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**RECORD OF PROCEEDINGS  
REGULAR MEETING AGENDA OF THE  
TOWN COUNCIL OF THE TOWN OF FRISCO  
OCTOBER 27, 2020  
4:00PM**

STARTING TIMES INDICATED FOR AGENDA ITEMS ARE ESTIMATES ONLY AND MAY CHANGE

**CALL TO ORDER:**

Hunter Mortensen, Mayor

**ROLL CALL:**

Hunter Mortensen, Andrew Aerenon, Jessica Burley, Daniel Fallon, Andy Held, Rick Ihnken, and Melissa Sherburne

**PUBLIC COMMENTS:**

Citizens making comments during Public Comments or Public Hearings should state their names and addresses for the record, be topic-specific, and limit comments to no longer than three minutes.

NO COUNCIL ACTION IS TAKEN ON PUBLIC COMMENTS. COUNCIL WILL TAKE ALL COMMENTS UNDER ADVISEMENT AND IF A COUNCIL RESPONSE IS APPROPRIATE THE INDIVIDUAL MAKING THE COMMENT WILL RECEIVE A FORMAL RESPONSE FROM THE TOWN AT A LATER DATE.

**MAYOR AND COUNCIL COMMENTS:**

**STAFF UPDATES:**

**WORK SESSION:**

Agenda Item #1: Summit County Library Building Project Presentation

Agenda Item #2: Love Frisco Winter Shop / Stay Program

### Agenda Item #3: Vail Health Request to Use the First and Main Building Discussion

#### **CONSENT AGENDA:**

Minutes October 13, 2020 Meeting  
Warrant List  
Purchasing Cards

#### **NEW BUSINESS:**

Agenda Item #1: Resolution 20-26, a Resolution of the Town of Frisco, Colorado, Amending Prior Resolutions 20-18 and 20-19 to Extend the Authorization for Street Closures and Related Activities, Expenditures and License Agreements to Allow for the Temporary Use of Main Street by Businesses Staff: Don Reimer 1) Mayor opens public hearing 2) Staff report 3) Public comments 4) Mayor closes public hearing 5) Council discussion 6) Motion made 7) Motion seconded 8) Discussion on motion 9) Question called

Agenda Item #2: Resolution 20-27, a Resolution of the Town of Frisco, Colorado Adopting the Comprehensive Vision & Project Implementation Plan for the Frisco Adventure Park at the Peninsula Recreation Area Staff: Diane McBride 1) Mayor opens public hearing 2) Staff report 3) Public comments 4) Mayor closes public hearing 5) Council discussion 6) Motion made 7) Motion seconded 8) Discussion on motion 9) Question called

#### **OLD BUSINESS:**

Agenda Item #3: Second Reading, Ordinance 20-20, an Ordinance Levying General Property Taxes for the Year 2020 to Help Defray the Cost of Government for the Town of Frisco, Colorado for the 2021 Budget Year Staff: Bonnie Moinet 1) Mayor opens public hearing 2) Staff report 3) Public comments 4) Mayor closes public hearing 5) Council discussion 6) Motion made 7) Motion seconded 8) Discussion on motion 9) Question called

Agenda Item #4: Second Reading, Ordinance 20-21, Appropriating Sums of Money to the Various Funds and Spending Agencies, in the Amount and for the Purposes as Set Forth Below for the Town of Frisco, Colorado for the 2021 Budget Year Staff: Bonnie Moinet 1) Mayor opens public hearing 2) Staff report 3) Public comments 4) Mayor closes public hearing 5) Council discussion 6) Motion made 7) Motion seconded 8) Discussion on motion 9) Question called

Agenda Item #5: Second Reading, Ordinance 20-22, an Ordinance Granting an Easement to Public Service Company of Colorado, for the Purpose of Providing Electric Service at Walter Byron Park, over that Certain Area Known as the Walter Byron Park Access Drive and More Particularly Described Herein Staff: Jeff Goble 1) Mayor opens public hearing 2) Staff report 3) Public comments 4) Mayor closes public hearing 5) Council discussion 6) Motion made 7) Motion seconded 8) Discussion on motion 9) Question called

Agenda Item #6: General Discussion / Action on COVID-19 Response Staff: Nancy Kerry 1) Mayor opens public hearing 2) Staff report 3) Public comments 4) Mayor closes public hearing 5) Council discussion 6) Motion made 7) Motion seconded 8) Discussion on motion 9) Question called

#### **ADJOURN:**

# Summit County Library Building Project

**2020-2022**



# WRITE THE NEXT STORY OF THE SUMMIT COUNTY LIBRARY STORY.

**The Summit County Library Foundation is commencing a capital campaign to raise \$1,000,000 by December 2021 to help fund necessary library improvements**

**The library upgrades will happen at both our Main Library in Frisco and the North Branch in Silverthorne.**

**The upgrades will include:**

- **remodeled children and teen rooms**
- **expanded adult reading areas**
- **new study rooms and meeting rooms**
- **a new, more efficient entrance to the Main Library in Frisco**
- **a 2,000 square foot addition to the North Branch in Silverthorne**

**Invest in a brighter future for Summit County,  
and ensure that the library is there to enhance the education of our students, provide  
access to information for the community, and be that quiet cozy  
place to enjoy a good novel.**

**Enjoy the video walk through of the projects**

Main Library

[https://youtu.be/7tVV4\\_nnb-l](https://youtu.be/7tVV4_nnb-l)

North Library

<https://youtu.be/rqIB6x-bmaU>

100% schematic review

**MAIN**

100% schematic design set  
09.25.2020





### NEW ENTRANCE CANOPY

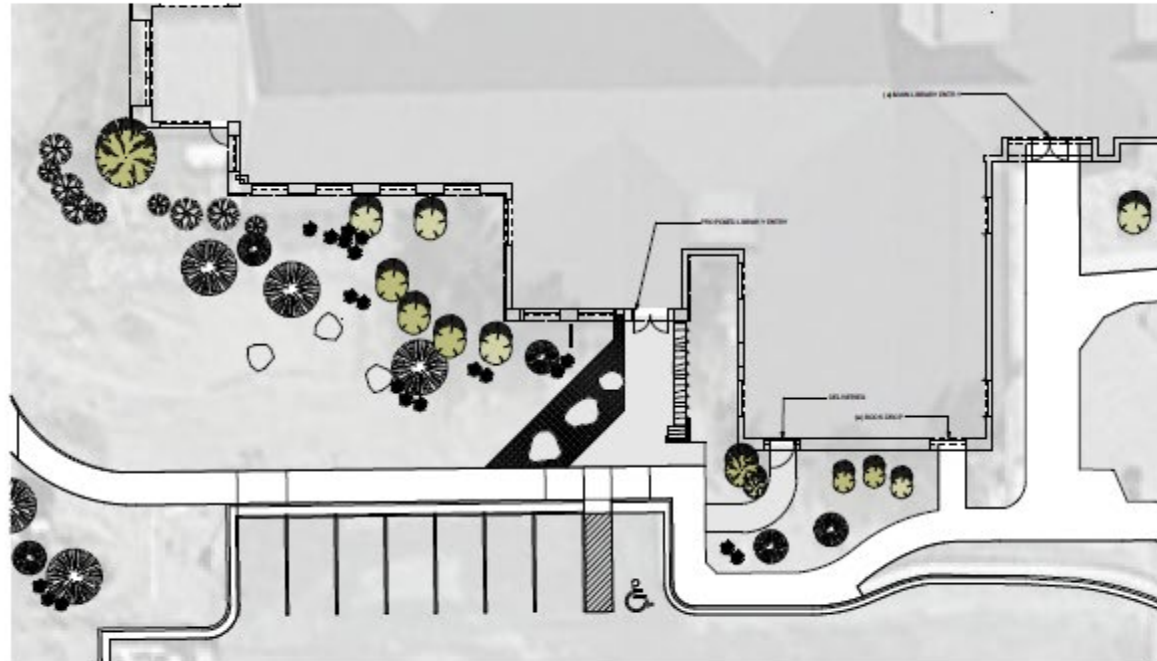
#### CONCEPTS:

- EXPOSED WOOD BEAMS + COLUMNS
- BUILT-IN BENCH WITH OVERHEAD COVER
- ANGLED FOR SIGHT LINES FROM PEAK ONE DR.
- PLANTING TO ACCENTUATE FOCUS TO CANOPY

#### PROPOSED LIGHT WOOD + PAINTED SUPPORTS

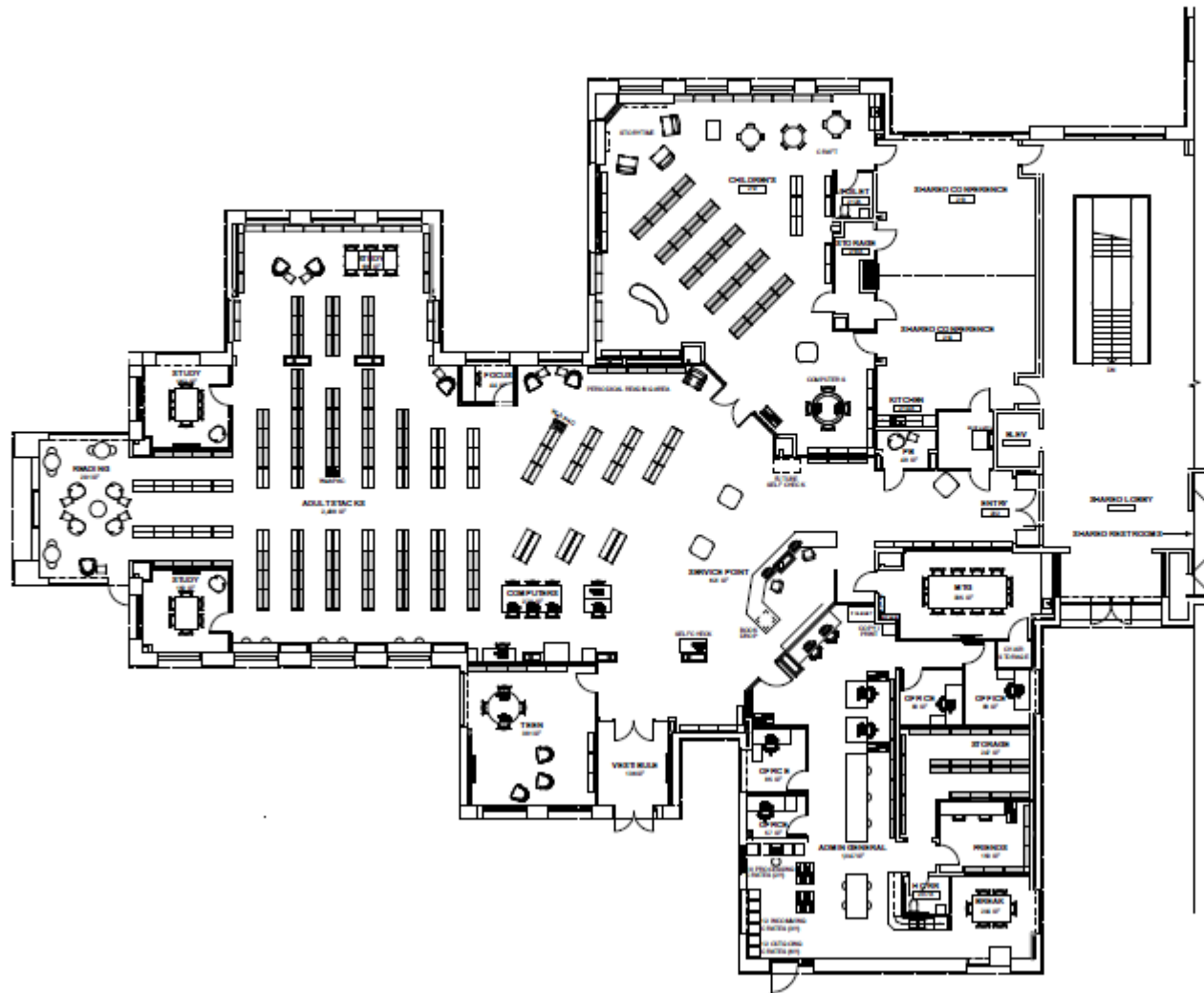


#### EXISTING STUCCO + BRICK



ENLARGED SITE PROGRAMMING

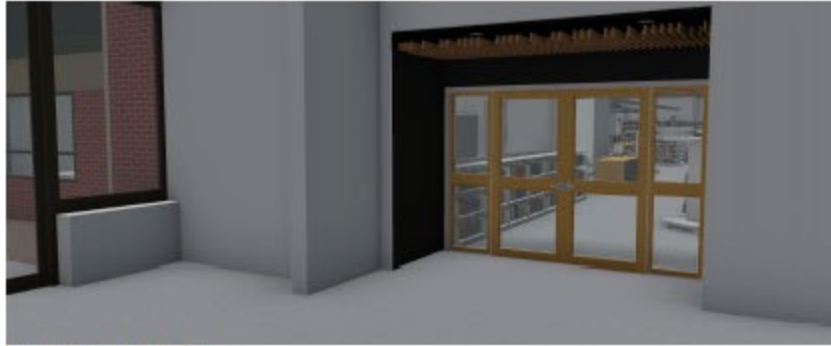




SCHEMATIC SHELVING + FURNITURE PLAN







County Commons Entry



Upon Entry From New Canopy



Upon Entry From Commons



Self Checkout and Hold Stacks at New Entry



Service Point Looking Towards Children's



Public Computers



**SCHEMATIC SOUTH ELEVATION**



## LIST OF NAMING POSSIBILITIES

### Main Library

- New Entrance \$75,000
- Reading room \$50,000
- Children's room \$50,000
- Community Meeting Room \$25,000
- Teen Room \$15,000
- Service Point Area \$10,000
- Four Offices \$10,000 each
- Study Rooms (2) \$20,000
- Kitchen area in meeting room \$1,000
- Digital Event Display Screen \$500
- Presentation equipment (3) \$15,000 for all
- Computer Cubicles \$10,000 for all
- Shelving \$10,000 for all

100% schematic review

## NORTH

100% schematic design set

09.25.2020



**SITE EXTERIOR**

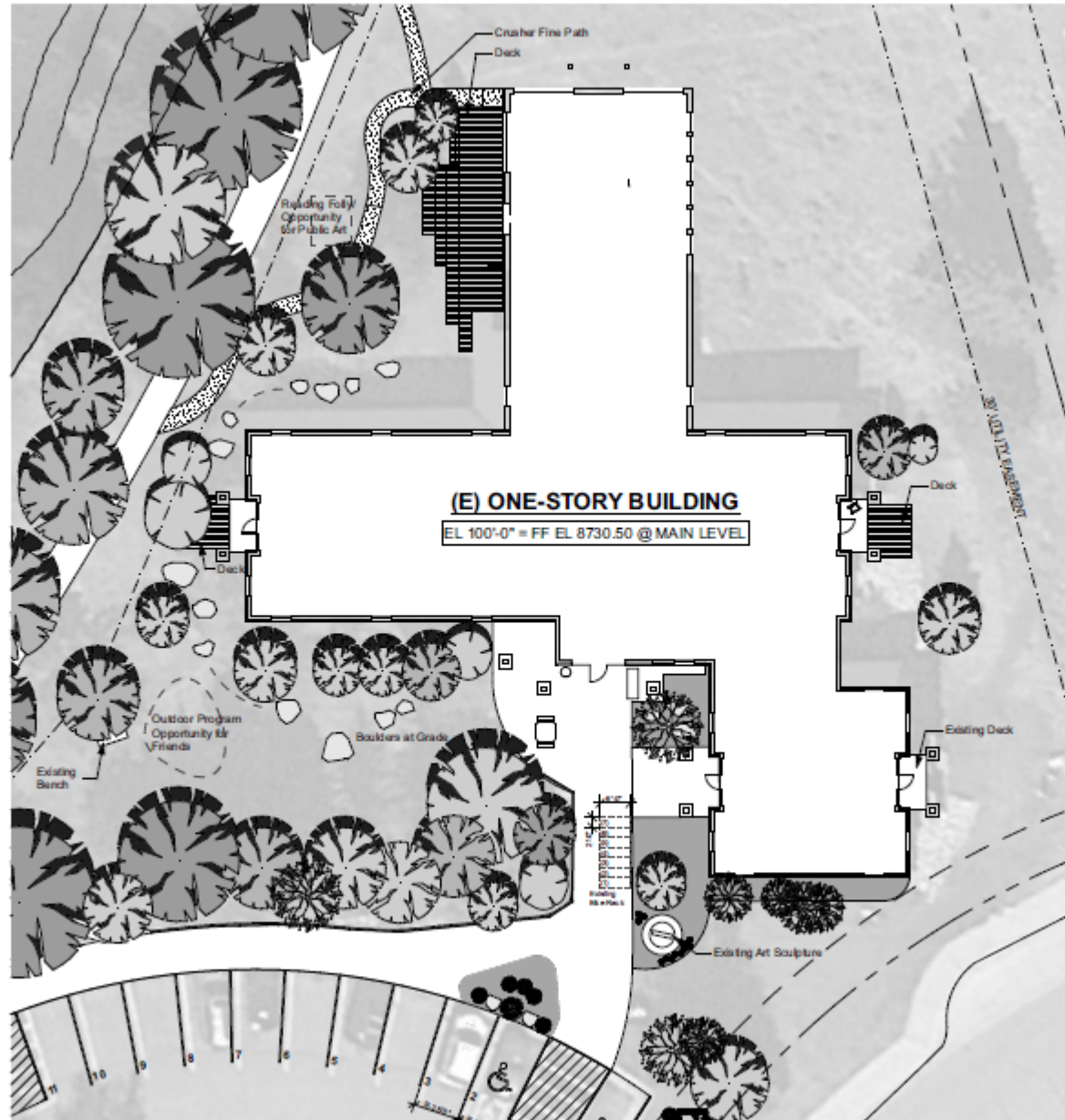
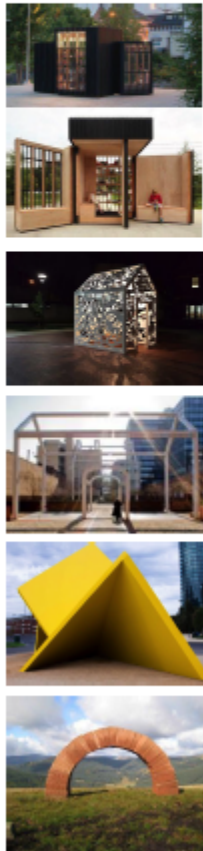
**CONCEPTS:**

- MEANDERING
- EXPLORATION
- NATURE
- ORGANIC SHAPES

**OPPORTUNITIES:**

- WELCOME BIKE PATH USERS
- FLEXIBLE SEATING + DECK
- NATURAL MATERIALS
- MODERN, YET COMPLEMENTS THE OLD
- ROCK ARRANGEMENTS SPARK CURIOSITY
- BERMS/ROCKS CAN ACT AS "SPEED BUMPS" TO RIVER

**FOLLY IDEAS:**



**ENLARGED EXTERIOR PROGRAM PLAN**

**BOARD + BATTEN**



**EXISTING STUCCO + BRICK**



**LIGHT WOOD**



**ROCK OUTCROPPING IDEAS:**





○ New Addition Deck Perspective



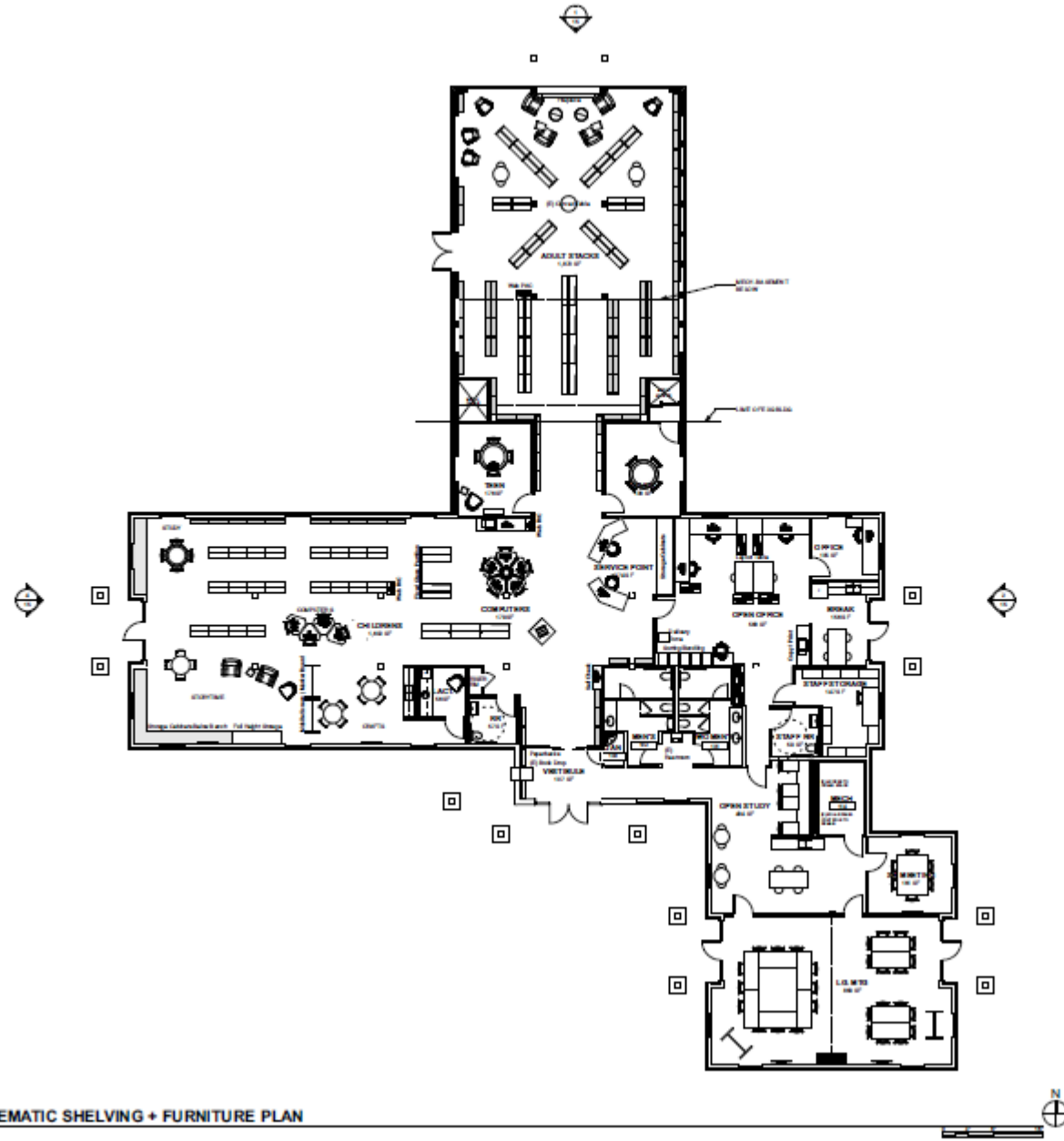
○ New Addition Perspective



○ Entry Perspective



○ Children's Perspective



SCHEMATIC SHELVING + FURNITURE PLAN







**SCHEMATIC WEST ELEVATION**



**SCHEMATIC NORTH ELEVATION**



**SCHEMATIC EAST ELEVATION**



**SCHEMATIC SOUTH ELEVATION**

## LIST OF NAMING POSSIBILITIES

### NORTH BRANCH

### SILVERTHORNE

- New addition for adult fiction collection \$100,000
- Children's room \$50,000
- Teen room \$15,000
- Community meeting rooms x 3 \$15,000 each
- Covered porch \$15,000
- Art work including reading folly \$15,000
- Lactation room \$10,000
- Fireplace \$10,000
- One Office \$5,000
- Study Room \$10,000
- Screens or projectors for meeting rooms  
and children's area \$500 each
- Digital events display screen \$500
- Wall partitions \$500 each
- Furniture \$200 each
- Shelving \$100 each



MEMORANDUM

P.O. Box 4100 ♦ FRISCO, COLORADO 80443

**TO: MAYOR AND TOWN COUNCIL**  
**FROM: VANESSA AGEE, COMMUNICATIONS DIRECTOR; NORA GILBERTSON, EVENTS MANAGER;  
AND TASHA WILSON, INFORMATION CENTER MANAGER**  
**RE: LOVE FRISCO WINTER SHOP/STAY PROGRAM**  
**DATE: OCTOBER 27, 2020**

**Summary and Background:** In June 2020, the Town of Frisco launched the Love Frisco, Shop/Stay Frisco Program with \$125,000 in funding committed to by the Frisco Town Council in May 2020. This program encouraged spending in local businesses by providing Town funded bonus e-gift cards: spend \$30, receive a \$10 bonus; spend \$75, receive a \$25 bonus; and spend \$120, receive a \$40 bonus. Love Frisco e-gift cards were available for purchase online beginning on June 12 until August 31, 2020. Individuals were limited to a maximum of \$125 in bonus gift cards, which expired on September 15, 2020. Purchased e-gift cards will never expire.

Of the original \$125,000 Town Council invested in the Love Frisco, Shop/Stay Frisco Program, \$71,287 was used for the program and \$53,712 remains. The Town's technology partner, Yiftee, is still holding these funds at the direction of Council based on the August 25 Town Council discussion. As of October 20, 2020, \$209,541.46 of the \$245,765 in gift cards that were issued have been used. Of that, \$2,792.11 in bonus cards funds were not used, and were returned to the Town's Yiftee account minus a 10% fee.

**Analysis:**

**Wassail Days** - Wassail Days is in its 12<sup>th</sup> year (November 28 – December 6), and from its inception, this event was designed as an economic development tool intended to increase awareness of Frisco's local businesses and generate spending in those businesses. For the past 11 years, this event has featured wassail (hot spiced cider) sampling at local businesses and a fierce competition between the business participants vying to win the people's choice award for "best wassail". For the last seven years, the event has also included a commemorative mug that customers received after visiting 12 participating businesses and completing their 12 Sips of Wassail Card; this component was meant to encourage even more awareness of local business, and subsequent, economic activity. This year due to public health strategies, the event will not be able to include wassail sampling and the accompanying 12 Sips of Wassail Card and mug giveaway.

Wassail Days is generally being re-thought this year and includes strategies like the possible creation of a window display scavenger hunt to increase business exposure while encouraging

physical distancing, replacing the commemorative mug with a commemorative reusable shopping bag with purchase of \$50 or more at participating businesses, re-imagining Santa visits, and having the annual Lighting of Frisco ceremony incorporate a larger area to accommodate physical distancing.

**Love Frisco, Winter Frisco** - Local businesses have also voiced an interest in re-launching the summer Love Frisco program as a winter Love Frisco program in conjunction with Wassail Days to continue to encourage shopping and staying local this holiday season. Staff is proposing that this new program be called Love Frisco, Winter Frisco so it could also be promoted independently to encourage participation outside of Wassail week. Due to Town's existing relationship with Yiftee, a relaunch of the e-gift card program with a new name could be implemented quickly. Businesses who participated in the summer Love Frisco, Shop/Stay Frisco program would automatically be enrolled in the Love Frisco, Winter Frisco program. Businesses who did not participate in the summer Love Frisco program could still sign up to participate in the Love Frisco, Winter Frisco program.

In order to encourage holiday spending in early December during Wassail Days and the traditional holiday shopping season, it is proposed that the sale of e-gift cards launch November 15, 2020 and run through December 31, 2020, with bonus e-gift cards expiring March 30, 2020. This extended spend time would allow customers to give Love Frisco, Winter Frisco e-gift cards as holiday gifts and/or to use them to do holiday shopping.

It is advisable that the Love Frisco, Winter Frisco program mirror the Love Frisco, Shop/Stay Frisco program as much as possible in order to expedite the re-launch process and keep messaging very similar to mitigate confusion for consumers and businesses.

Purchase and bonus amounts would stay the same as during the summer program, and bonus limits would stay the same as well- \$125 per person. Consumers who received \$125 in bonuses during the summer Love Frisco program would be able to receive an additional \$125 in bonuses through the winter program without changing the individual max across the board. Since this is a new campaign, their max bonuses from the summer will not count towards this new campaign.

**Financial Impact:** \$53,712 remains from the summer Love Frisco program, which would be used to fund the bonus cards and pay all fees associated with this program; just as was the agreement during the summer Love Frisco program.

The proposed selling time for Love Frisco, Winter Frisco e-gift cards is one month shorter than the selling time for the summer Love Frisco program. Therefore, the Love Frisco, Winter Frisco program could relaunch without any additional funds and may not run out of funds prior to the end selling date of December 31, 2020.

However, staff have analyzed what it would mean to add \$26,288, bringing the Love Frisco, Winter Frisco program to \$80,000. This amount would be closer to the total spend of \$71,287 from the summer Love Frisco program. This addition would bring the Town of Frisco total investment in shop local programs to \$151,288. The chart below shows the difference in potential spending based on \$53,712 and \$80,000.

<b>Love Frisco, Winter Frisco (e-gift card program)</b>			
Consumer Pays	\$ 30.00	\$ 75.00	\$ 120.00
Match from Town	\$ 10.00	\$ 25.00	\$ 40.00
Shopping Value	\$ 40.00	\$ 100.00	\$ 160.00
Fees (5% of Consumer Pay), +2.00	\$ 3.50	\$ 5.75	\$ 8.00
Town Cost per card (Fees+Match)	\$ 13.50	\$ 30.75	\$ 48.00
# of Cards with remaining balance \$53,712	3,979	1,747	1,119
Consumer Spending @ \$53,712	\$ 159,147	\$ 174,673	\$ 179,040
Sales Tax generated (ROI) 8.375% @ \$53,712	\$ 13,329	\$ 14,629	\$ 14,995
# of Cards with \$80,000	5,926	2,602	1,667
Consumer Spending @ \$80,000	\$ 237,037	\$ 260,163	\$ 266,667
Sales Tax generated (ROI) 8.375% @\$80,000	\$ 19,852	\$ 21,789	\$ 22,333

**Alignment with Strategic Plan:** The Love Frisco program aligns with the Town Council’s 2019/20 Thriving Economy Strategic Priority.

**Staff Recommendation:** Staff recommends that a Love Frisco, Winter Frisco program be relaunched and promoted independently and with Wassail Days. Questions for Council:

- Does Council support re-launching the Love Frisco, Shop/Stay Frisco program as the Love Frisco, Winter Frisco program?
- If yes -
  - Does Council support the proposed bonus and limit amounts and the program dates?
  - Does Council want to use the \$53,712 remaining in the program or add any funds to the program?

**Reviews and Approvals:** This report has been reviewed and approved by:

Nancy Kerry, Town Manager



MEMORANDUM

P.O. Box 4100 ♦ FRISCO, COLORADO 80443

**TO: MAYOR AND TOWN COUNCIL**  
**FROM: DON REIMER, COMMUNITY DEVELOPMENT DIRECTOR**  
**RE: COMMUNITY DEVELOPMENT DEPARTMENT REPORT**  
**DATE: OCTOBER 27, 2020**

**Department Updates:** Summaries of recent work for the Community Development programs of Planning, Building Housing, and Environment, with the related Council *Strategic Plan Priority Goals* indicated where applicable.

**Housing Programs Summary for September and October (*Thriving Economy*):**

- Short Term Rentals – Currently have 565 active STR licenses, an increase of 35 licenses compared to September data.
  - Continuing to work with owners and property managers on lapsed STR licenses that missed renewing this summer. These are processed manually through the Admin Host Compliance Portal and the fee is \$125 to renew.
- The annual monitoring reporting period for the 154 deed restricted properties in the Town closed on October 16. As of October 19 there was a 97.4% response rate (4 non-respondents). The initial monitoring is performed by the Summit Combined Housing Authority, with Town staff responsible for follow-up and/ or enforcement of any occupancy related issues.
- As of October 5, the Town of Frisco Rental Assistance Program has helped 177 clients in the amount of \$182,343. \$67,657 in funding remains available. The revised Resolution 20-25 with updated criteria was approved at the regular October 13, 2020 Town Council Meeting.
- A kickoff meeting with Town staff and CDOT staff was held on October 20<sup>th</sup> to discuss project goals and timelines for the property at 619 Granite. As one of the outcomes, staff is drafting an RFP for a design consultant, with a target of issuing the RFP by November 15.

**Environmental Programs Summary for September and October (*Sustainable Environment*):**

- The area upstream of the Town's headworks on North Tenmile Creek has been preliminarily approved for fuels treatment and recommended for funding to the Wildfire Council.
- Staff is pursuing funding options for renewable energy demonstration projects on Town facilities and developing a prioritized list of facilities for solar projects.

- Staff is continuing to work on implementing the energy efficiency measures identified in the 2019 Xcel Energy Audits of Town facilities.
- Staff is continuing to monitor the water levels in North Tenmile Creek to determine if, or when, Phase 2 Mandatory Water Use Restrictions must be implemented due to the current drought conditions (§ 170-22. Phase 2 Mandatory Water Use Restrictions. [Amended 02-12-19, Ord.19-02]).

Building Division Summary for the month of September (Quality Core Services):

Continued implementation of Community Core permitting software, electronic submittals, and digital archiving of historic files. Electronic payments are now available through the permitting software. Rapid review applications will be accepted only through the Community Core portal as of November 1, 2020, and all other Building and Planning applications will only be accepted through Community Core as of January 1, 2020.

- Permits issued included:
  - Building Permits: 27
  - Plumbing & Mechanical Permits: 12
  - Electrical Permits (issued by Summit County): 12
  - Solar Permits: 2
- Valuation of permits issued: \$1,023,001
- Inspections performed: 181
- Rapid Review applications: 33
- Certificates of Completion / Certificates of Occupancy issued: 3
  - Significant projects completed include:
    - 510 Kokopelli Court new single-family
    - 120 Windflower Lane new single-family

Front Desk Activities (Quality Core Services):

The Front Desk was relocated to the first floor in June prior to reopening Town Hall for limited appointments. Since that time, staff has continued to receive positive comments regarding the change. 346 phone calls and walk-in customers were served in September.

Planning Division Summary:

Potential amendments to the Unified Development Code to incorporate environmental program goals into the Code related to transportation, solar readiness, waste diversion, water quality, and water efficiency have been drafted, and will be reviewed by the Planning Commission at the November 5, 2020 meeting. Following a Planning Commission recommendation, the UDC amendments will be presented to Town Council for consideration, tentatively scheduled for the December 8, 2020 meeting. (*Sustainable Environment*)



Planning Commission:

- October 1, 2020. The Planning Commission did not hold a meeting.
- October 15, 2020. The Planning Commission held a meeting for a work session to review and offer comments on the Comprehensive Vision and Project Implementation Plan for the Peninsula Recreation Area.

Administrative review applications approved in September 2020: 15 (*Quality Core Services*)

<b>Applicant / Address</b>	<b>Application Type</b>	<b>Description</b>
BUP Construction 601 Galena Avenue, Bldgs. 1 and 2	Administrative Site Plan	Deck Repair/Replacement
Roofing Done Right 952 Lakepoint Circle	Administrative Site Plan	Re-Roof
Dale Stein 1010 Meadow Drive	Modification to Site Plan	Additional EV Charging Stations at the Summit Stage Transit Center
Weber Enterprises 605 East Main Street, Unit 202	Administrative Site Plan	Window Replacement
Active Energies 706 Little Chief Way	Administrative Site Plan	Solar Installation
MTB Construction LLC 706 Little Chief Way	Administrative Site Plan	Door Replacement
Axe Roofing 855 South 5th Avenue, Bldg. G	Administrative Site Plan	Re-Roof
Colorado Preferred Roofing 555 Wooden Canoe Lane	Administrative Site Plan	Re-Roof
DaVinci Signs 1125 Dillon Dam Road	Sign Permit	Sign for Ski Country Auto Repair and Towing
Charles Crowley 20 Hawn Drive	Administrative Site Plan	Tree Removal
TSH Tree Service 920A Lakepoint Circle	Administrative Site Plan	Tree Removal
TSH Tree Service 14 Hawn Drive	Administrative Site Plan	Tree Removal
Ron Dowell/Beaver Plaza HOA 60 East Main Street	Administrative Site Plan	Tree Removal
Kristina Halla 825 North Summit Boulevard	Banner Permit	Banner for Copy Copy
Active Energies 952 Lakepoint Circle	Administrative Site Plan	Solar Installation



MEMORANDUM

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P.O. Box 4100 ♦ FRISCO, COLORADO 80443

**TO: MAYOR AND TOWN COUNCIL**  
**FROM: VANESSA AGEE, MARKETING AND COMMUNICATIONS DIRECTOR**  
**RE: COMMUNICATIONS, MARKETING AND EVENTS DEPARTMENT STAFF REPORT**  
**DATE: OCTOBER 27, 2020**

**Media Coverage:**

- Birdcraft at Outer Range Brewer was included “Eat This” section of the Denver Post Stuffed Newsletter. This weekly food and beverage-focused newsletter reaches approximately 5,000 readers across the Front Range.
- Frisco hosted writer, Heidi Gollub, with the help of lodging provider, Summit Mountain Rentals. Our first media hosting since February 2020. Subsequently, Heidi wrote “10 Fun Outdoorsy Things to Do in Frisco CO with Kids”, which had a reach of 187,000
- The Gazette, based in Colorado Springs, included a Frisco shot in their 2020 Colorado fall colors photography gallery. The Gazette has 906,233 monthly online visitors.

**Special Events:** The special events team has been planning the October 28 Frisco Job Fair. Job fair information and sign-ups for businesses and candidates can be found at FriskoJobFair.com. A few more highlights:

- Staff has collaborated with the Colorado Workforce Center who are able to provide computer access for applicants and to send Frisco job fair information to their list of 2,000 applicants looking for jobs in Summit County.
- A representative from Joe Neguse’s office will talk about the federal response for employees and will talk about their job fair on November 12. The Town has also provided them with information and digital flyers to promote Frisco’s job fair.
- The day will kick off with inspirational keynote speaker, Ed Goodman, whose career has taken him work with The Walt Disney Company, Hewlett Packard, University of Colorado Health, The Irvine Company, and Colorado State University.
- As of October 22, sixteen Frisco businesses had signed up to participate, including businesses in the following sectors: retail, education, transportation, restaurants, service,

and lodging. Participating businesses may be found at [Frisco's Career Fair Plus page](#) where the virtual job fair will take place.

**Frisco/Copper Visitor Information Center:** To best protect the health of staff and visitors, the Visitor Center continues to primarily operate from a walk-up window facing Main Street, where guests are able to request literature and advice. The Information Center will move to more indoor activity as the weather turns colder, but the walk-up window will remain an option for guests.

- The Information Center saw 783 visitors in September 2020 (4,738 in September 2019).
- The Information Center answered 207 phone calls in September 2020 (140 in September 2019).

Restroom Usage:

- Men's Restroom Usage: September 2019- 6,719 (5,328 in 2019)
- Women's Restroom Usage: September 2019- 7,662 (missing data in 2019)

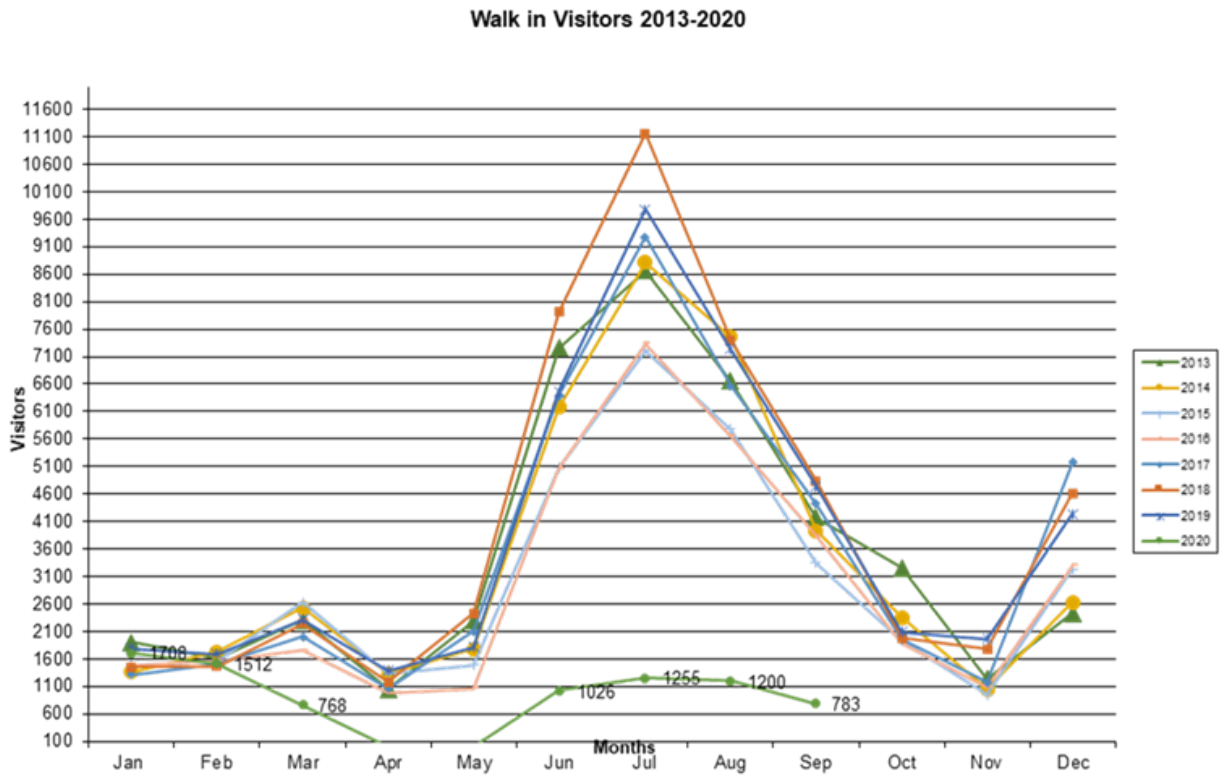
There are few other interesting comparisons between September 2020 and September 2019:

- Phone calls continue to increase compared to 2019. In September 2020, the Visitor Center answered 207 phone calls, compared to 140 phone calls in 2019; a 68% increase.
  - 43% of the phone calls taken in September 2020 were for the Frisco Bay Marina.
  - 24% of the phone calls taken in September 2020 were general Frisco inquiries.
- September of 2020 the Visitor Center processed approximately 37% more Frisco Bay Marina transactions compared to 2019.
- 8% of referrals in September 2020 were for Frisco Restaurants compared to 15% in September 2019.

The Information Center is still tracking self-service outdoor literature distribution to better understand customer behavior and interests under these current operational shifts. This is the approximate amount of literature distributed through the self-serve stations next to the front door of the Information Center in September.

- Frisco Main Street Map: 1,000
- Frisco Hiking Map: 1,050
- Restaurant Guide: 450
- Summit Rec Path Map: 500
- Summit County Map: 600
- Scenic Byway Handout: 300
- CO State Map: 300
- Local Camping Brochure: 200

Total of approximately 4,400 pieces of literature, not including the Museum and Marina brochures.



