating Expenditures	912,971	Operating Expenditures	931,230
Capital	690,000	Capital	290,000	Capital	500,000	Capital	180,000	Capital	150,000
Ending Fund Balance	2,987,084	Ending Fund Balance	3,018,385	Ending Fund Balance	2,840,311	Ending Fund Balance	2,982,877	Ending Fund Balance	3,156,093



Open Space Fund

This special revenue fund is used to account for acquisitions and maintenance of open space.

OPEN SPACE FUND REVENUE/EXPENDITURE SUMMARY

The Open Space Fund was established by resolution in 2001 to acquire and maintain open space. The resolution further required an annual \$300,000 allocation from real estate investment fees. Since no funds have been expended from this fund since 2005, Council reduced the annual allocation to \$100,000 in 2008. Since then, there have been no additional allocations to this fund. Since no projects have been identified for use of these funds, in 2010 Town Council approved a transfer from this fund for a recreation expansion project; in 2015 Council elected to transfer \$100,000 to the Capital Improvement Fund for capital projects. There is no required reserve for this fund.

	<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Projected</u>	<u>2018 Budget</u>
<u>Revenues</u>					
Investment Income	\$275	\$68	\$100	\$100	\$100
Total Revenues	275	68	100	100	100
<u>Expenditures</u>					
Culture and Recreation	0	0	0	0	0
Total Expenditures	0	0	0	0	0
<u>Other Sources (Uses)</u>					
Transfers In	0	0	0	0	0
Transfers Out-Capital Improvement Fund	100,000	0	0	0	0
Net Change in Fund Balance	-99,725	68	100	100	100
Fund Balance - January 1	111,409	11,684	11,784	11,752	11,852
Fund Balance - December 31	\$11,684	\$11,752	\$11,884	\$11,852	\$11,952

OPEN SPACE FUND

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
<u>REVENUES:</u>					
50-5000-3101	Interest on Investments-OSF Portion of Allocation	\$68	\$100	\$100	\$100
	TOTAL OPEN SPACE FUND	\$68	\$100	\$100	\$100
<u>EXPENDITURES</u>					
50-5000-4005	Interfund Transfers	\$0	\$0	\$0	\$0
	TOTAL EXPENDITURES	\$0	\$0	\$0	\$0

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SCHA 5A Fund

This special revenue fund accounts for collections of a tax and related development impact fees to be used specifically for affordable housing purposes.

SCHA FUND (5A) REVENUE/EXPENDITURE SUMMARY

On November 7, 2006, the voters of Summit County approved the Summit Combined Housing Authority (SCHA) Referred Measure 5A, which authorizes a temporary (10 years) sales and use tax of .125% and a development impact fee of two dollars or less per square foot of new construction to be used for affordable housing purposes. In November of 2015, voters authorized ongoing extension of the .125% sales and use tax. In November of 2016, voters approved an additional 0.6% countywide sales tax for a period of ten years. Subsequently, the Town of Frisco entered into an intergovernmental agreement with other area local governments to share these revenues. In 2018, the Town plans to use these funds for workforce housing projects. There is no required reserve for this fund.

	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget
Revenues					
Sales Tax	\$186,973	\$204,393	\$170,000	\$1,100,000	\$1,080,000
Building Permits/Development Impact Fees	139,848	116,626	50,000	50,000	165,000
Investment Income	1,926	6,132	3,200	7,000	1,521,000
Other Income	0	0	0	0	0
Total Revenues	328,747	327,151	223,200	1,157,000	2,766,000
Expenditures					
Administration Fees	35,962	42,323	45,000	46,000	163,320
Projects	33,129	405	1,305,000	160,700	2,937,500
Total Expenditures	69,091	42,728	1,350,000	206,700	3,100,820
Other Sources (Uses)					
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	259,656	284,423	-1,126,800	950,300	-334,820
Fund Balance - January 1	691,908	951,564	1,144,764	1,235,987	2,186,287
Fund Balance - December 31	\$951,564	\$1,235,987	\$17,964	\$2,186,287	\$1,851,467

SUMMIT COUNTY HOUSING AUTHORITY 5A FUND

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
<u>REVENUES:</u>					
55-5500-3007	County Sales Tax	\$204,393	\$170,000	\$1,100,000	\$1,080,000
55-5500-3101	Interest on Investments - 5A Portion of Allocation	\$6,132	\$3,200	\$7,000	\$7,000
	Sale of Town property - Staley House/Galena Units			\$0	\$1,514,000
55-5500-3222	Miscellaneous Income	\$0	\$0	\$0	\$0
55-5500-3310	Building Permits and Fees	\$116,626	\$50,000	\$50,000	\$165,000
	TOTAL REVENUES	\$327,151	\$223,200	\$1,157,000	\$2,766,000
<u>EXPENDITURES</u>					
55-5500-4262	Capital Projects	\$405	\$1,305,000	\$160,700	\$2,937,500
55-5500-4276	Community Outreach	\$0	\$0	\$1,000	\$2,000
55-5500-4365	Administration Expense	\$42,323	\$45,000	\$45,000	\$161,320
	TOTAL EXPENDITURES	\$42,728	\$1,350,000	\$206,700	\$3,100,820

SCHA (A) Fund

2018		2019		2020		2021		2022	
Project	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost
Galena Street Project (1/2 cost)	\$850,000	New Project	\$2,000,000	New Project	\$2,000,000	New Project	\$2,000,000	New Project	\$2,000,000
New Project	\$2,000,000	Impact analysis of Lake Hill Project	\$100,000						
Impact Analysis of Lake Hill Project	\$50,000								
CDOT Traffic Study 1/3 Cost	\$37,500								
Project Total	\$2,937,500	Project Total	\$2,100,000	Project Total	\$2,000,000	Project Total	\$0	Project Total	\$2,000,000



Insurance Reserve Fund

This special revenue fund is a reserve fund in the event the Town experiences unforeseen increases in health benefit costs.

INSURANCE RESERVE FUND REVENUE/EXPENDITURE SUMMARY

The Insurance Reserve Fund was established by resolution in 2005 to establish an insurance reserve fund equivalent to six months' worth of insurance expenditures to cover substantial insurance claims and unforeseen increases in the cost of providing insurance. This transfer from the General Fund was not completed until 2007. In order to decrease insurance costs, the Town is assuming more liability risk and that potential liability is budgeted in this fund in 2017. There is no required reserve for this fund.

	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget
Revenues					
Investment Income	538	1,158	800	1,000	1,000
Total Revenues	\$538	\$1,158	\$800	\$1,000	\$1,000
Expenditures					
Claims Liability	0	0	65,000	65,000	65,000
Total Expenditures	0	0	65,000	65,000	65,000
Other Sources (Uses)					
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	538	1,158	-64,200	-64,000	-64,000
Fund Balance - January 1	198,529	199,067	134,867	200,225	136,225
Fund Balance - December 31	\$199,067	\$200,225	\$70,667	\$136,225	\$72,225

INSURANCE RESERVE FUND

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
<u>REVENUES:</u>					
60-6000-3101	Interest on Investments - IRF Portion of Allocation	\$1,158	\$800	\$1,000	\$1,000
	TOTAL REVENUES	\$1,158	\$800	\$1,000	\$1,000
<u>EXPENDITURES:</u>					
60-6000-4010	Benefits	\$0	\$65,000	\$65,000	\$65,000
	TOTAL EXPENDITURES	\$0	\$65,000	\$65,000	\$65,000

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Lodging Tax Fund

This special revenue fund accounts for a tax specifically imposed upon lodging establishments. The Town Council of Frisco restricts expenditures from this fund to certain activities.

LODGING TAX FUND REVENUE/EXPENDITURE SUMMARY

The Lodging Tax Fund was established in 2004 to account for a new, voter-approved 2.35% tax imposed upon lodging establishments. Expenditures are restricted to economic development, special events, advertising and marketing, recreation amenities, multi-purpose facilities and open space and similar uses. The decision as to the proportion of revenue to be allocated to any of these uses is determined by Council. Currently, the Information Center receives 45% of these revenues, 20% is allocated to marketing and economic development, 20% is to be used for recreation and the remaining 15% is allocated for operation and maintenance of recreation/tourism based Town facilities. In 2009, the Town assumed responsibility for the operations of the Information Center. There is no required reserve for this fund.