## ACTIVITY REPORT - SEPTEMBER, 2020

### POLICE

	2020	2019
Property Stolen	\$15,328	#####
Property Recovered	\$2,510	\$1,000
Animal Control		
Citations	0	0
Warnings	14	3
Bar Checks	0	5
Business Checks	53	171
Assists	15	10
Parking Citations	0	1
Parking Warnings	59	
Traffic Citations	20	12
Traffic Warnings	52	97
Traffic Accidents	6	18
Public Streets	5	
Private Property	1	
Injuries	0	
Open Buildings	1	0
Alarms	5	8
Calls for service	570	592
Felony Arrests	4	1
Attempt to Influence a Public Servant	1	
Menacing (weapon)	1	
1st degree Criminal Trespass - auto	1	
Warrant	1	
Misdemeanor Arrests	4	9
Harassment	1	
Unauthorized Use of a Financial Device	1	
Drove with Expired License	1	
Drove Under Restraint	1	

### MUNICIPAL COURT

	2020	2019
Total number of citations issued for this court date	38	8
Total number of violators due in court	15	3
Total number of violators in court	7	1
Deferred to trial:	0	0
Received Deferred Sentences:	0	0
Dismissed:	0	0
Guilty Pleas:	0	0
Guilty to Amended Charges:	4	1
Guilty from Trial:	0	0
Continued to following month:	0	0
Dismissed Prior to Court	3	1
Handled by Mail		
W/in 20 days for Point Reduction:	5	0
Outside of 20 days:	13	5
No Shows		
Warrants Issued:	0	0
Hold placed on Drivers License:	1	0
Filed unpaid	0	0
Plea by Mail	1	0



## MEMORANDUM

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P.O. Box 4100 ♦ FRISCO, COLORADO 80443

**TO:** TOWN COUNCIL  
**FROM:** DIANE MCBRIDE, ASSISTANT TOWN MANAGER / RECREATION & CULTURE DIRECTOR  
**CC:** LINSEY JOYCE, ASSISTANT DIRECTOR/PROGRAMS MANAGER  
TOM HOGEMAN, GENERAL MANAGER - MARINA  
KATIE BARTON, GENERAL MANAGER – ADVENTURE PARK  
ROSE GORRELL, MUSEUM MANAGER  
**RE:** **RECREATION & CULTURE DEPARTMENT REPORT – SEPTEMBER 2020**  
**DATE:** OCTOBER 27, 2020

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### Overview

This Department report highlights operations, programs and events for the month of September.

September is typically a month of transition in the Recreation & Culture Department, moving from summer to winter operations. However, 2020 is unlike any other year.

- September continued to be very busy at the Marina with a record number of rentals going out throughout the month. The beach was also quite popular with guests soaking up the gorgeous fall weather.
- Out at the Frisco Adventure Park, the bike park, skatepark and disc golf course continued to see many users throughout the month. Staff continued to work on the trails at the Peninsula Recreation Area for both summer and winter usage.
- The Run the Rockies road races were moved from June to September due to the pandemic. A total of 89 runners raced the new courses on the new fall date of September 19<sup>th</sup>. Youth programs also continued into September with additional after school programs being offered and filling up, and a Wednesday full day program operating with 20 kids/day to match the Summit School District's return to school plan and to help meet the childcare needs of the community.
- The Historic Park is open for business and continues to capture visitors as well as locals through new programming offerings.

Prepping for winter operations continued through September as staff prepare for what the 2020/2021 season will bring. Changes have been made to reduce touch points, maintain social distancing, inform/educate guests, and keep staff and guests safe throughout the winter season.

Planning efforts also continue at this time. TOF staff and staff from Lose Design presented the *Comprehensive Vision and Project Implementation Plan for the Frisco Adventure Park at the Peninsula Recreation Area* to Town Council on September 22<sup>nd</sup>. Council feedback was very positive. Staff also presented the Plan to the Frisco Planning Commission on October 15<sup>th</sup>, with positive comments from the Commissioners. Staff will be back before Town Council on October 27<sup>th</sup> for Plan adoption.

A consulting team, F3 Marina, was hired at the end of September to perform a thorough organizational assessment of the Marina that included a review of operations, financials, and master planning efforts. The “Big Dig” and Phase 1 improvements at the Marina occurred in 2019, and as a result, the operation has changed significantly. There is more land, more people, and more challenges. F3 Marina was hired to review all practices and to help staff and the Town manage these challenges, effectively run the operation, and to appropriately plan for the future. The consulting team spent two weeks on site interviewing staff, slipholders, concessionaires, and community members. They are preparing a report of their findings and recommendations at this time and will share that report with staff by the end of October.

Work also continues at this time with Stais Architecture and Interior for the Marina retail + office building. Council approved a continuation of services contract with Stais Architecture and Interior to finalize construction drawings so that an RFP can be issued in 2020 for spring/summer 2021 construction.

The report below details each of the different divisions (Adventure Park, Marina, Historic Park and Museum, Recreation Programs and Events) within the Department. Attendance numbers (as appropriate) and financials are all presented for September.

### **Adventure Park**

For the purpose of this report, the Adventure Park consists of all aspects of the Peninsula Recreation Area (PRA) including the tubing hill, ski and ride hill, field and facility reservations, concessionaire operations, bike park, skatepark, disc golf, trails and the Nordic Center. Finances are broken down into 1160 accounts (tubing hill, ski and ride hill, Day Lodge) and 1170 accounts (Nordic and Trails).

September highlights for the Adventure Park (1160) included the following:

- The Day Lodge and the Nordic Center remained closed to the public except for the Day Lodge office which is open for information, disc sales and drinks/snacks. Staff are also serving in a support/guest service role to assist with after school camp registration, waitlists and cancelations.
- Staff continues to work on all anticipated winter operating plans for the tubing hill, ski and ride hill, and the Nordic Center and will be meeting with the Summit County Public Health Department in October to review the plans. The ultimate goal is to keep everyone safe by maintaining social distances and enforcing public health requirements.

Staff have been working closely with Public Works Facilities staff on replacing the ticket windows of the Day Lodge and repurposing an old shed for the Nordic ticket office. Waivers will be completed online to reduce the number of touch points between staff and guests. Potential gathering spaces will be minimized. New signage and visual cues will

be placed throughout the park. The great room of the Day Lodge will be open for limited retail purchases; F&B service will also be limited and available through the outdoor service window. Restrooms will be open with directional flow of traffic in and out of the Day Lodge and Nordic Center. The Nordic Center will not be open for indoor gatherings but instead will serve as a one directional ticket/retail/rental operation with limited numbers and all sanitizing protocols in place. Face masks will be required throughout all operations.

- The replacement of the Magic Carpet surface lift belt and installation of the new motor are complete at this time, and in time for the upcoming winter season. Snowmaking equipment is prepped and ready for snowmaking efforts in October, pending weather conditions.
- The bike park, skatepark, and disc golf course will close as soon as the weather changes. There have been a number of incidents at the skatepark this fall season, and as a result, a security company was hired to provide oversight and enforcement of the rules 7 days/week, 12p-8p.
- The Adventure Park hosted a middle school cross country meet on 9/26. The park also hosted one wedding for Sara Burke, TOF Maintenance Operator, on 09/16 utilizing the ballfield and the Day Lodge. All COVID procedures were in line with public health guidelines. The ballfield and multi-purpose fields remained open for youth baseball practices and dry land training for winter sports clubs.
- Year to date (YTD) revenues are down significantly due to the loss of tubing and ski and ride hill revenues in March and April when the operations closed. Summer revenue is also down as facility rentals were canceled due to COVID-19 and gathering limitations. Provided the Adventure Park can open this season pending County and State approvals and guidelines, staff are optimistic that the operations will be booked and revenues captured. Budget projections have been changed in light of the loss of revenue in March and April 2020.

**Table 1: Frisco Adventure Park Figures (1160)**

	<b>September 2020</b>	September 2019	September 2018
Revenue – 1160	<b>\$1,166</b>	\$2,571	\$5,869
Expenses – 1160	<b>\$46,506</b>	\$ 51,955	\$62,710

	<b>YTD Actual 2020</b>	<b>Budget 2020</b>	YTD Actual 2019	YTD Actual 2018
Revenue – 1160	<b>\$966,599</b>	<b>\$2,062,000</b>	\$1,341,202	\$1,378,475
Expenses – 1160	<b>\$720,321</b>	<b>\$1,424,721</b>	\$794,994	\$800,634



August highlights for Nordic and trails (1170) included the following:

- Nordic season passes went on sale September 1<sup>st</sup>. The sale of passes remains a joint effort between the Towns of Frisco and Breckenridge and the Breckenridge Nordic Center, meaning skiers can purchase a Frisco-only pass, a Breckenridge-only pass, or a joint pass valid at all three Nordic Centers (Frisco Nordic, Gold Run Nordic, and Breckenridge Nordic).
- Trail work continued on the Peninsula and included the following:
  - Completed singletrack construction of Excelsior and Treasure Vault segments
  - Flagged new Nordic trail RJ's Vista re-route from ballfield
  - Flagged Perimeter Trail re-route from Pine Cove to Peak One Campground
  - Locates for new trail signs completed
  - Marked trees for Nordic trail corridor cutting
  - Planted 100 Douglas Fir trees saplings for FS

Staff continue to work hard on the trails and encourage everyone to bike, hike or run the new and improved segments before the fall season comes to an end.

Communication with the USFS is ongoing and in September, staff completed two site visits with the FS as well as initiated CE #2 for the PRA. The USFS is supportive of these efforts and a partner in all decisions and future planning efforts.

- Year to date revenues are still tracking well despite closing for business in March. Staff is optimistic that the 20/21 Nordic season will be a busy season as skiers look for ways to enjoy the outdoors while social distancing from one another. Nordic skiing and snowshoeing also provide alternative activities for guests who may not be able to get on one of the larger ski areas in the County this winter season.

**Table 2: Frisco Nordic Center and Trails Figures (1170)**

	September 2020	September 2019	September 2018
Revenue – 1170	\$5,841	\$4,540	\$11,768
Expenses – 1170	\$18,111	\$13,440	\$11,865

	YTD Actual 2020	Budget 2020	YTD Actual 2019	YTD Actual 2018
Revenue – 1170	\$238,543	\$424,300	\$301,729	\$212,348
Expenses – 1170	\$239,440	\$536,314	\$223,235	\$148,992

**Photos 1-2: Revegetation work on the Jody's Nugget SE segment was completed in September.**



## **Marina**

The Marina continued to be exceptionally busy in September. Highlights include the following:

- Other than 3"-4" of snowfall on the 9<sup>th</sup> of September, great weather and steady water levels contributed to a very busy month at the Marina.
- Consultants from F3 Marina spent two weeks at the marina and learned all aspects of the business from observation and numerous conversations with staff, slipholders, concessionaires and community members. Staff are looking forward to seeing their report at the end of October. Given the dramatic increase in business over the last two summers, their suggestions on how to run the operations more efficient will be very much appreciated.

- The B2 and B1 lots were reorganized and cleaned up in preparation for the Sanitation District's access road project.
- Work on hauling out customer's boats, winterization, and shrink wrap began and was in full swing by the end of the month.
- Year to Date (YTD) revenues through September exceeded budgeted targets for the year. YTD revenues hit \$2,254,135. This is 143% of budget, or \$673,935 ahead of budget at this time.

Rental business continued at record levels through the month. September reservations totaled 2,306, compared to 1,918 in September 2019, a 20% increase. Total reservations from May through September 2020, totaled 24,672 compared to 14,641 in 2019, a 68% increase.

**Table 3: Frisco Marina Figures (9000)**

	September 2020	September 2019	September 2018
Revenue – 9000	\$138,216	\$146,224	\$557,392*
Expenses – 9000	\$370,786	\$160,208	\$175,054

\* \$466,057 of this amount is from the water agreement settlement

	YTD Actual 2020	Budget 2020	YTD Actual 2019	YTD Actual 2018
Revenue – 9000	\$2,254,135	\$1,580,200	\$1,528,849*	\$1,949,360
Expenses – 9000	\$1,626,532	\$2,966,802	\$4,617,655^	\$1,187,171

\* YTD Actual 2019 was \$6,459,944, which included the marina bond proceeds of \$5,406,156. The marina bond proceeds value was removed from this table for year-to-date and year-over-year comparisons.

^ Expenses are higher in 2019 due to the capital improvement projects. 2019 budget for capital improvement projects was \$3,996,700.

### **Historic Park and Museum**

September highlights for the Historic Park and Museum included the following:

- Visitor attendance for the month of September totaled 1,656 people (compared to 3,859 in 2019). Attendance is significantly down due to COVID-19. *Please note that these attendance numbers are based on a click system and therefore do not always accurately reflect all visitors to the museum and park.*

Days and hours of operation for the Museum also changed in light of the pandemic and limited staff. The schoolhouse is currently open Thursday-Sunday, 10am-4pm, and closed to the public Monday, Tuesday and Wednesday. Tours are available on Saturdays and Sundays at 10am. The museum is nearly fully staffed at this time and as a result, will continue to evaluate days and hours of operation accordingly.

- Staffing: The Town of Frisco is happy to welcome Blair Miller to the Museum team as the Museum Guest Service Lead. Blair has worked at Mountain Top Children's Museum in Breckenridge, Mackinac State Historic Parks, and the CMU Museum. He has a BS in Public History from Central Michigan University as well as an Associates in Visual Arts.

- Archives and Collections: The Museum accepted three donations in September totaling 13 artifacts. Museum staff is working on photographing and accessioning those artifacts along with locating storage space for each artifact that will provide the best environmental conditions for preservation. This is a significant challenge as the existing archives are limited in space. The Museum has turned away four donations since the beginning of 2020 because of the extremely limited storage space.
- Museum staff is working on completing the accession records for the 43 donations equaling 603 artifacts from 2017 to present. Archival photographs have been taken of 32 artifacts accessioned since 2017-2019 that had not yet been photographed. Museum staff is also transcribing these donation records from paper into a digital format to improve record keeping. Staff is conducting a full inventory of the Museum collection. This inventory is verifying the location and condition of each object. Per the Collection Management Policy, the next inventory will take place two years after the current inventory is completed. The last documented inventory was in 2015.
- Upcoming: Historic Walking Tours are scheduled to resume in October. Staff will be leading two tours each weekend; the Women of Bill’s Ranch on Saturday morning and the Historic Town Tour on Sunday morning. Museum staff spent the last month reworking each tour with additional research, images, and new stops.

Staff continues to support TOF youth programs through field trips and after school visits with programming centered on Frisco history.

- Revenue is significantly behind budgeted revenue at this time due to the lack of donations and gift shop purchases, which is directly tied to the pandemic and the closure of the museum from March-early summer. Revenue is tracking at 28% of budget and behind 2019 YTD figures by nearly \$12k. Expenses however have been reduced and are tracking exceptionally well at this time.

**Table 4: Frisco Historic Park and Museum Figures (1125)**

	<b>September 2020</b>	September 2019	September 2018
Attendance	<b>1,656</b>	3,859	4,380

	<b>September 2020</b>	September 2019	September 2018
Revenue – 1125	<b>\$901</b>	\$1,967	\$1,500
Expenses – 1125	<b>\$14,498</b>	\$18,311	\$24,436

	<b>YTD Actual 2020</b>	<b>Budget 2020</b>	YTD Actual 2019	YTD Actual 2018
Revenue – 1125	<b>\$5,365</b>	<b>\$19,000</b>	\$17,590	\$18,022
Expenses – 1125	<b>\$137,281</b>	<b>\$298,099</b>	\$195,608	\$187,275

## **Recreation Programs and Special Events**

September highlights for Recreation Programs and Special Events included the following:

- September started with the uncertainty of what the Summit School District was planning with in-person versus virtual learning for scholars. Staff planned for a variety of scenarios for afterschool programming and no-school days programming. For K-5, young scholars who chose to attend school are in the classroom 4 days/week (Monday, Tuesday, Thursday and Friday) and virtually learning on Wednesdays. The school district sent out a survey seeking clarity on which day/days parents needed the most care for their children. Results indicated that the virtual Wednesdays were when parents needed the most help, as well as after school care on the days when the scholars were in the classroom. Staff immediately programmed for such needs.

**Afterschool Skateboarding** met on Tuesdays and Thursdays with parents providing transportation for their kids to the skatepark.

**Afterschool Biking** met on Mondays and Wednesdays with parents also providing transportation to the bike park.

**Wednesdays.** K-5 kids learned virtually on Wednesdays for the month of September and staff were able to provide all-day care and guidance for 20 kids during these days that they were not in school. Staff helped the kids join their Zoom calls and complete assignments, while offering fun activities during their breaks. Each Wednesday typically ended with a hike on a local trail which the kids enjoyed! This program will continue indefinitely at this time.

Staff pivoted quickly to meet the needs of the community, especially in light of other after school programs being canceled. The largest after school program in the County is the CATCH program operated in the schools by Keystone Science School staff. Due to COVID-19, this program is no longer able to operate in the schools and as such, a void was created with after school care.

- After school programming will continue into October and November with the following programs:
  - *After School Art with the Frosted Flamingo.* Mondays and Thursdays; TOF staff will pick up at Frisco Elementary and walk to the Old Community Center (3<sup>rd</sup> and Granite)
  - *Trails of Wonder.* Tuesdays. Hiking and outdoor exploring at the Frisco Adventure Park.
  - *Frisco Historic Fridays* at the FHPM – fun, historical, and interactive activities after school.

The Little Vikings Nordic learn to ski program will return in January.

- Run the Rockies Road 7k and 11k took place on September 19<sup>th</sup>. This race traditionally takes place in June, is a downhill course, and offers a half marathon and 10k distance. Due to COVID-19, this race was moved from June to September and the course was changed due to restrictions on transportation and race logistics. A total of 89 ambitious runners turned out for the event, most of whom were extremely grateful that the Town was able to host an 'in-person' race since most other races have been virtual this year. Staff continues to look at 2021 options for this race, including moving it from June to September again and bringing back the traditional course and distances.
- Year to date revenue is behind 2019 actuals by nearly \$90,000 due primarily to the loss of events as well as reduced Fun Club numbers. Staff continues to monitor budgets, staffing levels and program opportunities very closely at this time.

**Table 5: Programs and Events Figures (1150)**

	September 2020	September 2019	September 2018
Frisco Fun Club	101	n/a	n/a
After School Biking	78	n/a	n/a
After School Skateboarding	90	92	n/a
<b>Total Program Participation</b>	<b>269</b>	<b>92</b>	<b>n/a</b>
Run the Rockies Road 7k & 11k	89	n/a	n/a
<b>Total Event Participation</b>	<b>89</b>	<b>0</b>	<b>0</b>

	September 2020	September 2019	September 2018
Revenue – 1150	\$5,415	\$2,670	\$12,537
Expenses – 1150	\$19,598	\$25,509	\$25,405

	YTD Actual 2020	Budget 2020	YTD Actual 2019	YTD Actual 2018
Revenue – 1150	\$210,534	\$303,000	\$300,704	\$265,316
Expenses – 1150	\$332,386	\$489,230	\$321,628	\$325,555

**RECORD OF PROCEEDINGS  
MINUTES OF THE REGULAR MEETING  
OF THE TOWN COUNCIL OF THE TOWN OF FRISCO  
OCTOBER 13, 2020**

Mayor Pro-Tem Burley called the meeting to order at 4:00 p.m. Town Clerk Deborah Wohlmuth called the roll.

**PRESENT:** Andrew Aerenson  
Jessica Burley  
Dan Fallon  
Andy Held  
Melissa Sherburne

**ABSENT:** Rick Ihnken  
Hunter Mortensen

**PUBLIC COMMENTS:**

Frisco resident Hayes Walsh encouraged Council to consider making the Frisco Promenade a permanent concept.

**MAYOR AND COUNCIL COMMENTS:**

There was no Council comment.

**CONSENT AGENDA:**

Minutes September 22, 2020 Meeting  
Home Rule Charter Review – Chapter 102, Hazardous Substances  
Purchasing Cards  
Warrant List  
Acceptance of Storm Sewer Easement at Frisco Medical Office Building (68 School Road)  
Resolution 20-23, a Resolution Establishing a Nicotine Tax Fund to Collect the Town of Frisco Portion of a County-Wide Special Sales Tax on Cigarettes, Tobacco Products and Nicotine Products and Disburse such Funds for Public Health, Education and Other Public Purposes

**MOTION: COUNCIL MEMBER BURLEY MOVED TO APPROVE THE CONSENT AGENDA AS PRESENTED. SECOND, COUNCIL MEMBER HELD.**

<b>AERENSON</b>	<b>YEA</b>	<b>FALLON</b>	<b>YEA</b>
<b>BURLEY</b>	<b>YEA</b>	<b>SHERBURNE</b>	<b>YEA</b>
<b>HELD</b>	<b>YEA</b>	<b>MORTENSEN</b>	<b>ABSENT</b>
<b>IHNKEN</b>	<b>ABSENT</b>	<b>MOTION CARRIED</b>	

Mayor Mortensen and Council member Ihnken joined the meeting at this time.

**NEW BUSINESS:**

Agenda Item #1: Budget Presentation and Discussion to:

- A. Adopt on First Reading, Ordinance 20-20, an Ordinance Levying General Property Taxes for the Year 2020 to Help Defray the Cost of Government for the Town of Frisco, Colorado for the 2021 Budget Year; and
- B. Adopt on First Reading, Ordinance 20-21, Appropriating Sums of Money to the Various Funds and Spending Agencies, in the Amount and for the Purposes as Set Forth Below for the Town of Frisco, Colorado for the 2021 Budget Year; and
- C. Approve Resolution 20-24, a Resolution Establishing a Temporary General Fund Budget Stabilization Reserve Staff: Nancy Kerry and Bonnie Moinet 1) Mayor opens public hearing 2) Staff report 3) Public comments 4) Mayor closes public hearing 5) Council discussion 6) Motion made 7) Motion seconded 8) Discussion on motion 9) Question called

Town Manager Nancy Kerry stated that staff originally presented a draft budget to Council at a work session, which did not include any non-essential expenditures or capital projects. At that time, Council added some of those items and capital projects, based upon Council's project priorities and relevance to Council's Strategic Goals. A brief analysis of each of these major funds follows; the non-major funds are summarized as well. Colorado Budget Law and Colorado Revised Statutes require local taxing entities to certify the mill levy to their specific county based upon certifications of property valuation provided by the County. This year, counties were extended more time to provide those certifications as a result of the COVID-19 pandemic; however, the Town of Frisco does have preliminary valuations and the ordinance cites those numbers with the stipulation that Council authorizes the Town Clerk to make necessary changes to the ordinance without having to bring such ordinance before Council. The preliminary 2020 valuation is \$243,087,150, an increase of \$1,218,840 from the prior year. This valuation is estimated to generate \$193,984 in property tax revenues, which will be collected in 2021. Actual property valuations for all real property within the Town of Frisco are \$2,421,256,830. Mayor Mortensen opened public comment at 7:22 p.m. There being no public comment, Mayor Mortensen closed public comment at 7:25 p.m.

**MOTION: COUNCIL MEMBER BURLEY MOVED TO ADOPT ON FIRST READING, ORDINANCE 20-20, AN ORDINANCE LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2020 TO HELP DEFRAY THE COST OF GOVERNMENT FOR THE TOWN OF FRISCO, COLORADO FOR THE 2021 BUDGET YEAR. SECOND, COUNCIL MEMBER AERENSON.**

<b>AERENSON</b>	<b>YEA</b>	<b>FALLON</b>	<b>YEA</b>
<b>BURLEY</b>	<b>YEA</b>	<b>SHERBURNE</b>	<b>YEA</b>
<b>HELD</b>	<b>YEA</b>	<b>MORTENSEN</b>	<b>YEA</b>
<b>IHNKEN</b>	<b>YEA</b>	<b>MOTION CARRIED</b>	

**MOTION: COUNCIL MEMBER BURLEY MOVED TO ADOPT ON FIRST READING, ORDINANCE 20-21, APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNT AND FOR THE PURPOSES AS SET FORTH BELOW FOR THE TOWN OF FRISCO, COLORADO FOR THE 2021 BUDGET YEAR. SECOND, COUNCIL MEMBER AERENSON.**

<b>AERENSON</b>	<b>YEA</b>	<b>FALLON</b>	<b>NO</b>
<b>BURLEY</b>	<b>YEA</b>	<b>SHERBURNE</b>	<b>YEA</b>
<b>HELD</b>	<b>YEA</b>	<b>MORTENSEN</b>	<b>YEA</b>
<b>IHNKEN</b>	<b>YEA</b>	<b>MOTION CARRIED</b>	



**MOTION: COUNCIL MEMBER BURLEY MOVED TO APPROVE RESOLUTION 20-24, A RESOLUTION ESTABLISHING A TEMPORARY GENERAL FUND BUDGET STABILIZATION RESERVE. SECOND, COUNCIL MEMBER SHERBURNE.**

<b>AERENSON</b>	<b>YEA</b>	<b>FALLON</b>	<b>YEA</b>
<b>BURLEY</b>	<b>YEA</b>	<b>SHERBURNE</b>	<b>YEA</b>
<b>HELD</b>	<b>YEA</b>	<b>MORTENSEN</b>	<b>YEA</b>
<b>IHNKEN</b>	<b>YEA</b>	<b>MOTION CARRIED</b>	

Agenda Item #2: First Reading, Ordinance 20-22, an Ordinance Granting an Easement to Public Service Company of Colorado for the Purpose of Providing Electric Service at Walter Byron Park, over that Certain Area Known as the Walter Byron Park Access Drive and More Particularly Described Herein Staff: Jeff Goble 1) Mayor opens public hearing 2) Staff report 3) Public comments 4) Mayor closes public hearing 5) Council discussion 6) Motion made 7) Motion seconded 8) Discussion on motion 9) Question called

Public Works Director Jeff Goble stated that during the construction of the new restroom facility at Walter Byron Park staff found that the existing electrical service was not in compliance with electrical codes or within the standards of Xcel Energy and could not be reconnected to the new facility. Once the determination was made that we would need to install a new electrical service to the building, Xcel Energy proceeded with the design and installation of a new electrical distribution line and a new transformer. Xcel Energy has asked the Town to grant them a utility easement along the access road to the Park and the area where the new transformer is sitting. Utility mapping was conducted and a easement map was created and is attached to this memo. Mayor Mortensen opened public comment at 7:54 p.m. There being no public comment, Mayor Mortensen closed public comment at 7:55 p.m.

**MOTION: COUNCIL MEMBER SHERBURNE MOVED TO APPROVE ON FIRST READING, ORDINANCE 20-22, AN ORDINANCE GRANTING AN EASEMENT TO PUBLIC SERVICE COMPANY OF COLORADO FOR THE PURPOSE OF PROVIDING ELECTRIC SERVICE AT WALTER BYRON PARK, OVER THAT CERTAIN AREA KNOWN AS THE WALTER BYRON PARK ACCESS DRIVE AND MORE PARTICULARLY DESCRIBED HEREIN. SECOND, COUNCIL MEMBER HELD.**

<b>AERENSON</b>	<b>YEA</b>	<b>FALLON</b>	<b>YEA</b>
<b>BURLEY</b>	<b>YEA</b>	<b>SHERBURNE</b>	<b>YEA</b>
<b>HELD</b>	<b>YEA</b>	<b>MORTENSEN</b>	<b>YEA</b>
<b>IHNKEN</b>	<b>YEA</b>	<b>MOTION CARRIED</b>	

Agenda Item #3: Resolution 20-25, a Resolution of the Town of Frisco, Colorado, Amending Resolution 20-11, to Modify the Specific Criteria for the Residential Assistance Program in Response to the COV-19 Public Health Emergency, and Authorizing the Expenditure of Funds for the Program Staff: Don Reimer and Eva Henson 1) Mayor opens public hearing 2) Staff report 3) Public comments 4) Mayor closes public hearing 5) Council discussion 6) Motion made 7) Motion seconded 8) Discussion on motion 9) Question called

Community Development Director Don Reimer stated that on April 7, 2020, the Town Council approved the Residential Rental Assistance Grant Program in response to the economic hardship incurred by individuals due to the COVID-19 Pandemic. The Residential Rental Assistance program provided grants to aid individuals who live or work in Frisco and who lost their jobs due to the pandemic. Town Council allocated up to \$250,000 for this program, plus an additional one-time payment of \$37,500 to the Family Intercultural Resource Center (FIRC) for administration of

the program. As of September 11, 2020, the Residential Assistance Program has assisted 175 clients with a total expenditure of \$179,843, and therefore, \$70,157 remains available. FIRC has indicated that they have received inquiries from those who had received an initial grant about whether a second round of funding could be made available. Mayor Mortensen opened public comment at 7:58 p.m. There being no public comment, Mayor Mortensen closed public comment at 7:59 p.m.

**MOTION: COUNCIL MEMBER BURLEY MOVED TO APPROVE RESOLUTION 20-25, A RESOLUTION OF THE TOWN OF FRISCO, COLORADO, AMENDING RESOLUTION 20-11, TO MODIFY THE SPECIFIC CRITERIA FOR THE RESIDENTIAL ASSISTANCE PROGRAM IN RESPONSE TO THE COV-19 PUBLIC HEALTH EMERGENCY, AND AUTHORIZING THE EXPENDITURE OF FUNDS FOR THE PROGRAM. SECOND, COUNCIL MEMBER AERENSON.**

<b>AERENSON</b>	<b>YEA</b>	<b>FALLON</b>	<b>YEA</b>
<b>BURLEY</b>	<b>YEA</b>	<b>SHERBURNE</b>	<b>YEA</b>
<b>HELD</b>	<b>YEA</b>	<b>MORTENSEN</b>	<b>YEA</b>
<b>IHNKEN</b>	<b>YEA</b>	<b>MOTION CARRIED</b>	

**OLD BUSINESS:**

Agenda Item #4: General Discussion / Action on COVID-19 Response Staff: Nancy Kerry 1) Mayor opens public hearing 2) Staff report 3) Public comments 4) Mayor closes public hearing 5) Council discussion 6) Motion made 7) Motion seconded 8) Discussion on motion 9) Question called

Town Manager Nancy Kerry provided a brief COVID update.

**ADJOURN:**

There being no further business, the meeting adjourned at 8:20 p.m.

Respectfully Submitted,

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Deborah Wohlmut, CMC  
Town Clerk

## Report Criteria:

Detail report.  
Invoices with totals above \$0.00 included.  
Paid and unpaid invoices included.

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
<b>ABBY CREW</b>							
292	ABBY CREW	2020 RUN THE	2020 Run the Rockies Refund	09/09/2020	42.00	42.00	09/09/2020
Total ABBY CREW:					42.00	42.00	
<b>ACORN PETROLEUM INC.</b>							
410	ACORN PETROLEUM INC.	001038634	Bill to Number 756501 - Marina	08/21/2020	1,460.25	1,460.25	09/09/2020
410	ACORN PETROLEUM INC.	001038635	Bill To Number 756501	08/21/2020	1,607.92	1,607.92	09/09/2020
410	ACORN PETROLEUM INC.	001038756	Bill to Number 756501 - Marina	08/24/2020	1,355.45	1,355.45	09/09/2020
410	ACORN PETROLEUM INC.	001039231	Bill To Number 756501	08/26/2020	306.01	306.01	09/09/2020
410	ACORN PETROLEUM INC.	001039546	Bill to Number 756501 - Marina	08/28/2020	1,227.16	1,227.16	09/09/2020
410	ACORN PETROLEUM INC.	001040242	Bill to Number 756501 - Marina	08/31/2020	753.04	753.04	09/09/2020
410	ACORN PETROLEUM INC.	001040727	Bill To Number 756501	09/02/2020	2,070.51	2,070.51	09/09/2020
410	ACORN PETROLEUM INC.	001041132	Bill to Number 756501 - Marina	09/04/2020	794.86	794.86	09/22/2020
410	ACORN PETROLEUM INC.	001041219	Bill to Number 756501 - Marina	09/07/2020	895.27	895.27	09/22/2020
410	ACORN PETROLEUM INC.	001041568	Bill To Number 756501	09/10/2020	706.74	706.74	09/22/2020
410	ACORN PETROLEUM INC.	001041981	Bill To Number 756501	09/14/2020	881.39	881.39	09/22/2020
410	ACORN PETROLEUM INC.	001041988	Bill to Number 756501 - Marina	09/14/2020	920.38	920.38	09/22/2020
410	ACORN PETROLEUM INC.	001042735	Bill To Number 756501	09/16/2020	1,489.58	1,489.58	09/22/2020
Total ACORN PETROLEUM INC.:					14,468.56	14,468.56	
<b>AFLAC</b>							
550	AFLAC	386296	Account Number FH181	09/11/2020	294.90	294.90	09/22/2020
Total AFLAC:					294.90	294.90	
<b>ALLISON FORSMAN</b>							
813	ALLISON FORSMAN	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	37.00	37.00	09/09/2020
Total ALLISON FORSMAN:					37.00	37.00	
<b>ALPINEECO NURSERY</b>							
933	ALPINEECO NURSERY	1522	Project: 06-060-139-001	09/10/2020	2,786.25	2,786.25	09/25/2020
Total ALPINEECO NURSERY:					2,786.25	2,786.25	
<b>AMY BRAKO</b>							
1316	AMY BRAKO	2020 BACON B	2020 Bacon Burner Refund	09/11/2020	52.00	52.00	09/11/2020
Total AMY BRAKO:					52.00	52.00	
<b>AMY BURFORD</b>							
1317	AMY BURFORD	2020 BACON B	2020 Bacon Burner Refund	09/08/2020	26.00	26.00	09/09/2020
Total AMY BURFORD:					26.00	26.00	
<b>AMY CROMWELL</b>							
1318	AMY CROMWELL	2020 RUN THE	2020 Run the Rockies Refund	09/09/2020	74.00	74.00	09/09/2020
Total AMY CROMWELL:					74.00	74.00	

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
<b>AUTOMATED BUILDING SOLUTIONS INC.</b>							
2080	AUTOMATED BUILDING SOLUTI	5285-SW	Town of Frisco	09/03/2020	435.00	435.00	09/25/2020
Total AUTOMATED BUILDING SOLUTIONS INC.:					435.00	435.00	
<b>B PUBLIC RELATIONS LLC</b>							
2192	B PUBLIC RELATIONS LLC	2946	Monthly Retainer - September 20	09/16/2020	3,000.00	3,000.00	09/22/2020
Total B PUBLIC RELATIONS LLC:					3,000.00	3,000.00	
<b>BONNIE D. MOINET</b>							
3210	BONNIE D. MOINET	AUGUST 2020	Cell Phone Stipend	09/25/2020	70.00	70.00	09/25/2020
Total BONNIE D. MOINET:					70.00	70.00	
<b>BRENT SELDERS</b>							
3657	BRENT SELDERS	2020 BBQ REF	2020 BBQ Refund	09/08/2020	310.00	310.00	09/09/2020
Total BRENT SELDERS:					310.00	310.00	
<b>BRODIE BOILARD</b>							
3785	BRODIE BOILARD	SKI PASS 20-2	Ski Pass Agreement 2020-2021	09/18/2020	1,086.00	1,086.00	09/22/2020
Total BRODIE BOILARD:					1,086.00	1,086.00	
<b>CAITLIN DARWIN</b>							
4221	CAITLIN DARWIN	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	63.00	63.00	09/09/2020
Total CAITLIN DARWIN:					63.00	63.00	
<b>CALIFORNIA POLYTECHNIC STATE UNIVERSITY</b>							
4232	CALIFORNIA POLYTECHNIC ST	SID: 02699587	Scholarship R. Miller SID: 026995	09/01/2020	2,000.00	2,000.00	09/01/2020
Total CALIFORNIA POLYTECHNIC STATE UNIVERSITY:					2,000.00	2,000.00	
<b>CINDY RENKER</b>							
5398	CINDY RENKER	2020 BACON B	2020 Bacon Burner Refund	09/22/2020	52.00	52.00	09/22/2020
Total CINDY RENKER:					52.00	52.00	
<b>COLORADO OPEN LANDS</b>							
6817	COLORADO OPEN LANDS	MEADOW CRE	Meadow Creek Conservation Eas	08/28/2020	15,000.00	15,000.00	09/09/2020
Total COLORADO OPEN LANDS:					15,000.00	15,000.00	
<b>CRYSTAL SAMUEL</b>							
7787	CRYSTAL SAMUEL	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	52.00	52.00	09/09/2020
Total CRYSTAL SAMUEL:					52.00	52.00	
<b>DANIEL OLIVARES</b>							
8163	DANIEL OLIVARES	2020 BBQ REF	2020 BBQ Refund	09/08/2020	300.00	300.00	09/09/2020
Total DANIEL OLIVARES:					300.00	300.00	
<b>DAVE DOMZAL</b>							
8318	DAVE DOMZAL	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	5.00	5.00	09/09/2020

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
	Total DAVE DOMZAL:				5.00	5.00	
<b>DAVIS SAWER</b>							
8496	DAVIS SAWER	2020 BBQ REF	2020 BBQ Refund	09/09/2020	395.00	395.00	09/09/2020
	Total DAVIS SAWER:				395.00	395.00	
<b>DAWN WELCH</b>							
8504	DAWN WELCH	2020 RUN THE	2020 Run the Rockies Refund	09/11/2020	37.00	37.00	09/11/2020
	Total DAWN WELCH:				37.00	37.00	
<b>DEAN MONTGOMERY</b>							
8600	DEAN MONTGOMERY	2020 BBQ REF	2020 BBQ Refund	09/08/2020	340.00	340.00	09/09/2020
	Total DEAN MONTGOMERY:				340.00	340.00	
<b>DPC INDUSTRIES, INC.</b>							
9580	DPC INDUSTRIES, INC.	DE73000676-2	Customer No. 73171400	07/31/2020	80.00	80.00	09/22/2020
	Total DPC INDUSTRIES, INC.:				80.00	80.00	
<b>DWIGHT MIKULIS</b>							
9718	DWIGHT MIKULIS	2020 RUN THE	2020 Run the Rockies Refund	09/22/2020	52.00	52.00	09/22/2020
	Total DWIGHT MIKULIS:				52.00	52.00	
<b>DYLAN OLCHIN</b>							
9741	DYLAN OLCHIN	RUN THE ROC	Petty Cash - Run the Rockies	09/11/2020	150.00	150.00	09/16/2020
	Total DYLAN OLCHIN:				150.00	150.00	
<b>ELEANOR MIDDLEMAS</b>							
10018	ELEANOR MIDDLEMAS	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	63.00	63.00	09/09/2020
	Total ELEANOR MIDDLEMAS:				63.00	63.00	
<b>ELIZABETH ANN CONLIN</b>							
10100	ELIZABETH ANN CONLIN	2020 BACON B	2020 Bacon Burner Refund	09/09/2020	52.00	52.00	09/09/2020
	Total ELIZABETH ANN CONLIN:				52.00	52.00	
<b>ERIN DEYOUNG</b>							
10364	ERIN DEYOUNG	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	52.00	52.00	09/09/2020
	Total ERIN DEYOUNG:				52.00	52.00	
<b>ERIN DUPPER</b>							
10356	ERIN DUPPER	2020 RUN THE	2020 Run the Rockies Refund	09/22/2020	42.00	42.00	09/22/2020
	Total ERIN DUPPER:				42.00	42.00	
<b>ERIN HAHN</b>							
10318	ERIN HAHN	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	63.00	63.00	09/09/2020
	Total ERIN HAHN:				63.00	63.00	

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
<b>ESTHER SANCHEZ</b>							
10417	ESTHER SANCHEZ	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	63.00	63.00	09/09/2020
Total ESTHER SANCHEZ:					63.00	63.00	
<b>EVA HENSON</b>							
10440	EVA HENSON	2020 SOLARIZ	2020 Solarize Summit Rebate - 3	08/01/2020	1,500.00	1,500.00	09/09/2020
Total EVA HENSON:					1,500.00	1,500.00	
<b>EVA SITINJAK</b>							
10444	EVA SITINJAK	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	52.00	52.00	09/09/2020
Total EVA SITINJAK:					52.00	52.00	
<b>FAMILY SUPPORT REGISTRY</b>							
10630	FAMILY SUPPORT REGISTRY	04577912 9/18/	Remittance Identifier 04577912	09/18/2020	262.80	262.80	09/22/2020
10630	FAMILY SUPPORT REGISTRY	04577912 9/4/2	Remittance Identifier 04577912	09/04/2020	262.80	262.80	09/09/2020
10630	FAMILY SUPPORT REGISTRY	07777691 9/18/	Remittance Identifier 07777691	09/18/2020	189.23	189.23	09/22/2020
10630	FAMILY SUPPORT REGISTRY	07777691 9/4/2	Remittance Identifier 07777691	09/04/2020	189.23	189.23	09/09/2020
Total FAMILY SUPPORT REGISTRY:					904.06	904.06	
<b>HANNAH BEMILLER</b>							
12838	HANNAH BEMILLER	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	52.00	52.00	09/09/2020
Total HANNAH BEMILLER:					52.00	52.00	
<b>HANNAH OSTIGAARD</b>							
12847	HANNAH OSTIGAARD	2020 RUN THE	2020 Run the Rockis Refund	09/22/2020	52.00	52.00	09/22/2020
Total HANNAH OSTIGAARD:					52.00	52.00	
<b>HBL CONSULTING INC.</b>							
12970	HBL CONSULTING INC.	988	IT Services	09/04/2020	9,240.00	9,240.00	09/11/2020
Total HBL CONSULTING INC.:					9,240.00	9,240.00	
<b>HELTON BACKHOE SERVICE, INC</b>							
13100	HELTON BACKHOE SERVICE, I	20-287	Peak One Curb Stop Repair	08/25/2020	9,751.00	9,751.00	09/09/2020
Total HELTON BACKHOE SERVICE, INC:					9,751.00	9,751.00	
<b>HIGH COUNTRY ICE</b>							
13235	HIGH COUNTRY ICE	112697	41 Bag Ice 7/17/20	07/17/2020	71.75	71.75	09/22/2020
13235	HIGH COUNTRY ICE	116149	28 Bag Ice 7/27/20	07/27/2020	49.00	49.00	09/22/2020
13235	HIGH COUNTRY ICE	904262	40 Bag Ice 8/9/2020	08/09/2020	70.00	70.00	09/22/2020
Total HIGH COUNTRY ICE:					190.75	190.75	
<b>ICONIX CLOTHING</b>							
13950	ICONIX CLOTHING	3327	Bufs for COVID Response	08/31/2020	2,520.00	2,520.00	09/01/2020
13950	ICONIX CLOTHING	3335	RTR Race Tees	09/08/2020	2,121.50	2,121.50	09/17/2020
Total ICONIX CLOTHING:					4,641.50	4,641.50	
<b>IMA INC. - BENEFITS DIVISION</b>							
13985	IMA INC. - BENEFITS DIVISION	11526	Account Number FRISCO0-02	09/01/2020	6,562.05	6,562.05	09/09/2020