	2015	2016	2017	2017	2018
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Budget</u>
<u>Revenues</u>					
Lodging Tax	\$426,458	\$471,041	\$435,000	\$490,000	\$490,000
Investment Income	975	2,224	1,500	2,500	2,500
Intergovernmental Revenue	30,000	30,000	30,000	30,000	30,000
Information Center Revenues	14,394	10,085	14,350	8,400	8,400
Total Revenues	471,827	513,350	480,850	530,900	530,900
<u>Expenditures</u>					
Information Center	169,207	196,722	207,525	213,675	228,635
Operations and Maintenance	67,062	46,935	61,000	39,000	149,700
Recreation	149,619	80,319	92,800	87,500	160,200
Special Events/Marketing	77,918	92,035	95,000	95,000	105,000
Total Expenditures	463,806	416,011	456,325	435,175	643,535
<u>Other Sources (Uses)</u>					
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	8,021	97,339	24,525	95,725	-112,635
Fund Balance - January 1	333,348	341,369	350,019	438,708	534,433
Fund Balance - December 31	\$341,369	\$438,708	\$374,544	\$534,433	\$421,798

LODGING TAX FUND - INFO CENTER

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
	<u>REVENUES:</u>				
80-8000-3004	Lodging Tax	\$211,969	\$195,750	\$220,500	\$220,500
80-8000-3075	Sales Tax	\$0	\$0	\$0	\$0
80-8000-3101	Interest on Investments	\$2,224	\$1,500	\$2,500	\$2,500
80-8000-3222	Miscellaneous Revenue	\$51	\$0	\$0	\$0
80-8000-3250	Tax Exempt Merchandise Sales	\$345	\$100	\$100	\$100
80-8000-3405	Retail Sales	\$7,049	\$12,000	\$6,000	\$6,000
80-8000-3410	Ski Pass Sales	\$1,840	\$1,500	\$1,500	\$1,500
80-8000-3411	Copper Adventure Pass	\$278	\$150	\$300	\$300
80-8000-3412	CMI	\$30,000	\$30,000	\$30,000	\$30,000
80-8000-3450	Non Taxable Merchandise Sales	\$0	\$100	\$0	\$0
80-8000-3725	Donations	\$522	\$500	\$500	\$500
	TOTAL REVENUES	\$254,278	\$241,600	\$261,400	\$261,400
	<u>EXPENDITURES:</u>				
80-8000-4001	Info Center Salaries	\$103,319	\$114,635	\$114,635	\$121,503
80-8000-4002	Overtime	\$2,240	\$500	\$500	\$500
80-8000-4005	Part-time Salaries	\$17,729	\$15,860	\$15,860	\$15,860
80-8000-4010	Benefits	\$9,957	\$11,219	\$11,219	\$12,170
80-8000-4050	Retirement Benefits	\$2,952	\$4,961	\$4,961	\$5,752
	SUBTOTAL SALARIES AND BENEFITS	\$136,197	\$147,175	\$147,175	\$155,785
80-8000-4202	Postage - Department Share	\$2,748	\$5,000	\$5,000	\$5,000
80-8000-4203	Telephone	\$11,316	\$8,000	\$11,400	\$11,500
80-8000-4207	Building repair	\$1,520	\$4,500	\$4,500	\$4,500
80-8000-4227	Reg. Fees, Lodging, Travel and Meals	\$2,825	\$4,200	\$4,200	\$4,200
80-8000-4233	Supplies	\$4,595	\$6,250	\$6,250	\$10,000
80-8000-4268	Promo Materials	\$557	\$900	\$900	\$900
80-8000-4270	Uniforms	\$357	\$500	\$300	\$300
80-8000-4401	Utilities	\$2,553	\$5,000	\$5,000	\$5,000
80-8000-4418	Merchandise	\$6,932	\$11,000	\$11,000	\$11,000
80-8000-4477	Cleaning	\$12,862	\$13,000	\$14,200	\$16,700
80-8000-4590	Public Relations Consultant	\$32	\$0	\$0	\$0
80-8000-4703	Info Center Furniture	\$586	\$2,000	\$1,500	\$1,500
80-8000-4704	Technical Purchases	\$13,642	\$0	\$2,250	\$2,250
	SUBTOTAL OPERATING EXPENSES	\$60,525	\$60,350	\$66,500	\$72,850
	TOTAL EXPENSES	\$196,722	\$207,525	\$213,675	\$228,635
	Fund Balance - January 1	\$181,571	\$202,777	\$239,127	\$286,852
	Fund Balance - December 31	\$239,127	\$236,852	\$286,852	\$319,617

LODGING TAX FUND - RECREATION

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
	<u>REVENUES:</u>				
80-8000-3004	Lodging Tax	\$94,208	\$87,000	\$98,000	\$98,000
	TOTAL REVENUES	\$94,208	\$87,000	\$98,000	\$98,000
	<u>EXPENDITURES:</u>				
80-8000-4583	Skate Park	\$36	\$5,000	\$1,000	\$5,000
80-8000-4587	Special Events - Spontaneous Combustion	\$1,230	\$0	\$0	\$0
80-8000-4588	Special Projects - Recreation	\$66,761	\$77,800	\$76,500	\$95,200
80-8000-4589	Grounds Projects	\$12,292	\$10,000	\$10,000	\$60,000
	TOTAL EXPENDITURES	\$80,319	\$92,800	\$87,500	\$160,200
	Fund Balance - January 1	\$55,470	\$54,664	\$69,359	\$79,859
	Fund Balance - December 31	\$69,359	\$48,864	\$79,859	\$17,659

LODGING TAX FUND - OPERATIONS AND MAINTENANCE

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
	<u>REVENUES:</u>				
80-8000-3004	Lodging Tax	\$70,656	\$59,250	\$73,500	\$73,500
	TOTAL REVENUES	\$70,656	\$59,250	\$73,500	\$73,500
	<u>EXPENDITURES:</u>				
80-8000-4585	Operations and Maintenance	\$14,210	\$25,000	\$25,000	\$102,000
80-8000-4586	FAP Operations and Maintenance	\$32,725	\$36,000	\$14,000	\$47,700
	TOTAL EXPENDITURES	\$46,935	\$61,000	\$39,000	\$149,700
	Fund Balance - January 1	\$35,054	\$31,304	\$58,775	\$93,275
	Fund Balance - December 31	\$58,775	\$35,554	\$93,275	\$17,075

LODGING TAX FUND - SPECIAL EVENTS/MARKETING

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
	<u>REVENUES:</u>				
80-8000-3004	Lodging Tax	\$94,208	\$87,000	\$98,000	\$98,000
	TOTAL REVENUES	\$94,208	\$87,000	\$98,000	\$98,000
	<u>EXPENDITURES:</u>				
80-8000-4266	Marketing	\$50,992	\$50,000	\$50,000	\$60,000
80-8000-4579	Internet Improvements	\$41,043	\$45,000	\$45,000	\$45,000
	TOTAL EXPENDITURES	\$92,035	\$95,000	\$95,000	\$105,000
	Fund Balance - January 1	\$69,276	\$61,276	\$71,449	\$74,449
	Fund Balance - December 31	\$71,449	\$53,276	\$74,449	\$67,449