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
Total IMA INC. - BENEFITS DIVISION:					6,562.05	6,562.05	
<b>JASON LEIBY</b>							
14987	JASON LEIBY	2020 BACON B	2020 Bacon Burner Refund	09/22/2020	89.00	89.00	09/22/2020
Total JASON LEIBY:					89.00	89.00	
<b>JB SANCHEZ</b>							
15019	JB SANCHEZ	2020 RUN THE	2020 Run the Rockiues Refund	09/22/2020	89.00	89.00	09/22/2020
Total JB SANCHEZ:					89.00	89.00	
<b>JENNIFER M RAUCH</b>							
15302	JENNIFER M RAUCH	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	52.00	52.00	09/09/2020
Total JENNIFER M RAUCH:					52.00	52.00	
<b>JENNIFER SYLVESTER</b>							
15317	JENNIFER SYLVESTER	2020 RUN THE	2020 Run the Rockies Refund	09/11/2020	15.00	15.00	09/11/2020
Total JENNIFER SYLVESTER:					15.00	15.00	
<b>JENNY WONG</b>							
15333	JENNY WONG	2020 BACON/	2020 Bacon Burner/Run the Rocki	09/09/2020	63.00	63.00	09/09/2020
Total JENNY WONG:					63.00	63.00	
<b>JONATHAN RUDOLPH</b>							
16164	JONATHAN RUDOLPH	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	63.00	63.00	09/09/2020
Total JONATHAN RUDOLPH:					63.00	63.00	
<b>KARL VOGELBACKER</b>							
16626	KARL VOGELBACKER	2020 BBQ REF	2020 BBQ Refund	09/08/2020	300.00	300.00	09/09/2020
Total KARL VOGELBACKER:					300.00	300.00	
<b>KATIE BARTON</b>							
16734	KATIE BARTON	9/15/20 BEER	9/15 Beer Reimbursement	09/15/2020	104.86	104.86	09/22/2020
Total KATIE BARTON:					104.86	104.86	
<b>KATIE SPENCER</b>							
16743	KATIE SPENCER	2020 RUN THE	2020 Run the Rockies Refund	09/22/2020	52.00	52.00	09/22/2020
Total KATIE SPENCER:					52.00	52.00	
<b>KEEGAN SWIHART</b>							
16804	KEEGAN SWIHART	2020 BACON B	2020 Bacon Burner Refund	09/08/2020	26.00	26.00	09/09/2020
Total KEEGAN SWIHART:					26.00	26.00	
<b>KERRI PICARD</b>							
16946	KERRI PICARD	2020 RUN THE	2020 Run the Rockies Refund	09/22/2020	42.00	42.00	09/22/2020
Total KERRI PICARD:					42.00	42.00	

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
<b>KERRY B. PLEMMONS</b>							
16947	KERRY B. PLEMMONS	2020 STRATE	Strategic Planning Facilitation	08/28/2020	5,170.20	5,170.20	09/09/2020
Total KERRY B. PLEMMONS:					5,170.20	5,170.20	
<b>KJM FLOOR STORE</b>							
17210	KJM FLOOR STORE	6896	Carpet Repair at Town Hall	08/21/2020	150.00	150.00	09/25/2020
Total KJM FLOOR STORE:					150.00	150.00	
<b>LEAH HERNANDEZ</b>							
17978	LEAH HERNANDEZ	2020 BACON B	2020 Bacon Burner Refund	09/08/2020	42.00	42.00	09/09/2020
Total LEAH HERNANDEZ:					42.00	42.00	
<b>LISA DECKER</b>							
18388	LISA DECKER	2020 RUN THE	Run the Rockies Refund 2020	09/11/2020	52.00	52.00	09/11/2020
Total LISA DECKER:					52.00	52.00	
<b>LISA WAGNER</b>							
18409	LISA WAGNER	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	37.00	37.00	09/09/2020
Total LISA WAGNER:					37.00	37.00	
<b>LUIS ORTEGA</b>							
18543	LUIS ORTEGA	BOND RETUR	Bond Return - Citation No. 3983	09/18/2020	45.00	45.00	09/22/2020
Total LUIS ORTEGA:					45.00	45.00	
<b>LUKE GARDNER</b>							
18542	LUKE GARDNER	SKI PASS 20-2	Ski Pass Agreement 2020-2021	09/29/2020	900.00	900.00	09/29/2020
Total LUKE GARDNER:					900.00	900.00	
<b>MAGDALENA CZANERLE</b>							
18696	MAGDALENA CZANERLE	2026	Stitching on Sgt. strips for B. Vail	09/22/2020	100.00	100.00	09/25/2020
Total MAGDALENA CZANERLE:					100.00	100.00	
<b>MAGIC CARPET LIFTS INC.</b>							
18700	MAGIC CARPET LIFTS INC.	22123-2	Frisco Adventure Park	09/03/2020	27,187.50	27,187.50	09/22/2020
Total MAGIC CARPET LIFTS INC.:					27,187.50	27,187.50	
<b>MARGARET H. FAESSEN</b>							
18860	MARGARET H. FAESSEN	AUGUST 2020	Personal Cell Phone Stipend	09/08/2020	35.00	35.00	09/09/2020
18860	MARGARET H. FAESSEN	JULY 2020	Personal Cell Phone Stipend	09/08/2020	35.00	35.00	09/09/2020
18860	MARGARET H. FAESSEN	JUNE 2020	Personal Cell Phone Stipend	09/08/2020	35.00	35.00	09/09/2020
18860	MARGARET H. FAESSEN	MAY 2020	Personal Cell Phone Stipend	09/08/2020	35.00	35.00	09/09/2020
Total MARGARET H. FAESSEN:					140.00	140.00	
<b>MATT MAYFIELD</b>							
19403	MATT MAYFIELD	2020 RUN THE	2020 Run the Rockies Refund	09/09/2020	5.00	5.00	09/09/2020
Total MATT MAYFIELD:					5.00	5.00	



Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
<b>MAVERICK SPORTS PROMOTIONS</b>							
19505	MAVERICK SPORTS PROMOTIO	1252	Run the Rockies Timing/Labor	09/18/2020	2,158.00	2,158.00	09/22/2020
Total MAVERICK SPORTS PROMOTIONS:					2,158.00	2,158.00	
<b>MICHAEL HORNE</b>							
19922	MICHAEL HORNE	2020 BACON B	2020 Bacon Burner Refund	09/08/2020	26.00	26.00	09/09/2020
Total MICHAEL HORNE:					26.00	26.00	
<b>MICHAEL MCGUIRE</b>							
19973	MICHAEL MCGUIRE	2020 BACON B	2020 Bacon Burner Refund	09/11/2020	52.00	52.00	09/11/2020
Total MICHAEL MCGUIRE:					52.00	52.00	
<b>MICHELLE SWANSON</b>							
20092	MICHELLE SWANSON	2020 BACON B	2020 Bacon Burner Refund	09/08/2020	52.00	52.00	09/09/2020
Total MICHELLE SWANSON:					52.00	52.00	
<b>MINDY ZABLOCKI</b>							
20307	MINDY ZABLOCKI	APRIL 2020	Personal Cell Phone Stipend	09/03/2020	70.00	70.00	09/03/2020
20307	MINDY ZABLOCKI	FEBRUARY 20	Personal Cell Phone Stipend	09/03/2020	70.00	70.00	09/03/2020
20307	MINDY ZABLOCKI	JANUARY 202	Personal Cell Phone Stipend	09/03/2020	70.00	70.00	09/03/2020
20307	MINDY ZABLOCKI	JUNE 2020	Personal Cell Phone Stipend	09/03/2020	70.00	70.00	09/03/2020
20307	MINDY ZABLOCKI	MARCH 2020	Personal Cell Phone Stipend	09/03/2020	70.00	70.00	09/03/2020
20307	MINDY ZABLOCKI	MAY 2020	Personal Cell Phone Stipend	09/03/2020	70.00	70.00	09/03/2020
Total MINDY ZABLOCKI:					420.00	420.00	
<b>MINES AND ASSOCIATES INC.</b>							
20308	MINES AND ASSOCIATES INC.	100120-30	Customer ID: FRISCO	09/25/2020	1,255.87	1,255.87	09/25/2020
Total MINES AND ASSOCIATES INC.:					1,255.87	1,255.87	
<b>MORGAN KELLER</b>							
20585	MORGAN KELLER	2020 BACON B	2020 Bacon Burner Refund	09/08/2020	78.00	78.00	09/09/2020
Total MORGAN KELLER:					78.00	78.00	
<b>MOSES, WITTEMYER,HARRISON</b>							
20600	MOSES, WITTEMYER,HARRISO	14092	Professional Services	09/03/2020	801.02	801.02	09/22/2020
Total MOSES, WITTEMYER,HARRISON:					801.02	801.02	
<b>MURRAY DAHL BEERY &amp; RENAUD LLP</b>							
20890	MURRAY DAHL BEERY & RENA	16198	Matter No. 59875.00000	09/08/2020	9,351.72	9,351.72	09/09/2020
20890	MURRAY DAHL BEERY & RENA	16199	Matter No. 59875.23730	09/08/2020	437.50	437.50	09/09/2020
20890	MURRAY DAHL BEERY & RENA	16200	Matter No. 59875.71000	09/08/2020	1,493.75	1,493.75	09/09/2020
Total MURRAY DAHL BEERY & RENAUD LLP:					11,282.97	11,282.97	
<b>MURRAYSMITH</b>							
20896	MURRAYSMITH	20-2802.00-4 (	Marina Lift Station Design & Perm	09/09/2020	15,801.70	15,801.70	09/09/2020
Total MURRAYSMITH:					15,801.70	15,801.70	

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
<b>NICOLE LAROCHELLE</b>							
21425	NICOLE LAROCHELLE	257	Design for Frisco Buff	09/02/2020	332.50	332.50	09/09/2020
Total NICOLE LAROCHELLE:					332.50	332.50	
<b>NICOLE ZERMENO</b>							
21428	NICOLE ZERMENO	2020 BACON B	2020 Bacon Burner Refund	09/08/2020	26.00	26.00	09/09/2020
Total NICOLE ZERMENO:					26.00	26.00	
<b>NORA GILBERTSON</b>							
21470	NORA GILBERTSON	SEPTEMBER 2	Personal Cell Phone Stipend	09/25/2020	70.00	70.00	09/25/2020
Total NORA GILBERTSON:					70.00	70.00	
<b>NURSES 4 KIDS, LLC</b>							
21694	NURSES 4 KIDS, LLC	1007	August Health Consultation	09/05/2020	150.00	150.00	09/09/2020
Total NURSES 4 KIDS, LLC:					150.00	150.00	
<b>OROZCO CONCRETE INC.</b>							
22015	OROZCO CONCRETE INC.	20025-01	Curb and Gutter Replacement	08/29/2020	23,880.50	23,880.50	09/09/2020
Total OROZCO CONCRETE INC.:					23,880.50	23,880.50	
<b>P4 WINDOW CLEANING, INC.</b>							
22130	P4 WINDOW CLEANING, INC.	8455	Town Hall Window Cleaning	09/14/2020	798.00	798.00	09/23/2020
Total P4 WINDOW CLEANING, INC.:					798.00	798.00	
<b>PETER MULLER</b>							
22830	PETER MULLER	2020 RUN THE	2020 Run the Rockies Refund	09/22/2020	63.00	63.00	09/22/2020
Total PETER MULLER:					63.00	63.00	
<b>PREVENTIVE HEALTH NOW</b>							
23375	PREVENTIVE HEALTH NOW	1428	Town of Frisco	09/10/2020	765.00	765.00	09/22/2020
Total PREVENTIVE HEALTH NOW:					765.00	765.00	
<b>RACHEL FORD</b>							
23777	RACHEL FORD	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	52.00	52.00	09/09/2020
Total RACHEL FORD:					52.00	52.00	
<b>REBECCA CASABONNE</b>							
23954	REBECCA CASABONNE	2020 BACON B	2020 Bacon Burner Refund	09/11/2020	62.00	62.00	09/11/2020
Total REBECCA CASABONNE:					62.00	62.00	
<b>REBECCA SHAW</b>							
23964	REBECCA SHAW	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	84.00	84.00	09/09/2020
Total REBECCA SHAW:					84.00	84.00	
<b>REGINA RAMSEY</b>							
24024	REGINA RAMSEY	2020 BACON B	2020 Bacon Burner Refund	09/22/2020	26.00	26.00	09/22/2020

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
Total REGINA RAMSEY:					26.00	26.00	
<b>REVENUE RECOVERY GROUP INC.</b>							
24200	REVENUE RECOVERY GROUP I	94-8207	Audit Service: Purple Inovations L	09/09/2020	425.00	425.00	09/11/2020
24200	REVENUE RECOVERY GROUP I	94-8248	Audit Service: Apple Inc.	09/18/2020	5,050.00	5,050.00	09/22/2020
Total REVENUE RECOVERY GROUP INC.:					5,475.00	5,475.00	
<b>RG AND ASSOCIATES, LLC</b>							
23763	RG AND ASSOCIATES, LLC	150971	Inspection Services	08/19/2020	2,532.50	2,532.50	09/22/2020
Total RG AND ASSOCIATES, LLC:					2,532.50	2,532.50	
<b>RICHARD WEINMAN</b>							
24390	RICHARD WEINMAN	2020 SKI PASS	Ski Pass Agreement 2020-2021	09/03/2020	560.00	560.00	09/03/2020
Total RICHARD WEINMAN:					560.00	560.00	
<b>ROCKY MOUNTAIN RESERVE</b>							
25115	ROCKY MOUNTAIN RESERVE	2208739	FSA/HSA Administration	09/10/2020	311.25	311.25	09/22/2020
Total ROCKY MOUNTAIN RESERVE:					311.25	311.25	
<b>ROSALIA GINES MARTIN</b>							
25489	ROSALIA GINES MARTIN	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	42.00	42.00	09/09/2020
Total ROSALIA GINES MARTIN:					42.00	42.00	
<b>ROSE GORRELL</b>							
25480	ROSE GORRELL	AUGUST 2020	Personal Cell Phone Stipend	08/31/2020	70.00	70.00	09/09/2020
Total ROSE GORRELL:					70.00	70.00	
<b>SARAH BELL</b>							
25976	SARAH BELL	2020 RUN THE	2020 Run the Rockies Refund	09/11/2020	63.00	63.00	09/11/2020
Total SARAH BELL:					63.00	63.00	
<b>SOUTHERN GLAZER'S OF CO</b>							
27175	SOUTHERN GLAZER'S OF CO	2344445	Customer # 16384	09/09/2020	168.63	168.63	09/25/2020
Total SOUTHERN GLAZER'S OF CO:					168.63	168.63	
<b>STAIS ARCHITECTS AND INTERIORS</b>							
19440	STAIS ARCHITECTS AND INTER	3785	Frisco Bay Marina - Project: 1951	08/10/2020	4,848.65	4,848.65	09/09/2020
Total STAIS ARCHITECTS AND INTERIORS:					4,848.65	4,848.65	
<b>STATE OF COLORADO</b>							
27530	STATE OF COLORADO	FAP 2020	Town of Frisco Homestake Lift - F	09/09/2020	778.00	778.00	09/09/2020
Total STATE OF COLORADO:					778.00	778.00	
<b>STEPHEN CARTER</b>							
27576	STEPHEN CARTER	2020 BACON B	2020 Bacon Burner Refund	09/08/2020	52.00	52.00	09/09/2020

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
Total STEPHEN CARTER:					52.00	52.00	
<b>STEVEN STURGON</b>							
27785	STEVEN STURGON	COMPUTER P	Computer Purchase 2020	09/17/2020	2,500.00	2,500.00	09/17/2020
Total STEVEN STURGON:					2,500.00	2,500.00	
<b>SUMMIT COUNTY GOVERNMENT</b>							
28320	SUMMIT COUNTY GOVERNMEN	200603	Lobbyist-Squire Patton - Shared C	09/21/2020	1,500.00	1,500.00	09/22/2020
28320	SUMMIT COUNTY GOVERNMEN	200609	Lobbyist-Squire Patton - Shared C	09/21/2020	1,500.00	1,500.00	09/22/2020
Total SUMMIT COUNTY GOVERNMENT:					3,000.00	3,000.00	
<b>SUSANNE JOHNSTON</b>							
29334	SUSANNE JOHNSTON	RELEASE OF	Release of Zoning Improvements	09/03/2020	12,127.50	12,127.50	09/09/2020
Total SUSANNE JOHNSTON:					12,127.50	12,127.50	
<b>TIMOTHY BENDER</b>							
30444	TIMOTHY BENDER	2020 RUN THE	2020 Run the Rockies Refund	09/08/2020	74.00	74.00	09/09/2020
Total TIMOTHY BENDER:					74.00	74.00	
<b>TOWN OF SILVERTHORNE</b>							
30940	TOWN OF SILVERTHORNE	1228	IGA ESRI Software License Fee	08/31/2020	10,000.00	10,000.00	09/09/2020
Total TOWN OF SILVERTHORNE:					10,000.00	10,000.00	
<b>TOY SILVA</b>							
30959	TOY SILVA	2020 BACON B	2020 Bacon Burner Refund	09/08/2020	110.00	110.00	09/09/2020
Total TOY SILVA:					110.00	110.00	
<b>TY REES</b>							
31374	TY REES	2020 BACON B	2020 Bacon Burner Refund	09/11/2020	42.00	42.00	09/11/2020
Total TY REES:					42.00	42.00	
<b>UTILITY NOTIFICATION CENTER CO</b>							
31930	UTILITY NOTIFICATION CENTE	220080525	Member ID: 30492	08/31/2020	189.23	189.23	09/22/2020
Total UTILITY NOTIFICATION CENTER CO:					189.23	189.23	
<b>VECTOR DISEASE CONTROL</b>							
32097	VECTOR DISEASE CONTROL	PI-A00008097	Customer ID FRISCO01	08/15/2020	1,613.13	1,613.13	09/25/2020
Total VECTOR DISEASE CONTROL:					1,613.13	1,613.13	
<b>VICKI LARUE</b>							
32176	VICKI LARUE	2020 RUN THE	2020 Run the Rockies Refund	09/11/2020	5.00	5.00	09/11/2020
Total VICKI LARUE:					5.00	5.00	
<b>W.H.K. MASONRY INC.</b>							
32963	W.H.K. MASONRY INC.	TOWN HALL B	Town Hall Brick Work	09/09/2020	972.50	972.50	09/23/2020

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
Total W.H.K. MASONRY INC.:					972.50	972.50	
<b>WALKER'S BAIT II</b>							
32430	WALKER'S BAIT II	43503	Frisco Bay Marina	07/20/2020	80.00	80.00	09/22/2020
32430	WALKER'S BAIT II	43549	Frisco Bay Marina	07/27/2020	120.00	120.00	09/22/2020
32430	WALKER'S BAIT II	43650	Frisco Bay Marina	09/10/2020	80.00	80.00	09/22/2020
32430	WALKER'S BAIT II	43686	Frisco Bay Marina	08/03/2020	240.00	240.00	09/22/2020
32430	WALKER'S BAIT II	43738	Frisco Bay Marina	08/16/2012	160.00	160.00	09/22/2020
32430	WALKER'S BAIT II	43934	Frisco Bay Marina	08/21/2020	80.00	80.00	09/22/2020
32430	WALKER'S BAIT II	43957	Frisco Bay Marina	08/28/2020	160.00	160.00	09/22/2020
Total WALKER'S BAIT II:					920.00	920.00	
<b>WILLIAM PARSLEY</b>							
33128	WILLIAM PARSLEY	2020 RUN THE	2020 Run the Rockies Refund	09/22/2020	74.00	74.00	09/22/2020
Total WILLIAM PARSLEY:					74.00	74.00	
<b>XCEL ENERGY</b>							
33380	XCEL ENERGY	699173305	Account 53-8074879-4	09/02/2020	.04	.04	09/09/2020
33380	XCEL ENERGY	699209488	Account 53-0010948072-7	09/02/2020	83.55	83.55	09/09/2020
33380	XCEL ENERGY	699235922	Account 53-0012487832-1	09/02/2020	10.38	10.38	09/09/2020
33380	XCEL ENERGY	699241568	Account 53-0012487828-5	09/02/2020	20.47	20.47	09/09/2020
33380	XCEL ENERGY	699386732	Account 53-8074879-4	09/03/2020	23.67	23.67	09/09/2020
33380	XCEL ENERGY	699494488	Account 53-1235617-3	09/04/2020	32.21	32.21	09/11/2020
33380	XCEL ENERGY	700675815	Account 53-1000709-7	09/15/2020	244.81	244.81	09/22/2020
Total XCEL ENERGY:					415.13	415.13	
Grand Totals:					214,392.71	214,392.71	

Dated: \_\_\_\_\_

Finance Director: \_\_\_\_\_

Dated: \_\_\_\_\_

Accountant: \_\_\_\_\_

Report Criteria:

- Detail report.
- Invoices with totals above \$0.00 included.
- Paid and unpaid invoices included.

Visa P-Card Statement 9-28-2020

Transaction Date	Supplier - Name	Transaction Line Amount	GL Coding	Transaction - Description
09/08/2020	5280 Publishing, Inc.	\$950.00	10-1118-4265	Love Frisco digital promotions
09/22/2020	Abbev's Coffee	\$12.24	90-9000-4250	Debit Adjustment Abbey's Coffee
09/22/2020	Abbev's Coffee	\$12.24	90-9000-4250	F3 Marina - Kickoff Meeting
08/30/2020	Ace Sewer And Drain, L.	\$258.00	90-9000-4207	Men's room drain cleaning
09/04/2020	Acufinity Henderson Agron	\$882.00	10-1131-4403	Salt baas
09/04/2020	Acufinity Henderson Agron	\$882.00	10-1134-4404	Salt baas
09/10/2020	Acufinity Henderson Agron	\$780.00	80-8000-4585	Winter fertilizer
09/16/2020	Alpinaire Healthcare	\$15.00	10-1160-4234	O2 Tank Rental and Maintenance for FAP First Aid Room
09/24/2020	AlSCO Inc.	\$176.72	10-1125-4477	Floor Mats
09/15/2020	Amazon.Com*m330abaa1	\$67.77	10-1133-4205	Drill bit
09/20/2020	Amazon.Com*m488311z2	\$33.37	90-9000-4205	Waive and spare for poop barge
09/02/2020	Amazon.Com*ms71062 Anzn	\$67.71	20-2000-4650	Paint masks
09/16/2020	American Association For	\$165.00	10-1125-4227	AASLH Annual Conference Fee's
09/18/2020	American Planning A	\$355.00	10-1119-4210	APA annual Membership Dues
09/01/2020	Anzn Mktg Us	\$5.68	10-1133-4205	Water pump parts
09/01/2020	Anzn Mktg Us	-\$28.00	10-1170-4205	Credit for return of Ebike repair parts.
09/02/2020	Anzn Mktg Us	\$346.46	20-2000-4650	Paint masks
09/10/2020	Anzn Mktg Us	\$34.90	10-1132-4207	Employee housing, Community Center
09/11/2020	Anzn Mktg Us	\$35.85	10-1170-4205	Ebike repair parts.
09/15/2020	Anzn Mktg Us	\$20.49	10-1131-4403	Scientific calculator
09/15/2020	Anzn Mktg Us	-\$109.00	80-8000-4703	Refund for office chair
09/16/2020	Anzn Mktg Us	\$15.88	80-8000-4586	Power Plug Adapter
09/15/2020	Apa Colorado Cpc2020	\$125.00	10-1119-4227	APA CO conference registration fee
09/13/2020	Al&Tbill Payment	\$326.48	10-1110-4203	Squad car mobile devices
09/15/2020	Al&Tbill Payment	\$35.00	10-1110-4203	Personal cell phone stipend
09/15/2020	Al&Tbill Payment	\$50.00	10-1110-4203	Personal cell phone stipend
08/27/2020	Bread Salt	\$20.00	80-8000-4588	Solo Series Prize
09/14/2020	Breckenridge Bldg Ctr	\$2,982.40	10-1132-4207	Parklets
09/14/2020	Breckenridge Bldg Ctr	\$10,423.31	10-1132-4207	Parklets
09/14/2020	Breckenridge Bldg Ctr	\$3,533.20	10-1132-4207	Parklets
09/18/2020	Breckenridge Bldg Ctr	\$5,167.36	10-1132-4207	Parklets
09/25/2020	Breckenridge Bldg Ctr	\$615.99	20-2000-4650	Painter's plastic
09/10/2020	Breckenridge Lasergraphic	\$948.90	10-1110-4233	Letter heads/blank postcards/envelopes/inspection forms
09/17/2020	Bro US Inc	\$1,648.83	90-9000-4892	Oil and fuel Stabilizer for winterizations
09/17/2020	Bro US Inc	\$8,285.08	90-9000-4208	Parts for rental outoon motors - EMM's, fuel ounoms, clear sets, fuel injectors
09/01/2020	Carbonte Inc	\$120.00	10-1110-4704	Offsite storage
09/28/2020	Carquest 3948	\$94.88	10-1133-4205	Filter stock
09/02/2020	Carquest 3948	\$21.65	10-1133-4205	Police car repair
09/15/2020	Carquest 3948	\$177.09	10-1133-4205	Vehicle repair parts
09/18/2020	Carquest 3948	-\$16.49	10-1133-4205	Credit
09/16/2020	Carquest 3948	\$273.59	10-1133-4205	Police vehicle repair
09/23/2020	Carquest 3948	\$175.78	10-1133-4205	Shoo supplies
09/12/2020	Casfm	\$100.00	10-1119-4227	CASFM conference registration fee
09/24/2020	Cdw Govt #1859267	\$347.96	10-1110-4704	COVID - wireless mice and keyboards
09/25/2020	Cdw Govt #1859733	\$681.84	10-1110-4704	Cable - FAP Ticket booth
08/31/2020	Cdw Govt #fzce7095	\$376.28	10-1110-4704	Printer - Rec Building
09/17/2020	Centurylink	\$365.18	10-1110-4203	Long Distance
09/17/2020	Centurylink	\$646.80	80-8000-4203	VIC Circuit
09/17/2020	Centurylink	\$646.80	90-8000-4203	Marina Circuit
09/17/2020	Centurylink	\$3,691.76	10-1110-4203	All other circuits
09/07/2020	Centurylink/Speedpay	\$1,594.69	10-1110-4203	Town Hall phone lines
09/07/2020	Centurylink/Speedpay	\$471.33	40-4000-4203	W/TP phone lines
09/07/2020	Centurylink/Speedpay	\$191.29	90-8000-4203	VIC phone lines
09/07/2020	Centurylink/Speedpay	\$342.03	90-9000-4203	Marina phone lines
09/07/2020	Centurylink/Speedpay	\$48.03	90-9000-4401	Marina utilities
09/07/2020	Centurylink/Speedpay	\$146.89	10-1110-4206	Website
09/02/2020	Cofsa	\$25.00	10-1115-4227	Training Webinar
09/15/2020	Cofsa	\$40.00	10-1114-4227	Cofsa Class - Intro to Gov Accounting 9/29/20
09/15/2020	Cofsa	\$25.00	10-1114-4227	Cofsa Class - Investments 101 10/1/20
09/15/2020	Cofsa	\$40.00	10-1114-4227	Cofsa - Bookining Gov Accounting 10/8/20
09/17/2020	Cofsa	\$50.00	10-1114-4227	CGFOA Membership
09/18/2020	Cofsa	\$50.00	10-1115-4227	Training Webinar
09/18/2020	Cofsa	\$149.00	10-1115-4227	Training Webinar
09/18/2020	Cofsa	\$70.00	10-1115-4227	Training Webinar
08/27/2020	Cintas Corp	\$74.26	10-1133-4270	Uniforms
08/27/2020	Cintas Corp	\$71.66	10-1133-4270	Uniforms
08/27/2020	Cintas Corp	\$74.26	10-1133-4270	Uniforms
08/28/2020	Cintas Corp	\$71.66	10-1133-4270	Uniforms
08/28/2020	Cintas Corp	\$74.26	10-1133-4270	Uniforms
08/28/2020	Cintas Corp	\$74.26	10-1133-4270	Uniforms
08/28/2020	Cintas Corp	\$74.26	10-1133-4270	Uniforms
08/28/2020	Cintas Corp	\$74.26	10-1133-4270	Uniforms
08/28/2020	Cintas Corp	\$69.92	10-1130-4270	First aid
09/02/2020	Cloud Cover Music	\$17.95	80-8000-4233	Sept Music Service
09/02/2020	Cloud Cover Music	\$17.95	10-1125-4233	Sept Music Service
09/08/2020	Co Dept Of Public Health	\$593.82	40-4000-4455	Water Treatment Plant discharge permit
09/16/2020	Co Driver Servl Env	\$18.23	10-1131-4250	CDL restraition fee
09/24/2020	Co Driver Servl Env	\$18.23	10-1134-4227	CDL fee
08/30/2020	Co Motor Parts 0028666	\$2.45	10-1170-4205	pull cord for canycom
09/01/2020	Co Motor Parts 0028666	\$6.96	90-9000-4892	Freeze plugs for work order.
09/17/2020	Co Motor Parts 0028666	\$202.76	90-9000-4892	Retail service parts for Marina work orders.
09/18/2020	Co Motor Parts 0028666	\$39.77	10-1133-4205	Police vehicle repair
09/23/2020	Co Motor Parts 0028666	\$121.17	90-9000-4892	R/V Marine antifreeze, oil, and oil filter for work orders.
09/24/2020	Co Motor Parts 0028666	\$117.45	10-1133-4205	Shoo supplies
09/26/2020	Co Motor Parts 0028666	\$13.47	80-8000-4586	Purchase Co Motor Parts 0028666
09/05/2020	Co Summit Co Svs	\$654.67	10-1131-4403	Landfill load
09/18/2020	Co Summit Co Svs	\$135.55	10-1119-3305	Housing Restrictive Covenant Clerical Correction Recorded
09/03/2020	Codegeek	\$4,000.00	80-8000-4579	Deposit- website design and development for Frisco dining guide
09/03/2020	Codegeek	\$212.50	10-1118-4655	Website troubleshooting & August hosting
08/28/2020	Colorado Analytical	\$420.00	40-4000-4250	Required water testing
09/04/2020	Colorado Analytical	\$1,370.00	40-4000-4250	Water testing
09/10/2020	Colorado Analytical	\$296.08	40-4000-4250	Required water testing
09/24/2020	Colorado Analytical	\$39.00	40-4000-4250	Required water testing
09/03/2020	Colorado Chapter Of The I	\$36.05	10-1119-4227	CCICC August Meeting and Training registration fee for Greg Denckla - 8/21/20.
09/15/2020	Colorado Document Securit	\$911.00	10-1110-4231	Secure destruction of computer hard drives and media.

09/15/2020	Colorado Document Secur	\$180.00	10-1110-4233	Document destruction services
09/08/2020	Colorado Mtn News Media A	\$19.69	10-1119-4265	8/20/2020 PC Meeting Notice
09/08/2020	Colorado Mtn News Media A	\$9.06	10-1119-4265	9/03/2020 PC Meeting Notice
09/08/2020	Colorado Mtn News Media A	\$295.20	10-1119-4265	8/05/2020 Board of Access Ad
09/10/2020	Colorado Mtn News Media A	\$4,422.18	10-1118-4265	Digital, Love Frisco and simple use bag fee re-launch
09/10/2020	Colorado Mtn News Media A	\$495.00	90-9000-4265	Front page ads
09/21/2020	Colorado Mtn News Media A	\$345.39	10-1115-4265	Legal notices
09/02/2020	Colorado Municipal Cle	\$20.00	10-1115-4227	Training CMC
09/02/2020	Colorado Municipal Cle	\$20.00	10-1115-4227	Training CMC
09/11/2020	Colorado Municipal Cle	\$50.00	10-1115-4227	Training CMC
08/28/2020	Colorado Parks And Rec	\$15.00	10-1160-4227	Colorado Parks & Rec Assn - Webinar Training
09/01/2020	Columbia Potltes For The	\$128.00	80-8000-4585	Port-o-lets
09/01/2020	Columbia Potltes For The	\$128.00	80-8000-4585	Port-o-lets
09/01/2020	Columbia Potltes For The	\$128.00	80-8000-4585	Port-o-lets
09/01/2020	Columbia Potltes For The	\$341.00	80-8000-4585	Port-o-lets
09/01/2020	Columbia Potltes For The	\$128.00	80-8000-4585	Port-o-lets
09/14/2020	Columbia Potltes For The	\$128.00	80-8000-4585	Port-o-lets
09/14/2020	Columbia Potltes For The	\$128.00	80-8000-4585	Port-o-lets
09/14/2020	Columbia Potltes For The	\$228.86	80-8000-4585	Port-o-lets
09/14/2020	Columbia Potltes For The	\$128.00	80-8000-4585	Port-o-lets
09/14/2020	Columbia Potltes For The	\$128.00	80-8000-4585	Port-o-lets
09/14/2020	Columbia Potltes For The	\$341.00	80-8000-4585	Port-o-lets
09/14/2020	Columbia Potltes For The	\$256.00	80-8000-4585	Port-o-lets
09/14/2020	Columbia Potltes For The	\$128.00	80-8000-4585	Port-o-lets
09/15/2020	Columbia Potltes For The	\$642.86	90-9000-4201	Restroom Trailer 9/7 - 9/16
09/13/2020	Comcast Cable Comm	\$755.28	90-9000-4203	Marina cable
09/13/2020	Comcast Cable Comm	\$285.10	80-8000-4203	VIC Cable
09/13/2020	Comcast Cable Comm	\$2,409.18	10-1110-4203	All other cable
09/25/2020	Comstar SucleV Inc.	\$3,811.95	90-9000-4444	Fiber conduit for Xcel Enerov
09/10/2020	Dana Keener Compaan/Hld	\$1,214.49	40-4000-4275	Monument boxes: Water meters: Line repair
09/10/2020	Dana Keener Compaan/Hld	\$1,674.36	40-4000-4425	Monument boxes: Water meters: Line repair
09/10/2020	Dana Keener Compaan/Hld	\$750.36	40-4000-4425	Monument boxes: Water meters: Line repair
09/17/2020	Deluxe *	\$394.29	10-1125-4891	Muza for gift shop
09/18/2020	Deluxe *	-\$30.47	10-1125-4891	Return of tax on muq purchase on 09/17/2020
09/02/2020	Denver Industrial Sales A	\$438.10	10-1131-4403	Asphalt: Crack sealing
09/09/2020	Denver Post Circulation	\$11.99	10-1115-4210	Denver Post Online
09/03/2020	Dnh'godaddy.Com	\$159.98	10-1118-4655	vpn.townofrisco.com SSL renewal
09/09/2020	Dnh'godaddy.Com	\$159.98	10-1110-4704	Website domain name annual fee
09/21/2020	Dnh'godaddy.Com	\$8.47	10-1119-4655	Domain renewal FriscoBBQ.com
09/15/2020	Dominos 5012	\$60.63	10-1160-4233	Fraud - credit will appear on October statement
09/18/2020	Dominos 5050	\$68.89	10-1160-4233	Fraud - credit will appear on October statement
09/11/2020	Dr. Shrink	\$8,938.80	90-9000-4892	Shrink wrap supplies.
09/07/2020	Dropbox'qsmq86245	\$11.99	20-2000-5079	Dropbox subscription
09/02/2020	Eb 2020 Colorado Gove	-\$50.00	10-1140-4227	Refund for Colorado Governor's Tourism Conference (virtual) registration
09/03/2020	Eb 2020 Colorado Gove	-\$50.00	10-1118-4227	Refund for Colorado Governor's Tourism Conference (virtual) registration
09/03/2020	Eb 2020 Colorado Gove	-\$50.00	80-8000-4227	Refund for Colorado Governor's Tourism Conference (virtual) registration
09/03/2020	Eb 2020 Colorado Gove	-\$50.00	80-8000-4227	Refund for Colorado Governor's Tourism Conference (virtual) registration
09/03/2020	Eb 2020 Colorado Gove	-\$50.00	10-1118-4227	Refund for Colorado Governor's Tourism Conference (virtual) registration
09/03/2020	Eb 2020 Colorado Gove	-\$50.00	10-1118-4227	Refund for Colorado Governor's Tourism Conference (virtual) registration
09/03/2020	Eb 2020 Colorado Gove	-\$50.00	10-1140-4227	Refund for Colorado Governor's Tourism Conference (virtual) registration
09/03/2020	Eb 2020 Colorado Gove	-\$50.00	80-8000-4227	Refund for Colorado Governor's Tourism Conference (virtual) registration
09/15/2020	Eddlebauer.Com	\$43.99	10-1125-4893	Tour Vest - XL (Tax return pending)
09/25/2020	Effectv East	\$18,170.75	10-1118-4265	General town cable advertise: Front Range- replaced BBQ advertising
09/25/2020	Effectv East	\$22,622.00	90-9000-4265	Marina cable advertising Front Range
08/31/2020	Facebk Jy3pUa52	\$170.00	10-1118-4265	Promoted posts for Concerts Not in the Park
09/11/2020	Footes Rest Sweet Shopp	\$9.75	10-1118-4590	Media Gift Bag
09/19/2020	Fs'xcel Energy Pmts	\$1,296.59	40-4000-4401	Gas/Electricity - 612 Recreation Way Well House
09/19/2020	Fs'xcel Energy Pmts	\$297.01	10-1125-4401	Gas/Electricity - Frisco Historic Park & Museum
09/19/2020	Fs'xcel Energy Pmts	\$377.89	40-4000-4401	Gas/Electricity - Water Treatment Plant & Water Wells
09/19/2020	Fs'xcel Energy Pmts	\$1,259.84	10-1160-4401	Gas/Electricity - Frisco Adventure Park & Day Lodge
09/19/2020	Fs'xcel Energy Pmts	\$179.03	10-1170-4401	Gas/Electricity - Nordic building
09/19/2020	Fs'xcel Energy Pmts	\$168.89	80-8000-4401	Gas/Electricity - Old Town Hall / Visitor Information Center
09/19/2020	Fs'xcel Energy Pmts	\$2,118.11	10-1132-4401	Gas/Electricity - Town Buildings
09/19/2020	Fs'xcel Energy Pmts	\$3,029.95	40-4000-4401	Gas/Electricity - Water Treatment Plant & Water Wells
09/19/2020	Fs'xcel Energy Pmts	\$3,029.95	10-1160-4401	Gas/Electricity - Frisco Adventure Park & Day Lodge
09/19/2020	Fs'xcel Energy Pmts	\$1,138.54	10-1131-4401	Electricity - Town street lights
09/19/2020	Fs'xcel Energy Pmts	\$323.17	10-1110-4277	Electricity - Vehicle Charging Station
09/19/2020	Fs'xcel Energy Pmts	\$3,029.95	10-1131-4401	Electricity - Town street lights
08/28/2020	Galls	\$579.78	10-1121-4270	PD Uniforms
09/01/2020	General Air Service & Su	\$128.97	20-2000-4650	Parklet wire spool
09/16/2020	George T Sanders O2	\$53.96	80-8000-4585	Irrigation repair
09/18/2020	George T Sanders O2	\$45.00	80-8000-4585	Irrigation repair
09/09/2020	Golf Soot Solutions LI	\$1,085.96	80-8000-4586	Disc Golf Suetolies
09/02/2020	Graincer	\$2,237.27	10-1131-4402	Saw blades; Asphalt chains
09/18/2020	Graincer	\$239.79	10-1131-4403	Arborist rope
09/11/2020	Greco's Pastaria	\$100.00	10-1118-4590	Media Gift Bag
09/16/2020	Grimco Inc	\$1,556.91	10-1131-4403	Vinyl for signs
09/21/2020	High Countrv Soccer Assoc	\$803.00	10-1118-4825	Frisco soccer team sponsorship
09/05/2020	Home Depot Pro	\$51.49	90-9000-4477	Paper products
09/05/2020	Home Depot Pro	\$161.80	10-1132-4207	Paper products
09/05/2020	Home Depot Pro	\$1,441.53	90-9000-4477	Paper products
09/05/2020	Home Depot Pro	\$243.44	10-1132-4207	Paper products
08/28/2020	House Of Signs & Sign Tec	\$605.25	80-8000-4588	Disc oolf sign
09/06/2020	House Of Signs & Sign Tec	\$66.57	80-8000-4585	50% disc golf fee markers
09/06/2020	House Of Signs & Sign Tec	\$473.67	80-8000-4588	50% disc golf fee markers
09/23/2020	House Of Signs & Sign Tec	\$747.49	10-1125-4893	Deposit on new train signage
09/23/2020	House Of Signs & Sign Tec	\$272.44	10-1125-4703	New open/close signs for Museum front door
09/26/2020	Idu'insight Public Sec	\$97.18	10-1110-4704	Adobe license
09/01/2020	Ilea	\$560.00	10-1140-4210	Annual Membership for for International Festival and Events Association
09/23/2020	In *aloe Care Internation	\$365.61	90-0090-1651	Retail Sunscreen
09/09/2020	In *olorado Runner	\$500.00	10-1150-4265	Run the Rockies e-blasts
09/09/2020	In *olorado Runner	\$500.00	10-1150-4265	Run the Rockies e-blasts
09/14/2020	In *olorado Runner	\$500.00	10-1150-4265	Run the Rockies e-blasts

09/28/2020	In 't'high Alpine Fab Werx	\$13,958.32	20-2000-4650	Steel tubes
09/12/2020	In 't'oe Kusumoto Photoqa	\$1,330.00	80-8000-4266	General summer photography for Town and small business use
09/23/2020	In 't'sanitary Supply Corp.	\$1,149.74	90-9000-4477	Bathroom supplies and trash bags
09/08/2020	Infinity Certified Weldin	\$264.21	20-2000-4650	Parklet succulies
09/01/2020	Infl Assn Admin Pro	\$49.00	10-1130-4227	CAP practice exam
09/18/2020	J And M Unlimited Inc	\$600.00	10-1134-4400	Beaver control
09/02/2020	Johnson Outdoor Wtrcra	\$10,211.38	90-0090-1651	Special order boats and equipment
08/27/2020	Juke Box Print Inc	\$152.00	10-1160-4221	Physical Distancing Floor Decals for Dav Lodge
09/18/2020	Kd Kanopy	\$3,154.00	10-1140-4233	Supplies - New 10x10 Tents
09/01/2020	Kilgore Companies Authnet	\$2,648.51	10-1131-4402	Asphalt patching, Road base
09/14/2020	Kilgore Companies Authnet	\$2,119.68	10-1131-4402	Asphalt
09/18/2020	Kilgore Companies Authnet	\$416.99	10-1131-4402	Asphalt
09/10/2020	Kronos Inc	\$607.95	10-1110-4704	Kronos Timekeeping Monthly support contract
09/09/2020	Krystal Broadcasting Inc	\$2,250.00	10-1118-4265	Concerts Not in the Park radio campaign
09/03/2020	Kunc & Co Sound	\$1,139.00	10-1118-4265	Love Frisco radio campaign
09/19/2020	L.S. Starrett Companv	\$229.36	20-2000-4650	Board saw
09/11/2020	Laird Plastics Denver	\$387.99	10-1110-4710	Plex-glass
09/21/2020	Lawson Products	\$164.67	90-9000-4201	Drill bits, nuts, bolts and other operating supplies.
09/15/2020	Loo Cabin Cafe	\$528.00	10-1140-4851	Breakfast for Bike to Work participants
09/17/2020	Loo Cabin Cafe	\$31.50	10-1160-4227	Cocoon Mtn Meeting
09/12/2020	Loomein	\$45.41	10-1110-4704	Virtual meeting monthly fee
09/20/2020	Loomein	\$5.43	10-1110-4704	Go to Meeting COVID
09/28/2020	Lowe's #03206	-\$5.12	80-8000-4585	Credit - Acorn nut
09/30/2020	Lowe's #03206	\$8.18	90-9000-4201	Rope
09/3/2020	Lowe's #03206	\$127.90	20-2000-4650	Parklet acetone
09/01/2020	Lowe's #03206	\$37.24	90-9000-4201	Lag bolts for mounting bike racks to docks
09/02/2020	Lowe's #03206	\$7,549.25	10-1132-4207	Parklets
09/02/2020	Lowe's #03206	\$182.38	10-1160-4207	Windows; Nordic ticket booth
09/02/2020	Lowe's #03206	\$226.40	80-8000-4586	Yurt door repairs
09/04/2020	Lowe's #03206	-\$37.20	10-1160-4207	Credit - Windows; Nordic ticket booth
09/04/2020	Lowe's #03206	\$378.55	10-1160-4207	Nordic ticket booth
09/08/2020	Lowe's #03206	\$442.08	20-2000-4650	Parklets
09/08/2020	Lowe's #03206	\$32.68	20-2000-5093	Park benches
09/10/2020	Lowe's #03206	\$342.86	10-1160-4207	Nordic ticket booth
09/11/2020	Lowe's #03206	-\$278.00	10-1160-4207	Credit - Nordic ticket booth
09/11/2020	Lowe's #03206	\$95.64	10-1160-4207	Nordic ticket booth
09/11/2020	Lowe's #03206	\$52.20	20-2000-5093	Park concrete
09/14/2020	Lowe's #03206	\$167.14	10-1160-4207	Nordic ticket booth
09/15/2020	Lowe's #03206	\$168.52	10-1160-4270	Nordic ticket booth
09/16/2020	Lowe's #03206	\$13.72	80-8000-4585	Irrigation repair
09/17/2020	Lowe's #03206	\$56.46	10-1132-4207	Nordic and shoe succulies
09/17/2020	Lowe's #03206	\$141.51	10-1160-4207	Nordic and shoe supplies
09/23/2020	Lowe's #03206	\$188.82	10-1132-4207	Parklets
09/23/2020	Lowe's #03206	\$32.77	40-4000-4291	Muriatic acid; Batteries
09/23/2020	Lowe's #03206	\$35.92	40-4000-4277	Muriatic acid; Batteries
09/25/2020	Lowe's #03206	\$134.46	10-1132-4207	Parklet spray room
09/25/2020	Lowe's #03206	\$27.42	10-1133-4205	Paint supplies
09/25/2020	Lowe's #03206	\$98.00	20-2000-4650	Paint booth
08/28/2020	Mhc-Kw-Denver Moto	\$118.57	10-1133-4205	Exhaust repair
09/09/2020	Mtnstateem	\$250.00	10-1140-4227	Writing class through Mountain States Employers Council
09/02/2020	Murdoch Ranch&home #31	\$25.16	10-1131-4402	Chain hooks
09/22/2020	Natural Grocers Di	\$200.00	10-1110-4650	Peak Awards gift Cards
09/11/2020	Next Page Books And Nosh-	\$11.87	10-1118-4590	Media Gift Bag
09/09/2020	Nrpa Operating	\$175.00	10-1150-4227	National Recreation and Parks Association membership renewal.
09/19/2020	OfficemaxDepot 6804	\$103.61	10-1110-4233	Office Supplies
09/25/2020	Pandora	\$5.13	10-1160-4401	Utilities-PRA radio
09/20/2020	Parts Geek Lic	\$176.63	90-9000-4205	New tail lights for marina truck.
09/15/2020	Platperfect Software	\$352.00	10-1125-4893	Annual renewal for PlatPerfect Software
09/01/2020	Paypal	\$600.00	10-1121-4227	RDS Handgun Instructor Training Course
09/14/2020	Paypal	\$243.00	10-1170-4477	Nordic Window Cleaning
09/22/2020	Peak Performance Imadno	\$605.81	10-1110-4205	Cooler Meter Reading
09/03/2020	Peppinos Pizza & Subs	\$45.15	10-1110-4229	Social Equity discussion
09/24/2020	Peppinos Pizza & Subs	\$76.93	90-9000-4890	Employee Appreciation
09/22/2020	Pinnacol Assurance	\$15,563.67	10-1110-4502	Worker's compensation insurance premium
09/09/2020	Pitnevbovesleasedeaulo	\$446.52	10-1110-4233	Lease payment for mail machine
09/11/2020	Poll Everywhere, Inc.	\$120.00	10-1115-4210	Poll Everywhere, Inc.
09/01/2020	Radio Resource Inc	\$130.00	10-1121-4270	Phone ear piece - PD
09/10/2020	Resource Central	\$863.00	40-4000-4444	Slow the Flow 2020
09/02/2020	Rocky Mountain Coffee Roa	\$9.64	10-1118-4227	Coffee meeting
09/11/2020	Rocky Mountain Coffee Roa	\$8.90	10-1118-4227	Coffee meeting
09/11/2020	Rocky Mountain Coffee Roa	\$15.75	10-1118-4590	Media Gift Bag
09/22/2020	Safeway #0836	\$200.00	10-1110-4650	Peak Awards gift Cards
09/18/2020	Sale Reversal	-\$60.63	10-1160-4233	Other Credits Sale Reversal
09/20/2020	Sale Reversal	-\$68.89	10-1160-4233	Other Credits Sale Reversal
09/24/2020	Sale Reversal	-\$12.24	90-9000-4250	F3 Marina - Kickoff Meeting - Charoes will appear on October report - Fraud reported
09/11/2020	Sanders True Value Hardw	\$7.40	55-5500-4270	Employee housing keys
09/23/2020	Sensus Usa	\$1,949.94	40-4000-4250	Sensus customer support
09/14/2020	Shankslawn	-\$9.52	80-8000-4586	Refund for wrong product ordered
09/03/2020	Sharefile, Lic	\$24.00	90-9000-4210	Online Contracts
08/28/2020	Sherwin Williams 707277	\$30.41	20-2000-5093	Paint sample
09/09/2020	Sherwin Williams 707277	\$111.99	10-1160-4207	Painting and staining supplies
09/24/2020	Sirchie Finger Print Labo	\$186.51	10-1121-4270	Face masks - "Police"
08/29/2020	Skillpath / National	\$156.30	80-8000-4227	Customer Service Training



09/01/2020	Skillpath / National		-7.30	80-8000-4227	Tax refund for training
09/04/2020	Smk	\$33.00		10-1110-4250	Survey services
08/29/2020	Snowshoe Motel	\$115.00		10-1121-4276	Community Service
09/03/2020	Sprint "wireless	\$1,183.47		10-1110-4203	Town Hall cellphones
09/03/2020	Sprint "wireless	\$70.43		40-4000-4203	WTP cellphones
09/03/2020	Sprint "wireless	\$2,034.87		90-9000-4203	Marina cellphones
09/10/2020	Sq *spectrum Mobile	\$150.00		10-1110-4203	Cellphone support
09/10/2020	Sq *summit County Signs A	\$25.00		80-8000-4586	Maximum occupancy sign
09/16/2020	So *summit County Signs A	\$24.00		10-1125-4233	Names
09/11/2020	So *the Sunrv Side Up Stu	\$6.00		10-1118-4590	Media Gift Bao
08/29/2020	Staple #312877277000001	\$74.07		10-1160-4221	Bulk Hand Sanitizer for PRA office
08/29/2020	Staple #312888060000001	\$235.19		10-1110-4233	General office supplies/Pens and printer paper
09/16/2020	Staple #313888060000002	\$5.84		10-1110-4233	Cleaning supplies
09/09/2020	Staple #313489757000001	\$84.10		90-9000-4477	Marina Green All Purpose Solution
09/09/2020	Staple #313489757000001	\$55.42		90-9000-4200	Office Supplies
09/10/2020	Staple #313612162000001	\$44.83		10-1160-4221	Office keyboard/office supplies
09/11/2020	Staple #313643379000001	\$39.94		10-1110-4233	Pens, file folders, and band-aids
09/16/2020	Staple #313781880000001	\$16.74		10-1150-4233	Recreation supplies
09/12/2020	Staple #313781880000002	\$5.28		10-1150-4233	Recreation supplies/cape and paper
09/15/2020	Staple #313881194000001	\$20.73		10-1110-4233	Sticky notes, labels
09/15/2020	Staple #313886063000001	\$52.69		10-1114-4233	Printer toner
09/24/2020	Summit Chamber	\$699.00		10-1118-4825	Yearly membership dues Summit Chamber of Commerce
09/25/2020	Summit Chamber Of Commere	\$270.00		10-1118-4825	27 tickets for COO breakfast
09/25/2020	Summit Mountain Rentals	\$219.23		10-1118-4590	Media hosting- lodging cleaning fee
09/28/2020	Summit Paint & Stain	\$234.34		10-1132-4207	Old Town Hall paint
09/09/2020	Summit Paint & Stain	\$48.02		10-1160-4207	Nordic ticket booth
09/25/2020	Summit Paint & Stain	\$1,195.13		20-2000-4650	Painting supplies
09/17/2020	The Key People Company	\$988.00		80-8000-4477	Cleaning service
09/17/2020	The Key People Company	\$3,888.73		90-9000-4477	Cleaning service
09/17/2020	The Key People Company	\$460.00		10-1125-4477	Cleaning service
09/17/2020	The Key People Company	\$2,360.85		10-1132-4207	Cleaning service
09/17/2020	The Key People Company	\$115.00		10-1170-4477	Cleaning service
09/17/2020	The Key People Company	\$97.80		10-1160-4477	Cleaning service
09/09/2020	The Webrestaurant Store	\$402.13		10-1160-4225	Trash Bags for Dav Lodge
09/01/2020	Timberline Disposal Llc	\$562.34		10-1132-4411	Recycling
09/01/2020	Tlo Transunion	\$50.00		10-1121-4210	Police data base subscription for 8/1 - 31/20
09/09/2020	Tmobile*postpaid Pta	\$55.71		10-1110-4203	Personal cell phone stipend.
09/16/2020	Tolin Mechanical	\$1,012.00		10-1110-4710	Ionizer installation
09/16/2020	Tolin Mechanical	\$1,012.00		10-1110-4710	Ionizer installation
09/10/2020	Track Equipment Llc	\$189.27		10-1170-4205	Spare belts for canycom
09/12/2020	Tst" Butterhorn Bakerv &	\$100.00		10-1118-4590	Media Gift Bao
09/10/2020	Uline	-\$135.68		90-9000-4207	Tax Refund from Uline Purchase Order #38337245
09/10/2020	Uline	-\$48.99		90-9000-4201	Tax Refund from Uline Purchase Order #3907328
08/31/2020	Upps Po 0733840210	\$9.60		10-1121-4202	PD Postage
09/02/2020	Upps Po 0733840210	\$26.50		10-1121-4202	PD Postage
09/15/2020	Upps Po 0733840210	\$18.50		80-8000-4598	Run the Rockies Road- Prize Mailing
09/22/2020	Upps Po 0733840210	\$6.95		10-1121-4202	PD Postage
09/03/2020	Vermont Systems Inc	\$409.79		10-1110-4704	Vermont Systems (recreation software) Hosting Services - General Govt
09/03/2020	Vermont Systems Inc	\$204.88		80-8000-4704	Vermont Systems (recreation software) Hosting Services - Info Center
09/03/2020	Vermont Systems Inc	\$204.88		90-9000-4704	Vermont Systems (recreation software) Hosting Services - Marina
09/19/2020	Vesta	\$50.75		10-1150-4607	Fraudulent Charge-will be refunded
09/23/2020	Violant Solutions Inc	\$1,525.00		10-1121-4234	Parking system annual renewal for suooort and integration 10/2020 - 9/2021
09/11/2020	Vistaprint.com	\$35.79		10-1121-4233	Business cards PD
09/15/2020	Vzwrtls*apoc Viab	\$441.85		10-1110-4203	Police Squad Car Mobile Devices
09/29/2020	Vzwrtls*bill Pay Vh	\$52.80		10-1110-4203	Personal cell phone stipend
09/05/2020	Vzwrtls*bill Pay Vh	\$50.00		10-1110-4203	Personal cell phone stipend
09/22/2020	Vzwrtls*bill Pay Vh	\$52.80		10-1110-4203	Personal cell phone stipend
09/26/2020	Vzwrtls*bill Pay Vh	\$65.00		10-1110-4203	Personal cell phone stipend
09/02/2020	Vzwrtls*bill Pay Vh	\$35.00		10-1110-4203	Personal cell phone stipend
09/05/2020	Vzwrtls*bill Pay Vh	\$65.50		10-1110-4203	Personal cell phone stipend
09/09/2020	Vzwrtls*bill Pay Vh	\$75.00		10-1110-4203	Personal cell phone stipend
09/22/2020	Vzwrtls*bill Pay Vh	\$70.00		10-1110-4203	Personal cell phone stipend
09/22/2020	Vzwrtls*bill Pay Vh	\$35.00		10-1110-4203	Personal cell phone stipend
09/16/2020	Wagner Equip Co Parts	\$49.30		10-1133-4270	Service kit
09/24/2020	Wagner Equip Co Parts	\$112.68		10-1133-4205	CAT care kit
09/24/2020	Wagner Equip Co Parts	\$116.28		10-1133-4205	Parts
09/24/2020	Wagner Exchange, Llc	\$7,854.30		20-2000-5066	Skid steer, track steer and mulcher attachment for Nordic Trails construction.
09/24/2020	Wagner Exchange, Llc	\$5,654.00		20-2000-5066	Excavator rental for Nordic trails construction.
09/31/2020	Wagner Rents Silverthorn	\$1,163.80		10-1133-4205	Parklet paint
09/02/2020	Wagner Rents Silverthorn	-\$82.80		10-1132-4207	Credit
09/18/2020	Wagner Rents Silverthorn	\$49.80		10-1133-4205	Parts
09/22/2020	Wagner Rents Silverthorn	\$160.27		10-1133-4205	Parts
09/24/2020	Wagner Rents Silverthorn	\$10.84		10-1133-4205	Nuts
09/24/2020	Wagner Rents Silverthorn	-\$691.84		10-1133-4205	Credit
09/24/2020	Wagner Rents Silverthorn	\$15.50		10-1133-4205	Service kit
09/02/2020	Wal-Mart #0986	\$57.32		10-1133-4205	Raw oil
09/08/2020	Wal-Mart #0986	\$10.36		10-1121-4233	Shoe polish for uniform boots
09/08/2020	Wal-Mart #0986	\$17.20		10-1133-4205	Shoe supplies
09/15/2020	Wal-Mart #0986	\$9.98		10-1125-4233	Supply of paper towels for all buildings.
09/17/2020	Wal-Mart #0986	\$40.77		10-1125-4233	Cleaning Supplies
09/18/2020	Wal-Mart #0986	\$55.50		80-8000-4598	Run the Rockies Road Refreshments
09/26/2020	Wal-Mart #0986	\$14.64		80-8000-4586	Supplies
09/26/2020	Wal-Mart #0986	\$15.93		10-1160-4207	FAP supplies
09/27/2020	Wal-Mart #0986	\$46.49		10-1132-4207	Safety supplies
09/29/2020	Wal-Mart #986	\$6.97		90-9000-4201	Soap
09/06/2020	Wal-Mart #986	\$50.85		10-1160-4207	Nordic ticket booth
09/09/2020	Wal-Mart #986	\$4.88		80-8000-4596	Purchase Wal-Mart #986
09/09/2020	Wal-Mart #986	\$21.57		10-1160-4207	Purchase Wal-Mart #986
09/12/2020	Wal-Mart #986	\$14.66		80-8000-4233	Office Supply
09/14/2020	Wal-Mart #986	\$9.44		40-4000-4201	Lubricant for hydrant nozzles
09/18/2020	Wal-Mart #986	\$12.44		10-1133-4205	Green slime
09/23/2020	Wal-Mart #986	\$15.48		10-1121-4233	Office supplies
09/23/2020	Wal-Mart #986	\$74.02		80-8000-4596	Shoe Supplies
09/16/2020	Waste Mgmt Wm Ezpay	\$520.70		90-9000-4401	Trash and recycling service
09/16/2020	Waste Mgmt Wm Ezpay	\$137.59		10-1160-4401	Trash Removal Services for FAP Dav Lodge
09/16/2020	Waste Mgmt Wm Ezpay	\$174.00		10-1160-4401	Trash Removal Services for FAP Dav Lodge
09/16/2020	Waste Mgmt Wm Ezpay	\$379.91		10-1132-4207	Trash service
09/16/2020	Waste Mgmt Wm Ezpay	\$194.09		10-1132-4207	Trash service
09/16/2020	Waste Mgmt Wm Ezpay	\$271.61		10-1132-4207	Trash service

09/16/2020	Waste Mgmt Wm Ezpay	\$274.27	10-1132-4207	Trash service
09/21/2020	Waste Mgmt Wm Ezpay	\$1,024.64	10-1132-4207	Trash service
09/21/2020	Waste Mgmt Wm Ezpay	\$242.71	10-1132-4207	Trash service
09/17/2020	Wilcor International	\$367.44	90-0090-1651	Custom Nalgene Waterbottles
09/01/2020	Wwp*mountain Pest	\$115.00	10-1134-4400	Ground squirrels
09/02/2020	Wwp*mountain Pest	\$50.00	10-1132-4400	Nordic pest control
09/15/2020	Wwp*mountain Pest	\$115.00	10-1134-4400	Ground squirrels
09/17/2020	Wwp*mountain Pest	\$115.00	10-1134-4400	Ground squirrels
09/06/2020	Yifbee Gift Provider	\$2,908.50	10-1110-4710	Love Frisco, Shop Frisco Aug fees
09/03/2020	Zoom Lls 888-799-9666	\$51.02	10-1110-4704	Zoom. COVID
		<b>\$279,402.18</b>		



MEMORANDUM

P.O. BOX 4100 ♦ FRISCO, COLORADO 80443

**TO: MAYOR AND TOWN COUNCIL**  
**FROM: DON REIMER, COMMUNITY DEVELOPMENT DIRECTOR**  
**RE: DISCUSSION OF RESOLUTION EXTENDING TIME PERIOD FOR TOWN MANAGER APPROVAL OF BUSINESS EXPANSION INTO PUBLIC SPACES**  
**DATE: OCTOBER 27, 2020**

**Summary and Background:** On May 26, 2020, Town Council approved Resolution 20-18, authorizing the Town Manager to implement the Frisco Pedestrian Promenade - a temporary program allowing businesses front-facing Main Street to expand into the street to provide greater area for customers to dine and shop in order to meet social and physical distancing protocols. Resolution 20-19 was approved on the same date, and approved the form of the license agreement for business use of Main Street for the Promenade.

The Promenade ended on October 5, however businesses have a continued need to utilize outdoor space because of the occupancy limitations imposed through State and local public health orders related to the coronavirus. In August 2020, the Town was awarded a \$50,000 grant by the Colorado Department of Transportation (CDOT), with the purpose of developing means to assist businesses to utilize public spaces. Using these grant funds, the Public Works Department has built 40 parklet sections which can be deployed for business expansion into parking spaces within the Town right-of-way. The first 19 parklet sections were placed on Main Street in parking spaces in front of businesses on October 19, with the remaining parklet sections anticipated to be available the week of October 26.

Resolution 20-18 expires on November 1, 2020, and would require extension to allow the Town Manager to continue to execute agreements for business use of the Town right-of-way.

**Analysis:** When approved in May, Resolution 20-18 authorized the Town Manager to implement the Pedestrian Promenade, including executing necessary license agreements with businesses on behalf of the Town. This increased efficiency in setting up and implementing the Pedestrian Promenade, as these license agreements would otherwise require approval of Town Council at a regular meeting. Similarly, staff would like to be rapidly responsive to business needs when deploying parklets for use by various businesses around town.

In order to utilize the Town's public right of way and / or parklets, businesses would be required to do the following:

1. Submit a signed revocable license agreement between the Town and merchant. The license agreement will require the business to name the Town as additionally insured on their commercial liability insurance, and agree to abide by the Town's regulations, policies, and protocols in using the public space, and
2. Follow all directives required by the Town in the use of the space (hours of operation, properly manage the public space, follow public health orders, and maintain physical distancing standards, etc).

The draft resolution attached to this report, if adopted by the Town Council, would extend the period of time under which the Town Manager could approve license agreements for right-of-way and / or parklet use through June 1, 2021.

**Financial Impact:** There is no direct financial impact to the Town budget if the proposed resolution is approved. However, allowing businesses to efficiently expand operations into portions of the Town's Main Street will likely aid in business success, which would then reflect in increased sales, employment, and sales tax revenue.

**Alignment with Strategic Plan:** Allowing business use of the Town right-of way and parklets supports the Strategic Plan Goal of Thriving Economy by enabling businesses to have more space to operate while complying with public health protocols.

**Staff Recommendation:** Staff recommends that Council adopt Resolution 20-26, which extends the period of time wherein the Town Manager is authorized to close all or parts of Main Street and other public rights-of-way for business and for use of Town-provided parklets.

**Reviews and Approvals:** This report has been reviewed and approved by:

Nancy Kerry, Town Manager

**Attachments:**

Resolution 20-26

**TOWN OF FRISCO  
COUNTY OF SUMMIT  
STATE OF COLORADO  
RESOLUTION 20-26**

A RESOLUTION OF THE TOWN OF FRISCO, COLORADO, AMENDING PRIOR RESOLUTIONS 20-18 AND 20-19 TO EXTEND THE AUTHORIZATION FOR STREET CLOSURES AND RELATED ACTIVITIES, EXPENDITURES AND LICENSE AGREEMENTS TO ALLOW FOR THE TEMPORARY USE OF MAIN STREET BY BUSINESSES.

WHEREAS, under state and county public health orders, business that have already been burdened by long closures are now allowed to open subject to strict physical distancing and related public safety requirements; and

WHEREAS, on May 26, 2020, the Town Council adopted Resolutions 20-18 and 20-19 to provide for the temporary closure of Main Street in order to allow adjacent business to utilize public right-of-way in order to expand business opportunities in a manner consistent with the physical distancing and related public safety requirements; and

WHEREAS, the authorizations for the use of Main Street by private businesses that is set forth in Resolution 20-18 expires on November 1, 2020, but physical distancing requirements remain in place and, at present, there is a great deal of uncertainty as to whether the physical distancing and related requirements will become more or less strict in the months to come; and

WHEREAS, accordingly, the Town Council desires to continue to assist businesses by extending the period of temporary closure of streets and the expansion of businesses thereon to accommodate physical distancing requirements; and

NOW, THEREFORE, IT IS HEREBY RESOLVED AND ORDERED BY THE TOWN COUNCIL OF THE TOWN OF FRISCO, COLORADO THAT:

Section 1. Main Street and Public Right-of-Way Closures. Town of Frisco Resolution 20-18 is hereby amended to authorize the Town Manager to provide for the closure of parts of rights-of-way, and to direct the Manager to provide for the closure of all or parts of Main Street to vehicular traffic from time to time, between November 1, 2020 and June 1, 2021 for the purpose of allowing businesses that have received all state, county and Town approvals required by law to temporarily expand their business premises onto public rights-of-way and other adjacent public areas. Any use of Town rights-of way on Main Street, or elsewhere in Town, or on other public areas by a private party pursuant to this authorization shall only be made under a written agreement that is in substantially the form that was approved by Town of Frisco Resolution 20-19.

Section 2. Town of Frisco Resolutions 20-18 and 20-19 Remain in Effect. Except as amended hereby, all provisions of Town of Frisco Resolutions 20-18 and 20-19 shall remain in full force and effect

Section 3. Effective Date. This Resolution shall take effect immediately upon adoption.

PASSED AND APPROVED THIS 27th DAY OF OCTOBER, 2020.

TOWN OF FRISCO, COLORADO

\_\_\_\_\_  
Hunter Mortensen, Mayor

ATTEST:

\_\_\_\_\_  
Deborah Wohlmuth, CMC  
Town Clerk



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MEMORANDUM

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P.O. Box 4100 ♦ FRISCO, COLORADO 80443

**TO: MAYOR AND TOWN COUNCIL**

**FROM: DIANE McBRIDE, ASSISTANT TOWN MANAGER**

**RE: RESOLUTION 20-27: ADOPTION OF THE COMPREHENSIVE VISION AND PROJECT IMPLEMENTATION PLAN FOR THE FRISCO ADVENTURE PARK AT THE PENINSULA RECREATION AREA**

**DATE: OCTOBER 27, 2020**

**Summary and Background:** The Town of Frisco contracted with Lose Design to complete a Comprehensive Vision and Project Implementation Plan for the Frisco Adventure Park at the Peninsula Recreation Area in August 2019. The goal of the plan is to identify and address operational needs, identify revenue growth opportunities, and detail the current uses and future land uses for operations, circulation, parking, storage, and recreation programs and services. The Plan includes a specific and prioritized implementation framework for the Town to use over time.

A primary concern in planning for the future of the PRA is balancing the growth of recreational amenities with the preservation of its natural beauty. The consultant team, Lose Design and Sports Facilities Advisory (SFA), took a holistic approach in their evaluation of the PRA in order to create a plan that is sensitive to the PRA's role as an important community asset as well as revenue generating operation. Outreach to the community was conducted through open houses, public meetings, stakeholder interviews, Advisory Committee meetings, and presentations to Council and Planning Commission. The consultant team researched outcomes from previous plans, discussed operational opportunities and challenges with staff, and applied industry knowledge to create a Comprehensive Vision and Project Implementation Plan that will guide PRA growth and development in an orderly, self-sustaining manner.

The Plan was presented to Town Council on September 22, 2020. The Council supported the Plan including the goals and prioritization levels, and had minor edits for staff and Lose Design. Council recommended staff present the Plan to the Frisco Planning Commission prior to Council adoption. Staff presented the Plan to the Frisco Planning Commission on October 15, 2020. Overall feedback from the Planning Commission was positive. Commissioner Stabile emphasized the importance of implementing the value-added elements as they support community goals and help enhance the overall enjoyment of the PRA.

The Comprehensive Vision and Project Implementation Plan for the Frisco Adventure Park at the Peninsula Recreation Area is before Town Council at this time for adoption through Resolution 20-27.

**Analysis:** The PRA is one of Frisco's most valued assets with both summer and winter recreational opportunities. The last comprehensive plan for the PRA was completed in 2009 by DHM Design, *Frisco Peninsula Recreation Area – Final Design Report*. Several new amenities were constructed from this plan, including the Day Lodge, tubing hill, ski and ride hill, the bike park, and the maintenance facility. Additional planning efforts after 2009 resulted in a new skatepark, climbing boulders, nine additional holes of disc golf, and new and improved summer and winter trails. In 2016, the Town also took over the operation of the Frisco Nordic Center.

Additional planning studies were conducted after 2009, but none of these resulted in a comprehensive plan that considered all design elements. In 2019, Town Council recognized this planning gap and supported staff moving forward with a Comprehensive Vision and Project Implementation Plan for the PRA.

The Plan is an in-depth design evaluation that considers current uses and facilities, previous ideas and reports, and desired future uses and intensities. It also identifies the purpose of the design features, their relationship to other features, and how expected outcomes will address park needs and opportunities over time.

The Plan was presented to the Town Council on September 22, 2020. Council supported the Plan with the following recommendations and edits prior to adoption:

- 1) Review of the Plan with Frisco Planning Commission
- 2) Wedding Overlook – include verbiage in the Plan about a separate vehicular turnaround area from the wedding arbor
- 3) Public Art – encourage a centerpiece in the Recreation Village
- 4) Maps – improve labeling
- 5) Summer Tubing – remove summer tubing from the Plan as a potential revenue-generating amenity

Staff from Lose Design edited the document to reflect changes to the wedding overlook, public art, the maps, and removed all verbiage associated with summer tubing.

Linsey Joyce, Assistant Recreation & Culture Director, and Diane McBride presented the Plan to the Frisco Planning Commission on October 15, 2020. The Planning Commission was supportive of the Plan, calling it "impressive", with only a few questions. The Planning Commission questions are below, with answers in *italics*:

- 1) Is the PRA an enterprise fund? *The PRA is not an enterprise fund.*
- 2) What is the future of the Excelsior House? *Ideas for the Excelsior House were reviewed with Town Council in 2020; no plans have been adopted at this time. Planning Commission recommended moving the Excelsior House to the wedding overlook and using it as a shelter prior to wedding ceremonies.*
- 3) Can the Town prioritize transportation issues to help facilitate public transportation to the PRA? *Council is aware of these issues and will continue to work with the Summit Stage Board and internally on alternative transportation and multi-modal access options.*
- 4) Can we prioritize some of the less revenue-generating ideas in the Plan to further clean up and define the site, such as the large overlook at the sledding hill? This would mean a lot to Frisco residents. *All prioritizations and funding recommendations are at the discretion of the Frisco Town Council. Per the Plan, the projected cost for the large overlook at the sledding hill is \$140-\$190k.*

**Financial Impact:** There are no additional funding requests for 2020.

Based on the prioritization recommendations from the Plan, staff recommends budgeting \$200,000 in the 2021 capital budget for design development of the Village Center and \$10,000 for the wedding overlook. Budgeting for plan development of the Village Center, will create the potential for implementation in subsequent years, as the economy recovers and funds become available for capital projects. Budgeting for the wedding overlook in 2021 will facilitate the creation of a short-term revenue generating opportunity that offers an immediate return on investment. The \$10,000 would be for modest purchases including the arbor, chairs and storage. Additional funds for the wedding overlook could be budgeted in 2022 for the patio and drop off area. Funding requests for additional projects will be brought forth to Town Council on an annual basis.

**Alignment with Strategic Plan:** Vibrant Culture, Art and Recreation is one of the strategic priorities for Town Council; this includes evaluating current and future uses of the PRA. Lose Design has evaluated the current facilities, amenities, programs and revenue streams; they have also researched additional opportunities for new revenue streams, futures use of facilities and recommendations for short and long term prioritization.

**Environmental Sustainability:** The Comprehensive Vision and Project Implementation Plan is a high-level view of the overall PRA operations and site design. Lose Design evaluated economically viable options for improvements that align with overall community values, Council goals, and environmental stewardship. Balancing the growth of recreational amenities at the PRA with the preservation of its natural beauty is an important consideration in planning for the future of the community. Maintaining and enhancing multi-modal access to the PRA is an important plan component. Further design development will take into account alternative transportation and multi-modal access options to alleviate parking needs, pedestrian-friendly crossings, and opportunities to showcase sustainable building practices with net-zero facilities, waste reduction practices, universal design, and innovative energy systems.

**Staff Recommendation:** Staff recommends adoption of the Comprehensive Vision and Project Implementation Plan for the Frisco Adventure Park at the Peninsula Recreation Area.

**Reviews and Approvals:** This report has been reviewed and approved by:

Susan Lee, Planner  
Nancy Kerry, Town Manager

**Attachments:**

Comprehensive Vision & Project Implementation Plan for the Frisco Adventure Park at the Peninsula Recreation Area Comprehensive, dated 10/5/2020

Resolution 20-27 Adopting the Comprehensive Vision & Project Implementation Plan for the Frisco Adventure Park at the Peninsula Recreation Area



Frisco, Colorado

# FRISCO ADVENTURE PARK

AT THE PENINSULA  
RECREATION AREA



## COMPREHENSIVE VISION & PROJECT IMPLEMENTATION PLAN

OCTOBER 5, 2020

Prepared By: Lose Design



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## Acknowledgements

Lose Design would like to thank all the elected officials, board members, commissioners, staff and citizens, who participated in the development of this master plan. Through your commitment and dedication to the Town of Frisco and Peninsula Recreation Area, we were able to develop this plan to guide the delivery of recreation services to the citizens of Frisco.

### TOWN OF FRISCO

#### MAYOR

Honorable Hunter Mortensen

#### TOWN MANAGER

Nancy Kerry

#### ASSISTANT TOWN MANAGER / RECREATION & CULTURE DIRECTOR

Diane McBride

#### TOWN COUNCIL

Andrew Aerenson  
Jessica Burley  
Dan Fallon  
Andy Held  
Rick Ihnken  
Melissa Sherburne

### ADVISORY GROUP

Vanessa Agee  
Katie Barton  
C.B. Bechtel  
Cindy Ebbert  
Dan Fallon  
Chris Guarino  
Linsey Joyce  
Nancy Kerry  
Jon Kreamelmeyer  
Jason Lederer  
Susan Lee  
Kelsy Maxie  
Diane McBride  
Hunter Mortensen  
Mark Sabatini  
Andy Stabile  
Megan Testin

### CONSULTANT TEAM



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# THE FRISCO ADVENTURE PARK...

## Executive Summary

### PROJECT BACKGROUND

Nestled between the mountain peaks of the Ten Mile Range and the shores of Lake Dillon, the Town of Frisco is known for its historic Main Street, welcoming community, and abundant recreational opportunities. The Peninsula Recreation Area (PRA) is one of Frisco's crown jewels, offering amazing mountain and lake vistas, and a myriad of recreational options in an idyllic, natural setting. A community that values healthy, active lifestyles, the Town of Frisco recognizes that our natural environment is a vital asset, and its protection, of utmost importance. Balancing the growth of recreational amenities at the PRA with the preservation of its natural beauty is an important consideration in planning for the future of the community.

Because of this importance, Frisco's Town Council and staff engaged Lose Design and its team of professionals to complete a vision and project implementation plan. While several planning efforts have been conducted over the years, none

have done so in a comprehensive manner that considered all of the PRA as a whole. The most recent comprehensive effort is now over ten years old.

The intent of this report is to pull together the work of previous studies and establish a long-term vision for the PRA in order to create a prioritized implementation plan for future construction projects. This includes an evaluation of the park from a holistic point of view, consideration of current uses and facilities, desired future uses and intensities, and recommendations for new and innovative offerings.

The name "Frisco Adventure Park at the Peninsula Recreation Area" identifies the more developed area of the park while physically locating it within the larger peninsula landmass. This serves to distinguish Frisco Adventure Park, with its facilities and programs, while also emphasizing its place within a greater context. Indeed, the Frisco Adventure Park is an active built environment that exists within the passive natural landscape of the PRA.

### VISION, MISSION, & GOALS

The Frisco Adventure Park's Vision is **to cultivate memorable Frisco recreational experiences.**

This is achieved with a long-term focus on nurturing forms of recreation that will live in people's memories for years to come and remind them of the unique Frisco character that accompanied these experiences.

The mission of the Frisco Adventure Park is **to provide and support a diverse range of year-round recreational activities that make all visitors feel welcome to the Frisco community.**

This intention commits the park to maintaining a variety of recreational opportunities throughout all seasons. It also dedicates the park to providing a setting and environment that is welcoming to both local community members and visitors to the region.

This vision and mission are supported by the pursuit of three goals:

- Implement and improve features that increase opportunities to generate funds to sustain park operations or Town initiatives. These are outlined in this plan as Revenue Generating Opportunities.
- Implement and improve features related to basic park logistical functions. These are outlined in this plan as Operational Efficiencies.
- Implement and improve features that enhance the overall community value and park visitor experience, regardless of financial opportunity. These are outlined in this plan as Value-Added Enhancements.

Each goal is meant to give reason and purpose to the proposed design features. It is the basis for considering and organizing each design element. If a feature cannot be related to one of these goals, it cannot be seen as contributing to the grander Frisco Adventure Park Vision and Mission



and subsequently, should be reconsidered for implementation.

### PLANNING & DESIGN CHALLENGES

The PRA presents unique planning and design challenges. Physically, the site is disorganized and difficult to navigate. Storage, material piles, exposed equipment, and open work yards diminish the quality of the overall user experience.

All of the facilities are in critical need of upgrade and/or expansion. Adequate administrative offices are lacking, storage is significantly limited, and programming regularly exceeds facility capabilities and capacities. These same facilities are also not capitalizing on revenue-generating opportunities to the fullest extents possible. Most notably, overuse and limited space are hindering prospects for program growth, more rentable space, concession operations, and general product sales.

### KEY FEATURES

While the Master Plan (see pages viii and ix) recommends multiple features throughout the site,





the heart of the design focuses on the Recreation Village. This area serves as the park’s “base camp.” It is the administrative center and recreational core and is defined by four main buildings:

- Village Center—The park’s new “headquarters” where all administrative operations are coordinated.
- Day Lodge—Renovated to be a full-time, revenue-generating rental facility for medium-sized events.
- Activity Center—A new facility that accommodates all Nordic activities and summer/winter camp programs.
- Nordic Center—Renovated to be a full-time, revenue-generating rental facility for small events.

The plaza spaces framed between these buildings are pedestrian-friendly mingling zones. They present an outdoor environment unique to Frisco and the park and provide areas to gather, eat, relax, play, skate, view art, and recreate.

Other key site features include:

- Wedding Overlook—a small-scale, rustic outdoor setting that capitalizes on amazing views to offer a memorable, revenue-generating venue for ceremonies
- Community Space—a reclaimed open space that maintains a range of new recreational programming opportunities
- Pavilion/Restroom—an open-air shelter that acts as an amenity hub for Skate Park, Bike Park, and Ropes Course users

- Wayfinding system—a family of signage/orienting elements that organize the park and contribute to defining its identity and establishing a sense of place

### PROJECT PRIORITIZATION

An important outcome of this plan is guiding the growth and development in an orderly, self-sustaining manner. The following prioritization levels have been assigned to the proposed features in order to assist with planning and budgeting.

- High Priority features are those that generate high net revenue, are critical to operational success, and/or are “low-hanging fruit” that would provide immediate positive impact.
- Moderate Priority features are those that generate medium net revenue, are important (but not critical) to operational success, and/or depend on High Priority items for success.
- Low Priority features maintain minimal bearing on operational or financial success, are controversial, and/or maintain minimal value until other features are implemented.

### High Priority Features

The **Village Center**. The Village Center building would accommodate immediate operational needs including office space, ticketing and sales space, and classroom-flex space. Construction of this building would initiate development of the Recreation Village concept and free up the existing Day Lodge for renovation. These would support Activity Center development and Nordic Center

renovation. Village Center construction and Day Lodge renovation also emphasize the need for the southern Pavilion/Restroom so that if these facilities are utilized full-time for other programmed purposes, Skate and Bike Park users will have separate accommodations for gathering and restroom space.

The **Wedding Overlook**. Capital costs are minimal, and once built, it could generate revenue. The Day Lodge would be available for receptions (and increasingly so following its renovation after Village Center construction).

The **Community Space**. This feature is intended to reclaim the boneyard area and transform it for a future community use. While its development will likely require long-term planning, all efforts will begin with determining the future of the existing Boneyard (a Public Works storage yard that currently exists on-site). Additional planning and consideration will be needed in order to understand how this will be managed.

The **Wayfinding system**. The development and implementation of an effective wayfinding system are critical components in organizing the site and helping visitors (especially first-timers) orient themselves. Equally important is the Wayfinding system’s role in defining the park’s identity and establishing the Frisco Adventure Park as an integral part of Frisco with features that lend it a similar sense of place.

*(Note - A full listing and description of priorities may be found on pages 4.4 through 4.9.)*

### CONCLUSION

This report provides a long-term vision and site master plan for the Frisco Adventure Park. It includes an evaluation of the park from a holistic point of view, considering current uses and facilities, previous ideas and reports, and desired future uses and intensities. It also presents a prioritized implementation plan supported by staff and community input, financial analysis, and revenue modeling. As a general road map, it is intended to provide broad guidance toward park enhancement and success where more detailed design development exists as the next step.

The Frisco Adventure Park at the Peninsula Recreation Area is a recreational gem, highly valued and loved by the Frisco community. The Town and its citizens are passionate about its success. They envision a setting where memorable Frisco recreational experiences can be cultivated and nurtured. A setting that supports itself financially, increases revenue-generating opportunities, functions logistically, and provides the greatest setting for people to recreate. A setting where you can **Find Your Next Adventure!**



# ~ MASTER PLAN ~ FRISCO ADVENTURE PARK AT THE PENINSULA RECREATION AREA



**Parking Lot Legend**

P1	28 spaces	P5	43 spaces
P2	29 spaces	P6	58 spaces
P3	112 spaces	P7	61 spaces
P4	32 spaces	P8	55 spaces





~ MASTER PLAN ~  
**RECREATION VILLAGE**  
AT THE  
FRISCO ADVENTURE PARK

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# THE ADVENTURE BEGINS...

## Overview

The Town of Frisco is a small area of about 1,280 square acres and surrounded by public lands including those of the USFS, Summit County, Denver Water, and the Town of Frisco's own parks and open space. All of these lands are assets that provide access to mountain trails, to the scenic and uniquely situated waters of Lake Dillon, to sensitive wildlife habitat and open space vistas, and the



recreational parks and campgrounds of the many developed recreation areas in the region. With over 4.5 million people located in the Denver-Colorado Springs metropolitan area accessed easily by I-70 and within a 1.5 to 2 hour drive to Frisco, it is no wonder that Frisco has become both a recreational mecca and entryway to the Rocky Mountain playgrounds of Colorado.

The Peninsula Recreation Area (PRA) is located on the eastern end of the Town of Frisco, Colorado directly adjacent to Lake Dillon. It is approximately 73 miles west of the City of Denver, 3 miles south of the Interstate 70 (I-70) corridor, and is near several alpine ski areas within Summit County (Copper

Mountain Resort, Keystone Resort, Arapahoe Basin Ski Area, and Breckenridge Ski Resort). The overall PRA is 807 acres: 220 acres (27%) are owned by the Town, 565 acres (70%) are owned by the National Forest Service (NFS) and administered by the Dillon Ranger District of the White River National Forest Service and under a Special Use Permit (SUP), and 22 acres (3%) are owned by Denver Water.

The PRA is home to a variety of existing winter and summer recreational amenities. Winter amenities include Nordic skiing and snowshoeing, snow tubing, beginner skiing/snowboarding, sledding, and sleigh rides/dinners. In total, there are approximately 14.9 miles of winter trails operated by the Nordic Center. Approximately 7.5 miles of the trail system currently exist on NFS lands within the Nordic Center's SUP area; the other approximately 7.4 miles exist on lands that are privately owned by either the Town of Frisco or Denver Water. Summer recreational amenities include a softball field, a multipurpose field, a 28,000 square foot skatepark, a 27-hole disc golf course, a bike park, road and mountain biking, hiking and trail running, dinner chuckwagon rides, and camping and boating within a 96-site campground that is operated by a concessionaire for the Forest Service (this campground is located entirely on NFS land).