Lodging Tax Fund Capital Equipment Five Year Timeline

9/8/2017 9/8/2017

Lodging Tax Fund
Special Projects Five Year Timeline

2018		2019		2020		2021		2022	
Project	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost
O&M		O&M		O&M		O&M		O&M	
Bike Park Maintenance - Rec BH (b)	10,000	Bike Park Maintenance	10,000	Bike Park Maintenance	10,000	Bike Park Maintenance	10,000	Bike Park Maintenance	10,000
Resod FAP Great Lawn - GR BH	9,000	Resod FAP Great Lawn	9,000	Resod FAP Great Lawn	9,000	Day Lodge Furniture Replacement	28,700	Resod FAP Great Lawn	9,000
Day Lodge Furniture Replacement - GR BH	28,700	Total O&M (4586)	\$19,000	Total O&M (4586)	\$19,000	Resod FAP Great Lawn	9,000	Total O&M (4586)	\$19,000
Total O&M (4586)	\$47,700					Total O&M (4586)	\$47,700		
Town-wide Forestry Management	25,000	Town-wide Forestry Management	25,000	Town-wide Forestry Management	25,000	Town-wide Forestry Management	25,000	Town-wide Forestry Management	25,000
Playground Repair	52,000	Weed Control	25,000	Weed Control	25,000	Weed Control	25,000	Weed Control	25,000
Weed Control	25,000	Total O&M (4585)	\$50,000	Total O&M (4585)	\$50,000	Total O&M (4585)	\$50,000	Total O&M (4585)	\$50,000
Total O&M (4585) PW-A BH	\$102,000								
Recreation		Recreation		Recreation		Recreation		Recreation	
State Park	5,000	State Park	5,000	State Park	5,000	State Park	5,000	State Park	5,000
Total Recreation (4583) PW-GR BH (a)	\$5,000	Total Recreation (4583)	\$5,000	Total Recreation (4583)	\$5,000	Total Recreation (4583)	\$5,000	Total Recreation (4583)	\$5,000
Trails Construction	35,000	Trails Construction	35,000	Disc Golf Course	2,000	Disc Golf Course	2,000	Disc Golf Course	2,000
Disc Golf Course	2,000	Disc Golf Course	2,000	Bike Stations (Pump, Tools, Signage -2)	3,200	Bike Stations (Pump, Tools, Signage -2)	3,200	Bike Stations (Pump, Tools, Signage -2)	3,200
Bike Stations (Pump, Tools, Signage -2)	3,200	Bike Stations (Pump, Tools, Signage -2)	3,200	Gold Rush	4,000	Gold Rush	4,000	Gold Rush	4,000
Gold Rush	4,000	Gold Rush	4,000	Bacon Burner	8,000	Bacon Burner	8,000	Bacon Burner	8,000
Bacon Burner	8,000	Bacon Burner	8,000	Run the Rockies series	20,000	Run the Rockies series	20,000	Run the Rockies series	20,000
Run the Rockies series	20,000	Run the Rockies series	20,000	New Events	5,000	New Events	5,000	New Events	5,000
New Events	5,000	New Events	5,000	Frisco Triathlon	5,000	Frisco Triathlon	5,000	Frisco Triathlon	5,000
Frisco Triathlon	5,000	Frisco Triathlon	5,000	Turkey Day 5K	5,000	Turkey Day 5K	5,000	Turkey Day 5K	5,000
Turkey Day 5K	5,000	Turkey Day 5K	5,000	Girls on the Run	1,000	Girls on the Run	1,000	Girls on the Run	1,000
Girls on the Run	1,000	Girls on the Run	1,000	Mountain Goat Kids	2,500	Mountain Goat Kids	2,500	Mountain Goat Kids	2,500
Mountain Goat Kids	2,500	Mountain Goat Kids	2,500	Brewski	4,500	Brewski	4,500	Brewski	4,500
Brewski	4,500	Brewski	4,500	Total Recreation (4588)	\$95,200	Total Recreation (4588)	\$95,200	Total Recreation (4588)	\$95,200
Total Recreation (4588)	\$95,200								
PW-GR BH ©: \$2,000									
Rec BH (a): \$55,200									
Parks Repairs/Maint (4589)	\$60,000	Parks Repairs/Maint (4589)	\$60,000	Parks Repairs/Maint (4589)	\$60,000	Parks Repairs/Maint (4589)	\$60,000	Parks Repairs/Maint (4589)	\$60,000
PW-GR BH (b)									
Project Total	\$309,900	Project Total	\$223,200	Project Total	\$194,200	Project Total	\$222,300	Project Total	\$194,200
Beginning Fund Balance	534,433	Beginning Fund Balance	421,798	Beginning Fund Balance	401,217	Beginning Fund Balance	427,377	Beginning Fund Balance	436,977
Revenues - All Divisions	530,900	Revenues - All Divisions	\$46,827	Revenues - All Divisions	563,232	Revenues - All Divisions	560,129	Revenues - All Divisions	597,533
Expenditures-Info Ctr	228,635	Expenditures-Info Ctr	233,208	Expenditures-Info Ctr	237,872	Expenditures-Info Ctr	242,629	Expenditures-Info Ctr	247,462
Expenditures - O&M	149,700	Expenditures - O&M	69,000	Expenditures - O&M	69,000	Expenditures - O&M	97,700	Expenditures - O&M	69,000
Expenditures - Rec	160,200	Expenditures - Rec	160,200	Expenditures - Rec	125,200	Expenditures - Rec	125,200	Expenditures - Rec	125,200
Expenditures - Mktg	105,000	Expenditures - Mktg	105,000	Expenditures - Mktg	105,000	Expenditures - Mktg	105,000	Expenditures - Mktg	105,000
Ending Fund Balance	421,798	Ending Fund Balance	401,217	Ending Fund Balance	427,377	Ending Fund Balance	436,977	Ending Fund Balance	487,827

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Marina Fund

This Enterprise fund is used to account for revenues and expenditures associated with operations of the Town's marina.

MARINA FUND REVENUE/EXPENDITURE SUMMARY

In 1994, the Town entered into a lease agreement with the City and County of Denver whereby the Town was granted the exclusive right to occupy and use certain real property and water surface at the Dillon Reservoir. The Marina Fund was established as an enterprise fund to account for the operations and maintenance of the marina. The major source of revenue for this fund comes from rentals of boats, slips and moorings. There is a four month reserve required for this fund.

	2015 <u>Actual</u>	2016 <u>Actual</u>	2017 <u>Budget</u>	2017 <u>Projected</u>	2018 <u>Budget</u>
Revenues					
User Charges	\$1,288,181	\$1,439,926	\$1,268,850	\$1,468,900	\$1,335,500
Total Revenues	1,288,181	1,439,926	1,268,850	1,468,900	1,335,500
Expenditures					
Salaries and Benefits	388,318	457,619	476,720	476,720	510,670
Administrative Fees	20,000	20,000	20,000	20,000	20,000
Professional Fees	28,922	28,800	25,000	20,000	25,000
Supplies	63,822	16,702	111,500	112,000	124,000
Utilities	26,544	17,436	30,000	30,000	30,000
Repair and Maintenance	57,226	63,824	56,000	54,200	61,000
General Expenses	195,856	251,584	228,600	233,900	259,700
Capital Outlay	277,201	84,180	580,000	330,000	2,186,000
Total Expenditures	1,057,889	940,145	1,527,820	1,276,820	3,216,370
Other Sources (Uses)					
Reimbursements from Denver Water (ZM)	26,385	27,645	25,000	25,000	25,000
Water Agreement Settlement	0	0	0	0	0
Investment Income	348	4,239	1,200	5,000	5,000
Sale of Assets	11,511	8,809	6,000	58,400	3,000
Loan Repayment to Water Fund	-3,472	-2,702	-132,000	-112,969	0
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	265,064	537,772	-358,770	167,511	-1,847,870
Fund Balance - January 1	989,015	1,254,079	1,720,211	1,791,851	1,959,362
Fund Balance - December 31	\$1,254,079	\$1,791,851	\$1,361,441	\$1,959,362	\$111,492