While the Town of Frisco recognizes its civic duties, it also understands that it operates as a business. With this awareness comes a sense of fiscal obligation to fill this role responsibly. Regarding the PRA, the Town is striving to balance the revenue opportunities in both the summer and winter seasons as well as utilize funds generated by one project to potentially fund the next.

## Project Intent

The PRA is one of the primary assets that makes Frisco a unique mountain town. Because of this importance, Frisco's Town Council and staff engaged Lose Design and its team of professionals to complete a vision and project implementation plan. While previous reports have explored specific components of the PRA, none have done so in a comprehensive manner that considered all design elements as a whole. The closest effort to a comprehensive effort occurred, perhaps, with the *Frisco Peninsula Recreation Area - Final Design Report* by DHM Design, but this is now over ten years old. In 2017, Norris Design facilitated a Town charette, but while broad in its scope and recommendations, this work was conducted over a shorter time frame and did not include financial analysis.

The intent of this report is not to "reinvent the wheel" but rather to "bring it all together" under the umbrella of a comprehensive, interactive planning process. The primary outcome is intended to prepare a long-term vision resulting in a prioritized implementation plan for future construction projects. This includes an evaluation of the park from a holistic point of view, considering current uses and facilities, previous ideas and reports, desired future uses and intensities, and offer new and innovative recommendations.



## Research & Design Process

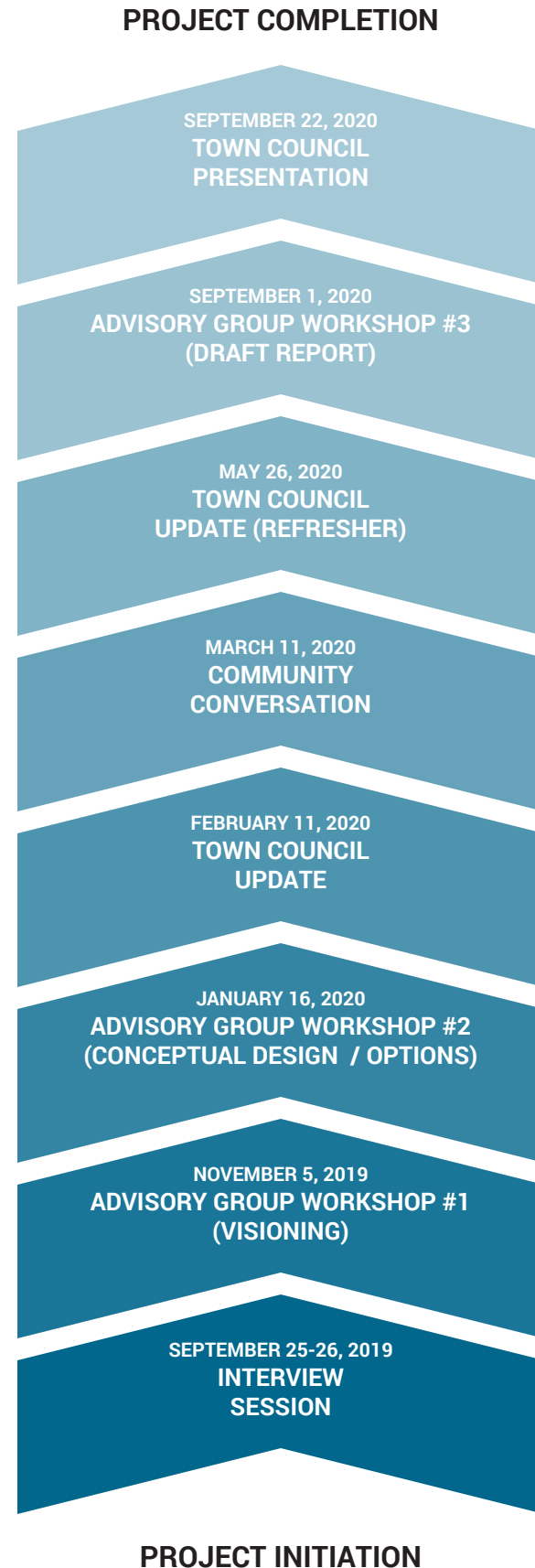
Project research began with an initial review of all previous initiatives and reports compiled by the Town of Frisco as related to the site. While research continued, a two-day **interview session (September 25-26, 2019)** was conducted with Town staff, stakeholders, user groups, neighbors, and organizations involved in previous initiatives to understand existing conditions and challenges as well as desired outcomes. During this time, the Lose team walked the site to observe existing physical conditions first-hand.

After compiling interview and research notes into a consolidated format, the Lose team returned to engage the appointed Advisory Group (composed of Town staff, local user groups, and community leaders) on two separate occasions. The first meeting consisted of **visioning workshop (November 5, 2019)** that examined the values, vision, and mission of the PRA, particularly as related to the Frisco community. The second meeting consisted of a **conceptual design presentation (January 16, 2020)** that revisited the PRA vision and mission statement and outlined multiple site and building design options.

The design process continued with a **Town Council project update (February 11, 2020)** and a **Community Conversation (March 11, 2020)** to elicit feedback from the community about visioning, programming and conceptual ideas completed to date. It also served as an opportunity to obtain open-ended input about desired/undesired features for the PRA.

After a brief project delay caused by the unprecedented COVID-19 pandemic, the Lose team rebooted the project with a “refresher” **Town Council project update (May 26, 2020)**. It then facilitated a third Advisory Committee meeting that consisted of a **draft report presentation (September 1, 2020)** to gather final feedback regarding project material and direction.

Upon revision, the final report was presented at a **Town Council meeting (September 22, 2020)** for review.



## Regional Context

### Frisco, Colorado

Frisco’s history began with the Ute Indians, Colorado’s first and longest remaining inhabitants, to the region now known as Summit County. The first white men to come through this area were known as “mountain men” who trapped in the high mountain lakes for beaver from 1810 into the 1840s.

The 1870s ushered in the mining industry. Founded in 1873 (officially chartered in 1879) by Henry Recen, the Town of Frisco quickly developed thanks in part to the locale’s many mines. By 1882 the permanent population reached 250 with two railroads, many businesses, hotels, and saloons. The mining boom lasted until 1918.

Along with the rest of the country, Frisco was hit by the Depression; by 1930 Frisco’s permanent

population had dropped to only 18 people but was one of the few mining towns to keep going. Frisco persevered and by 1946 the population had increased to 50.

With a current population just under 2,800 full-time residents, Frisco remained a sleepy town with a sprinkling of summer tourists until the ski industry – which now attracts millions of people a year to the area – brought a new boom era to Summit County.

This rich history provides the context in which the PRA exists. The park’s identity, including all of its existing amenities and future expansions, are linked to the local heritage. Frisco’s identity has shaped (and will continue to shape) the PRA. In turn, the PRA will also serve to assist in defining the Town, its values, character, and lifestyle.



# Regional Context (cont.)







## Peninsula Recreation Area (PRA)

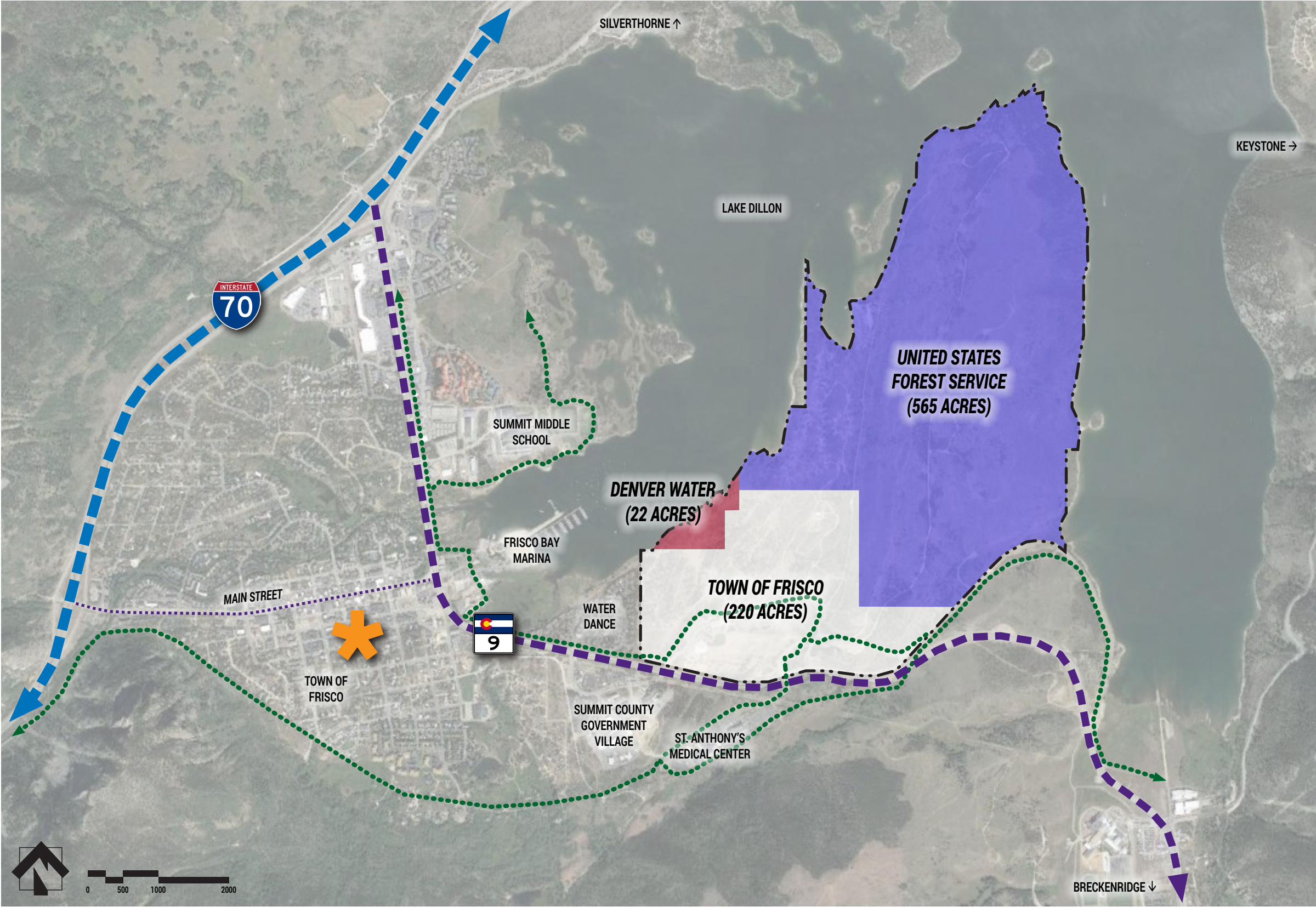
Located east of downtown Frisco along Highway 9, the Peninsula Recreation Area (PRA) represents the largest recreational space in the Frisco community. The site boasts a beautiful natural setting and spectacular views of Lake Dillon, surrounding communities, and nearby mountain peaks. It also contains a campground, miles of trails, and the Frisco Adventure Park.

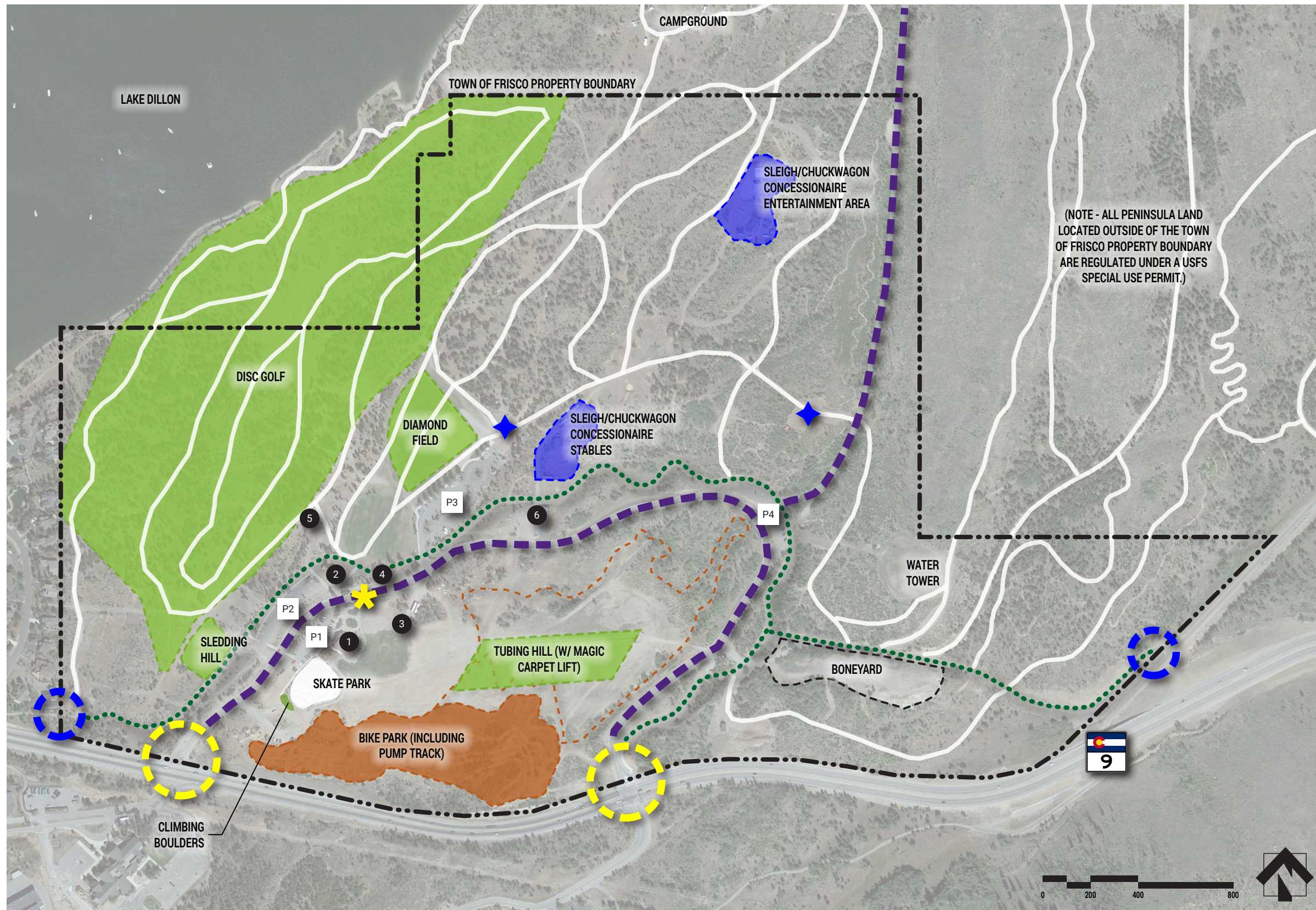
The total 807-acre land area is divided among three owners - 565 acres are owned/managed by the U.S. Forest Service, 22 Acres are owned/managed by Denver Water, and the remaining 220 acres are owned/managed by the Town of Frisco.

The 220 Town-owned acres (highlighted on the map at right) are the primary subject of this report.

**Legend**

-  Town of Frisco
-  Peninsula Recreation Area Boundary
-  Interstate
-  State Highway
-  Local Street
-  Regional Pathway





## Existing Conditions

The 220 acres of PRA land owned by the Town of Frisco have historically and loosely been referred to as the Frisco Adventure Park. The park supports an administrative and maintenance staff that coordinate park operations, facilitate upkeep, and organize a wide range of year-round programming activities. Some maintenance duties are also shared with the Town's Public Works department.

### Legend

#### Access & Circulation

- Main Access
- Recreation Path Access
- Bus Stop (not in use)
- Vehicular Drive
- Recreational Path (paved)
- Bike Trail (unpaved)
- Summer & Winter Trail

#### Buildings & Parking

- 1 Day Lodge
- 2 Nordic Center
- 3 Yurt
- 4 Pump House
- 5 Well House
- 6 Maintenance Building
- P1 43 spaces
- P2 58 spaces
- P3 92 spaces
- P4 22 spaces

#### Recreation Areas

- Recreational Green Space
- Bike Park (including Pump Track)
- Skate Park
- Climbing Boulders
- Sleigh / Chuckwagon Concessionaire Space
- Sleigh / Chuckwagon Concessionaire Check-Ins (seasonal)

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## 02 ANALYSIS



# WHERE ARE WE NOW...

## Previous Reports

Since the last master plan report was completed in 2009, many of its recommended features (and others noted in reports generated prior to its publication) were implemented - the tubing hill, skate park expansion, trail work, climbing boulders, and 27-hole disc golf course. Other reports that engage individual elements of the park and larger PRA have also since been published. However, many aspects of these planning efforts have not been implemented because they are not addressed in the original 2009 master plan. Over time, the need for an updated plan/document emerged - one that considers these reports in an all-inclusive effort and relates them to current circumstances.

The full list of documents consulted for this project consisted of:

- 2001 Town of Frisco Parks and Recreation Master Plan
- 2002 PRA Land Use Plan
- 2007 PRA Land Use Plan
- 2009 Peninsula Recreation Area Design Plan (prepared by DHM Design)



- 2016 Peninsula Recreation Area Potential Planning Elements Evaluation (prepared by SE Group)
- CDOT's GAP Project
- 2017 Design Charrette (prepared by Norris Design, May 18, 2017)
- 2017 Lake Hill Neighborhood Master Plan
- 2017 Frisco Trails Master Plan
- 2018 Frisco Bay Marina Master Plan
- 2019 Frisco Nordic Center Master Development Plan
- 2019 Frisco Parks Master Plan Survey
- 2019-2020 Council's Strategic Plan
- 2019 Summit County's Fieldhouse Feasibility Study
- 2019 Frisco's Community Plan

Findings with direct application to this project have been summarized below. For a more detailed summary of key report findings, see the Appendix.

### **2019 - Frisco Community Plan:**

- The Community Vision describes Frisco as "A close-knit, welcoming community that cherishes our history, environment, healthy lifestyle, and unique sense of place."
- Frisco's Small Mountain Town Character consists of "friendly small-town atmosphere, scenic beauty, the people, the lake, the historic street design and layout, access to recreation and trails, [and the] ski industry."

### **2007 - Recreation on the Frisco PRA, Land Use Plan:**

Goals to maintain the long-term vision of enhancing the PRA as Frisco's diverse recreational "Mecca" include:

- Maintain and enhance the existing winter and summer recreational amenities, to surpass expectations and provide

exceptional quality recreational experiences.

- Promote recreational events that contribute to and further promote the town's tourism economy and highlight the diverse recreational offerings at the PRA.
- Implement new diverse recreational amenities and uses that complement existing uses, to further enhance the PRA's quality recreational offerings.
- Improve the health of the PRA's flora and fauna to ensure a sustainable environment in which recreational amenities, scenic vistas, and existing wildlife habitats are enhanced.

### **2016 - Frisco PRA Potential Planning Elements Evaluation:**

Town Council direction when considering incorporation of PRA design elements include:

- The PRA and Marina define Frisco as a unique mountain town.
- Activities and features in the PRA should maintain character with the mountain environment.
- Future plans for the PRA should avoid the evolution into a commercial character "fun park."
- The Town is committed to primarily providing amenities for local community members but recognizes the opportunities presented by the tremendous levels of visitors Summit County receives.
- Ideally, facilities would be a blend of revenue and non-revenue to produce an aggregate break-even for the area as a whole.
- Council prefers to save for new amenities, or fund them internally, as opposed to borrowing or bonding funds. This element represents prudent fiscal management, but

may limit the opportunities which can be developed.

- There is interest in diversifying the FAP so that it is not perceived as "just a tubing hill."
- The "role" of the PRA is centered upon community recreation, health and fitness.
- Projects which may enhance continuity between the PRA and the main areas of town are optimal.

### **2017 - Design Charrette:**

- Phasing elements recommended for 2017-2018 consisted of skate park expansion, nature play, disc golf, sport court, Two Below Zero yurt relocation, Frisco Day Lodge, Frisco Nordic Center improvements.
- Phasing elements recommended for 2018-2028 consisted of trail expansions, skating rink, ice skate pavilion & office structure, entrance monument, volleyball courts, parking & landscape improvements, enhanced trailhead & bouldering, open field, and recreation center / field house study alternative locations.
- Phasing elements recommended for 2028+ consisted of parking, pavilion, Two Below Zero relocation, and trail improvements.

### **2019 - Frisco Parks Master Plan Survey**

- Frisco Residents place a high value on facilities that provide a natural outdoor experience, but many residents want indoor athletic facilities as well.
- When asked to rank the most important parks and recreation needs for Frisco to address over the next 5 to 10 years, year-round and part-time residents provided similar ratings (indoor athletic facility, dog park, and additional public spaces or plazas).

## Interviews & Site Visits

### Interview Series - September 25 & 26, 2019

An interview series was conducted over the course of two full days to engage a full range of stakeholders, staff, officials, and users selected by Town staff.

Each interview session lasted approximately one hour, and general discussion items included interpretation of park identity and role within the community, park strengths and weakness, and overall opportunities and challenges. Where sessions consisted of specific user groups, conversations (understandably) focused on corresponding special interest topics.

Immediately following the interview sessions, the design team met with Town staff to summarize key observations and conducted follow-up phone conversations to discuss other findings.

### INTERVIEW LINE-UP

September 25

Town of Frisco Staff  
Adventure Park Staff  
Public Works Staff  
SE Group  
Norris Design  
Stais Architecture & Interiors  
Town of Frisco Events Crew

September 26

Summer User Groups  
Waterdance Community Members  
Winter User Groups  
Town Council Members

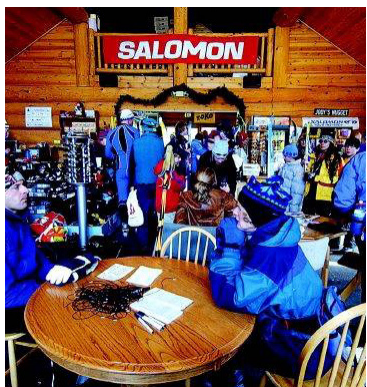
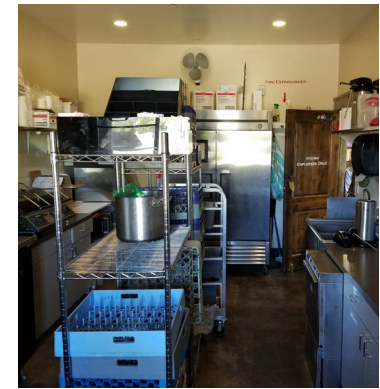
Follow-up phone call interviews

Adventure Park Maintenance Staff  
Two Below Zero

### Site Visits - Multiple

A formal site tour was conducted prior to the interviews to provide context for general discussion. Additional walkthroughs were conducted by the design team in the following month to gain a better understanding of site conditions. Key observations and analytical conclusions based on these site visits include:

- The site maintains an iconic natural setting with spectacular views. Any design should protect this atmosphere and utilize it to its full advantage.
- The site is generally disorganized and difficult to navigate for a first-time user. Wayfinding would go a long way to improve this shortcoming.
- The site is in need of clean-up and screening. Unsightly storage, material piles, exposed equipment, and open work yards prove detrimental to the overall user experience.
- The site and its facilities are in serious need of additional storage opportunities.
- The staff is in serious need of administrative offices and amenities.
- The site maintains strong regional connection opportunities from its main trail system. This will improve with the construction of a southern pedestrian path below Highway 9.
- Regional connectivity would be greatly improved with the integration of the existing on-site bus stop within a greater transit service system.
- Operations and programming at the Day Lodge exceed the facility's intended capability and capacity.
- Operations and programming at the Nordic Center exceed the facility's intended capability and capacity.
- While the Boneyard serves important Public Works storage needs, it detracts from the overall user experience and exists as a lost opportunity for recreational use.



### Key Findings & Perceptions

- Frisco is:
  - ◊ Rugged, rustic, quirky, and quaint
  - ◊ Not a streamlined, resort town
  - ◊ Connected to its mining past and Scandinavian heritage
  - ◊ Walkable
  - ◊ Central to the surrounding mountain communities but smaller
  - ◊ Authentic
- The PRA is beloved as a recreational gem by nearly the entire Frisco community.
- The PRA is known for offering a "classic outdoor Colorado experience":
  - ◊ Majestic views
  - ◊ Rugged terrain
  - ◊ Adventurous activities
- The PRA is family oriented.
- The PRA is accessible:
  - ◊ Open for year-round use
- ◊ Offers programmed and unprogrammed recreational opportunities
- ◊ Balances local vs. tourist visitation
- ◊ Maintains potential for experience-level gradation (from beginner-level to expert-level)
- The PRA lacks a vision, mission, and master plan for guiding decision-making and future development.
- The site lacks identity, and sense of place is weak.
- The site is generally disorganized.
- The site offers a wide range of recreational opportunities but could offer more.
- The Boneyard presents a challenging situation - while it serves an important municipal purpose, it does not fit within the context of the site.

## Advisory Group Workshops

### Workshop #1 - November 5, 2019

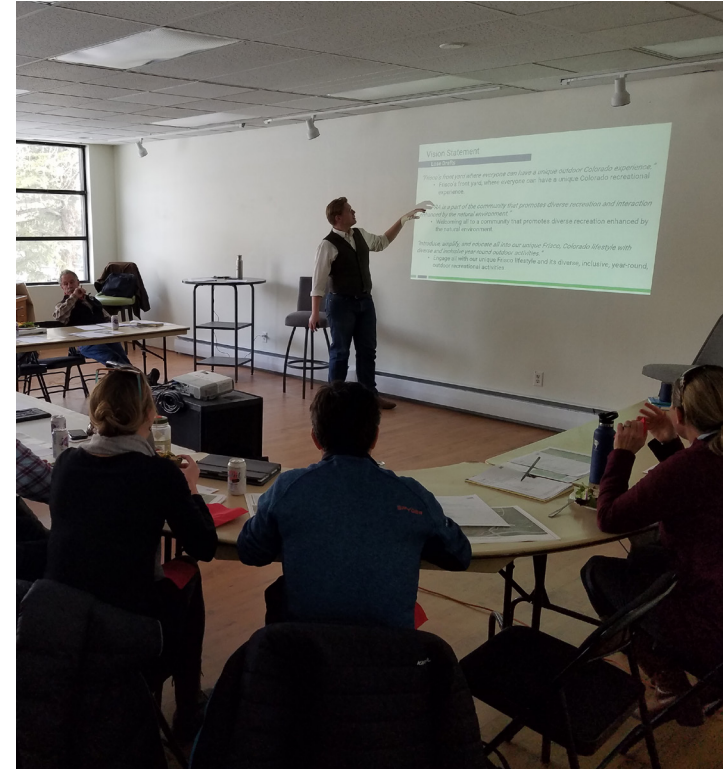
The first Advisory Group Workshop focused on the development of three draft Vision Statements.

Group members engaged in discussion related to understanding Frisco's identity and how it related to the PRA. This was followed by discussion regarding the PRA's identity, and the group dividing into three sub-groups tasked with identifying park strengths and weaknesses. Lastly, each sub-group worked through a series of exercises to prepare and revise its own version of a park Vision Statement.

The resultant draft statements were as follows:

- "Frisco's front yard where everyone can have a unique outdoor Colorado experience."
- "The PRA is a part of the community that promotes diverse recreation and interaction enhanced by the natural environment."
- "Introduce, Amplify, Education all into our unique Frisco Colorado lifestyle with diverse and inclusive year-round activities."

Following this first workshop, the Lose team worked with Town staff to develop a merged draft Vision Statement and develop a honed Mission Statement. The design team also began developing a preliminary Program and Conceptual Design package for staff review and feedback.



### Workshop #2 - January 16, 2020

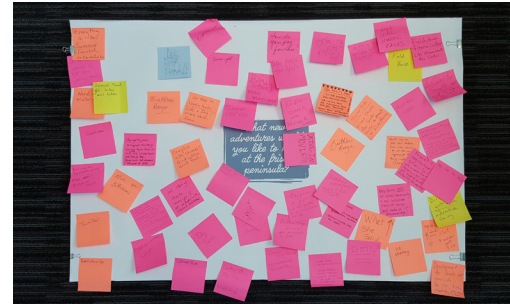
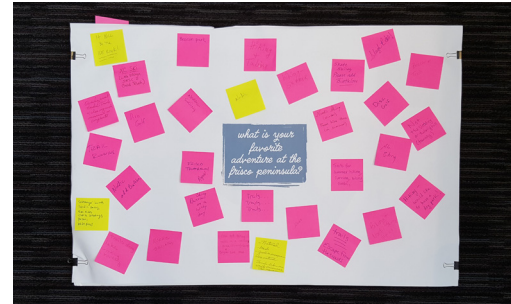
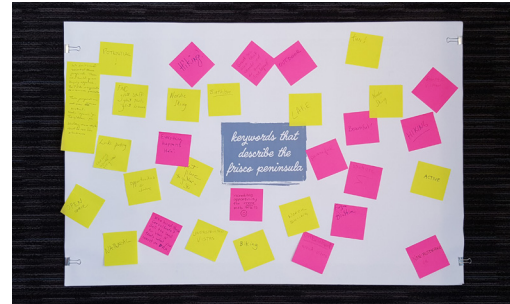
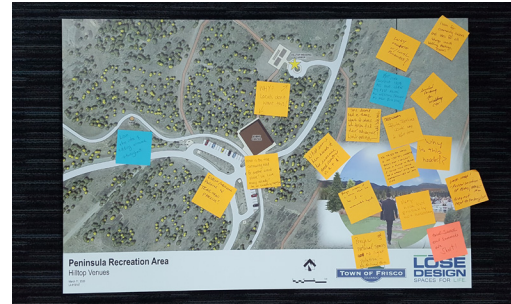
The second Advisory Group Workshop focused on the presentation of a draft Program and multiple design concepts to elicit group feedback for further design development.

The workshop opened by presenting the merged Vision Statement and introducing the new Mission Statement and related both to a draft Program. Feedback was obtained before moving on to present a base design concept and associated options. Multiple options were presented for the following design elements:

- Signage family options
- Character element options
- Activity Center site locations and floor plans
- New Building (Administration) floor plans
- Nordic Center expansion and renovation options
- Wedding Facility site locations
- Event Venue site locations and floor plans
- Sleigh/Chuckwagon Concessionaire site locations
- Boneyard design options

Following this second workshop, the design team utilized group feedback to revise the Vision and Mission Statements. It also updated Programming organization and priority. Lastly, the Lose team utilized feedback to revise the Conceptual Design and began preparation of a final Design Package to be prepared at the upcoming Community Conversation.

(To see the full set of material presented and generated at Advisory Group Workshop #2, please refer to the Appendix.)



53% of the Proposed Recreation Village comments expressed concern for additional buildings and paved parking



Of the 18 Wedding Venue comments, 5 were in favor, 10 were against, and the remainder were not relevant

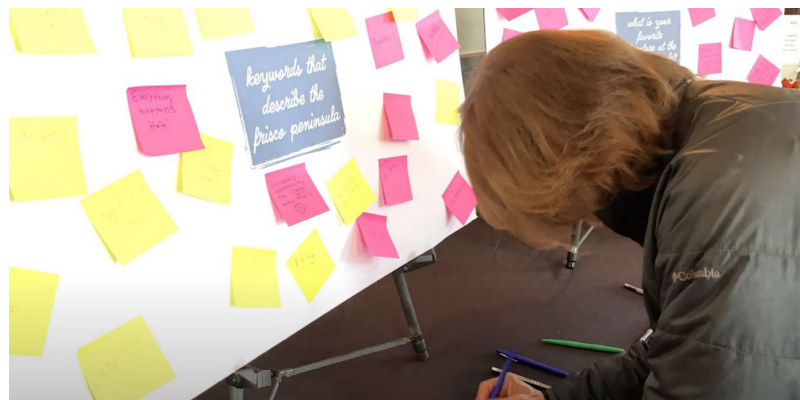


11 comments were in favor of providing general learning opportunities within the park (programs, signage, etc.)

## Community Conversation

On March 11, 2020, Lose Design facilitated a Community Conversation meeting held at the Frisco Adventure Park's Day Lodge. The format of the gathering included seven (7) display boards positioned for Post-it note comment, a formal presentation, and follow-up individual discussions with attendees. The meeting was recorded and posted to YouTube.

TOP 10 NEW ADVENTURE COMMENTS	OPERATIONAL	REVENUE-GENERATING	VALUE-ADDED
1 Ice Skating		•	•
2 Biathlon Range		•	•
3 Dog Park / Dog Agility Park		•	•
4 Indoor Recreation / Activities Building	•	•	•
5 Trail Amenities & Enhancements		•	•
6 Nordic Races Enhancements		•	•
7 Community Focused Programming & Minimal New Development	•		•
8 Learning opportunities (general programs, signage, etc.)	•		•
9 Slip 'n Slide			•
10 Drive-in Movies			•



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PEOPLE ATTENDED THE COMMUNITY CONVERSATION ON MARCH 11

TOP 5 DESIRED NEW ADVENTURES

BIATHLON  
TRAIL ENHANCEMENTS  
DOG PARK  
SKATING (ICE & ROLLER)  
INDOOR ACTIVITY CENTER

71%

OF RESPONDENTS RANKED **NORDIC SKIING & TRAILS** AS THEIR #1 FAVORITE CURRENT ADVENTURE

#1 NATURAL BEAUTY  
RANKED AS THE HIGHEST TOPIC LISTED FOR DESCRIBING THE PRA

41 OF 45

BONEYARD COMMENTS RECOMMENDED CONVERTING IT TO RECREATIONAL USE



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# VISIONING & DESIGN

03



# FIND YOUR NEXT ADVENTURE!

## Project Statements & Goals

Project Statements are perhaps the most important components of the planning and design process because they set the stage for all work to follow. Effective Project Statements provide clear direction but are not too limiting in their direction. They often consist of a Tagline, Vision Statement, and Mission Statement.

The Tagline is a catchphrase or slogan that is meant to leave a lasting impression about the project in a short period of time. It is typically used as a marketing tool, incorporated into social media, websites, advertisements, etc. The Vision Statement describes the long-term project aspiration. It reveals what the project most hopes to become and achieve. Lastly, the Mission Statement identifies the project's intent and how it plans to achieve its Vision.

The Frisco Adventure Park Tagline, Vision Statement, and Mission Statement are based on research into previous reports as well as input gathered during interview sessions and workshops. They are intended to embody the adventurous, recreational spirit of the park, the values of the Frisco community and focus efforts for improvement and growth.

Project Goals take the spirit of Project Statements and go one step further by identifying specific aims intended to support the Mission and achieve the Vision. The three categories of goals for the Frisco Adventure Park consists of:

- Revenue-Generating Opportunities - Implement and improve features that increase opportunities to generate funds for park day-to-day activities or future initiatives.
- Operational Efficiencies - Implement and improve features related to basic park logistical functions.
- Value-Added Enhancements - Implement and improve features that enhance the park experience, add to the quality and diversity of park offerings, and support community values.

Each Goal is meant to give reason and purpose to the proposed design feature. It is the basis for considering and organizing each element. If a feature cannot be related to one of these Goals, it cannot be seen as contributing to the grander Frisco Adventure Park Vision and Mission and subsequently, should be reconsidered for implementation.

### **TAGLINE:**

*"Find your next adventure!"*

### **VISION STATEMENT:**

*"To **cultivate** memorable Frisco **recreational** experiences."*

### **MISSION STATEMENT:**

*"To provide and support a **diverse** range of year-round **recreational** activities that make all visitors feel welcome to the Frisco **community**."*





# Project Goals & Associated Features

## VALUE-ADDED ENHANCEMENTS:

Implement and improve features that enhance the park experience, regardless of financial opportunity.

### Features:

- Site Furnishing and Character Elements
- Public Art
- Trails
- Outdoor Pavilions and Restrooms
- Overlooks
- Playgrounds
- Multipurpose Field
- Screening of Maintenance Areas
- Biathlon
- Community Space



## OPERATIONAL EFFICIENCIES:

Implement and improve features related to basic park logistical functions.

### Features:

- Wayfinding
- Transit Service
- Additional Magic Carpet Lift
- Maintenance Shed
- By-Pass for Countywide Rec Path
- Additional Parking to support new amenities:
  - ◊ Village Center
  - ◊ Community Space
  - ◊ Event Center (Optional)
  - ◊ Wedding Overlook (Dropoff)
  - ◊ Parking "A" (Skate Park)
  - ◊ Parking "B" (Sledding Hill)
  - ◊ Parking "C" (Sleigh/Chuckwagon Concessionaire Check-In)

## REVENUE-GENERATING OPPORTUNITIES:

Implement and improve features that increase opportunities to generate funds that sustain park activities or support future initiatives.

### Features:

- Village Center - Administration and Tubing Guest Facility
- Day Lodge - Rental Venue Renovation
- Activity Center for Nordic and Youth Programming
- Nordic Center - Rental Venue Renovation
- Wedding Overlook (Arbor or Patio)
- Event Center
- Ice Skating (Ice Circle or Trail)
- Ropes Course
- Sleigh & Chuckwagon Concessionaire

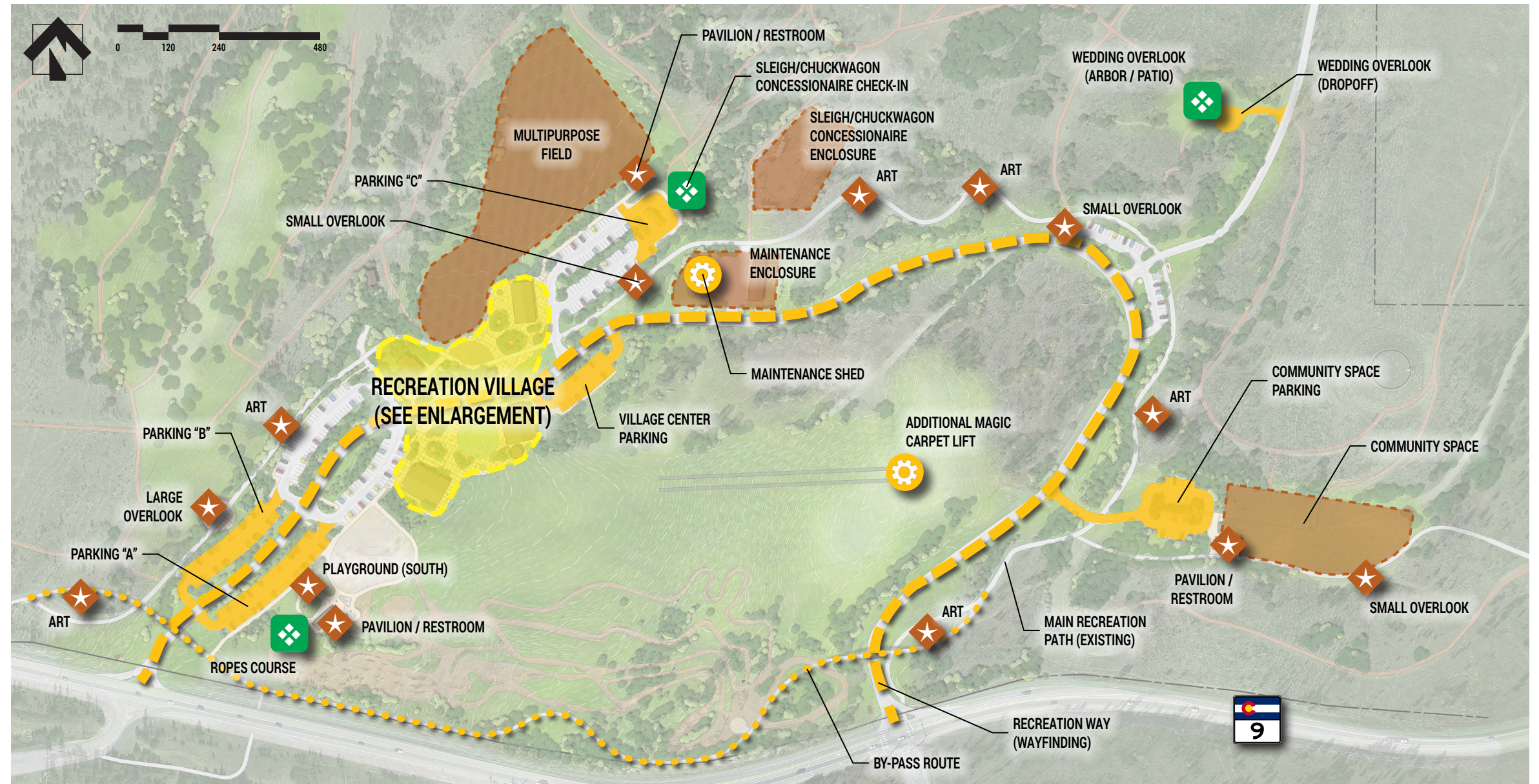
# Vision Plan

The Peninsula Recreation Area is the largest municipally owned recreational feature in the greater Summit County area. With 807 total acres, jointly managed by the Town of Frisco, the USFS, and Denver Water, the PRA is an important recreational asset for the Town and the region. The Frisco Adventure Park is situated on the approximately 220 acres of Town owned land at the PRA. It contains diverse, developed recreational amenities that make it an attractive and unique launching point for the diverse range of summer and winter recreational opportunities. The Frisco Adventure Park at the PRA is one of the features that establishes Frisco's identity as a unique mountain town.

In order to sustain and enhance the future of the Frisco Adventure Park, this plan organizes proposed improvements into three categories. This organization is to ensure that all proposed facilities are congruent with the overall community vision for the PRA. These categories are 1) Revenue-Generating Opportunities 2) Operational Efficiencies, and 3) Value-Added Enhancements. Each proposed park feature is associated with one or more of these goals. Through this connection, each feature is linked to the grander Vision and Mission.

The focus of the Vision Plan is to visually identify each feature's associated goal and begin relating it to a physical location. The site's design begins with the central circulation spines formed by Recreation Way and the main recreation path. These corridors directly connect nearly every design feature and act to physically unify the site. To enhance this physical connection, character elements (including wayfinding features, fence lines, boulder lines, lighting standards/banners, etc.) are incorporated. These elements establish a visual identity that ties the site together and visually links the Frisco Adventure Park to the greater Frisco community. This begins with monumental entry signage that announces arrival to the site and culminates in the Recreation Village (see plan on opposite page).

With this fundamental organizing structure in place, guests are able to orient themselves and branch off the main paths to find their next adventures. By maintaining a connection between each new design








feature and an associated project goal, the integrity of the park's Vision and Mission Statements are maintained. Guests are able to cultivate memorable recreational experiences and feel welcome to the Frisco community!

(NOTE - While some design elements have been suggested by the community - i.e., drive-in movie facility and slip'n'slide - it is not felt that they align with the park's vision, mission, and/or goals. As a result,

they have not been incorporated into the final design.

Additionally, all features proposed in the Vision Plan require further design development as they are engaged for implementation. The intent of this report is to identify key features and their approximate orders of magnitude for decision-making and planning purposes only. Separate scopes of future work can engage design detailing and construction documentation at later dates.)

### Legend

-  Vehicular Corridor
-  Recreation Path Corridor
-  Revenue-Generating Opportunity
-  Operational Efficiency
-  Value-Added Enhancement

## Vision Plan

### RECREATION VILLAGE

The Recreation Village serves as the park's "base camp." It is the administrative center, recreational core, and main public transit dropoff point. Spatially, it is defined by four main buildings and the pedestrian plaza areas that link them together. While connected visually, these buildings maintain separate programming:

- Village Center – This facility acts as a new park headquarters by housing all administrative functions, and tubing operations from tickets and check-in to storage and supportive needs. It also contains new public spaces and a central food and beverage concessionaire.
- Day Lodge - Renovated to be a full-time, revenue-generating rental facility for medium-sized events (approximately 150 people). Kitchen facilities are expanded and basement access improved to better support rental needs.
- Activity Center - A new facility that accommodates all Nordic activities and summer/winter camp programs. The building provides a main multipurpose room and fully equipped locker rooms.
- Nordic Center - Internally renovated to be a full-time, revenue-generating rental facility for small events (approximately 60 people).




*(For more information about each building, please refer to its respective profile sheet located within this section.)*

The plaza spaces framed between these buildings are pedestrian-friendly mingling zones. Planting beds soften the setting while art exhibits provide visual interest. A central circle provides ice skating in the winter and roller skating in the summer (it can also be used for events, festivals, and performances during the warm times of the year). A nature-themed playground provides a place for families to play and gather.

Ultimately, the Recreation Village is a place for guests to come and go as they please, providing a space gather, eat, relax, play, skate, view art, and plan their next adventure!



### Legend

-  Revenue-Generating Opportunity
-  Operational Efficiency
-  Value-Added Enhancement



## VILLAGE CENTER

### IMPLEMENTATION CATEGORY

Tier 1, High Priority

### COST RANGE

\$5.6 - \$7.5 million

### ANNUAL REVENUE RANGE

General / Winter Tubing \$856,339 - \$1,455,372

### PURPOSE

The Village Center addresses administrative office/ticketing and storage space needs that are not currently being accommodated. The existing Day Lodge contains limited office and storage space. The popular tubing operations have outgrown their allotted space, and the building is also serving as a revenue-generating rental facility. The Day Lodge's current location and layout make it difficult to meet all of the existing needs effectively, even if expansion is considered.

### DESIGN DESCRIPTION

To minimize its overall site footprint, the Village Center is a two-story multi-use facility. With an architecture style that matches and complements the Day Lodge, its first floor provides a large common room (and outdoor extension) with unimpeded tubing hill views, a food prep area to provide concessions, multiple classroom spaces, restrooms/lockers, skiing amenity space, and a tubing storage room. The second floor is dedicated to administrative needs, providing office space, conference rooms, storage, and restrooms/lockers.

(Note: Refer to Appendix for conceptual floor plans.)

### RELATED FEATURES & EXPECTED OUTCOMES

Once the Village Center is built, the Day Lodge may be renovated to function as a full-time rental facility (see following page). The Village Center will also eliminate storage needs being placed on the Nordic Center, enhancing the latter's ability to function as a full-time rental facility. Additionally, the new Village Center can enhance current ticketing operations as well as accommodate ticketing needs associated with a second Magic Carpet.

Incorporation of new Village Center classrooms can allow for the growth of camp programs and on-site educational instruction. Also, new Village Center concessions and retail sales can expand current patron service, and new full restroom and locker facilities can be provided for staff, patrons, and camp attendees.

Elsewhere on-site, construction of a Pavilion/ Restroom near the Skate and Bike Parks can provide amenities for associated users. This can eliminate user interference between skate and bike park users and Village Center and Day Lodge patrons, especially during event and rental periods.





**DAY LODGE RENOVATION**

*IMPLEMENTATION CATEGORY*

Tier 1, High Priority

*COST RANGE*

\$350,000 - \$550,000

*ANNUAL REVENUE*

Facility Rentals \$30,000 - \$60,153

*PURPOSE*

In 2019, Day Lodge rental bookings generated \$30,000 in revenue, but rentals are limited due to building overuse and over-programming. The intent of the Day Lodge renovation is to repurpose the facility to focus entirely on revenue generating rental opportunities.

Concessions sales are restricted by small kitchen space and lack of product storage area. The ticketing and sales space is too small for servicing tubing patrons during peak times. Retail opportunities are limited due to the lack of merchandise display areas. Administration and storage is located in a windowless basement with water infiltration issues and is accessible only through an interior and exterior stair. This access situation is not only ADA noncompliant, but it presents a hazardous environment for moving large items in or out of storage. Lastly, while the Great Room’s windows are oriented towards the tubing hill, this winter view is blocked by the large berm of snow required for tubing safety.

*DESIGN DESCRIPTION*

Renovation includes kitchen expansion, ticketing office upgrades (to supplement the Village Center), and lift equipment for basement storage access. Renovation also includes expansion of the existing patio to create more usable outdoor event space.

*(Note: Refer to Appendix for a conceptual floor plan.)*

*RELATED FEATURES & EXPECTED OUTCOMES*

By exporting all administrative and ticketing operations to the new Village Center, the Day Lodge can be free to function as a full-time rental space. An expanded kitchen and concessionaire can support all functions. Also, event-based storage can be located in the basement and accessible via a new lift.

As a full-time rental facility, the renovated Day Lodge can be available 7 days a week for approximately 150 guests . The renovated Day Lodge can accommodate multiple types of events, but it can be particularly convenient and complimentary to ceremonies that occur at the park’s Wedding Overlook. A renovated Day Lodge can also lessen the immediate need for the Event Center.

As noted with the Village Center, construction of an outdoor pavilion and restroom near the Skate and Bike Parks can provide amenities for associated users. This can eliminate these user groups from needing access the Day Lodge during event and rental periods.



## ACTIVITY CENTER

### IMPLEMENTATION CATEGORY

Tier 2, Moderate Priority

### COST RANGE

\$2.1 - \$2.9 million

### ANNUAL REVENUE RANGE

Nordic	\$ 98,803 - \$187,615
Programs & Events	(-\$125,061) - (-\$110,744)
Net	(-\$ 26,258) - \$ 76,871

### PURPOSE

The Activity Center addresses physical programming needs that are not currently being met. The existing, iconic Nordic Center building maintains a limited occupancy with minimal storage options.

Nordic and summer/winter camp operations are constrained by the building's size. Out of necessity, additional structures (a shed and fabric tensile room) have been added to accommodate storage and operational needs. Due to overcrowding at peak times, program growth and user experience is restrained and quality diminished.

### DESIGN DESCRIPTION

The Activity Center offers a main multipurpose room supplemented by restrooms and lockers. It also includes office space, concessions, Nordic Center ticketing and rental areas, general storage, and a dedicated waxing/repair area for Nordic skiers.

Whereas other on-site spaces are more formal in nature, the Activity Center's focus is intended to provide active indoor space. All Nordic activities and summer/winter camp programming can be conducted at the Activity Center in spaces specifically designed for the intended use.

*(Note: Refer to Appendix for a conceptual floor plan.)*

### RELATED FEATURES & EXPECTED OUTCOMES

Construction of the Activity Center can alleviate storage and multi-purpose programming demands being placed on the Nordic Center. The new facility will allow the existing Nordic Center building to be renovated and utilized as a revenue-generating, programmable space for activities more suited to its size, character, and physical capabilities.

While the Activity Center is being developed, design consideration should be given to re-routing the main path that currently runs through the northern portion of the Recreation Village. While this path can remain for general connectivity, re-routing of the main circulation path may be adjusted to run north of the Activity Center and eastern parking lot. Additional systemic path study is required in future scopes of work.





**NORDIC CENTER RENOVATION**

*IMPLEMENTATION CATEGORY*  
Tier 2, Moderate Priority

*COST RANGE*  
\$10,000 - \$15,000

*ANNUAL REVENUE*  
Facility Rentals      \$159 - \$2,122

*PURPOSE*  
The intent of the Nordic Center renovation is to create a facility focused entirely on smaller-scale rental opportunities. The Nordic Center faces similar operational challenges as the Day Lodge. Space is significantly limited for current Nordic activities, summer/winter camp programming, general offices, and storage. During peak-use times, the facility is at or above capacity, diminishing the overall patron experience. Additionally, restroom and locker facilities are minimal and cannot accommodate program needs.

*DESIGN DESCRIPTION*  
Nordic Center renovation can be relatively minor (e.g., repainting, re-carpeting, refinishing) to keep the integrity of the original design aesthetic intact.

*RELATED FEATURES & EXPECTED OUTCOMES*  
By exporting all Nordic and summer/winter camp programming to the new Activity Center, the renovated Nordic Center can be free to function as a full-time rental space, available 7 days a week, for approximately 60 guests.

A second design option consists of expanding the current Nordic Center to better accommodate all of its unmet programming needs (refer to Appendix for a conceptual floor plan). Total cost of the expansion is approximately the same as constructing a new Activity Center (see previous page).

The greatest disadvantage of Nordic Center expansion is its potential design limitations. Whereas a new building is free to develop independently, an expansion would always be tied to the existing facility - functionally and aesthetically. While total building number would be less with the expansion option, total area of programmed space is similar in either scenario. Given that cost is also similar for either option, expansion may present unnecessary restraints on future designs the Town may wish to pursue.



## WEDDING OVERLOOK - ARBOR/PATIO

### IMPLEMENTATION CATEGORY

Tier 1, High Priority

### COST RANGE

Arbor \$ 2,000 - \$ 5,000

Patio \$20,000 - \$28,000

### ANNUAL REVENUE RANGE

\$22,880 - \$37,838

### PURPOSE

The Wedding Overlook provides a formal, outdoor space with views of Lake Dillon and the surrounding peaks designed to accommodate ceremonies.

### DESIGN DESCRIPTION

The Wedding Overlook's arbor is a simple, rustic structure. Preferred surfacing beneath the arbor and guest seating is natural but holds the opportunity to be paved. Either option is graded to be ADA accessible. The preferred location maintains amazing views of Lake Dillon and the surrounding mountains.

### RELATED FEATURES & EXPECTED OUTCOMES

Intended guest totals for wedding ceremonies can be approximately 100 people. Given the simplicity of the design (i.e., open arbor and flush surfacing), Nordic trails can still be able to pass through the space during wintertime. Additionally, Sleigh/Chuckwagon Concessionaire summer check-in operations can be relocated to the current winter check-in location and formalized with a more structured plaza space.

Due to public concern about site over-development, ceremony parking can be managed by having guests park elsewhere on site and shuttling them to the Arbor. A roundabout is included in the design to accommodate drop-offs, but consideration should be given in future design development to locate it further from the ceremony area and screen it from view from wedding participants and guests.

The Day Lodge renovation can complement the Wedding Overlook by offering a dedicated rental space for receptions. Overall, this can make the Wedding Overlook more attractive to couples by offering the convenience of keeping all festivities within close proximity to one another. It can also enable the Town to offer a range of wedding package deals, increasing the opportunities for additional revenue.

Construction of an Event Center can also complement the Wedding Overlook and provide accommodations for larger groups (if desired). Similarly, facility proximity can make the Wedding Overlook more attractive to couples and afford the Town additional revenue-generating opportunities by supporting wedding package deals.







**EVENT CENTER**

*IMPLEMENTATION CATEGORY*  
Tier 3, Lower Priority

*COST RANGE*  
\$3.6 - \$4.8 million

*ANNUAL REVENUE RANGE*  
\$27,649 - \$41,092

*PURPOSE*  
While the Day Lodge provides the Town with a venue rental space, occupancy limitations are geared towards small- to medium-sized events (120-150 people). The Event Center is intended to support larger events and rental opportunities (200+ people) that are otherwise being accommodated by other venues located throughout Summit County.

*DESIGN DESCRIPTION*  
The Event Center provides a large multipurpose event space supported by a catering room, restrooms, storage, and conference or wedding-specific facilities (i.e., breakout rooms or changing rooms).

*(Note: Refer to Appendix for a conceptual floor plan.)*

*RELATED FEATURES & EXPECTED OUTCOMES*  
The Event Center can accommodate larger-scale events, including wedding receptions (to compliment the Wedding Overlook), retreats, birthday parties, graduation celebrations, bar mitzvahs, quinceañeras, Town meetings, etc. Additionally, it could also be utilized for small sporting expos as a lesser “convention-type” space. This facility is not intended to compete with larger convention centers at neighboring resorts but rather to offer an “in-between” option for the community that does not need a large 2,000-person ballroom.

While this type of space has not been historically recommended nor strongly demanded by the public, it does provide a revenue-generating opportunity. Given its spatial/parking needs (approximately 1.0 - 1.5 acres) and the community’s concern with maintaining as much of the site’s natural beauty as possible, the Community Space that replaces the Boneyard can be an ideal location. If the Event Center is constructed in the Community Space, the corresponding Pavilion / Restroom currently shown on the Master Plan would not be built.



## ROPES COURSE

*IMPLEMENTATION CATEGORY*  
Tier 2, Moderate Priority

*COST RANGE*  
\$200,000 - \$300,000

*ANNUAL REVENUE RANGE*  
\$43,478 - \$51,885

*PURPOSE*  
The Ropes Course is intended to provide an adventure based, on-site recreational activity that can serve as an additional revenue-generating opportunity for the Town.

*DESIGN DESCRIPTION*  
The proposed high Ropes Course maintains a footprint of approximately 20,000 square feet (although the particular site location maintains the ability to expand or shrink). Exact features and equipment will be determined at a later date.

*RELATED FEATURES & EXPECTED OUTCOMES*  
Placement of the Ropes Course is an important part of the site planning process. The recommended location positions the Ropes Course in close proximity to parking and the Skate and Bike Park Pavilion/Restroom facility for general use, gatherings, and events. This location is also isolated and does not interfere with other site activities or features. Additionally, the Ropes Course's placement near the Skate Park and Bike Park aligns with their more adventure-based nature.



## ICE SKATING

*IMPLEMENTATION CATEGORY*  
Tier 2, Moderate Priority

<i>COST RANGE</i>	
Ice Circle (Ice)	\$1 - \$1.5 million
Ice Circle (Glice)	\$350,000 - \$360,000
Ice Trail (Ice)	\$1.5 - \$2 million
Ice Trail (Glice)	\$460,000 - \$470,000

<i>ANNUAL REVENUE RANGE</i>	
Ice Circle (Ice)	\$11,830 - \$14,118
Ice Circle (Glice)	\$11,830 - \$14,118
Ice Trail (Ice)	\$25,506 - \$30,439
Ice Trail (Glice)	\$25,506 - \$30,439

*PURPOSE*  
Ice Skating is intended to provide a new, revenue-generating recreational opportunity for the Town. Ice Skating was noted as one of the most desired new adventures during the Community Conversation.

*DESIGN DESCRIPTION*  
The Ice Circle is 100' in diameter and maintains an overall area of approximately 7,800 square feet. It is enclosed by a perimeter fence and maintains the opportunity to be covered. It also includes the opportunity to provide either a natural ice or synthetic (Glice) surface.

As an option, the Ice Trail is 20' wide / 500' long and maintains an overall area of approximately 10,300 square feet. Because of its larger footprint, it would be located north of Recreation Way between the Nordic Center and Activity Center. It would also be enclosed by a perimeter fence, maintains the opportunity to be covered, and could provide either a natural ice or synthetic (Glice) surface. If the Ice Trail is constructed, the Ice Circle would not be built.

*RELATED FEATURES & EXPECTED OUTCOMES*  
Construction of the new Village Center or Activity Center supports the outdoor Ice Skating feature (e.g., ticketing, skate rental, Glice surface summer storage, etc.). While the feature presents the opportunity to skate, it also offers a people-watching activity for other visitors. During summer, both the Ice Circle or Ice Trail can be utilized for roller skating. The former can also be used as open space for events, festivals, or performances.





**SLEIGH / CHUCKWAGON CONCESSIONAIRE  
CHECK-IN PLAZA**

*IMPLEMENTATION CATEGORY*

Tier 3, Lower Priority

*COST RANGE*

\$19,000 - \$26,000

*ANNUAL REVENUE*

Development of the Recreation Village and associated facilities is expected to boost Sleigh/Chuckwagon Concessionaire revenue prospects by enhancing the overall visitor experience and by increasing park visitation numbers.

*PURPOSE*

The Sleigh/Chuckwagon Concessionaire is intended to provide a unique recreational activity as well as a revenue-generating opportunity for the Town. Construction of a new Check-In Plaza is meant to improve the visitation experience by providing a designated place that creates a sense of arrival.

*DESIGN DESCRIPTION*

The Check-In Plaza is located where the current winter check-in area exists. It is positioned adjacent to a paved drop-off area and is defined by hardscape and rustic fencing. The space also incorporates a new boarding deck to make wagon and sleigh loading easier. Current operations utilize approximately 2.5 acres (~1 acre for stables and storage; ~1.5 acres for entertainment and events) and would be maintained.

*RELATED FEATURES & EXPECTED OUTCOMES*

As the Sleigh/Chuckwagon Concessionaire is managed by a third party, independent of the Town, revenue-generating opportunities are based on lease rates. By centralizing seasonal check-in areas to one location, expanding adjacent parking, and defining/improving its designed sense of place, operations can be streamlined, and the overall quality of the recreational experience improved. These upgrades hold the potential to increase sales and provide greater revenue-generating opportunities.





**WAYFINDING**  
IMPLEMENTATION CATEGORY  
Tier 1, High Priority

**COST RANGE**  
\$800,000 - \$1 million

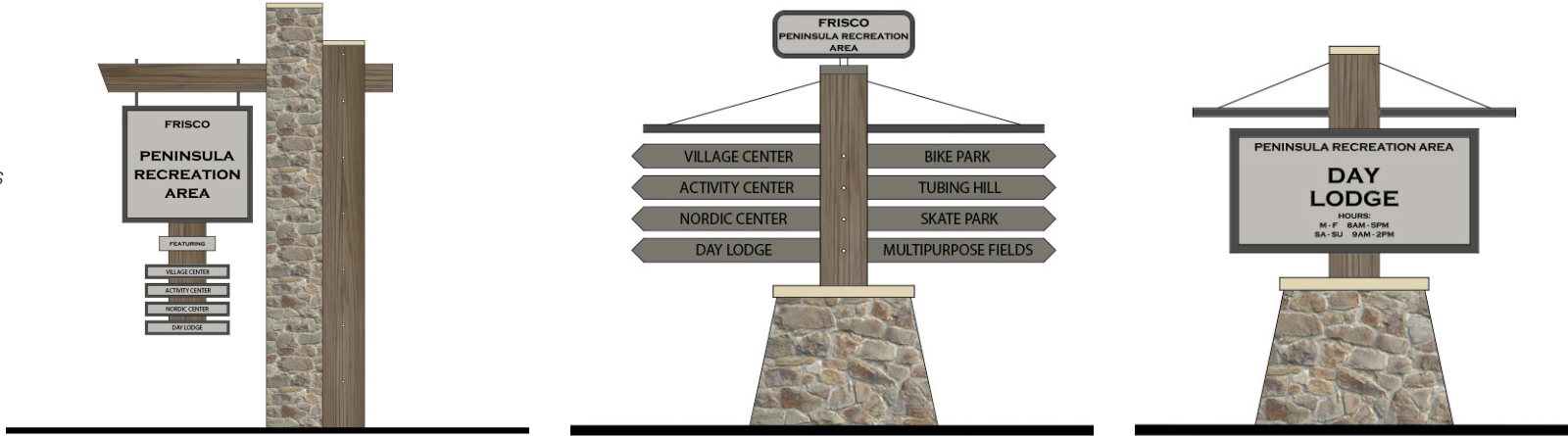
**ANNUAL REVENUE RANGE**  
Indeterminate

**PURPOSE**  
Themed wayfinding is intended to define to the site's physical identity. It helps visitors (especially first-timers) orient themselves and learn about site features and other site information.

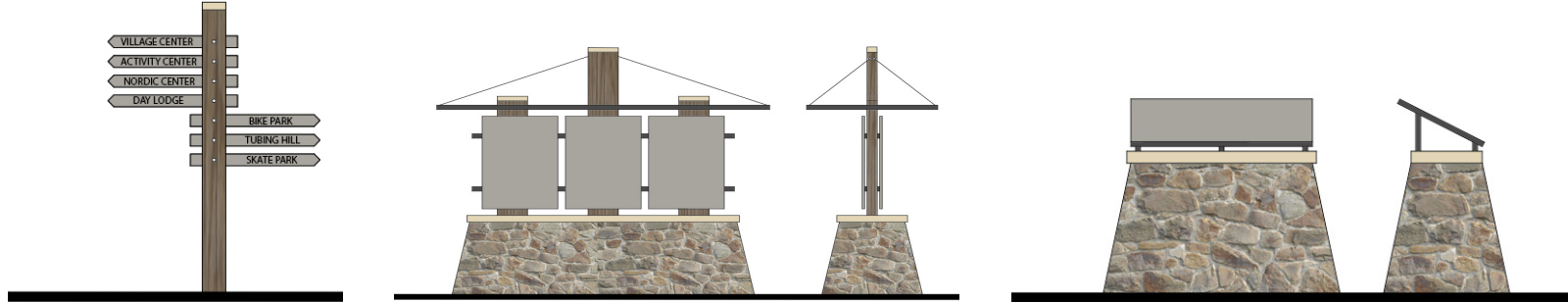
**DESIGN DESCRIPTION**  
Wayfinding elements are constructed at a range of scales, depending on intended use and audience. Materials are generally rustic in character (e.g., stone and timber).

**RELATED FEATURES & EXPECTED OUTCOMES**  
When creating a sense of place, wayfinding is most effective when considered in terms of a signage "family." This entails the design of a signage series that considers scale and intended use. Larger gateways and monumental signs harken arrival while destination signs identify site facilities (e.g., Village Center, Day Lodge, Nordic Center, Activity Center, etc.). Signage can be designed for both vehicular and pedestrian scales, but both typically entail orienting visitors about where they are, where they are going, or providing other information.

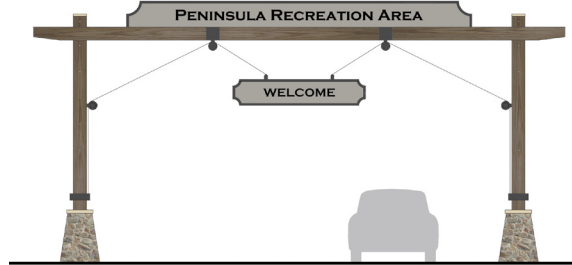
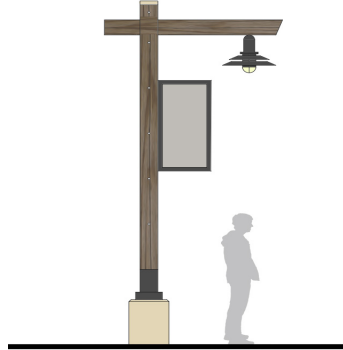
**Vehicular Scale Signage**  
Larger monumental signage welcomes visitors to the Frisco Adventure Park while directional and destination signage orients park-goers.



**Pedestrian Scale Signage**  
Smaller signage also orients visitors and provides other informational posting opportunities.

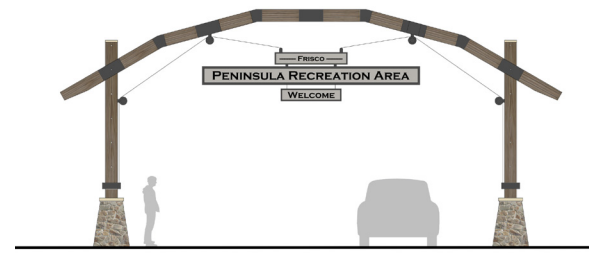
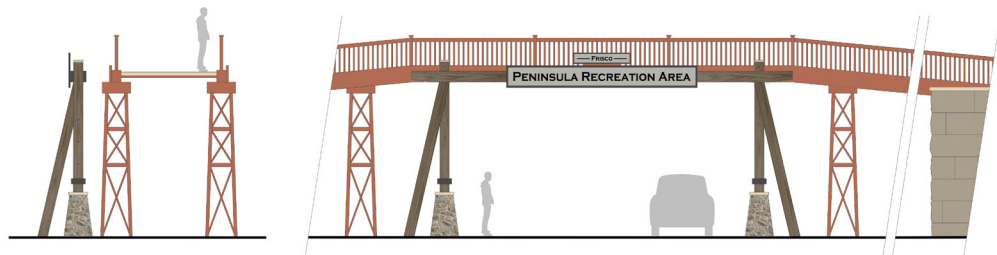


**Lighting Standard**  
Inspired by the lighting located in downtown Frisco, this design maintains a rustic appearance and harkens back to the regions mining heritage.



**Standard Archway Signage**  
A simple design that utilizes stone, timber, and metal to establish a rugged, rustic appearance. A pulley system offers the opportunity to hang custom signage on a seasonal basis.

**Archway Signage w/ Bridge**  
Taking inspiration from historic mine entrances, this design utilizes similar materials and incorporates a pedestrian bridge overpass.



**Rounded Archway Signage**  
Similar to the Standard Archway Signage, this design incorporates a rounded top.



**ADDITIONAL MAGIC CARPET LIFT**

*IMPLEMENTATION CATEGORY*

Tier 2, Moderate Priority

*COST RANGE*

\$400,000 - \$600,000

*ANNUAL REVENUE RANGE*

Included within Village Center revenue range on page 3.6.

*PURPOSE*

A second Magic Carpet Lift is intended to relieve pressure currently being placed on the existing lift during peak times (e.g., weekends, holidays, etc.) and act as a back-up if it needs repair. A second Lift is also meant to accommodate additional tubers and be isolated for skier use during scheduled downhill skiing events. Lastly, a second Lift opens more opportunities for after-school programs and/or events.

*DESIGN DESCRIPTION*

A second Magic Carpet Lift will be near identical to the existing structure.

*(NOTE - Additional design development is required to determine the best location of a second Magic Carpet Lift as related to operational parameters and needs. This additional scope of work also includes a deeper review of grading opportunities and limitations.)*

*RELATED FEATURES & EXPECTED OUTCOMES*

While a second Magic Carpet Lift holds the potential to increase capacity, it is not intended to double it. Doing so necessitates additional staffing. Doubled user attendance also holds the potential to “overrun” the site with tubers and possibly crowd out other visitors wishing to utilize other site features.

A second Magic Carpet Lift (combined with the incorporation and/or expansion of other facilities) also necessitates an evaluation of the existing snowmaking system. To capture early-season Nordic skiers and/or beginner skiers and snowboarders as well as add more lanes of tubing, the snowmaking system needs to be expanded.

**MAINTENANCE SHED**

*IMPLEMENTATION CATEGORY*

Tier 2, Moderate Priority

*COST RANGE*

\$200,000 - \$270,000

*ANNUAL REVENUE RANGE*

None

*PURPOSE*

While maintenance staff and crews have a main Maintenance Building to operate from, spatial limitations have forced many of their tools, equipment, and materials to remain outside and directly exposed to nature’s elements. This can wear on tools and equipment and creates an unsightly work yard in full view of Recreation Way and the nearby recreation path. The Maintenance Shed is intended to help organize maintenance operations by providing designated storage for tools, equipment, and materials such as gravel, stone, topsoil, mulch, etc.

*DESIGN DESCRIPTION*

The Maintenance Shed is a covered, open-air shelter comprised of six storage bins.

*(Note: Refer to Appendix for a conceptual floor plan.)*

*RELATED FEATURES & EXPECTED OUTCOMES*

In conjunction with vegetative screening and an enclosure fence, the Maintenance Shed assists in creating a more ordered maintenance yard that can function more efficiently and look more organized.





### TRANSIT SERVICE

*IMPLEMENTATION CATEGORY*  
Tier 1, High Priority

*COST RANGE*  
Dependent on details of service.

*ANNUAL REVENUE RANGE*  
Indeterminate

*PURPOSE*  
While the site currently maintains existing bus stop infrastructure, it is not served by an existing public transportation system. The purpose of this feature is not to build additional amenities but rather, to include the Frisco Adventure Park along a bus route that affords patrons an alternate way to visit the site.

*DESIGN DESCRIPTION*  
The existing on-site bus stop includes a two-way pull-in area for busses, curbside bollards, and two pick-up/drop-off zones on either side of Recreation Way. If desired, future improvements can include shelters and signage panels indicating bus routes.

*RELATED FEATURES & EXPECTED OUTCOMES*  
Incorporation of an on-site bus stop provides another connection opportunity to the surrounding community. Visitors have alternative methods for accessing the site and on-site parking demands can be reduced.

### BY-PASS ROUTE FOR COUNTYWIDE REC PATH

*IMPLEMENTATION CATEGORY*  
Tier 1, High Priority

*COST RANGE*  
\$600,000 - \$810,000

*ANNUAL REVENUE RANGE*  
None

*PURPOSE*  
The Summit County recreation path runs directly through the interior of the site. While this provides direct access to key site elements, it creates circulation conflicts. The By-Pass Route is meant to provide an opportunity for recreation path users to avoid interior site activity and lessen conflicts.

*DESIGN DESCRIPTION*  
The By-Pass Route is a 10'-wide paved pathway that runs parallel to Highway 9 and is graded for ADA accessibility. The path crosses Recreation Way in two locations via two bridge structures. It also connects to another recreation path that passes under Highway 9 and links to the larger regional recreation path network.

*(NOTE - Only preliminary grading analyses have been conducted for this report to determine that implementation was possible. Additional design development is required to determine detailed parameters for full implementation.)*

*RELATED FEATURES & EXPECTED OUTCOMES*  
While the By-Pass Path affords pedestrians and cyclists the opportunity to circumvent internal congestion, it also supplements the entry archways by providing unique bridge structures that enhance the site's identity.

### ADDITIONAL PARKING

*IMPLEMENTATION CATEGORY*  
Varies dependent on development

*COST RANGE*

Village Center	\$ 93,000 - \$126,000
Community Space	\$147,000 - \$200,000
Event Center	\$210,000 - \$290,000
(optional; see page 3.33)	
Wedding Overlook (Dropoff)	\$ 68,000 - \$ 92,000
Parking "A"	\$139,000 - \$189,000
Parking "B"	\$126,000 - \$172,000
Parking "C"	\$ 34,000 - \$ 46,000

*ANNUAL REVENUE RANGE*  
None

*PURPOSE*  
Additional parking is intended to help meet site needs during peak periods. To ease public concern about "over-paving", parking is meant to occur in phasing as the site continues to grow.

*DESIGN DESCRIPTION*  
Each parking area is paved and provides the following amount of additional spaces:

Village Center	34 spaces
Community Space	28 spaces
Event Center	60 spaces
(optional; see page 3.33)	
Wedding Overlook (Dropoff)	0 spaces
Parking "A"	61 spaces
Parking "B"	55 spaces
Parking "C"	20 spaces

*RELATED FEATURES & EXPECTED OUTCOMES*  
Site parking demands are high, particularly during peak activity periods (e.g., winter tubing weekends, summer camps, event programming, etc.). Addition of key new facilities (e.g., Village Center, Community Center, etc.) likely necessitates new corresponding parking lots. While parking needs exist, the public is sensitive to not "over-paving" a site known for its natural beauty and environmental sensitivities.



**Fencing**  
 Fencing defines edges and draw the eye along a linear path. For the Frisco Adventure Park, a more rustic and rugged style is recommend.



**Boulders**  
 While very simple, boulders placed along roadways and paths/trails accentuate corridor edges, creating a heightened sense of place. Their natural appearance also lends itself to the Frisco Adventure Park's rugged identity.



**Lighting**  
 Lighting along Recreation Way also takes on a more rustic appearance and harkens back to mining lanterns showcased in downtown Frisco.

**Banners**  
 Banners offer opportunities to highlight vertical design elements, such as light poles. At the Frisco Adventure Park, they also hold the opportunity to celebrate local events and culture.



**CHARACTER ELEMENTS**  
 IMPLEMENTATION CATEGORY  
 Tier 1, High Priority

COST RANGE  
 \$400,000 - \$500,000

ANNUAL REVENUE RANGE  
 Indeterminate

PURPOSE  
 The intent of the Character Elements is to help define the park's identity and create a sense of place.

DESIGN DESCRIPTION  
 Character Elements include site fencing, lighting, boulder lines, and banners.

RELATED FEATURES & EXPECTED OUTCOMES  
 A key component of the park's design is creating a sense of place. This comes in the form of incorporating simple (but definitive) design gestures throughout the site. Taken individually, they are simply elements and features. When combined, they establish a design "language" that defines the park, giving it uniqueness and identity. In keeping with the community identity, many of these design pieces are inspired by downtown Frisco (below).





**PUBLIC ART**

*IMPLEMENTATION CATEGORY*

Tier 1, High Priority

*COST RANGE*

Indeterminate (Commissioning Fee)

*ANNUAL REVENUE RANGE*

Indeterminate

*PURPOSE*

Art pieces are intended to contribute to the site's identity and uniqueness by providing visual interest and presenting works that provoke thought.

*DESIGN DESCRIPTION*

Art pieces may be commissioned to independent artists. Artistic parameters have yet to be defined. Monumental scales may be considered to establish centerpiece features that act as site landmarks, especially within the Recreation Village.

*RELATED FEATURES & EXPECTED OUTCOMES*

Works can be strategically positioned along circulation routes, within gathering spaces, or at other key positions available for viewing. The Recreation Village can be a focal point for particularly prominent works that contribute to a greater sense of place.



Image courtesy of Tres Birds (<https://tresbirds.com/LA-VELETA>)

**OVERLOOKS (1 LARGE; 3 SMALL)**

*IMPLEMENTATION CATEGORY*

- Large - Tier 2, Moderate Priority
- Small (Dickey Trailhead) - Tier 3, Lower Priority
- Small (East of Activity Center) - Tier 3, Lower Priority
- Small (Community Space) - Tier 3, Lower Priority

*COST RANGE*

- Small - \$23,000 - \$32,000 (each)
- Large - \$140,000 - \$190,000

*ANNUAL REVENUE RANGE*

Indeterminate

*PURPOSE*

The Large Overlook is intended to frame views of the Sledding Hill, Lake Dillon, and the mountains in the distance. It provides both a built space that complements the Sledding Hill and a defined gathering space to meet or people watch.

Small Overlooks are also intended to frame views, but they are located throughout the park and are constructed within the context of smaller built environments.

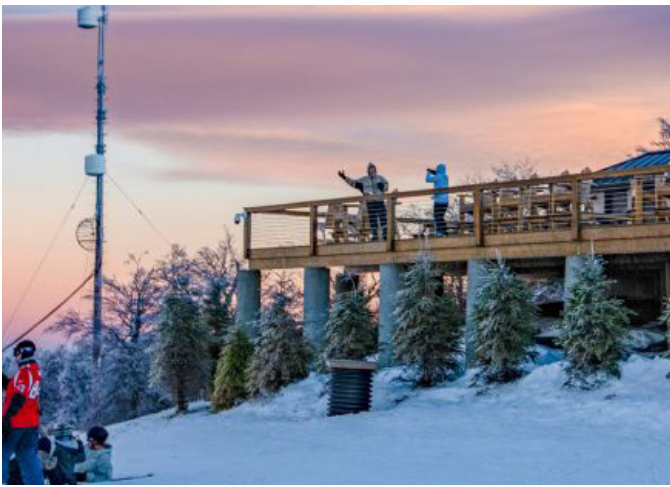
*DESIGN DESCRIPTION*

Overlooks are designated outdoor spaces defined by hardscape, wooden decking, and safety rails. While generally open, the area also includes seating for visitors.

*RELATED FEATURES & EXPECTED OUTCOMES*

The Sledding Hill has emerged as an informal place for activity that many park visitors participate for general recreation or when winter tubing is overcrowded. The Large Overlook helps to better define this space and give it a stronger identity. The Large Overlook also presents a place for portable food kiosks (potentially stored in the Village Center) to setup and sell snacks and hot chocolate.

Small Overlooks are located next to existing recreation paths for convenient access and are accessible to all users. While only three have been identified, their design can be utilized for others that may be identified in the future.







**TRAILS**

*IMPLEMENTATION CATEGORY*  
Tier 1, High Priority

*COST RANGE*  
Indeterminate

*ANNUAL REVENUE RANGE*  
Indeterminate

*PURPOSE*  
Trails maintain very high community value. They have been identified as one of the greatest amenities offered at the Frisco Adventure Park, providing the core, year-round recreational activity for patrons. They are not engaged in detail as part of this report because a comprehensive trail network has been previously designed and documented in the Frisco Nordic Center Master Development Plan (see Section 2). The MDP report highlights existing trails and delineates proposed trails throughout the entire Peninsula Recreation Area. Furtherance of the trail construction and improvements at the PRA is of utmost importance to the Frisco Community.

*DESIGN DESCRIPTION*  
Trails (as opposed to recreation paths) are unpaved recreational corridors that vary in overall width. Designated uses consist of Nordic trails, summer trails (multiuse/mountain biking), and fatbike trails.

*RELATED FEATURES & EXPECTED OUTCOMES*  
All MDP trails fit with the proposed design elements of this report, but four areas warrant special attention during future design development. (1) An existing Nordic trail passes through the Wedding Arbor area. The space should be designed to maintain open trail space and utilize flush surfacing. (2) The Nordic loop encircling the Tubing Hill has been designated within the MDP as contingent upon the alignment of future structures and bridges. This requires coordination during future stages of design development, particularly near the Recreation Village and By-Pass Path. (3) The Sleigh/Chuckwagon Stables need to accommodate the proposed trail along its eastern boundary. (4) The Community Space requires future design coordination for a proposed Nordic trail.

**BIATHLON**

*IMPLEMENTATION CATEGORY*  
Tier 3, Lower Priority

*COST RANGE*  
\$100,000 - \$150,000

*ANNUAL REVENUE RANGE*  
Indeterminate

*PURPOSE*  
The intent of the Biathlon is to provide a unique recreational activity for patrons. Input from the Community Conversation event indicated a demand for this amenity.

*DESIGN DESCRIPTION*  
Open space and facilities accommodate race starts/stops and event logistics. Existing Nordic trails are utilized for skiing. The shooting range includes a 15-point range, mechanical targets, roof over targets, and targets on frames on slab.

*RELATED FEATURES & EXPECTED OUTCOMES*  
Biathlon planning and design requires additional research and development. The proposed design and associated cost noted above assumes the implementation of more sophisticated amenities that may potentially be utilized for higher competition. Additionally, while site features might be utilized to accommodate Biathlon needs (e.g., the Multipurpose Field as shooting range), their use may detract from the greater park recreational experience.



**MULTIPURPOSE FIELD**

*IMPLEMENTATION CATEGORY*  
Tier 3, Lower Priority

*COST RANGE*  
\$3,500 - \$5,000

*ANNUAL REVENUE RANGE*  
Indeterminate

*PURPOSE*  
The park currently maintains open space near the existing Nordic Center and an existing diamond field. However, Town staff interviews have indicated that the diamond field is underused, and its outfield fence presents an obstacle for Nordic skiers to avoid in wintertime.

The Multipurpose Field is intended to establish an open green space that maintains more flexible recreational opportunities. While team sports may still be played on the Multipurpose Field, it is not specifically programmed to accommodate any particular sporting group.

*DESIGN DESCRIPTION*  
The Multipurpose Field is created by eliminating the existing diamond field and merging the resultant space with the green space near the Nordic Center. Total area is approximately 4.5 acres.

*RELATED FEATURES & EXPECTED OUTCOMES*  
Proximity to the Activity Center provides access to outdoor space for programs and camps. During wintertime, Nordic skiers also have access to a large space before venturing out to the trails.

Additionally, the Multipurpose Field can be utilized for the Biathlon shooting range, but additional research and evaluation is needed (see Biathlon section to left).



**PAVILIONS / RESTROOMS (3)**

*IMPLEMENTATION CATEGORY*  
Bike & Skate Park - Tier 1, High Priority  
Community Space -Tier 3, Lower Priority  
Multipurpose Field - Tier 3, Lower Priority

*COST RANGE*  
\$500,000 - \$750,000 (each)

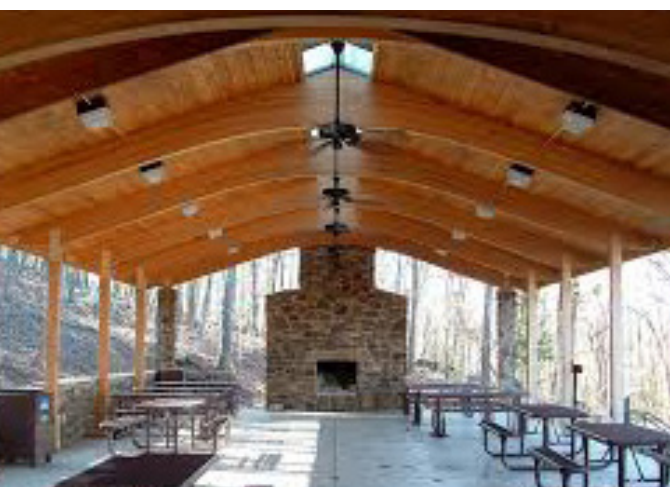
*ANNUAL REVENUE*  
Indeterminate

*PURPOSE*  
The park currently does not offer any covered, open-air gathering facilities. The Pavilion / Restroom is intended to provide this amenity and accommodate small gatherings such as picnics, barbecues, parties, etc.

*DESIGN DESCRIPTION*  
The Pavilion / Restroom provides open-air, sheltered seating. It also supports a men’s and women’s restroom as well as a small space for janitorial storage.

*(Note: Refer to Appendix for a conceptual floor plan.)*

*RELATED FEATURES & EXPECTED OUTCOMES*  
Sited at three different locations, the restrooms are meant to alleviate the burdens currently being placed on existing facilities (i.e., on-site public restroom facilities are only provided at the Day Lodge and Nordic Center). The Pavilion / Restroom nearest to the Day Lodge is more specifically intended to draw Skate Park, Bike Park, and the new Ropes Course users away from the facility during events. Town staff has indicated that programmed Day Lodge events and rentals are regularly interrupted when general park visitors (most often Skate Park and Bike Park users) attempt to utilize the facilities.



**COMMUNITY GREEN SPACES**

*IMPLEMENTATION CATEGORY*  
Community Space - Tier 3, Lower Priority  
Event Center Space - Tier 3, Lower Priority

*COST RANGE*  
Community Space \$64,000 - \$86,000  
Event Center Space \$4,500 - \$6,500

*ANNUAL REVENUE RANGE*  
Indeterminate

*PURPOSE*  
This area is currently occupied by the Boneyard, a materials storage area utilized by the Town’s Public Works Department. The intent of the Community Space is to reclaim this space for recreational purposes.