MARINA FUND

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
REVENUES:					
90-9000-3085	Water Agreement Settlement	\$0	\$0	\$0	\$0
90-9000-3101	Interest on Investments	\$4,239	\$1,200	\$5,000	\$5,000
90-9000-3222	Miscellaneous Revenue	\$1,288	\$0	\$0	\$0
90-9000-3450	Slip Rental	\$224,917	\$190,000	\$220,000	\$200,000
90-9000-3455	Mooring Rental	\$21,166	\$15,000	\$34,000	\$20,000
90-9000-3457	Season Kayak Rack Rental	\$54,527	\$55,000	\$55,000	\$59,000
90-9000-3460	Boat and Kayak Rentals	\$687,471	\$600,000	\$700,000	\$620,000
90-9000-3463	Paddleboard Rentals	\$89,118	\$90,000	\$90,000	\$90,000
90-9000-3465	Retail Sales	\$32,150	\$35,000	\$40,000	\$35,000
90-9000-3466	Fishing Licenses	\$538	\$350	\$900	\$500
90-9000-3470	Fees for Services	\$85,100	\$75,000	\$85,000	\$80,000
90-9000-3474	Stand Up Paddle Concessionaire	\$2,719	\$0	\$2,500	\$2,500
90-9000-3475	Retail Fuel Sales	\$82,716	\$50,000	\$80,000	\$75,000
90-9000-3476	Concessionaire Revenue - Rowing	\$2,563	\$4,500	\$2,500	\$2,500
90-9000-3478	Concessionaire Revenue - Sailing School	\$5,500	\$5,500	\$5,500	\$5,500
90-9000-3479	Concessionaire Revenue - Food and Beverage	\$48,635	\$35,000	\$45,000	\$40,000
90-9000-3480	Winter Storage	\$40,575	\$40,000	\$40,000	\$40,000
90-9000-3481	Kayak and PFD Retail Sales	\$30	\$0	\$0	\$0
90-9000-3482	Sale of Used Boats	\$4,963	\$4,000	\$40,000	\$3,000
90-9000-3483	Sale of Paddleboards	\$0	\$2,000	\$0	\$0
90-9000-3485	Parts Retail Sales	\$26,511	\$40,000	\$33,000	\$30,000
90-9000-3486	Dry Storage	\$11,156	\$15,000	\$15,000	\$15,000
90-9000-3487	Trailer Storage	\$22,521	\$18,000	\$20,000	\$20,000
90-9000-3491	Park Rentals	\$725	\$500	\$500	\$500
90-9000-3495	Zebra Mussel Reimbursement Income	\$27,645	\$25,000	\$25,000	\$25,000
90-9000-3630	Sale of Assets	\$3,846	\$0	\$18,400	\$0
TOTAL REVENUES		\$1,480,619	\$1,301,050	\$1,557,300	\$1,368,500

MARINA FUND

Account Number	Account Title	2016 Actual	2017 Budget	Estimated 2017 Year End	Proposed 2018 Budget
	EXPENDITURES:				
90-9000-4001	Marina Salaries	\$220,949	\$205,006	\$205,006	\$225,659
90-9000-4002	Overtime	\$2,495	\$1,814	\$1,814	\$2,000
90-9000-4005	Seasonal Wages	\$195,835	\$225,000	\$225,000	\$230,000
90-9000-4010	Benefits	\$32,026	\$37,225	\$37,225	\$38,869
90-9000-4050	Retirement Benefits	\$6,314	\$7,675	\$7,675	\$14,142
	SUBTOTAL SALARIES AND BENEFITS	\$457,619	\$476,720	\$476,720	\$510,670
90-9000-4200	Office Supplies	\$2,161	\$1,500	\$2,000	\$4,000
90-9000-4201	Supplies	\$13,958	\$40,000	\$35,000	\$40,000
90-9000-4202	Postage - Department share	\$113	\$100	\$100	\$100
90-9000-4203	Telephone	\$19,745	\$17,000	\$20,000	\$25,000
90-9000-4205	Equipment Repairs & Maintenance	\$12,088	\$15,000	\$15,000	\$15,000
90-9000-4206	Vehicle Repairs & Maintenance	\$701	\$1,000	\$1,000	\$1,000
90-9000-4207	Building Repair & Maintenance	\$18,408	\$20,000	\$15,000	\$20,000
90-9000-4208	Rental Fleet Repairs & Maintenance	\$22,504	\$10,000	\$15,000	\$15,000
90-9000-4210	Professional Dues & Subscriptions	\$4,294	\$3,000	\$3,000	\$3,000
90-9000-4221	Printing	\$2,882	\$1,000	\$3,000	\$3,000
90-9000-4227	Reg. Fees, Lodging, Travel, and Meals	\$8,691	\$10,000	\$10,000	\$10,000
90-9000-4244	Bank Service Charges	\$29,413	\$15,000	\$30,000	\$30,000
90-9000-4250	Professional Services	\$25,640	\$25,000	\$20,000	\$25,000
90-9000-4259	Gasoline and Oil (Retail)	\$41,478	\$55,000	\$45,000	\$55,000
90-9000-4260	Gasoline and Oil (Maintenance)	\$10,074	\$8,000	\$8,000	\$8,000
90-9000-4265	Advertising	\$45,152	\$40,000	\$40,000	\$40,000
90-9000-4270	Uniforms	\$4,074	\$8,000	\$4,000	\$5,000
90-9000-4333	Debt Service - Interest	\$2,702	\$5,000	\$5,287	\$0
90-9000-4334	Debt Service - Principal	\$0	\$127,000	\$107,682	\$0
90-9000-4365	Administration Fees	\$20,000	\$20,000	\$20,000	\$20,000
90-9000-4401	Utilities	\$17,436	\$30,000	\$30,000	\$30,000
90-9000-4444	Capital Improvements	\$0	\$465,000	\$215,000	\$2,000,000
90-9000-4460	Capital Equipment	\$283	\$115,000	\$115,000	\$186,000
90-9000-4477	Cleaning/Janitorial	\$6,381	\$3,500	\$8,000	\$8,000
90-9000-4555	DRREC	\$52,061	\$50,000	\$50,000	\$50,000
90-9000-4704	Technical Purchases	\$3,160	\$15,000	\$10,000	\$19,600
90-9000-4790	Depreciation	\$238,610	\$0	\$0	\$0
90-9000-4890	Special Events	\$2,383	\$2,500	\$2,500	\$2,500
90-9000-4891	Retail Sales Inventory	\$0	\$40,000	\$50,000	\$50,000
90-9000-4892	Retail Service Parts	\$24,673	\$30,000	\$25,000	\$30,000
90-9000-4895	Dock Maintenance	\$10,123	\$10,000	\$8,200	\$10,000
90-9000-4900	Fishing Pole Expense	\$470	\$500	\$300	\$500
	SUBTOTAL OPERATING EXPENSES	\$639,658	\$1,183,100	\$913,069	\$2,705,700
	TOTAL EXPENDITURES	\$1,097,277	\$1,659,820	\$1,389,789	\$3,216,370

Marina Fund Capital Equipment Five Year Timeline

2018		2019		2020		2021		2022	
Project	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost
Replace Boardwalk/Sidewalk	2,000,000	Master Plan Implementation				Master Plan Implementation		Hold: BIG DIG	
		Replace Boardwalk	60,000	Master Plan Implementation		Hold: BIG DIG		Master Plan Implementation	
Total Capital Projects	\$2,000,000								
		Upgrade Fuel System	20,000						
		Additional dock	150,000						
		Total Capital Projects	\$230,000	Total Capital Projects	\$0	Total Capital Projects	\$0	Total Capital Projects	\$0
Kayak Racks	20,000								
Replace Paddle Sport Boats	16,000								
Replace Pontoon Fleet (3 yrs.)	150,000								
Total Capital Equipment	\$186,000	Replace paddle sport boats	16,000	Replace paddle sport boats	16,000	Replace paddle sport boats	16,000	Replace Paddle Sport Boats	16,000
		Total Capital Equipment	\$16,000	Replace Pontoon boats	200,000	Replace Pontoon Fleet	160,000		
				Total Capital Equipment	\$216,000	Total Capital Equipment	\$176,000	Total Capital Equipment	\$16,000
Capital Project/Equipment Total	\$2,186,000	Capital Project/Equipment Total	\$246,000	Capital Project/Equipment Total	\$216,000	Capital Project/Equipment Total	\$176,000	Capital Project/Equipment Total	\$16,000
Beginning Fund Balance - Projected	1,559,362	Beginning Fund Balance - Projected	1,114,92	Beginning Fund Balance - Projected	213,766	Beginning Fund Balance - Projected	356,488	Beginning Fund Balance - Projected	549,972
Revenues - 3% increase/year	1,388,500	Revenues - 3% increase/year	1,409,555	Revenues - 3% increase/year	1,451,842	Revenues - 3% increase/year	1,495,397	Revenues - 3% increase/year	1,540,259
Operating - 3% increase/year	1,030,370	Operating - 3% increase/year	1,061,281	Operating - 3% increase/year	1,093,120	Operating - 3% increase/year	1,125,913	Operating - 3% increase/year	1,159,691
Debt - Loan to Water Fund	0	Debt - Loan to Water Fund	0	Debt - Loan to Water Fund	0	Debt - Loan to Water Fund	0	Debt - Loan to Water Fund	0
Capital Projects	200,000	Capital Projects	230,000	Capital Projects	0	Capital Projects	0	Capital Projects	0
Capital Equipment	186,000	Capital Equipment	16,000	Capital Equipment	216,000	Capital Equipment	176,000	Capital Equipment	16,000
Ending Fund Balance - Projected	111,492	Ending Fund Balance - Projected	213,766	Ending Fund Balance - Projected	356,488	Ending Fund Balance - Projected	549,972	Ending Fund Balance - Projected	914,540

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**DISCRETIONARY FUND
NONPROFIT GRANT APPLICATIONS
2018**



TO: TOWN COUNCIL
FROM: DEBORAH WOHLMUTH, TOWN CLERK
RE: DISCRETIONARY FUND REQUESTS FOR BUDGET YEAR 2018
DATE: SEPTEMBER 19, 2017

Attached is a packet of information for the 2018 Discretionary Fund, including a list of forty-one organizations requesting grant funding, respective staff funding recommendations and brief descriptions of each project or program for which organizations are seeking funds. Staff recommends limiting discretionary fund allocations to a combined total of \$46,245.00 excluding in-kind contributions for the 2018 budget. Additionally, staff recommends \$28,734.00 in in-kind donations.

To meet this goal, staff has recommended funding for grant requests using the following criteria:

- Benefit to Frisco residents.
- Benefit to Summit County residents.
- Past Council allocations.
- Organizations' results with programs that have received funding from the Town of Frisco in the past.
- Support of first year requests from Frisco non-profits.
- Consistency of dollar amount awarded amongst all non-profits.
- Encourage self-sufficiency through smaller awards over time.

ORGANIZATION	FUNDED '16	FUNDED '17	REQUESTED '18	PROPOSED '18
Advocates for Victims of Assault	INKIND	INKIND	INKIND	INKIND
Advocates for Victims of Assault	\$5000	\$2500	\$5000	\$2500
Bethany Immigration Services	\$500	0	\$3000	\$500
Blue River Horse Center	(Swan Center \$500)	\$1000	\$3000	\$1000
Breckenridge Film Festival	n/a	INKIND	INKIND	INKIND
Breckenridge Film Festival	n/a	0	\$1500	\$500
Breckenridge Outdoor Education Center	INKIND	INKIND	INKIND	INKIND
Breckenridge Outdoor Education Center	\$500	\$1000	\$1200	\$1200
Bristlecone Health Services	\$1000	\$1000	\$2000	\$1000
Bristlecone Montessori	n/a	n/a	INKIND	INKIND
CASA of the Continental Divide	\$2500	\$1000	\$5000	\$1000
Colorado Fourteeners Initiative	n/a	0	\$500	0
Colorado Mountain College	\$500	\$500	\$1000	\$500
Domus Pacis	n/a	INKIND	INKIND	INKIND
Education Foundation of the Summit	0	\$1000	\$1000	\$1000
Family and Intercultural Resource Center	INKIND	INKIND	INKIND	INKIND
Family and Intercultural Resource Center	\$3500	\$3500	\$5000	\$3500
Friends of Dillon Ranger District	n/a	INKIND	INKIND	INKIND
Friends of Dillon Ranger District	\$5000	\$5000	\$5000	\$5000
Friends of the Colorado Avalanche Info Center	\$1000	\$750	\$1000	\$750
Girl Scouts of Colorado	\$500	\$500	\$500	\$500
High Country Conservation Center	\$2500	\$2500	\$5000	\$2500
High Country Soccer Association	INKIND	INKIND	INKIND	INKIND
High Country Veterans Association	n/a	n/a	\$5000	0
Keystone Science School	\$1275	\$1275	\$5000	\$1275
Little Red Schoolhouse	n/a	n/a	INKIND	INKIND
Mountain Mentors	n/a	\$1000	\$5000	\$1000
National Repertory Orchestra	\$500	\$500	\$1000	\$500
Roots del Mundo	0	n/a	\$1000	0
Summit Community Care Clinic	\$5000	\$25000	\$5000	\$5000
Summit County Arts Council	\$500	\$500	\$4700	\$500
Summit High School Scholarships	\$10000	\$12,000	n/a	\$10000
Summit Musicians Relief	n/a	n/a	\$2000	0
Summit Nordic Ski Club	INKIND	INKIND	INKIND	INKIND
Summit Public Radio and TV - Capital	n/a	n/a	\$3500	0
Summit Public Radio and TV - Operating	\$1000	\$500	\$1500	\$500
Summit Rotary Charitable Fund	\$1000	\$1000	\$1500	\$1000
Summit School District	n/a	INKIND	INKIND	INKIND
Summit School District	\$480	\$520	\$520	\$520
Summit Tigers American Legion Baseball	INKIND	INKIND	INKIND	INKIND
Summit Youth Baseball	INKIND	INKIND	INKIND	INKIND
Summit Youth Orchestra	n/a	INKIND	INKIND	INKIND
Team Summit Colorado	\$1000	\$1000	\$1500	\$1000
The Cycle Effect	n/a	\$1000	\$3000	\$1000
The Summit Foundation	INKIND	n/a	INKIND	INKIND
Timberline Adult Day	n/a	\$1000	\$5000	\$1000
Timberline Learning Center	n/a	n/a	INKIND	INKIND
Women's Resource Center of the Rockies	\$1000	\$1000	\$2000	\$1000
Youth Entity	\$1000	\$500	\$1000	\$500
TOTAL	\$50,755	\$54,045	\$87,920	\$46,245

DISCRETIONARY FUNDING REQUEST DESCRIPTIONS 2018

Agency	Mission	Services	Purpose of Funding
Advocates for Victims of Assault *INKIND and CASH	Provides services which enhance safety and justice for victims of domestic violence, sexual assault, and trauma while promoting peace in our community.	Safe housing, 24 hour on-call crisis response, housing, legal advocacy, emergency financial assistance and counseling support, outreach and education to the local community. Serves approximately 300 individuals each year and provides violence prevention information to young people.	Funding for general operating support. The Advocates is requesting (4) one hour tubing hill passes for four to auction at the fall fundraiser silent auction.
Bethany Immigration Services	Provide affordable legal counsel to guide immigrants toward solid, lawful solutions to their immigration needs, changing their lives and the community for the better, helping them to become productive, established residents.	Workshops in Summit County, leading discussions on immigration topics. Provide legal counsel to 58 people. Participated in FIRC's community immigration forum, Silverthorne's Celebration around the World, and the Inter-faith Council of Summit County.	General operating assistance such as office supplies, immigration software, legal liability insurance, continuing education, legal library, overhead, and staff compensation to continue providing quality legal advice to Summit County immigrants and their families.
Blue River Horse Center	A safe place for rescued horses that partner to empower children and adults through leadership and self-awareness programs, by demonstrating the educational, therapeutic and spiritual value of a loving relationship with horses.	In 2016: 10 Service Day Opportunities with Leadership Awareness Classes (119 youth and 36 adults); 3 Introduction to Leadership classes (36 adults and 10 youth); 18 Advanced leadership classes (85 adults); 7 Volunteer/Assistant Training (79 adults and 25 youth); and 5 Youth Leadership Awareness with Horses Day Camps (62 youth).	General operating expenses. BRHC offers experiential educational programs to the residents of Frisco. These programs promote healthy life choices through signature activity "Leadership Awareness with Horses".
Breckenridge Film Festival *INKIND and	Guide a year-round, comprehensive celebration of independent film for	Top 13 Festival in the Country by a USA Today Top 20 Poll; Adventure Reel, Free Children's Program,	Talent fees; speaker costs, transportation and lodging; equipment rental;