*DESIGN DESCRIPTION*  
The Community Space is approximately 2.6 acres of open green space that maintains the opportunity to be used for a variety of uses:

- Event Center (see page 3.11)
- Pavilion / Restroom (see section to left)
- Dog Park
- Green Space
- Other Community Uses

*RELATED FEATURES & EXPECTED OUTCOMES*  
Research into previous reports, interviews, and general public input have all confirmed the desire to remove the Boneyard from the site. However, while its land use is not fitting to a park setting, the Boneyard does serve a municipal purpose. Whichever design option is pursued from above, consideration should be given on how to possibly accommodate relocation of the Boneyard.



**ENCLOSURES**

*IMPLEMENTATION CATEGORY*

Tier 1, High Priority

*COST RANGE*

Sleigh/Chuckwagon Stables \$33,000 - \$45,000

Maintenance Complex \$31,000 - \$42,000

*ANNUAL REVENUE RANGE*

None

*PURPOSE*

The intent of the Enclosures is to contain maintenance operations, restrict sprawl, and screen the visibility of all operations from recreation path and trail users. This will simultaneously establish a defined storage space and add value to the visitor experience.

*DESIGN DESCRIPTION*

Enclosures are solid 6'+ fences that enclose respective operations. Gates and additional screening vegetation are incorporated, as needed.

*RELATED FEATURES & EXPECTED OUTCOMES*

Both the Maintenance Complex and Sleigh/Chuckwagon Stables are open and visible to all, creating unsightly views for general visitors and recreation path users that pass by either facility. Respective Enclosures can screen these views and help to contain the overall operational footprints.



**PLAYGROUNDS (2)**

*IMPLEMENTATION CATEGORY*

Playground (South) - Tier 2, Moderate Priority

Playground (North) - Tier 3, Lower Priority

*COST RANGE*

South \$300,000 - \$400,000

North \$300,000 - \$400,000

*ANNUAL REVENUE RANGE*

Indeterminate

*PURPOSE*

Playgrounds are intended to supplement the overall recreation experience - families may come to the park for other experiences or events, but while they are there, playgrounds are available to entertain children.

*DESIGN DESCRIPTION*

Playgrounds are nature-themed and designed for children in a range of ages. Surfacing may vary (e.g., wood chips, rubber, etc.) but is code compliant for safety. Exact features and equipment will be determined at a later date.

*RELATED FEATURES & EXPECTED OUTCOMES*

Two locations have been identified to alleviate potential over-crowdedness and also to service different areas - 1) Skate Park, Bike Park, and Ropes Course users; this area expands upon an existing boulder climbing area and 2) Activity Center and northern trail users; this area creates a fun gathering area in the Recreation Village north of Recreation Way.

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# 04 IMPLEMENTATION



# HOW DO WE GET THERE...

## Overview

The Peninsula Recreation Area is one of Frisco's crown jewels, offering amazing mountain and lake vistas, and a myriad of recreational options in an idyllic, natural setting. A community that values healthy, active lifestyles, the Town of Frisco recognizes that the natural environment is a vital asset, and its protection, of utmost importance. Balancing the growth of recreational amenities at the Peninsula Recreation Area with the preservation of its natural beauty is an important consideration in planning for the future of the community.

This report provides a long-term vision and site master plan for the Frisco Adventure Park that addresses these values. This plan is based on a holistic design evaluation that considers current uses and facilities, previous ideas and reports, and desired future uses and intensities. It also identifies

the purpose of design features, their relationship to other features, and how expected outcomes will address park needs and opportunities.

This final section of the report provides recommendations and summarized data intended to help Town of Frisco leadership with future decision-making and implementation efforts. Project information has been compiled and presented in the form of three comprehensive tables (see pages 4.4 to 4.9). The tables summarize all of the proposed design features, the goals and needs being met, and the proposed timing or importance of each feature. The tables are intended to provide leadership with an at-a-glance reference guide for planning and budgeting future improvements. Following the summary tables is an overview of funding opportunities and strategies.

## Decision-Making Tools

### TIERS

All of the proposed design features have been assigned tiers to identify their level of priority. The prioritization is based on the general importance and future impact of each feature in relation to the main project goals of revenue-generating opportunities, operational efficiencies, and value-added enhancements. The tiers are intended to offer an ordered listing of design features that may be considered by Town leadership for implementation, dependent on current conditions. For instance, the Town may obtain grant funding that is limited in size or can only be applied to specific types of projects.

### SUMMARY TABLES

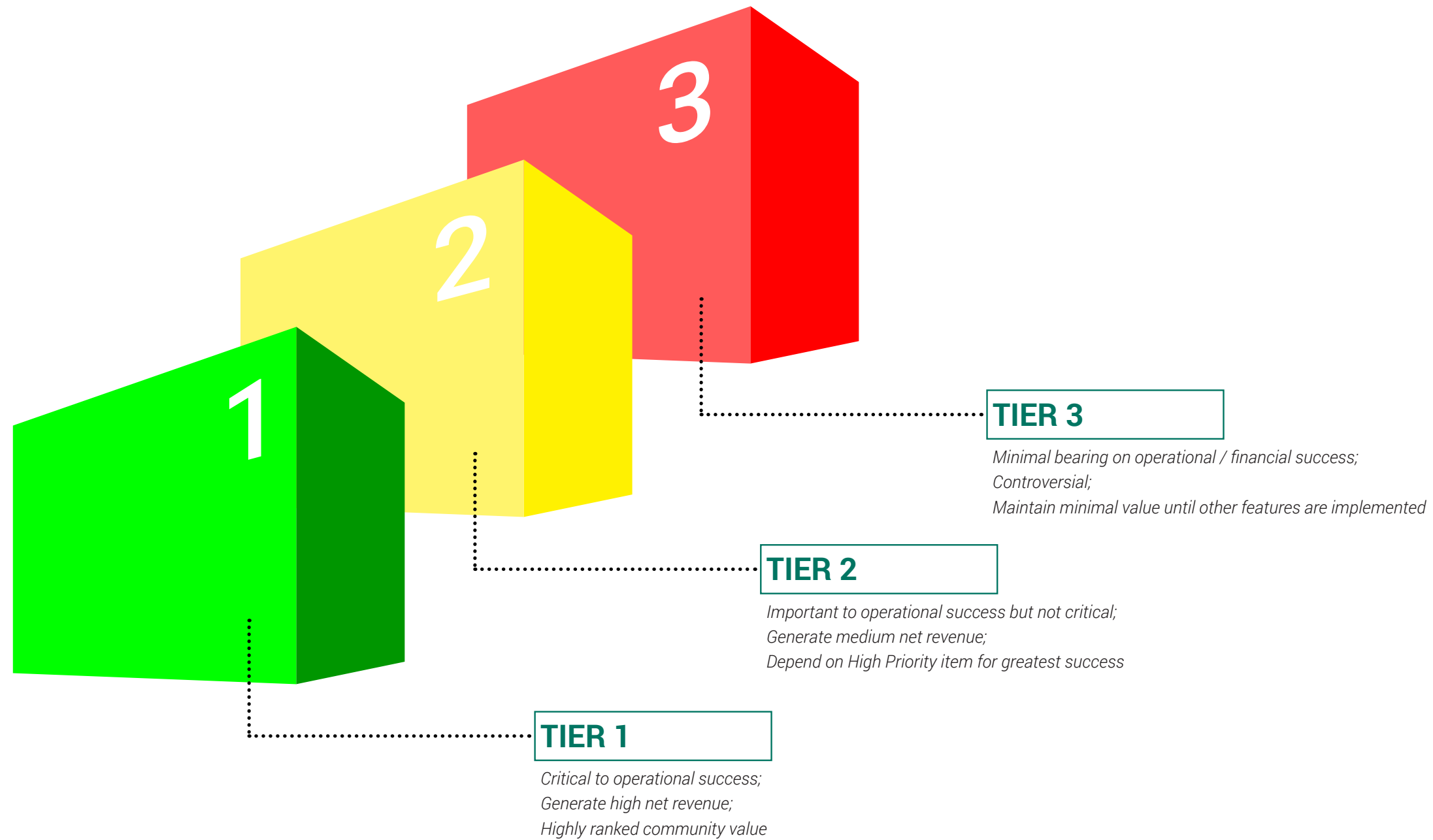
The Summary Tables are organized according to tier. Each table consists of design features assigned to a specific tier based on research into past reports, interview analysis, Town staff and Advisory Group input, and community input. Each table also presents key information about each feature (e.g., goal category, program elements, anticipated design or capital costs, anticipated net revenues, etc.) that can be reviewed when considering potential for implementation. The intent of these tables is to present Town leadership with summarized feature information that is easy to understand and compare when making decisions related to pursuing future park initiatives. As previously noted, all initiatives will require a more detailed level of design development to be fully realized.



### FUNDING

The funding section presents a summary of guidelines to consider when evaluating potential resources. It also presents a listing of these resources, ranging from simple grants to more complicated, long-term municipal budgeting avenues. Not all listed resources relate to every feature/initiative and some maintain limitations or strict requirements to be utilized.





**TIER 1, HIGH PRIORITY**

Tier 1 items include those features that are considered critical to the park’s operational success. Implementation of these features will enable the park to maintain a high level of recreational service. Tier 1 items also include features that will generate the highest revenues at the lowest costs. However, these features support the park’s diverse recreational quality and natural identity. Lastly, Tier 1 items include items that support community values and goals. Some features are included because they are relatively inexpensive and easy to implement, offering immediate implementation progress.

**TIER 2, MODERATE PRIORITY**

Tier 2 items include those features that are important to the park’s operational success but not critical to maintaining recreational service. Tier 2 items also include features that will generate medium net revenues, limited by either high costs or low gross revenues. Lastly, Tier 2 items include features that rely on the implementation of key Tier 1 items.

**TIER 3, LOWER PRIORITY**

Tier 3 items include those features that have minimal bearing on operational or financial success. They also include items that are not part of a critical path and maintain a certain level of controversy (while these items maintain definite value, their net benefit may be minimal, given the accompanying challenges). Lastly, Tier 3 items depend on future development to even be necessary. Until these other features are constructed, the item value will be minimal.

## Tier 1, High Priority Summary Table

FEATURE	GOAL	PROGRAM ELEMENTS	NEED FULFILLED	TIER NOTES	SIZE		OCCUPANCY	RECOMMENDED PARKING	DESIGN COST*	CAPITAL COST*		REVENUE OPPORTUNITY**	
					VALUE	UNIT				LOW	HIGH	LOW	HIGH
Village Center Building	Revenue-Generating	Administrative services/offices; ticket sales and information counter; tubing services and storage; concessions and seating area; small retail kiosk; restrooms and locker rooms; building services	Provides needed administrative office space currently lacking on-site; alleviates administrative demand currently placed on Day Lodge, enabling it to function as a dedicated rental space; provides needed storage currently lacking on-site	Critical to operational success and holds potential to generate high net revenue; construction should occur concurrent to Day Lodge (Renovation) and Pavilion / Restroom (Bike & Skate Park) (see Tier Notes below for respective features)	20,021	SF	513	101	\$ 655,000.00	\$ 5,600,000.00	\$ 7,500,000.00	\$ 856,339.00	\$ 1,455,372.00
Village Center Parking	Operational	Approximately 34 stalls	Provides dedicated parking for the New Building; maintains opportunity to expand	Needed to service building	13,700	SF	---	---	\$ 10,950.00	\$ 93,000.00	\$ 126,000.00	N/A	N/A
Day Lodge Renovation	Revenue-Generating	Ticketing; expanded kitchen and concessions; rentable Great Room; basement storage; restrooms	Establishes a dedicated rental space and expanded concession for revenue opportunities	Critical to operational success and holds potential to generate high net revenue; renovation should occur concurrent to Village Center (Building) construction to enable facility to operate as a dedicated, full-time rental facility	7,384	SF	163	37	\$ 45,000.00	\$ 350,000.00	\$ 550,000.00	\$ 30,000.00	\$ 60,153.00
Pavilion / Restroom, Bike & Skate Park	Value-Added	Restrooms; covered seating area	Provides minor revenue opportunity; enhances visitor recreational experience (per interviews; community input did not indicate this is a priority)	Critical to operational success; construction should occur concurrent to Village Center (Building) to alleviate congestion and burden that would be placed on Recreation Village facilities by Bike & Skate Park users	1,956	SF	92	10	\$ 62,500.00	\$ 500,000.00	\$ 750,000.00	N/A	N/A
Wedding Overlook (Arbor)	Revenue-Generating	Simple design for small ceremonies	Provides revenue opportunity; while discussed in interviews, public feedback did not indicate this as a priority	Holds potential to generate high net revenue at minimal capital cost	1	EA	20	10	\$ 2,500.00	\$ 2,000.00	\$ 5,000.00	\$ 22,880.00	\$ 37,838.00
Wedding Overlook (Patio)	Value-Added	Paved area for ceremony and seating (OPTIONAL)	Provides formalized hard surface amenity for ceremonies	Option to accompany Arbor and enhance user experience	2,500	SF	100	25	\$ 2,500.00	\$ 20,000.00	\$ 28,000.00	N/A	N/A
Wedding Overlook (Dropoff)	Operational	Paved turnaround area for operations and guests (OPTIONAL)	Provides formalized vehicular access for equipment trucks and guests	Option to accompany Arbor and assist in the facilitation of wedding package shuttle service	5,500	SF	---	---	\$ 8,000.00	\$ 68,000.00	\$ 92,000.00	N/A	N/A
By-Pass Route for Countywide Rec Path	Operational	10'-wide paved path; 2 bridges over Recreation Way	Redirects through-traffic, reducing on-site congestion	Critical to operational success; construction can establish an alternate route that alleviates pedestrian / cyclist congestion within the Recreation Village	2,500	LF	---	---	\$ 70,500.00	\$ 600,000.00	\$ 810,000.00	N/A	N/A

All costs are Opinions of Probable Cost intended to present approximate orders of magnitude for decision-making purpose only. Actual costs will depend on market conditions and specific scopes of work (to be defined at later dates).

\* Asterisk indicates design cost has been calculated to be the greater of \$2,500 or approximately 10% of the average capital cost.

\*\* Double asterisk indicates to refer to the Appendix Business Unit Analyses for additional financial modeling detail.



## Tier 1, High Priority Summary Table

FEATURE	GOAL	PROGRAM ELEMENTS	NEED FULFILLED	TIER NOTES	SIZE		OCCUPANCY	RECOMMENDED PARKING	DESIGN COST*	CAPITAL COST*		REVENUE OPPORTUNITY**	
					VALUE	UNIT				LOW	HIGH	LOW	HIGH
Wayfinding	Operational	Signage	Organizes site orientation (mapping; facility/feature identification; directions to facilities, features, trails, etc.); defines site identity and uniqueness	Critical to operational success	---	---	---	---	\$ 90,000.00	\$ 800,000.00	\$ 1,000,000.00	N/A	N/A
Character Elements	Value-Added	Fence lines; boulder lines; drive lights	Defines site identity and uniqueness	Supports community value and provides design-themed link to Main Street	---	---	---	---	\$ 45,000.00	\$ 400,000.00	\$ 500,000.00	N/A	N/A
Public Art	Value-Added	Exhibits per commissioned artists	Defines site identity and uniqueness	Supports community value and Town Council's priorities	10	EA	---	---	Indeterminate	Indeterminate	Indeterminate	N/A	N/A
Enclosure (Sleigh / Chuckwagon Stables)	Value-Added	Fencing and screening	Provides screen for unsightly equipment/storage (noted per interviews); contains facility sprawl (noted per interviews)	Supports character value and enhances visitor experience with low capital cost	780	LF	---	---	\$ 3,900.00	\$ 33,000.00	\$ 45,000.00	N/A	N/A
Enclosure (Maintenance Complex)	Value-Added	Fencing and screening	Provides screen for unsightly equipment/storage (noted per interviews); contains facility sprawl (noted per interviews)	Supports character value and enhances visitor experience with low capital cost	730	LF	---	---	\$ 3,650.00	\$ 31,000.00	\$ 42,000.00	N/A	N/A
Transit Service	Operational	Utilization of existing on-site infrastructure to establish a connection with a bus service (existing or new)	Enhances regional connection; assists in alleviating on-site parking	Exists as a feature that can affect an immediate positive site impact but may require political facilitation	8,200	SF	---	---	N/A	N/A	N/A	N/A	N/A
Boneyard Planning	Value-Added	Planning efforts to determine future of on-site Public Works operations	Reclaims area for recreational use; accommodates Public Works operations	Regardless of future design, all options will require this initial first step of managing the Public Works relocation	---	---	---	---	Indeterminate	N/A	N/A	N/A	N/A

## Tier 2, Moderate Priority Summary Table

FEATURE	GOAL	PROGRAM ELEMENTS	NEED FULFILLED	TIER NOTES	SIZE		OCCUPANCY	RECOMMENDED PARKING	DESIGN COST*	CAPITAL COST*		REVENUE OPPORTUNITY**	
					VALUE	UNIT				LOW	HIGH	LOW	HIGH
Activity Center	Revenue-Generating	Indoor, open multi-purpose space (training, meetings, events, camps, Nordic programs, etc.); rental and tuning; small retail; restrooms and locker rooms; building services	Establishes a dedicated rental space for indoor physical activities for expanded revenue opportunities; expands recreational opportunities (per interviews/community input)	Important to operational success but not critical; holds potential to generate medium net revenue; construction should occur concurrent to Nordic Center (Renovation) (see Tier Note below); Activity Center should not be constructed if Nordic Center (Expansion) is pursued	8,207	SF	263	42	\$ 250,000.00	\$ 2,100,000.00	\$ 2,900,000.00	\$ (26,258.00)	\$ 76,871.00
Nordic Center (Renovation)	Revenue-Generating	Repainting, re-carpeting, refinishing	Establishes dedicated rental space for revenue opportunities	Both are important to operational success but not critical; both hold potential to generate medium net revenue; if Activity Center is constructed, only the Nordic Center (Renovation) should be pursued; renovation should occur concurrent to Activity Center construction to enable facility to operate as a dedicated, full-time rental facility	2,500	SF	60	13	\$ 2,500.00	\$ 10,000.00	\$ 15,000.00	\$ 159.00	\$ 2,122.00
Nordic Center (Expansion)		Indoor, open multi-purpose space (training, meetings, events, camps, Nordic programs, etc.); rental and tuning; small retail; restrooms and locker rooms; building services	Establishes a dedicated rental space for indoor physical activities for expanded revenue opportunities; expands recreational opportunities (per interviews/community input)	Both are important to operational success but not critical; both hold potential to generate medium net revenue; if Activity Center is constructed, only the Nordic Center (Renovation) should be pursued; renovation should occur concurrent to Activity Center construction to enable facility to operate as a dedicated, full-time rental facility	10,744	SF	415	54	\$ 250,000.00	\$ 2,100,000.00	\$ 2,900,000.00	\$ (26,258.00)	\$ 76,871.00
Ice Skating (Circle, Ice)	Revenue-Generating	Natural ice surface; 100' diameter circle; enclosed with fencing and optional covering	Provides revenue opportunity; provides desired non-competitive, recreational opportunity (per interviews, previous reports, and community feedback)	Holds potential to generate medium net revenue; feature depends on implementation of Village Center (Building) and Day Lodge (Renovation) for greatest success; only one option (Ice or Glice) would be installed	7,800	SF	80	—	\$ 125,000.00	\$ 1,000,000.00	\$ 1,500,000.00	\$ 11,830.00	\$ 14,118.00
Ice Skating (Circle, Glice)		Synthetic surface; 100' diameter circle; enclosed with fencing and optional covering			7,800	SF	80	—	\$ 35,500.00	\$ 350,000.00	\$ 360,000.00	\$ 11,830.00	\$ 14,118.00
Ice Skating (Trail, Ice)		Natural ice surface; 520' long loop, 20' wide; enclosed with fencing and optional covering			10,300	SF	100	—	\$ 175,000.00	\$ 1,500,000.00	\$ 2,000,000.00	\$ 25,506.00	\$ 30,439.00
Ice Skating (Trail, Glice)		Synthetic surface; 520' long loop, 20' wide; enclosed with fencing and optional covering			10,300	SF	100	—	\$ 46,500.00	\$ 460,000.00	\$ 470,000.00	\$ 25,506.00	\$ 30,439.00
Additional Magic Carpet Lift	Operational	Mechanized ramp approximately 600' long and 10' wide	Provides amenity for Alpine skiers; when not it use by skiers, provides amenity for tube riders (not intended to significantly increase current hill use but rather, assist current demand; larger attendance figures will require staff reevaluation and increase)	Holds potential to generate medium net revenue; feature depends on implementation of Village Center (Building)	1	EA	—	—	\$ 50,000.00	\$ 400,000.00	\$ 600,000.00	N/A	N/A
Ropes Course	Revenue-Generating	Basic course TBD	Provides revenue-generating opportunity; enhances visitor recreational experience	Holds potential to generate medium net revenue; feature depends on implementation of Pavilion / Restroom (Bike & Skate Park) for greatest success	10,000	SF	—	—	\$ 25,000.00	\$ 200,000.00	\$ 300,000.00	\$ 43,478.00	\$ 51,885.00

All costs are Opinions of Probable Cost intended to present approximate orders of magnitude for decision-making purpose only. Actual costs will depend on market conditions and specific scopes of work (to be defined at later dates).

\* Asterisk indicates design cost has been calculated to be the greater of \$2,500 or approximately 10% of the average capital cost.

\*\* Double asterisk indicates to refer to the Appendix Business Unit Analyses for additional financial modeling detail.

## Tier 2, Moderate Priority Summary Table

FEATURE	GOAL	PROGRAM ELEMENTS	NEED FULFILLED	TIER NOTES	SIZE		OCCUPANCY	RECOMMENDED PARKING	DESIGN COST*	CAPITAL COST*		REVENUE OPPORTUNITY**	
					VALUE	UNIT				LOW	HIGH	LOW	HIGH
Maintenance Shed	Operational	Covered open-air storage; fuel cell	Provides needed storage for maintenance equipment (note per interviews)	Important to operational success but not critical	2,703	SF	---	---	\$ 23,500.00	\$ 200,000.00	\$ 270,000.00	N/A	N/A
Playground (South)	Value-Added	Nature-themed equipment TBD	Provides secondary recreational opportunity (per interviews; community input did not indicate this is a priority)	Important value-added feature but not critical to overall park success; depends on implementation of Pavilion / Restroom (Bike & Skate Park) for greatest success	4,300	SF	---	---	\$ 35,000.00	\$ 300,000.00	\$ 400,000.00	N/A	N/A
Large Overlook	Value-Added	Defined hardscape / wooden deck area with seating and safety rails	Creates concession revenue opportunity; gives identity to sledding hill space	Holds potential to generate medium net revenue; feature depends on implementation of Village Center (Building) for greatest success	5,500	SF	---	---	\$ 16,500.00	\$ 140,000.00	\$ 190,000.00	N/A	N/A
Diamond Field Planning	Value-Added	Planning efforts to determine future of Diamond Field users	Attempts to assist current users find a new field to use	Implementation of Multipurpose Field will require this initial first step of planning for the Diamond Field relocation	---	---	---	---	Indeterminate	N/A	N/A	N/A	N/A
Parking "A" (Skate Park)	Operational	Approximately 61 stalls	Provides opportunity for additional parking, as needed (noted per interviews and community feedback)	All expanded parking not associated with a specific feature should be evaluated on a case-by-case basis to meet park needs at time of consideration	20,500	SF	---	---	\$ 16,400.00	\$ 139,000.00	\$ 189,000.00	N/A	N/A

## Tier 3, Lower Priority Summary Table

FEATURE	GOAL	PROGRAM ELEMENTS	NEED FULFILLED	TIER NOTES	SIZE		OCCUPANCY	RECOMMENDED PARKING	DESIGN COST*	CAPITAL COST*		REVENUE OPPORTUNITY**	
					VALUE	UNIT				LOW	HIGH	LOW	HIGH
Playground (North)	Value-Added	Nature-themed equipment TBD	Provides secondary recreational opportunity (per interviews; community input did not indicate this is a priority)	Important value-added feature but not critical to overall park success; depends on implementation of Activity Center and Nordic Center (Renovation)	4,400	SF	---	---	\$ 35,000.00	\$ 300,000.00	\$ 400,000.00	N/A	N/A
Multipurpose Field	Value-Added	Green space (seeded)	Converts Diamond Field (underused as noted in interviews; does not fit with Vision/Mission); introduces open program green space	Implementation depends on Diamond Field Planning (see Tier 2 table); maintains potential for controversy by eliminating Diamond Field and forcing users to look elsewhere for recreational amenities	4.5	AC	---	---	\$ 2,500.00	\$ 3,500.00	\$ 5,000.00	N/A	N/A
Pavilion / Restroom, Multipurpose Field	Value-Added	Restrooms; covered seating area	Provides minor revenue opportunity; enhances visitor recreational experience (per interviews; community input did not indicate this is a priority)	Construction depends on implementation of Multipurpose Field	1,956	SF	92	10	\$ 62,500.00	\$ 500,000.00	\$ 750,000.00	N/A	N/A
Small Overlook (Dickey Trailhead)	Value-Added	Defined hardscape / wooden deck area with seating and safety rails	Enhances user experience by framing panoramic views at 3 locations	Feature brings value to site but is not critical for overall park success	550	SF	---	---	\$ 2,750.00	\$ 23,000.00	\$ 32,000.00	N/A	N/A
Small Overlook (East of Activity Center)	Value-Added	Defined hardscape / wooden deck area with seating and safety rails	Enhances user experience by framing panoramic views at 3 locations	Feature brings value to site but is not critical for overall park success	550	SF	---	---	\$ 2,750.00	\$ 23,000.00	\$ 32,000.00	N/A	N/A
Sleigh / Chuckwagon Concessionaire Check-In Plaza	Revenue-Generating	Defined hardscape area with seating	Enhances sleigh ride / chuck wagon experience	Feature brings value to site but is not critical for overall park success	1,500	SF	---	---	\$ 2,500.00	\$ 19,000.00	\$ 26,000.00	Indeterminate	Indeterminate
Biathlon	Value-Added	Race start/stop area; unpaved corridors; shooting range	Provides new competitive recreation opportunity	While community feedback identified this feature as desired, the extents of the desired programming were not clarified and will require more research / public engagement	---	---	---	---	\$ 12,500.00	\$ 100,000.00	\$ 150,000.00	N/A	N/A
Parking "B" (Sledding Hill)	Operational	Approximately 55 stalls	Provides opportunity for additional parking, as needed (noted per interviews and community feedback)	All expanded parking not associated with a specific feature should be evaluated on a case-by-case basis to meet park needs at time of consideration	18,600	SF	---	---	\$ 14,900.00	\$ 126,000.00	\$ 172,000.00	N/A	N/A
Parking "C" (Sleigh / Chuckwagon Concessionaire Check-In)	Operational	Approximately 20 stalls (including parallel)	Provides opportunity for additional parking, as needed (noted per interviews and community feedback)	All expanded parking not associated with a specific feature should be evaluated on a case-by-case basis to meet park needs at time of consideration	5,000	SF	---	---	\$ 4,000.00	\$ 34,000.00	\$ 46,000.00	N/A	N/A

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\*\* Double asterisk indicates to refer to the Appendix Business Unit Analyses for additional financial modeling detail.

## Tier 3, Lower Priority Summary Table

FEATURE	GOAL	PROGRAM ELEMENTS	NEED FULFILLED	TIER NOTES	SIZE		OCCUPANCY	RECOMMENDED PARKING	DESIGN COST*	CAPITAL COST*		REVENUE OPPORTUNITY**	
					VALUE	UNIT				LOW	HIGH	LOW	HIGH
<b>BONEYARD PLANNING, OPTION 1</b>													
Enclosure / Screening	Value-Added	Fencing and screening	Provides screen for unsightly equipment/storage (noted per interviews); contains facility sprawl (noted per interviews)	Implementation depends on determination of Boneyard Planning (see Tier 1 table); supports character value and enhances visitor experience	1,700	LF	--	--	\$ 8,500.00	\$ 72,000.00	\$ 98,000.00	N/A	N/A
<b>OR</b>													
<b>BONEYARD PLANNING, OPTION 2</b>													
Community Space (Pavilion / Restroom)	Value-Added	Restrooms; covered seating area	Provides minor revenue opportunity; enhances visitor recreational experience (per interviews; community input did not indicate this is a priority)	Implementation depends on determination of Boneyard Planning (see Tier 1 table); all features provide desired value-added assets, but none are critical to overall park success	1,956	SF	92	10	\$ 62,500.00	\$ 500,000.00	\$ 750,000.00	N/A	N/A
Community Space (Green Space / Dog Park)	Value-Added	Green space (seeded) with dog park amenities; enclosed with fencing	Converts storage yard to desired recreational use (noted in interviews and community feedback); provides desired dog park (noted in interviews, previous reports, and community feedback)		71,300	SF	--	--	\$ 7,500.00	\$ 64,000.00	\$ 86,000.00	N/A	N/A
Community Space (Small Overlook)	Value-Added	Defined hardscape / wooden deck area with seating and safety rails	Enhances user experience by framing panoramic views at 3 locations		550	SF	--	--	\$ 2,750.00	\$ 23,000.00	\$ 32,000.00	N/A	N/A
Community Space (Parking)	Operational	Approximately 28 stalls	Provides dedicated parking for Trailhead		Needed to service building / space	21,600	SF	--	--	\$ 17,350.00	\$ 147,000.00	\$ 200,000.00	N/A
<b>OR</b>													
<b>BONEYARD PLANNING, OPTION 3</b>													
Event Center (Building)	Revenue-Generating	Great Room for large events; caterers' kitchen; bride/groom ready rooms; restrooms; building services	Converts storage yard to recreational use; Event Venue provides revenue-generating opportunity	Implementation depends on determination of Boneyard Planning (see Tier 1 table); while features provide revenue-generating opportunity, they also maintain potential for controversy as promoting over-development of park	10,553	SF	396	53	\$ 420,000.00	\$ 3,600,000.00	\$ 4,800,000.00	\$ 27,649.00	\$ 41,092.00
Event Center (Green Space)	Revenue-Generating	Green space (seeded)	Converts storage yard to recreation use (noted in interviews and community feedback)		53,400	SF	--	--	\$ 2,500.00	\$ 4,500.00	\$ 6,500.00	N/A	N/A
Event Center (Parking)	Operational	Approximately 60 stalls	Provides dedicated parking for Event Venue		Needed to service building	31,100	SF	--	--	\$ 25,000.00	\$ 210,000.00	\$ 290,000.00	N/A

## Funding

### INTRODUCTION

Government leaders need tools to guide funding decisions based on established data and informed by citizen input and opinion. Funding sources are wide and varied and may carry long term impacts on budgetary limitations and ability to service municipal debt. Ideal funding mechanisms are typically determined based on the project, major maintenance tasks, service, or the type of improvement to be financed. What issues or



guidelines are considered by decision makers to determine the best source of funding?

*1. Develop a five-year Capital Improvements Program (CIP).* The CIP should include all capital improvement projects and major maintenance items anticipated and a timeline for implementation. Community leaders must have a complete list of individual projects to weigh funding decisions. Consider the CIP to be a glorified “wish List” which projects will fall out of, steadily move up through the five-year period or jump ahead of other projects due to unforeseen opportunities. Each project should have a realistic cost estimate which can be amended annually based on increases in materials, labor, land costs etc. A CIP should be considered a “living document” that is revisited by staff and elected officials yearly prior to adoption of an annual operating budget for the municipality. Based on revenue projections, funding availability and community support, leaders can select the projects to be included in the next fiscal year budget cycle. Projects not selected remain in the CIP to be considered at a later date. This methodology gives structure to what would otherwise be a disjointed, poorly vetted selection of projects that may or may not make it to an implementation phase. A solid CIP can provide elected officials and residents a shared vision and a path forward for successful implementation.

*2. Identify debt timeline.* Determine if the project to be funded is a one-time investment or an improvement that will require a sustained revenue stream over a multi-year time frame. This single factor makes a big difference in the type of funding source selected for a project. A playground improvement that is a one-time cost and will not require an infusion of capital over the life of the playground is well suited for grant funding. Development of an activity center will require initial funding for design and construction but will also incur on-going expenditures for staffing, operational costs, supplies, and maintenance. Grant funding of an improvement of this nature will barely cover the cost of construction and may not be applied

to operational expenditures. A community may quickly find itself in financial instability if continuing operational costs are not anticipated and provided for, prior to initiating a project. A sustained funding source or an established revenue stream is more appropriate for larger on-going recreational improvements. In this situation these projects may be supported by a combination of several funding sources. The initial improvement may be partially funded by grant programs. On-going expenditures may be supported by an addition to existing sales taxes which allows non-residents such as tourists and visitors to contribute. Monthly, yearly, or one-time User Fees may provide portions of annual operational costs and allows those who benefit from the improvement to contribute to its sustainability. Collectively, a combination of funding sources may make a project that is considered outside the realm of possibility, a reality.

*3. District Financing.* Development of multiple parcels or multiple projects over a large geographic area is especially challenging. This effort is typical of redevelopment in urbanized areas or large entertainment venues with a multitude of offerings including hotel accommodations, restaurants, entertainment and recreational opportunities, retail offerings which collectively become a destination for local residents and out of town visitors. Developments of this type may necessitate public/private partnerships where a large investment of private capital is broadly supported by the local government which stands to significantly increase its tax base and improve the quality of life for all residents. What role does a municipality play in this scenario? Infrastructure costs for multiple parcels covering large land areas may be cost prohibitive without local government assistance. Creative financing for all involved can push a large project over the finish line which otherwise would have been just a great idea. These collaborative efforts take time to assemble investors, obtain citizen support, identify a financial path forward and may include multiple governmental jurisdictions. It is imperative these efforts are based on a well vetted, detailed land development plan accompanied by legal documents which clearly identifies the role of individual participants. Financial support on behalf of the local governments may take the form



of a Pilot where property taxes are forgiven for a pre-determined period of time. Another popular financial tool is establishment of a Tax Increment Financing (TIF) District. This tool is used to retire debt incurred on behalf of the local government for physical improvements within a development though diversion of an increase in property taxes as a direct result of public investment. The public investment may be in the form of mass grading and utilities, stormwater management, roadway improvements to establish access and circulation, civic buildings for recreation and placemaking to create large outdoor public gathering and entertainment space. TIF's can be combined with

other forms of financial support such as naming rights of a civic facility, leasing public space to private entities to operate such as coffee shops and cafes, rental of recreational equipment, and concert series. Additionally, user fees may be implemented further diversifying debt service through creative and collaborative opportunities. Another financial tool worthy of consideration is the establishment of a Countywide Recreation District. Further study is required to determine feasibility and local interest. (NOTE - Nearby Eagle County has successfully implemented this tool and may be considered a case study for Summit County review.)

Funding public investment can be as easy as applying for a grant program or as difficult as creating a Tax Increment Financing District. The selection process lies in the scale of the improvement. The larger the investment needed the broader the funding sources employed to implement the project. The good news is that creative financial opportunities have increased in recent years. All levels of government have realized that public investment can leverage vast amounts of private equity. Collaboration, public/private partnerships, and development authorities have become common phrases resulting in shared visions for success. The ultimate development goal should be to have as many tools in the toolbox as possible, identify a shared vision and agree on the path forward for implementation.

What follows is intended to provide greater detail of various funding options available. This discussion is by no means all inclusive. Many private companies and non-profit organizations that benefit from tourism and recreational opportunities now offer their own monies in the form of grant opportunities. This include Disney, Dicks, People for Bikes and Trek Bicycles. Also, Health and Insurance companies are beginning to recognize the benefits of outdoor activities and associated reduced expenditures from a healthy work force. Blue Cross Blue Shield has recently launched a competitive grant program focused on healthy lifestyles.

(NOTE - A listing of opportunities has been provided to the right. For additional information about each opportunity, refer to the Appendix.)

## **OPPORTUNITIES**

### **TRADITIONAL SOURCES**

*General Obligation Bonds*  
*Fees*  
*User Fees*  
*Non-Resident Fees*  
*Park Access Fees*  
*Real Estate Investment Fees (REIF)*  
*Taxes*  
*Dedicated Millage*  
*Lodging, Car Rentals, and Liquor Excise Taxes*  
*Local Income Tax*  
*Property Tax*  
*Sales Tax*  
*Lodging Tax*  
*Regulatory Funding or Development Sources*  
*Greenway Right-of-Way or Easement Dedication*

### **ALTERNATIVE SOURCES**

*Partnerships*  
*"Buy-A-Foot" Programs*  
*Fundraising*  
*Naming Rights*  
*Exclusive Beverage Rights*  
*Concessions*

### **FEDERAL AND STATE GRANT PROGRAMS**

*Great Outdoors Colorado (GOCO)*  
*Local Park and Outdoor Recreation (LPOR) Grant.*  
*Habitat Restoration Grant*  
*Youth Corps Grant*  
*Land Conservation*

### **COLORADO PARKS AND WILDLIFE DEPARTMENT**

*Colorado the Beautiful Grant:*  
*Recreational Trails Grant Program*  
*Trail Construction Grant: maximum \$250,000*  
*Trail Maintenance Grant: maximum \$250,000*  
*Planning and/or Support Grant: maximum \$45,000.*  
*United States Department of the Interior – Land Water Conservation Fund (LWCF)*

### **TRANSPORTATION MULTI-MODAL GRANTS**

*Transportation Alternative Programs (TAP)*  
*The Multi-Modal Options Fund (MMOF)*  
*Safe Routes to School (SRTS)*

### **OTHER FUNDING OPPORTUNITIES**

*Community Development Block Grants*  
*Environmental Protection Agency (EPA), Environmental Education (EE) Grants*  
*Meet Me at the Park*

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## Contents

Items within this Appendix consist of:

Set 1 - Business Unit Analysis, SFA

- These tables present financial analysis of key Revenue-Generating Opportunities, examining revenue, expense, and capital cost.

Set 2 - Funding Resources

- This section provides additional information for all funding resources listed in Section 4.

Set 3 - Architecture Program/Floor Plans

- These tables and layouts present the full programs and enlarged floor plans for each proposed building within the Vision Plan.

Set 4 - Previous Reports

- This section provides additional information for the five previous reports highlighted in Section 2.

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## Business Unit Analysis, SFA

These tables present financial analysis of key Revenue-Generating Opportunities, examining revenue, expense, and capital cost.

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## Total Revenue & Expenses 5-Year Forecast

### NOTES

- The 5-Year Forecast summarizes all Business Unit Analyses presented in this Appendix (minus features noted below).
- The 5-Year Forecast assumes all revenue-generating features are constructed simultaneously and operating in Year 1. While this construction scenario is highly unlikely, the 5-Year Forecast does provide a summary that exhibits the order of magnitude the Town can expect for the impact to park revenue, expenses, and profitability once all upgrades and conditions are complete.
- The Ice Trail is not included in the summary, but a Business Unit Analysis has still been provided in this Appendix. If the Ice Circle is constructed (as presented in the summary), the Ice Trail would not be built.

Revenue	Current	Year 1	Year 2	Year 3	Year 4	Year 5
Village Center / Day Lodge Renovation (Adventure Park & Winter Tubing)	\$2,056,745	\$2,597,542	\$2,857,498	\$3,135,916	\$3,229,993	\$3,479,289
Activity Center / Nordic Center Renovation (Nordic Activities)	\$491,093	\$504,693	\$518,266	\$542,260	\$556,491	\$582,319
Activity Center / Nordic Center Renovation (Programs & Events)	\$332,633	\$390,790	\$396,761	\$422,631	\$429,283	\$457,515
Wedding Overlook	\$0	\$35,200	\$52,800	\$55,440	\$55,440	\$58,212
Event Center (Weddings & Special Events)	\$0	\$138,244	\$186,356	\$195,674	\$195,674	\$205,458
Ice Circle	\$0	\$18,200	\$18,564	\$19,882	\$20,280	\$21,720
Ropes Course	\$0	\$70,125	\$71,528	\$76,606	\$78,138	\$83,686
<b>Total Revenue</b>	<b>\$2,880,471</b>	<b>\$3,754,793</b>	<b>\$4,101,773</b>	<b>\$4,448,410</b>	<b>\$4,565,298</b>	<b>\$4,888,199</b>
Expense	Current	Year 1	Year 2	Year 3	Year 4	Year 5
Village Center / Day Lodge Renovation (Adventure Park & Winter Tubing)	\$1,170,406	\$1,478,368	\$1,620,844	\$1,774,029	\$1,826,921	\$1,963,764
Activity Center / Nordic Center Renovation (Nordic Activities)	\$392,131	\$345,126	\$353,306	\$367,850	\$376,676	\$392,583
Activity Center / Nordic Center Renovation (Programs & Events)	\$457,694	\$509,776	\$516,744	\$537,959	\$545,429	\$568,259
Wedding Overlook	\$0	\$12,320	\$18,480	\$19,404	\$19,404	\$20,374
Event Center (Weddings & Special Events)	\$0	\$110,595	\$149,085	\$156,539	\$156,539	\$164,366
Ice Circle	\$0	\$6,370	\$6,497	\$6,959	\$7,098	\$7,602
Ropes Course	\$0	\$26,648	\$27,180	\$29,110	\$29,692	\$31,801
<b>Total Expense</b>	<b>\$2,020,231</b>	<b>\$2,489,203</b>	<b>\$2,692,137</b>	<b>\$2,891,850</b>	<b>\$2,961,759</b>	<b>\$3,148,749</b>
<b>Net Revenue</b>	<b>\$860,240</b>	<b>\$1,265,590</b>	<b>\$1,409,636</b>	<b>\$1,556,560</b>	<b>\$1,603,540</b>	<b>\$1,739,450</b>

# Business Unit Analysis

## Village Center / Day Lodge Renovation (Adventure Park & Winter Tubing)

### REVENUE

- All revenue projections are based on historic performance with an assumption of a 5% price increase in year 3, a 5% price increase in year 5, and a 3% annual growth rate in number of sales unless otherwise noted.
  - The schedule for price increases and the annual sales growth projections are SFA's recommendations based on growth strategies for established, mature business units.
- Growth in number of tubing sales per year is based on the impact of adding a second magic carpet. The following percentages were utilized when accounting for a second magic carpet: a 10% increase in the number of sales per day in the first year that the second magic carpet is in place; a 10% increase from year 1 to year 2; a 5% increase from year 2 to year 3; and a 3% increase in each of the following two years.
- Growth in retail revenue is scaled to growth in tubing and ski hill revenue.
- Growth in food & beverage revenue is scaled to growth in tubing and ski hill revenue and is based on improving service by adding points of sale and improving operational efficiency for food & beverage offerings.

### EXPENSE

- All expense projections are based on historic performance and scaled to revenue growth unless otherwise noted.
- Both lodging tax expense lines assume a 1.5% annual increase, which aligns with annual inflation rates.