CASH	the community, visitors and filmmakers by presenting diverse film experiences in an authentic mountain environment.	partnership with local entities;	marketing and promotion. Use of the Day Lodge for one day in 2018.
Breckenridge Outdoor Education Center *INKIND and CASH	Expand the potential of people with disabilities and special needs through meaningful, educational and inspiring outdoor experiences.	Wilderness Programs for people with disabilities, serious illness & special needs, at-risk youth, and schools; Adaptive Ski Program for people with disabilities, serious illnesses, special needs and at-risk youth; Wilderness Program offering outdoor activities and team initiatives; Internship Program training for learning to work with special populations.	Scholarships for Frisco residents to attend the BOEC Adaptive Ski and Wilderness Programs for 10-15 days The BOEC is requesting (20) two-hour tubing hill passes for the 2017/18 season.
Bristlecone Health Services	Extend the healing ministry of Christ by caring for those who are ill and by nurturing the health of the people in our communities.	End of life care; Skilled Nursing Care, Therapy, Personal Care Services, Social Work, Spiritual Care.	For operations support to provide the residents and visitors of the Town of Frisco with home healthcare and hospice services.
Bristlecone Montessori *INKIND	Create an environment that allows children to explore, learn and joyfully master the world.	Serves 22 early childhood education children and 22 elementary children. Supports families seeking quality early childhood education and/or non-traditional elementary education. 80% of BMS families fall below the medium income for Park County.	(2) 2 hour kayak rentals, (2) 2 hour paddle board rentals, (2) 1 hour tubing passes for the Spring Festival silent auction.
CASA of the Continental Divide	Provide court advocacy and support in the 5 th Judicial District of Colorado for abused and neglected children in pursuit of safe and permanent homes.	Recruits, trains and supervises community volunteers, to serve as Court Appointed Special Advocates for abused and/or neglected children in juvenile dependency proceedings; Truancy CASA Services providing truancy advocacy services to children and youth involved in truancy court.	General Operating Budget. Support for CASA staff to recruit volunteers and manage the Child Advocacy program and Truancy CASA services. CASA is requesting (12) two-hour tubing

			hill passes for the 2016 season, two runabout rentals for four hours, and two pontoon boat rentals for four hours.
Colorado Fourteeners Initiative	CFI preserves and protects the natural integrity of Colorado's 54 peaks exceeding 14,000 feet and the high-quality recreational opportunities they provide through active stewardship and public education.	Constructs sustainably located summit routes and restores closed routes. Mobilizes volunteer "Adopt-a-Peak" trail stewardship projects. Performs intensive trail maintenance at high altitudes and farther from trailheads through hired maintenance crews. Inventories and monitors conditions on previously constructed summit trails to prioritize maintenance needs. Educates hikers about minimum impact techniques to protect fragile alpine ecosystems.	Fund CFI time performing trail maintenance, engaging volunteers for trail stewardship and hiker education, and collecting hiking use data on Quandary Peak.
Colorado Mountain College Foundation	The CMC Foundation supports charitable giving, scholarships, and special projects of Colorado Mountain College. The mission of CMC is to aspire to be the most inclusive and innovative student-centered college in the nation, elevating the economic, social, cultural, and environmental vitality of the beautiful Rocky Mountain communities.	CMC Summit campuses provide educational opportunities in traditional classroom settings, hands-on professional training and on-line classes for all of Summit County: Silverthorne, Dillon, Frisco, Breckenridge, Copper Mountain and Keystone. In addition, CMC offers a variety of programs, degrees and certificates, as well as a myriad of non-credit offerings. The Dillon campus has extensive Developmental Studies and English as a Second Language programs.	Funds for CMC Summit Campuses for the Program of Developmental Education for tuition assistance to support Summit County students with ESL and GED preparation fees, aides and supplies for the family literacy children's program, and tuition assistance for former ESL and GED students' first college classes.

Domus Pacis *INKIND	Offer individuals, who have suffered traumatic medical events, a homelike environment encouraging interaction with family & caregivers in a peaceful surrounding.	Served over 550 families in nine years. Planning for over 120 respite stays for 2017. In 2016, two Summit County families also participated in respites sponsored by Domus Pacis in Estes Park.	Domus Pacis is requesting (24) one-hour tubing hill passes for the 2017 season.
Education Foundation of the Summit (EFS)	Support public school students and teachers in the Summit School District.	Technology grants to teachers. Fundraising towards STEM programs. Elieen Finkel Innovative Teacher Grant Awards. Summit High School Scholarships.	Expanding grants to include support of Frisco Elementary Teachers that directly supports academic enrichment, innovation, literacy, and technology.
Family and Intercultural Resource Center *INKIND & CASH	Promote stable families living and working in Summit County.	Community Support focusing on family stability and self-sustainability; Families United providing education, prevention, and case management services; Healthy Families promoting healthy behaviors through parent engagement, educational	Support programing to Frisco families for Family Support, Health and Nutrition, and Parenting Support and Education. Use of the Day Lodge, and (24) one-hour tubing hill passes for the 2017/18 season. Use of the Nordic Center with lessons and equipment for 20 people.
Friends of the Dillon Ranger District *INKIND & CASH	Partner with the Dillon Ranger District in Summit County to create forest sustainable management and to enhance the recreational experience through, high quality projects, educational programs and collaborative partnerships.	Runs several programs on local National Forest lands: Forest Stewards Program, Youth Stewards Program, Forest Monitoring Program, Ski With a Ranger Program, and the Ranger Patrol Program.	Projects including Rainbow Lakes, Frisco Peninsula, Peaks and the Masontown Trails. Support of Girls on the Run and Frisco Day, Fun, Adventure & Bike camps. Use of the Day Lodge for their Volunteer Celebration in September 2018.

Friends of the Colorado Avalanche Information Center	Promote safety by reducing the impact of avalanches on recreation, industry and transportation in the state through a program of forecasting and education.	Monitor conditions & forecast hazards; provides daily information to public; increase avalanche awareness through safety courses & regular information on conditions; training courses, written materials & publications, educational videos.	To improve ability to pursue public education, especially for the elementary and middle schools. The request would also aid in the retainment of a dedicated, local avalanche forecaster for Summit County who provides daily avalanche bulletins, tweets, and radio MP3 recordings.
Girl Scouts of Colorado	To build girls of courage, confidence and character who make the world a better place. Makes it easy, meaningful and fun for girls and volunteers to grow as leaders.	Cookie Rally, Annual Water Fun Day, Summit County Girl Scouts Awards Ceremony, BOEC Leadership and Teambuilding Program, Regional programming including Brownie Journey, Cooking and Camping Training, Summit & Eagle County Leader Appreciation Dinner, IMPACT, and Keystone Science Camp.	Support programming to the girls of Frisco.
High Country Conservation Center	Promote practical solutions for waste reduction and resource conservation in our community.	Waste Reduction, Energy Conservation, Local Food, K-12 Education, Water Conservation and Sustainable Business programs.	Develop a mobile recycling app to help both Summit County residents and visitors recycle better and more often.
High Country Soccer Association *INKIND	Provide a positive soccer experience for players of every age and skill level regardless of their financial capabilities by building an innovative participant driven organization.	Serving 2000 individuals with 10 different programs for youth and adult including adult and youth recreational leagues, a youth competitive club, and developmental programs for ages 4-14.	Frisco Peninsula Multi-purpose Field Usage for 2weeks – Summer 2018 to hold full day summer soccer camps in June and July.

High Country Veterans Association	Improve the overall quality of life of the US Veteran by connecting them with the outdoors through physical and social adventures	Seeks to host one event per month with a goal of reaching 5 new customers per event, totaling 60 individuals served or impacted in 2018.	General operating funds to be applied directly to creating and sustaining outdoor adventure based programs for the US Veteran community at no cost.
Keystone Science School	Educate youth and adults to broaden perspectives and foster appreciation for engaged citizenship, accomplished through meaningful and collaborative learning experiences in the natural mountain environment.	School Programs, Camp, Educator Programs, Community Programs, and Special Events.	The Campership program will provide up to ten need based scholarships for Town of Frisco youth, age 5-18, to attend KSS Summer camp.
Little Red Schoolhouse *INKIND	Provide high quality education and childcare in a safe and nurturing environment to the children, who attend, and an education resource and support system for the families of these children.	Full day, year round Montessori based school providing quality education and childcare for children eight weeks to six years old. Serves 103 children. Incorporates multi-aged classrooms, teachers acting as facilitators, promoting appreciation of different cultures.	(2) 2 hour 24' pontoon boat rentals
Mountain Mentors	Positively influence the youth of Summit County to lead better relationships with an adult.	Work with youth from age 8-18 using evidence-based, one-on-one and group mentoring strategies. Mountain Mentors serves 56 youth, not including parents or siblings.	General operating support funds for all of its youth development programs.
National Repertory Orchestra	Equips young musicians for orchestral music careers while providing the highest-level of musical experience for all stakeholders.	Provides tuition-free intensive internships to 88 musicians. Performs orchestral concerts, chamber concerts, and more than 60+ open rehearsals including community engagement events in eight weeks.	Train world-class young artists, while progressing Frisco's presence as a local arts and culture destination.

Roots del Mundo	Cultivate and nurture the innate genius, generosity of spirit and gratitude for all life in learners through multilingual, hands on, life and community orientated education experiences through a warm, supportive age appropriate environment geared towards entire development.	Community Engagement and Enrichment through the Swing into Summit Dance event, a community garage sale, and training opportunities through the Great Work program.	Support an educator completing a mindfulness training coaching programing.
Summit Community Care Clinic	Provide exceptional integrated, patient centered health care services designed to meet the needs of people who experience barriers to accessing care, regardless of their ability to pay.	Comprehensive community health center, including disease screening and diagnosis, urgent care, mental health services, physical therapy, women's health, medication, oral health, and other health services. Also working to integrate mental health and primary care.	Support for general operating to support the comprehensive health care coverage of low income, uninsured patients.
Summit County Arts Council	Support the visual arts in Summit County.	Two annual art fairs in Breckenridge and Frisco, and management of a co-operative art gallery, The Arts Alive! Gallery, featuring work of local artists. Second Saturday Art Walk and Creativity crawl. Summit Young Artists/Educational Outreach.	Expenses associated with Meet the Artists, an art fair that is held in September in Frisco.
Summit Musicians Relief	Pro-active medical expense relief fund available to professional Summit County musicians who are facing serious and potentially life-threatening illness and incurring substantial or insurmountable medical expenses.	Has held one event to date to raise funds to offset foundational legal expenses, establish governing documents, pay filing fees, and establish a bank account.	Help provide general operating funds necessary to support the start-up.

Summit Nordic Ski Club *INKIND	Provide youth of Summit County with a well-balanced ski racing program including fitness, self-esteem and character building through training and competition within a nurturing environment.	Provides year-round fitness based programming for youth. Provide structured after school activities, promoting healthy living, addressing childhood obesity issues by teaching lifelong fitness and providing a fun environment to be active and healthy. 4 summer, 2 fall, 5 winter, and 1 new spring program. 2-3 races each year.	4-7 nights use for events at the Day Lodge. Marketing for Eat, Ski and Be Merry. Cross Country ski trail grooming for 3 events. Transportation and equipment support for little Vikings learn to ski program
Summit Public Radio and TV *TWO REQUESTS	Foster an informed, entertained and involved community by rebroadcasting public and commercial radio stations and digital TV programming in Summit County.	The primary activity of SPRTV is the rebroadcasting of TV and FM radio services. SPRTV is the only provider of free over-the-air TV in Summit County. Stations made available in Summit County via SPRTV.	"Power the Towers" Capital request for replacement power line to continue providing radio and TV signals to Summit County Operating funds to build awareness, which leads to increased fundraising abilities, and for grant writing expertise.
Summit Rotary Charitable Fund	Enable Rotarians to advance community and world understanding, goodwill, and peace through the improvement of health, the support of education, and the alleviation of poverty.	Local projects include high school scholarships, literacy program, and leadership series. Support Make a Difference Day, Soldiers Spring Ski weekend, NRO, CASA, Latino Outreach, 9-News Health Fair, and Community Dinner (200 people per week).	Purchase food and to pay expenses in effort to feed the people of Summit County who attend the Community Dinner each week.
Summit School District *INKIND & CASH	Create caring learners, committed to developing knowledge, skills and attitudes for life, higher education and work.	11% of the 7 th grades reside in Frisco. The Courage Retreat delivers research based programs that improve school climate and strengthen student character. SHS Positive Behavior Interventions and Supports encourages positive behaviors that the district wants students to demonstrate.	Supports 7 th grade Frisco students to attend the Courage Retreat, a central event for character development. SHS is requesting (20) one-hour tubing hill passes for the 2017/18 season.

Summit Tigers American Legion Baseball *INKIND	To offer high school students opportunity to develop their baseball skills while also teaching the importance of teamwork, discipline, leadership and good sportsmanship.	STALB offers developmental instructional programs throughout the summer, competing in the B State District tournament.	Use of the Frisco Peninsula Ball Field for up to 50 hours (<i>requested 100</i>).
Summit Youth Baseball *INKIND	Promote baseball in a safe, fun, and affordable environment for boys and girls in Summit County ages 4-18.	Serves 254 players in recreational summer program, 80 players in the Spring Travel program, and 80 players in the Fall Travel program. Sponsored three camps to further baseball skills for 132 players.	Use of the Frisco Peninsula Ball Field for up to 50 hours (<i>requested 70</i>); Use of the Community Center for meetings.
Summit Youth Orchestra *INKIND	To nurture and inspire young musicians, to provide a unifying orchestral ensemble for students in the region; and working cooperatively with other community music programs and independent teachers in an effort to provide musical development for youth.	Summit Youth Orchestra began its first semester in Fall 2015 with a total of 20 youth musicians performing one concert. In Spring 2016 a total of 26 students performed two concerts, one Classical and one Pops. 17 students performed in three venues in 2017. All students were residents of Summit County between the ages of 11 and 18.	Use of the Day Lodge for two concert performances and dress rehearsal in March/ April/or May and November/or December. Use of the Historic Park Gazebo for summer camp performances in June/July/or August.
Team Summit Colorado	Empower athletes to realize and celebrate their personal podium by participating in innovative programming at world class venues.	Provide competitive alpine, freeski, and snowboard programs to 499 athletes in Summit County and the surrounding communities.	Need based scholarships for Summit County resident athletes.
The Cycle Effect	Empower young women through mountain biking to achieve brighter futures and build stronger communities.	Serve 30 young women ages 13-18. The girls in the program receive apx. 150 hours of programming (including education, coaching, college-prep and mentoring) per season.	Scholarships for the Summit County girls' mountain bike program.

The Summit Foundation *INKIND	Inspire people and mobilize resources to improve and enrich the lives of individuals in Summit County and neighboring communities.	Assists working families and improves the quality of life for residents and guest of Summit County and neighboring communities. Has awarded and distributed over \$27.3 million in grants and scholarships.	Use of Day Lodge for 2018 event. (8) Tubing Hill passes. (4) Nordic Center day passes.
Timberline Adult Day	Assist and enrich the lives of individuals with cognitive or physical challenges, and to support their caregivers through specialized adult day services, education, socialization and respite care.	Care for eighteen participants ranging in age from 18-92 three to four days per week, nine hours per day.	General operating support to ensure affordable access to serve all Summit County residents/ caregivers / families in need of adult day respite care.
Timberline Learning Center *INKIND	To educate by cultivating the wonder of learning through meaningful partnerships.	TLC offers an option for local families who want to invest in their child's growth as a whole person. Every child is recognized as unique and encouraged to use a variety of creative media to make meaning and express themselves in their own language.	(2) Tubing Birthday Party Package; (2) 2 hour SUP rental; (2) 2 hour tandem kayak rental; (2) 2 hour canoe rental, (2) 2 hour 20ft pontoon rental; (2) 2 hour fishing boat rental, 3 day Nordic ski rental and trail pass w/ lesson, (4) 1 hour tubing hill passes
Women's Resource Center of the Rockies	Bring compassionate help and hope to women and men who are faced with an unintended pregnancy, present sexual abstinence as a positive lifestyle for singles, and to provide an opportunity for healing and restoration to those who have been hurt by abortion and/or a miscarriage.	Free pregnancy tests, limited obstetrical ultrasounds and accurate information about choices for women faced with an unintended pregnancy. Post-abortion recovery support group, miscarriage support group, raises public awareness.	2018 operating costs, providing health and human services to local Summit County area women and men involved in unintended pregnancies.

YouthEntity	Engage and empower youth to discover their full potential by providing real-world learning experiences that prepare them for future success. Their youth are job ready, career ready and life ready.	Financial Literacy Programs for 5 th and 8 th graders, Career Development Programs grades 5-12, and General Employability Skills.	General operating support of personal financial literacy workshops to all 5 th grade Summit County students. Expansion to 8 ^h graders and high school students.
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**TOWN OF FRISCO
2018 IN-KIND GRANT
REQUESTS**

Organization	Physical Address	Request	Value	Notes
Advocates for Victims of Assault	Dillon	(16) 1hr tubing passes at County Rate	\$400.00	Passes will have blackout dates on them Passes will be mailed to the BOEC Passes valid for the 2017/2018 Season Only
		TOTAL	\$400.00	
Breckenridge Film Festival	Breckenridge	Use of Day Lodge for Summer 2018 Event	\$1200.00	Must coordinate date with TOF Rec and Culture Dept GS Manager Cleaning Fee required of \$60 NP Rate of \$600/day - 2 days requested - 1 set-up; 1 for event
		TOTAL	\$1200.00	
Breckenridge Outdoor Education Center	Breckenridge	(12) 1hr tubing passes at County Rate	\$440.00	Passes will have blackout dates on them
		(20) additional hour tubing passes	\$200.00	Passes will be mailed to the BOEC
		TOTAL	\$640.00	Passes valid for the 2017/2018 Season Only
Bristlecone Montessori	Alma	(2) 1 hr tubing passes at County Rate	\$44.00	Passes will have blackout dates on them Passes will be mailed to Bristlecone Montessori Passes valid for the 2017/2018 Season Only
		(2) 2 hr kayak rentals	\$70.00	
		(2) 2 hr paddle board rentals	\$60.00	
		TOTAL	\$174.00	
Domus Pacis	Breckenridge	(24) 1hr tubing passes at County Rate	\$528.00	Passes will have blackout dates on them Passes will be mailed to Domus Pacis Passes valid for the 2017/2018 Season Only
		TOTAL	\$528.00	
Family and Intercultural Resource Center	Silverthorne	Use of Day Lodge for Winter 2017 Event	\$1200.00	Must coordinate date with TOF Rec and Culture Dept GS Manager

		(24) 1hr tubing passes at County Rate	\$528.00	Cleaning Fee required of \$60 NP Rate of \$600/day - 2 days requested - 1 set-up; 1 for event Passes will have blackout dates on them Passes will be mailed to FIRC Passes valid for the 2017/18 Season Only Not booked for private events in the winter Must coordinate Nordic day with Nordic Manager
		Use of Nordic Center	N/A	
		(20) Nordic Center lessons and equipment (\$70 x 20)	\$1400	
		TOTAL	\$3128.00	
Friends of the Dillon Ranger District	Silverthorne	Use of Day Lodge for September 2018 Event	\$1200.00	Must coordinate date with TOF Rec and Culture Dept GS Manager Cleaning Fee required of \$60 NP Rate of \$600/day - 2 days requested - 1 set-up; 1 for event
		TOTAL	\$ 1200.00	
High Country Soccer Association	Breckenridge	Frisco Peninsula MP Field Usage for 2weeks - Summer 2018	\$2000.00	Must coordinate dates with TOF Rec and Culture Dept GS Manager \$200/day NP rate *10 days
		TOTAL	\$2000.00	
Little Red Schoolhouse	Breckenridge	(2) 2 hr 24" pontoon boat rentals	\$400.00	
		TOTAL	\$400.00	
Summit Nordic Ski Club	Frisco	Day Lodge Usage - Meeting Space for 4-7 Evenings	\$1200.00	2hr rental x 6 rentals x \$100/hr NP rate Must coordinate dates with TOF Rec and Culture Dept GS Manager
		Nordic Grooming for three events	\$2100.00	
		In Kind Marketing for Eat Ski Be Merry	\$1300.00	
		Transportation & Equipment Support for Little Vikings learn to ski program	\$4000.00	
		TOTAL	\$8600.00	

Summit School District	Farmer's Corner	(20) 1hr tubing passes at County Rate	\$440.00	Passes will have blackout dates on them Passes will be mailed to SHS Passes valid for the 2017/18 Season Only
TOTAL			\$440.00	
Summit Tigers American Legion Baseball	Frisco	50 hours Peninsula Ballfield <i>*Requested 100 hours of field usage for Peninsula Ballfield</i>	\$1250.00	\$25/hour NP rate Must coordinate dates with TOF Rec and Culture Dept GS Manager Fields prepped and lined for games only; schedule must be provided to GS Manager by June 1; subject to other rentals
TOTAL			\$1250.00	
Summit Youth Baseball	Frisco	50 hours Peninsula Ballfield <i>*Requested 70 hours of field usage for Peninsula Ballfield</i>	\$1250.00	\$25/hour NP rate Must coordinate field dates with TOF Rec and Culture Dept GS Manager Fields prepped and lined for games only; schedule must be provided to GS Manager by June 1; subject to other rentals
			Use of 3rd and Granite for Board Meetings, etc. - Meetings 3rd Monday every month, annual coaches meetings and committee meetings (\$50/mtg x 14)	Must coordinate 3rd and Granite usage with SOS's Joan Dieter: Phone: 970.926.9292 x 107, mkelemen@sosoutreach.org
TOTAL			\$1950.00	
Summit Youth Orchestra	Frisco	Use of Day Lodge for (2) Concert Performances	\$2400.00	Must coordinate date with TOF Rec and Culture Dept GS Manager Cleaning Fee required of \$60 NP Rate of \$600/day - 2 days requested - 1 set- up; 1 for event
			Use of Historic Park Gazebo for summer performances (\$600/4hrs x3)	Must coordinate with Museum Manager
TOTAL			\$4200.00	
The Summit Foundation	Breckenridge	Use of Day Lodge for 2018 Event	\$1200.00	Must coordinate date with TOF Rec and Culture Dept GS Manager Cleaning Fee required of \$60

				NP Rate of \$600/day - 2 days requested - 1 set-up; 1 for event Passes will have blackout dates on them Passes will be mailed to The Summit Foundation Passes valid for the 2017/18 Season Only
		(8) 1hr tubing passes at County Rate	\$176.00	
		(4) Nordic Center day passes	\$80.00	
		TOTAL	\$1456.00	
Timberline Learning Center	Breckenridge	(2) Adventure Park Birthday Package	\$230.00	
		(2) 2 hr canoe rental	\$70.00	
		(2) 2 hr 20ft pontoon rental	\$310.00	
		(2) 2 hr fishing boat rental	\$130.00	
		(3) day Nordic ski rental and trail pass w/ lesson	\$210.00	
		(4) 1 hr tubing passes at County Rate	\$88.00	
		(2) 2 hr tandem kayak rentals	\$70.00	
		(2) 2 hr paddle board rentals	\$60.00	
		TOTAL	\$1168.00	
GRAND TOTAL			\$28734.00	