### CAPITAL COST

- \$5.6 - \$7.5 million (Village Center, Building)
- \$93,000 - \$125,000 (Village Center, Parking)
- \$350,000 - \$450,000 (Day Lodge, Renovation)



Revenue	Notes	Price					Number of Sales					Sellable Sessions								
		Current	Year 1	Year 2	Year 3	Year 4	Year 5	Current	Year 1	Year 2	Year 3		Year 4	Year 5	Current	Year 1	Year 2	Year 3	Year 4	Year 5
Tubing	Ave. \$/Person	\$25.86	\$28.45	\$28.45	\$29.87	\$29.87	\$31.36	614	675	743	780	803	827	114	\$1,810,200	\$2,262,750	\$2,489,025	\$2,744,150	\$2,826,475	\$3,056,832
Ski Hill	Ave. \$/Person	\$28.86	\$28.86	\$28.86	\$30.30	\$30.30	\$31.82	27	28	29	30	30	31	70	\$54,545	\$56,182	\$57,867	\$62,583	\$64,461	\$69,714
Day Lodge, Field, & Parks Rental		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	\$30,000	\$45,000	\$54,000	\$56,700	\$58,401	\$60,153
Retail		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	\$44,000	\$54,717	\$60,096	\$66,227	\$68,214	\$73,773
Food & Beverage		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	\$118,000	\$178,893	\$196,510	\$206,256	\$212,443	\$218,816
<b>Area Revenue</b>														<b>\$2,056,745</b>	<b>\$2,597,542</b>	<b>\$2,857,498</b>	<b>\$3,135,916</b>	<b>\$3,229,993</b>	<b>\$3,479,289</b>	
Expense														Current	Year 1	Year 2	Year 3	Year 4	Year 5	
Salaries - Full Time & 10-Month														\$436,264	\$547,984	\$601,411	\$660,445	\$680,259	\$733,379	
Salaries - Seasonal														\$242,598	\$304,723	\$334,433	\$367,261	\$378,279	\$407,818	
Benefits														\$65,251	\$81,961	\$89,952	\$98,781	\$101,745	\$109,690	
Retirement														\$8,215	\$10,319	\$11,325	\$12,436	\$12,810	\$13,810	
Operating Expenses														\$327,809	\$411,755	\$451,901	\$496,259	\$511,147	\$551,061	
Lodging Tax Exp. - Bike Park														\$10,000	\$10,150	\$10,302	\$10,457	\$10,614	\$10,773	
Lodging Tax Exp. - Grounds														\$11,000	\$11,165	\$11,332	\$11,502	\$11,675	\$11,850	
Retail Product Cost														\$17,259	\$21,463	\$23,573	\$25,977	\$26,757	\$28,937	
Food & Beverage Product Cost														\$52,010	\$78,850	\$86,614	\$90,910	\$93,637	\$96,446	
<b>Area Expense</b>														<b>\$1,170,406</b>	<b>\$1,478,368</b>	<b>\$1,620,844</b>	<b>\$1,774,029</b>	<b>\$1,826,921</b>	<b>\$1,963,764</b>	
<b>Net Revenue</b>														<b>\$886,339</b>	<b>\$1,119,174</b>	<b>\$1,236,654</b>	<b>\$1,361,887</b>	<b>\$1,403,073</b>	<b>\$1,515,525</b>	



## Business Unit Analysis Ropes Course



### REVENUE

- All fees, sales projections, and number of sellable sessions are based on a combination of market/industry research (demographics, socioeconomics, competition, pricing, etc.) and SFA's proprietary analytical process for revenue projections and growth of new business units at established facilities/destinations.

### EXPENSE

- All expense projections are based on industry benchmarks and key performance indicators for efficient operations of comparable spaces and services.

### CAPITAL COST

- \$200,000 - \$300,000 (Ropes Course)

Revenue	Notes	Price					Number of Sales					Sellable Sessions	Year 1	Year 2	Year 3	Year 4	Year 5
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 1	Year 2	Year 3	Year 4	Year 5						
Adult Sky Trail Pass	\$/Session	\$20	\$20	\$21	\$21	\$22	15.0	15.3	15.6	15.9	16.2	110	\$33,000	\$33,660	\$36,050	\$36,771	\$39,382
Student Sky Trail Pass	\$/Session	\$15	\$15	\$16	\$16	\$17	15.0	15.3	15.6	15.9	16.2	110	\$24,750	\$25,245	\$27,037	\$27,578	\$29,536
Quickflight Free Fall Add-On	\$/Session	\$5	\$5	\$5	\$5	\$6	22.5	23.0	23.4	23.9	24.4	110	\$12,375	\$12,623	\$13,519	\$13,789	\$14,768
<b>Area Revenue</b>												<b>\$70,125</b>	<b>\$71,528</b>	<b>\$76,606</b>	<b>\$78,138</b>	<b>\$83,686</b>	
Expense												Year 1	Year 2	Year 3	Year 4	Year 5	
Salaries - Seasonal Staff	30% of Gross Revenue											\$21,038	\$21,458	\$22,982	\$23,441	\$25,106	
Supplies, Equipment, and Repair	8% of Gross Revenue											\$5,610	\$5,722	\$6,128	\$6,251	\$6,695	
<b>Area Expense</b>												<b>\$26,648</b>	<b>\$27,180</b>	<b>\$29,110</b>	<b>\$29,692</b>	<b>\$31,801</b>	
<b>Net Revenue</b>												<b>\$43,478</b>	<b>\$44,347</b>	<b>\$47,496</b>	<b>\$48,446</b>	<b>\$51,885</b>	

# Business Unit Analysis

## Activity Center / Nordic Center Renovation (Nordic Activities)

### REVENUE

- All revenue projections are based on historic performance with an assumption of a 5% price increase in year 3, a 5% price increase in year 5, and a 3% annual growth rate in number of sales unless otherwise noted.
  - The schedule for price increases and the annual sales growth projections are SFA's recommendations based on growth strategies for established, mature business units.
- Concessionaire revenue is projected to remain constant (no growth or decline) in all years.
- All Nordic pass fees are projected to remain constant (no increase in price in any year) based on regional Nordic relationships.

### EXPENSE

- All expense projections are based on historic performance and scaled to revenue growth unless otherwise noted.
- Operating expenses assume a 1.5% annual increase, which aligns with annual inflation rates.

### CAPITAL COST

- \$2.1 - \$2.9 million (Activity Center); OR
- \$2.1 - \$2.9 million (Nordic Center, Expansion)
- \$10,000 - \$15,000 (Nordic Center, Renovation)



Revenue	Notes	Price					Number of Sales					Sellable Sessions	Current	Year 1	Year 2	Year 3	Year 4	Year 5		
		Current	Year 1	Year 2	Year 3	Year 4	Year 5	Current	Year 1	Year 2	Year 3								Year 4	Year 5
Nordic Service & Repair		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	\$2,582	\$2,659	\$2,739	\$2,962	\$3,051	\$3,300
Concessionaire Revenue		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	\$67,916	\$67,916	\$67,916	\$67,916	\$67,916	\$67,916
Lessons/Programs		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	\$53,035	\$54,626	\$56,265	\$60,850	\$62,676	\$67,784
Daily Pass	Ave. \$/Pass	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	5,213	5,369	5,530	5,696	5,867	6,043	1	\$125,112	\$128,865	\$132,731	\$136,713	\$140,815	\$145,039
Punch Pass	Ave. \$/Pass	\$19.00	\$19.00	\$19.00	\$19.00	\$19.00	\$19.00	3,210	3,306	3,405	3,508	3,613	3,721	1	\$60,990	\$62,820	\$64,704	\$66,645	\$68,645	\$70,704
Season Pass - Frisco Only	Ave. \$/Pass	\$235.00	\$235.00	\$235.00	\$235.00	\$235.00	\$235.00	115	118	122	126	129	133	1	\$27,025	\$27,836	\$28,671	\$29,531	\$30,417	\$31,329
Season Pass - Joint	Ave. \$/Pass	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	88	91	93	96	99	102	1	\$26,400	\$27,192	\$28,008	\$28,848	\$29,713	\$30,605
Food & Beverage		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	\$4,658	\$4,798	\$4,942	\$5,344	\$5,505	\$5,953
Retail		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	\$13,342	\$13,742	\$14,155	\$15,308	\$15,767	\$17,052
Equipment Rental	Ave. \$/Rental	\$20.00	\$20.00	\$20.00	\$21.00	\$21.00	\$22.05	5,025	5,176	5,331	5,491	5,656	5,825	1	\$100,434	\$103,515	\$106,620	\$115,310	\$118,769	\$128,449
Events		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	\$9,440	\$9,723	\$10,015	\$10,831	\$11,156	\$12,065
Facility Rental		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	\$159	\$1,000	\$1,500	\$2,000	\$2,060	\$2,122
<b>Area Revenue</b>															<b>\$491,093</b>	<b>\$504,693</b>	<b>\$518,266</b>	<b>\$542,260</b>	<b>\$556,491</b>	<b>\$582,319</b>
<b>Expense</b>															<b>Current</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>
Salaries - Full Time & 10-Month															\$103,490	\$106,180	\$108,936	\$113,890	\$116,877	\$122,310
Salaries - Seasonal															\$106,836	\$109,613	\$112,458	\$117,572	\$120,656	\$126,265
Benefits															\$19,827	\$20,342	\$20,870	\$21,819	\$22,392	\$23,433
Retirement															\$2,099	\$2,154	\$2,209	\$2,310	\$2,371	\$2,481
Operating Expenses (Not Including Food & Beverage, Retail, Equip. Rental, and Events Expenses)															\$79,457	\$80,649	\$81,859	\$83,086	\$84,333	\$85,598
Trail Maintenance Expense															\$55,000	\$55,825	\$56,662	\$57,512	\$58,375	\$59,251
Food & Beverage Product Cost															\$3,494	\$3,599	\$3,707	\$4,009	\$4,129	\$4,466
Retail Product Cost															\$8,186	\$8,432	\$8,685	\$9,392	\$9,674	\$10,463
Equipment Rental Expenses															\$6,073	\$6,259	\$6,447	\$6,973	\$7,182	\$7,767
Events Expenses															\$7,669	\$7,899	\$8,136	\$8,799	\$9,063	\$9,802
<b>Area Expense</b>															<b>\$392,131</b>	<b>\$345,126</b>	<b>\$353,306</b>	<b>\$367,850</b>	<b>\$376,676</b>	<b>\$392,583</b>
<b>Net Revenue</b>															<b>\$98,962</b>	<b>\$159,567</b>	<b>\$164,960</b>	<b>\$174,410</b>	<b>\$179,815</b>	<b>\$189,736</b>

Activity Center / Nordic Center Renovation (Programs & Events)



REVENUE

- All revenue projections are based on historic performance with an assumption of a 5% price increase in year 3, a 5% price increase in year 5, and a 3% annual growth rate in number of sales unless otherwise noted.
  - The schedule for price increases and the annual sales growth projections are SFA's recommendations based on growth strategies for established, mature business units.
- Frisco Fun Club is projected to reach maximum capacity of 70 children per week in Year 1 and remain at capacity in all subsequent years. This is based on current registration wait lists and the expanded capacity for the program afforded by the addition of the Activity Center.

EXPENSE

- All expense projections are based on historic performance and scaled to revenue growth unless otherwise noted.
- Full time and 10-month salaries assume a 1.5% annual increase, which aligns with annual inflation rates.
- Lodging tax expenses assume a 1.5% annual increase, which aligns with annual inflation rates.

CAPITAL COST

- \$2.1 - \$2.9 million (Activity Center); OR
- \$2.1 - \$2.9 million (Nordic Center, Expansion)
- \$10,000 - \$15,000 (Nordic Center, Renovation)

Revenue	Notes	Price						Number of Sales					Sellable Sessions	Current	Year 1	Year 2	Year 3	Year 4	Year 5	
		Current	Year 1	Year 2	Year 3	Year 4	Year 5	Current	Year 1	Year 2	Year 3	Year 4								Year 5
Frisco Fun Club	\$/Week	\$238.00	\$238.00	\$238.00	\$249.90	\$249.90	\$262.40	50	70	70	70	70	70	11	\$130,900	\$183,260	\$183,260	\$192,423	\$192,423	\$202,044
Winter Fun Club	\$/Day	\$48.00	\$48.00	\$48.00	\$50.40	\$50.40	\$52.92	15	15	16	16	17	17	25	\$18,000	\$18,540	\$19,096	\$20,653	\$21,272	\$23,006
Sponsorship		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	\$8,500	\$8,500	\$8,500	\$8,500	\$8,500	\$8,500
Summer Sports Camps	\$/Week	\$250.00	\$250.00	\$250.00	\$262.50	\$262.50	\$275.63	24	25	25	26	27	28	11	\$66,000	\$67,980	\$70,019	\$75,726	\$77,998	\$84,355
Athletic Special Events	Ave. \$/Pass	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	\$109,233	\$112,510	\$115,885	\$125,330	\$129,090	\$139,611
<b>Area Revenue</b>														<b>\$332,633</b>	<b>\$390,790</b>	<b>\$396,761</b>	<b>\$422,631</b>	<b>\$429,283</b>	<b>\$457,515</b>	
Expense														Current	Year 1	Year 2	Year 3	Year 4	Year 5	
Salaries - Full Time & 10-Month														\$126,700	\$128,601	\$130,530	\$132,487	\$134,475	\$136,492	
Salaries - Seasonal														\$72,947	\$91,576	\$92,457	\$98,033	\$99,014	\$105,026	
Salaries - Program Instructors														\$33,595	\$42,174	\$42,580	\$45,148	\$45,600	\$48,369	
Benefits														\$18,906	\$19,190	\$19,477	\$19,770	\$20,066	\$20,367	
Retirement														\$7,879	\$7,997	\$8,117	\$8,239	\$8,362	\$8,488	
Operating Expenses (Not Including Supplies, Rentals, Field Trips, Permits, Etc.)														\$39,094	\$45,929	\$46,631	\$49,671	\$50,453	\$53,771	
Lodging Tax Expenses														\$75,000	\$76,125	\$77,267	\$78,426	\$79,602	\$80,796	
Supplies, Rentals, Field Trips, Permits, Etc.														\$83,573	\$98,185	\$99,685	\$106,185	\$107,856	\$114,949	
<b>Area Expense</b>														<b>\$457,694</b>	<b>\$509,776</b>	<b>\$516,744</b>	<b>\$537,959</b>	<b>\$545,429</b>	<b>\$568,259</b>	
<b>Net Revenue</b>														<b>(\$125,061)</b>	<b>(\$118,986)</b>	<b>(\$119,983)</b>	<b>(\$115,327)</b>	<b>(\$116,146)</b>	<b>(\$110,744)</b>	

SPECIAL NOTE

- It should be noted that as a "business unit," the PRA's programs and events lose money. While one of the drivers to this is simply the allocation of expenses, it is not uncommon for programs and events to be cost centers in parks and recreation operations. Camps and special events are typically very expensive to offer and often do not recover their own costs. However, programs should be considered a vital service for Frisco children and families, and events provide an opportunity to bring people together, create a sense of community, and introduce the PRA to visitors who might not otherwise know about the unique destination and all of the activities available. As such, SFA believes there is an indirect return on investment through a combination of health and social impacts, community good will, and indirect revenue (and profit) that is generated by the programs and events listed in the pro forma.

# Business Unit Analysis

## Wedding Overlook

### REVENUE

- All fees, sales projections, and number of sellable sessions are based on a combination of market/industry research (demographics, socioeconomics, competition, pricing, etc.) and SFA's proprietary analytical process for revenue projections and growth of new business units at established facilities/destinations.

### EXPENSE

- All expense projections are based on industry benchmarks and key performance indicators for efficient operations of comparable spaces and services.

### CAPITAL COSTS

- \$ 2,000 - \$ 5,000 (Wedding Overlook, Arbor)
- \$20,000 - \$28,000 (Wedding Overlook, Patio)
- \$68,000 - \$92,000 (Wedding Overlook, Dropoff)



Revenue	Notes	Price					Number of Events per Weekend					Sellable Sessions	Year 1	Year 2	Year 3	Year 4	Year 5
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 1	Year 2	Year 3	Year 4	Year 5						
<b>Summer</b>																	
Wedding Arbor - Venue Fee	\$/Event	\$800	\$800	\$840	\$840	\$882	2.0	3.0	3.0	3.0	3.0	22	\$35,200	\$52,800	\$55,440	\$55,440	\$58,212
<b>Winter</b>																	
Wedding Arbor - Venue Fee	\$/Event	\$600	\$600	\$630	\$630	\$662	-	-	-	-	-	0	\$0	\$0	\$0	\$0	\$0
<b>Area Revenue</b>													<b>\$35,200</b>	<b>\$52,800</b>	<b>\$55,440</b>	<b>\$55,440</b>	<b>\$58,212</b>
<b>Expense</b>													<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>
Wedding and Event Director	10% of Revenue												\$3,520	\$5,280	\$5,544	\$5,544	\$5,821
Wedding and Event Staff	10% of Revenue												\$3,520	\$5,280	\$5,544	\$5,544	\$5,821
Supplies	5% of Revenue												\$1,760	\$2,640	\$2,772	\$2,772	\$2,911
Miscellaneous Expenses and Discounts	10% of Revenue												\$3,520	\$5,280	\$5,544	\$5,544	\$5,821
<b>Area Expense</b>													<b>\$12,320</b>	<b>\$18,480</b>	<b>\$19,404</b>	<b>\$19,404</b>	<b>\$20,374</b>
<b>Net Revenue</b>													<b>\$22,880</b>	<b>\$34,320</b>	<b>\$36,036</b>	<b>\$36,036</b>	<b>\$37,838</b>

## Business Unit Analysis Event Center (Weddings & Special Events)



### REVENUE

- All fees, sales projections, and number of sellable sessions are based on a combination of market/industry research (demographics, socioeconomics, competition, pricing, etc.) and SFA's proprietary analytical process for revenue projections and growth of new business units at established facilities/destinations.

### EXPENSE

- All expense projections are based on industry benchmarks and key performance indicators for efficient operations of comparable spaces and services.

### CAPITAL COSTS

- \$3.6 - 4.8 million (Event Center, Building)
- \$4,500 - \$6,500 (Event Center, Green Space)
- \$210,000 - \$290,000 (Event Center, Parking)

Revenue	Notes	Price					Number of Events per Month					Sellable Sessions	Year 1	Year 2	Year 3	Year 4	Year 5
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 1	Year 2	Year 3	Year 4	Year 5						
<b>Summer</b>																	
Events Building - Venue Fee	\$/Day	\$2,000	\$2,000	\$2,100	\$2,100	\$2,205	6.0	8.0	8.0	8.0	8.0	5.5	\$66,000	\$88,000	\$92,400	\$92,400	\$97,020
Bar Service	\$/Event	\$1,875	\$1,875	\$1,969	\$1,969	\$2,067	4.5	6.0	6.0	6.0	6.0	5.5	\$46,406	\$61,875	\$64,969	\$64,969	\$68,217
Catering Fee (Pass-Through)	Included in Venue Fee	\$0	\$0	\$0	\$0	\$0	0	-	-	-	-	5.5	\$0	\$0	\$0	\$0	\$0
<b>Winter</b>																	
Events Building - Venue Fee	\$/Day	\$1,400	\$1,400	\$1,470	\$1,470	\$1,544	1.5	2.0	2.0	2.0	2.0	6.5	\$13,650	\$18,200	\$19,110	\$19,110	\$20,066
Bar Service	\$/Event	\$1,875	\$1,875	\$1,969	\$1,969	\$2,067	1.0	1.5	1.5	1.5	1.5	6.5	\$12,188	\$18,281	\$19,195	\$19,195	\$20,155
Catering Fee (Pass-Through)	Included in Venue Fee	\$0	\$0	\$0	\$0	\$0	-	-	-	-	-	6.5	\$0	\$0	\$0	\$0	\$0
<b>Area Revenue</b>												<b>\$138,244</b>	<b>\$186,356</b>	<b>\$195,674</b>	<b>\$195,674</b>	<b>\$205,458</b>	
<b>Expense</b>												<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>	
Wedding and Special Events Director	10% of Revenue											\$13,824	\$18,636	\$19,567	\$19,567	\$20,546	
Wedding and Special Events Staff	30% of Revenue											\$41,473	\$55,907	\$58,702	\$58,702	\$61,637	
Supplies	30% of Revenue											\$41,473	\$55,907	\$58,702	\$58,702	\$61,637	
Miscellaneous Expenses and Discounts	10% of Revenue											\$13,824	\$18,636	\$19,567	\$19,567	\$20,546	
<b>Area Expense</b>												<b>\$110,595</b>	<b>\$149,085</b>	<b>\$156,539</b>	<b>\$156,539</b>	<b>\$164,366</b>	
<b>Net Revenue</b>												<b>\$27,649</b>	<b>\$37,271</b>	<b>\$39,135</b>	<b>\$39,135</b>	<b>\$41,092</b>	

## Business Unit Analysis Ice Circle

### REVENUE

- All fees, sales projections, and number of sellable sessions are based on a combination of market/industry research (demographics, socioeconomics, competition, pricing, etc.) and SFA's proprietary analytical process for revenue projections and growth of new business units at established facilities/destinations.

### EXPENSE

- All expense projections are based on industry benchmarks and key performance indicators for efficient operations of comparable spaces and services.

### CAPITAL COST

- \$1.0 - \$1.5 million (Ice Surface); OR
- \$350,000 - \$360,000 (Glice Surface)



Revenue	Notes	Price					Number of Sales					Sellable Sessions					
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 1	Year 2	Year 3	Year 4	Year 5		Year 1	Year 2	Year 3	Year 4	Year 5
<b>Public Skate</b>																	
Adult	\$/Session	\$6	\$6	\$6	\$6	\$7	700	714	728	743	758	1	\$4,200	\$4,284	\$4,588	\$4,680	\$5,012
Child 5-17	\$/Session	\$4	\$4	\$4	\$4	\$4	3,500	3,570	3,641	3,714	3,789	1	\$14,000	\$14,280	\$15,294	\$15,600	\$16,707
Child Under 4	\$/Session	\$0	\$0	\$0	\$0	\$0	175	179	182	186	189	1	\$0	\$0	\$0	\$0	\$0
<b>Area Revenue</b>												<b>\$18,200</b>	<b>\$18,564</b>	<b>\$19,882</b>	<b>\$20,280</b>	<b>\$21,720</b>	
<b>Expense</b>												<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>	
Salaries - Seasonal Staff	20% of Gross Revenue												\$3,640	\$3,713	\$3,976	\$4,056	\$4,344
Supplies, Equipment, and Repair	15% of Gross Revenue												\$2,730	\$2,785	\$2,982	\$3,042	\$3,258
<b>Area Expense</b>												<b>\$6,370</b>	<b>\$6,497</b>	<b>\$6,959</b>	<b>\$7,098</b>	<b>\$7,602</b>	
<b>Net Revenue</b>												<b>\$11,830</b>	<b>\$12,067</b>	<b>\$12,923</b>	<b>\$13,182</b>	<b>\$14,118</b>	

## Business Unit Analysis Ice Trail



### REVENUE

- All fees, sales projections, and number of sellable sessions are based on a combination of market/industry research (demographics, socioeconomics, competition, pricing, etc.) and SFA's proprietary analytical process for revenue projections and growth of new business units at established facilities/destinations.

### EXPENSE

- All expense projections are based on industry benchmarks and key performance indicators for efficient operations of comparable spaces and services.

### CAPITAL COST

- \$1.5 - \$2.0 million (Ice Surface); OR
- \$460,000 - \$470,000 (Glice Surface)

Revenue	Notes	Price					Number of Sales					Sellable Sessions	Expense				
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 1	Year 2	Year 3	Year 4	Year 5		Year 1	Year 2	Year 3	Year 4	Year 5
<b>Public Skate</b>																	
Adult	\$/Session	\$15	\$15	\$16	\$16	\$17	700	714	728	743	758	1	\$10,500	\$10,710	\$11,470	\$11,700	\$12,531
Child 5-17	\$/Session	\$10	\$10	\$11	\$11	\$11	3,500	3,570	3,641	3,714	3,789	1	\$35,000	\$35,700	\$38,235	\$38,999	\$41,768
Child Under 4	\$/Session	\$5	\$5	\$5	\$5	\$6	175	179	182	186	189	1	\$875	\$893	\$956	\$975	\$1,044
<b>Area Revenue</b>												<b>\$46,375</b>	<b>\$47,303</b>	<b>\$50,661</b>	<b>\$51,674</b>	<b>\$55,343</b>	
<b>Expense</b>												<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>	
Salaries - Seasonal Staff	30% of Gross Revenue												\$13,913	\$14,191	\$15,198	\$15,502	\$16,603
Supplies, Equipment, and Repair	15% of Gross Revenue												\$6,956	\$7,095	\$7,599	\$7,751	\$8,301
<b>Area Expense</b>												<b>\$20,869</b>	<b>\$21,286</b>	<b>\$22,797</b>	<b>\$23,253</b>	<b>\$24,904</b>	
<b>Net Revenue</b>												<b>\$25,506</b>	<b>\$26,016</b>	<b>\$27,864</b>	<b>\$28,421</b>	<b>\$30,439</b>	

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## Funding Resources

This section provides additional information for all funding resources listed in Section 4.

## Funding Resources

### TRADITIONAL SOURCES

#### *General Obligation Bonds*

City and county governments across the country fund capital projects using general obligation bonds to build public facilities while spreading the cost over an extended period of time. The bond may be paid back over a 20-25-year period and allow a city to begin to meet the facility needs of the community. A variety of methods exist for funding the repayment of a bond. Funding can be from a single source, such as using a portion of existing tax revenues. Repayment may also come from special fees added to utility rates or other similar fees that residents are charged. Determining the most feasible single source or combination of sources is critical for a city to determine.

#### *Fees*

Evaluation of existing pricing strategies is in the best interest of all parks and recreation departments across the country. This includes the development of a cost recovery philosophy and establishment of goals for both city-sponsored and association-sponsored programs that truly reflect the community's recreational values in addition to promoting financial sustainability. Departments should examine their current fee structure to identify where increases may be appropriate; factors such as inflation rates, rising energy costs, land values, higher maintenance levels provided by the city, and new facility development should all be considered.

#### *User Fees*

User fees are wide and variable. They can be charged for facility maintenance and added to program registrations or park access that is charged on a daily or annual basis. Other user fees include memberships to special facilities and centers and fees charged for instructional programs. The combination of these user fees can be a major revenue generator for parks and recreation departments.

#### *Non-Resident Fees*

Non-resident fees are charged to parks and facility users who do not reside within the city limits of

a community. An example would be charging a non-resident fee at a swimming pool; residents pay a set fee, and non-residents pay a higher fee. Municipalities typically assess facilities and programs and determine which would be best to charge non-resident fees. Facilities that require higher levels of maintenance, such as dog parks, pools, and community gardens are the type of facilities where non-resident fees should be charged.

One area not recommended for charging non-resident fees is youth sports. The long history of the park's services being provided on a countywide basis has created leagues with residents from throughout the county. Many of the participants are from surrounding areas that do not have sports fields and have limited recreational options. For this reason, many agencies feel non-resident youth sports fees would be unfair and would have a negative impact on the successful programs that are in place.

#### *Park Access Fees*

Some communities assess their citizens with an annual park access fee. For instance, Butler County Metro Parks System in Ohio charge an annual access fee and issues parking stickers for participants cars to ensure the fees have been paid. This type of fee would be a good alternative for non-residents who would rather pay one standard fee rather than a non-resident fee for every program or activity they choose.

The implementation of a park access fee would require a few operational changes at parks. Additional staff would be hired to implement the fee program and to monitor the parks to enforce visitor parking stickers. Passage of a local ordinance would be necessary to establish fines for those who park without current parking passes. While these operational changes would require an initial investment, the increased revenue generated through the park access fee would far exceed the cost.

#### *Real Estate Investment Fees (REIF)*

Another customized source of revenue generated in Frisco is a fee on the transfer of property ownership. This is an equitable tool administered during the sale of real estate and based on the property sale price. The Town of Frisco charges a 1% transfer fee that is paid upon closing. The fee may be paid by the seller or buyer and a stamp is placed on the deed prior to recording the transfer of title. This is an important tool in tourism rich communities where a large percentage of housing is purchased by absentee owners, as a business investment or for vacation rental purposes.

#### *Taxes*

Various tax structures provide options for municipalities to obtain funds from multiple sources. Tax revenue, like property taxes are paid by citizens, while other taxes like sales tax or hotel/motel taxes are paid by those living within and outside the community. The source of taxes and the amount of each tax charged, is a balance between the need for funds and what the public is willing to pay.

#### *Dedicated Millage*

A dedicated millage could be earmarked for repayment of a city bond program that includes park projects. By dedicating a millage for recreation, a city would create a funding source and know from year to year what funds would be available for debt service and operations of a parks and recreation department.

#### *Lodging, Car Rentals, and Liquor Excise Taxes*

Many communities are incorporating lodging or hotel/motel taxes to pay for tourism related programs, including parks and recreation improvements. Jurisdictions have implemented or are considering institution of a lodging tax to fund future capital improvements that may lead to increased tourism and overnight stays. Collected funds could also be used as one of the sources to retire a bond program. State enabling taxes may allow collection from car rentals and purchase of liquor (both per drink and wholesale) applied to similar programs and initiatives.

#### *Local Income Tax*

Many municipalities maintain the authority to levy optional income taxes, with voter approval. If a city has a limit on property taxes, this may be another tool for funding capital development for parks. The income tax levy could be set for a predetermined time frame to allow the city to purchase land and develop parks and then, sunset the income tax when the funding needs have been met.

#### *Regulatory Funding or Development Sources*

Utilization of regulatory means to aid the development of parks and greenways is used by many city governments. In the case of parks, land set aside (or a fee in lieu of land set aside) is common and would provide either needed parkland or funds for acquisition of parkland. A mandatory parkland dedication or fee in lieu of dedication may be considered for inclusion in local zoning codes to gain more public parkland to offset the impacts of residential development in a city. Park improvements may also be tied to granting greater development density and/or bulk requirements in exchange for dedication of park land, physical improvements or an agreed upon or pre-determined fee.

#### *Property Tax*

A property tax is levied on real estate by the governing jurisdiction in which the property is located. Property taxes are typically charged at the county or municipal level and usually both. Each property is assessed on a regular basis and the tax is calculated as a portion of that value. Summit County conducts a reappraisal every two years in odd numbered years; the most recent in 2019. The appraisal is conducted on the value of land in addition to the value of improvements or structures on the land. Both Summit County and the Town of Frisco charge property taxes. A Homestead exemption is available in Summit County when a property serves as the primary residence of the owner.

#### *Sales Tax*

Sales tax is levied on the sale of goods collected at the point of purchase from the consumer. The amount of sales tax varies by state, counties, and cities and is typically a collection of taxes from

several levels of government. A common element of these taxes is that they are paid by residents and non-residents alike. Communities with high rates of tourism use sales tax to offset the cost of infrastructure to support the leisure industry. This includes services and facilities, visitor safety, marketing and maintaining natural and public recreational spaces which is an investment in tourism development. This specifically applies to large capital projects where a combination of tax sources generates a significant amount of money to offset the cost for residents. The Town of Frisco currently collects a 2% sales tax and when added to the Summit County tax totals 8.375%. The State of Colorado allows municipalities to charge up to 3.975% for a total of 8.875% which is the current sales tax rate in the communities of Breckenridge and Dillon. The town of Frisco could add an additional 1.975% onto the current sales tax rate of 2%. This adjustment combined with the Summit County sales tax would equal 8.875%, similar to other tourist communities in Summit Co. This additional amount could generate funds for Adventure Park improvements. While this is an excellent source of revenue it is subject to fluctuations and downturns in the economy.

#### *Lodging Tax*

Communities that rely on the tourist industry are incorporating lodging or hotel/motel taxes to pay for tourism related programs, including parks and recreation improvements. Jurisdictions adopt a lodging tax to fund future capital improvements that may lead to increased tourism and overnight stays. The Town of Frisco has a 2.35% tax collection on short term rentals, less than 30 days, which includes private vacation rentals such as Airbnb and Vrbo in addition to hotels and motels. Collected funds may be used as one of the sources to retire a bond program or generate revenue for infrastructure improvements.

#### *Greenway Right-of-Way or Easement Dedication*

Mandatory right-of-way or easement dedication for greenway development outside of the roadway system may be a consideration for city planning efforts, particularly as new developments are planned along proposed greenways. Off-road greenway routes are critical to the development of a

comprehensive greenway system where dedications can typically assist in making the development process easier. Implementation of this program necessitates adoption by the local government of a Comprehensive Greenway (Bicycle/Pedestrian) Plan to insure fair and transparent administration.

### **ALTERNATIVE SOURCES**

#### *Partnerships*

Many communities benefit from Non-Profit volunteer organizations who utilize the park system. These include athletic associations, community garden groups, civic clubs, and “friends of parks” associations. These groups have a history of raising money to assist in financing capital improvement projects and maintenance in parks. Non-profit organizations bring stakeholders into park functions for political support and advocacy, generation of development funds which are tax-deductible, and administration of program opportunities. Cities should build on the tradition of shared funding for capital projects and outline the process to identify and support improvements needed for individual parks. To encourage this level of collaboration these organizations may participate in selection of capital projects for funding consideration in park development. If the project is approved and the group raises the necessary funds to construct the project the local government is compelled to move forward.

#### *“Buy-A-Foot” Programs*

“Buy-a-Foot” programs have been successful in raising funds and awareness for trail and greenway projects. Under local initiatives, corporate entities and citizens are encouraged to purchase one linear foot of the greenway by donating the cost of construction. An excellent example of a successful endeavor is the High Point (North Carolina) Greenway “Buy-a-Foot” campaign, in which linear greenway “feet” were sold at a cost of \$25 per foot. Those who donated were given a greenway T-shirt and a certificate. This project provided an estimated \$5,000 in funds.

#### *Fundraising*

Local fundraising is a mechanism that has worked effectively in communities across the country.

Although a strong local effort is needed, this mechanism typically generates a vast amount of support and publicity. Local businesses, corporate donors, organizations, and private individuals can pledge funding over a specific period of time. In most communities, a standing Parks and Recreation Advisory Board plays an active role in fundraising for their department. Members typically provide guidance, expertise, advocacy, political support, fundraising efforts, and represent public constituents. One of the primary responsibilities of a board is to assist in the development, acquisition, prioritization, and management of department resources. Board members may be more proactive by initiating a variety of fundraising tasks, such as collaborating with “Friends of Parks” groups to send direct mail letters, promoting sponsorship of programs and naming rights, seeking in-kind donations, hosting special events (e.g., golf tournaments, fundraiser dinners, events to honor volunteers, silent auctions, and themed socials), and soliciting charitable donations of money and lands.

#### *Naming Rights*

Naming rights became prominent in the 1990s, when larger sports venues and cultural spaces were named after a company or individual. Many examples of successful ventures are known today, including Dick’s Sporting Goods Park in Denver (home of the Colorado Rapids soccer team), the American Airlines Arena in Miami (home of the Miami Heat NBA team), and the multi-purpose American Airlines Center in Dallas. Public naming rights have been growing due to tighter agency budgets and larger public facilities. One attraction to naming rights for public venues is the opportunity of varied tiers of naming rights that can be allowed. In a large sports complex, for example, agencies can solicit naming rights for the entire facility for a prescribed amount of money or tailor it towards naming a locker room within the facility for a lesser fee. Agencies are creative in selling not only spaces but also placing products within the department to generate new revenues. In 2002, Los Angeles city lifeguards sported Izod swimsuits as the “official swimwear of the Los Angeles City Beach Lifeguards,” and the Skokie (Illinois) Park District collected \$150,000 annually from Pepsi for being the “exclusive soft drink provider.”

#### *Exclusive Beverage Rights*

Many communities leverage the right to be the sole beverage supplier to a city or to the parks and recreation department by soliciting annual payments for soft drink suppliers. These sole supplier agreements typically cover a five-year period to allow the supplier to make a good return on their investment. Some of these agreements also include advertising rights, including supplying scoreboards for recreation fields and facilities.

#### *Concessions*

Concessions are leased operations which are revenue-generating businesses located on park lands. These types of businesses include gift shops, convenience goods, services, and recreational equipment. Concessions can become a lucrative enhancement to expanding park opportunities in addition to becoming popular attractions. Bicycling, kayak, and ski rentals have become commonplace and can enhance the visitor experience by offering services such as food or beverages. Concessions can aide security, generate economic vitality and strengthen the community’s relationship by hiring local residents. Generally, concessions must have a guaranteed level of foot traffic and be physically maintained to public standards.

### **FEDERAL AND STATE GRANT PROGRAMS**

#### *Great Outdoors Colorado (GOCO)*

GOCO is funded through proceeds from the Colorado Lottery created by voters in 1992. A wide range of grants are available for many types of projects and participants are encouraged to be creative to expand recreational opportunities to Colorado residents. These funds preserve and enhance Colorado parks, trails, wildlife, rivers and open spaces guided by a strategic plan with three stated goals:

- PROTECT more urban and rural land for people and wildlife, notably once-in-a-lifetime, large-scale projects.
- CONNECT people to the outdoors by increasing bike and pedestrian access in communities across Colorado and filling gaps in important trail systems.
- INSPIRE more kids and their families to

explore and take care of our great outdoors by addressing the growing disconnect between youth and nature.

#### *Local Park and Outdoor Recreation (LPOR) Grant.*

This program funds up to \$350,000 per project with a 25% match and is available to cities, counties, recreation districts, school districts and established non-profit organizations. Eligible projects include land acquisition, new park development, enhancement of existing park facilities and educational facilities.

#### *Habitat Restoration Grant*

This is a GOCO program which funds improvements and restoration of rivers, streams, wetlands, and environmental habitats. This program is complimented by funding of field labor utilizing the Youth Conservation Corps (YCC).

#### *Youth Corps Grant*

This program employs members of the Youth Conservation Corps Association to build trails, eradicate invasive species in addition to erosion control and restoration on lands devastated by forest fires.

#### *Land Conservation*

GOCO also funds a variety of grant programs targeted for the conservation of land and expansion of land for public use.

- Conservation Easement Transaction Costs: This grant funds costs of donated land through conservation easements.
- Conservation Excellence Grant: Program designated to fund pilot projects and research to identify issues regarding conservation and best practices to serve affected communities.
- Special Opportunity Open Space Grant: Provides up to one million in grant funds for preservation of extraordinary or unique properties and projects
- Open Space Grants: Funds to preserve open space through acquisition or conservation easements.

## **COLORADO PARKS AND WILDLIFE DEPARTMENT**

### *Colorado the Beautiful Grant:*

This program funds projects through large trail construction grants and regional trail planning grants. It provides individual communities the opportunity to identify goals, establish objectives, and recreational development criteria. These grants are independent of the motorized and non-motorized Colorado Parks and Wildlife grants that are issued each fall. The program is a partnership between CPW and Great Outdoors Colorado (GOCO) funded through lottery profits. This program was initiated with the goal that all residents of Colorado will be located within 10 minutes of a park, trail, or active public open space. In 2013 the town of Frisco was recognized with a Starburst Community Award for excellence in utilization of CO Lottery Funds for trail system expansion. In 2016 Frisco was awarded a \$50,000 grant to prepare a Trails Master Plan to guide expansion of the current trail system. The Town of Frisco has received several grants including a \$200,000 grant award for construction of mountain bike trails which consisted of jumps, bridges, signage, and parking facilities which became the central recreational element in the town's Adventure Park. The 2020 Colorado the Beautiful Grants were just announced and Frisco received a grant for the Frisco Nordic Center to construct 15.5 miles of trail construction and improvements which includes 8 miles of tract for snowshoes and fat bikes, 3.75 miles of Nordic trails and an additional 3.75 miles for physical improvements to existing trails.

Website: <https://cpw.state.co.us/aboutus/Pages/TrailsGrants-CtB.aspx>

### *Recreational Trails Grant Program*

The Colorado State Recreational Trails Grant Program funds projects for large recreational trail grants, small recreational trail grants, trail planning, and trail support grants. This program is a partnership among several State and Federal agencies. There are three primary programs:

Website: <https://cpw.state.co.us/aboutus/Pages/TrailsGrants.aspx>

### *Trail Construction Grant: maximum \$250,000*

New trail or trailhead construction including the installation of new facilities where none currently exist.

### *Trail Maintenance Grant: maximum \$250,000*

The Maintenance program is oriented toward upgrades to existing trail facilities including re-routing existing trails. This includes improvements to existing trails experiencing damage or visitor safety concerns or significant improvements to trailhead facilities and may include multiple sites within a single project.

### *Planning and/or Support Grant: maximum \$45,000.*

This program has two categories: Planning for new trail projects and expanding support systems for existing trail facilities. Master Plans for proposed trails are key in successful implementation of new trail segments to insure connectivity and easy access by residents. Master Plans typically include inventory of trail assets, proposed trail location and alignment, design, and engineering to establish feasibility of trail construction and realistic cost estimates needed for implementation. Existing trail systems depend on support and policing from volunteer organizations. This effort may focus on establishment and expansion of volunteer membership in addition to education and training of both volunteers and trail users.

### *United States Department of the Interior – Land Water Conservation Fund (LWCF)*

LWCF is a federal program for trail construction, maintenance, and land acquisition. The program supports the protection of public lands and waters to preserve ecosystems, secure public access, improve recreational opportunities and benefits for local communities. The program has a minimum grant fund of \$100,000 with a \$750,000 maximum and requires 100% matching funds.

Website: <https://www.doi.gov/lwcf/>

## **TRANSPORTATION MULTI-MODAL GRANTS**

Federally funded Multi-Modal grants fund a wide variety of transportation related community projects through the State of Colorado. This

program is the largest source of funding for trails and related facilities. Multi-modal projects must relate to surface transportation and compete among numerous projects. Greenways and other recreational trails are eligible for funding provided the project has a transportation element. There are three main categories that fund greenways, recreational trails and pedestrian and bicycle facilities and improvements. The Colorado Department of Transportation (CDOT) is the agency responsible for administration of these programs: Transportation Alternative Program (TAP), Multi-Modal Options Fund (MMOF) and Safe Routes to School (SRTS).

### *Transportation Alternative Programs (TAP)*

These grants include the design and construction of pedestrian and bicycle facilities, environmental mitigation of transportation activities, scenic corridors, and the preservation of historic transportation facilities. These funds are distributed on an annual basis.

### *The Multi-Modal Options Fund (MMOF)*

This fund was created during the 2018 Colorado legislative session (see SB2018-001). MMOF funds may be used for an array of capital, construction, operations and planning projects, including but not limited to bicycle, pedestrian, ride sharing, or transit projects. MMOF may also be used in conjunction with TAP funds for capital projects that fall into eligible categories in both programs, primarily pedestrian and bike projects. MMOF funds are split between statewide and local investments. The MMOF Local Fund is distributed by formula among Colorado's 15 Transportation Planning Regions (TPRs), who prioritize and select projects within their regions.

Website: <https://www.codot.gov/programs/planning/grants/grants>

### *Safe Routes to School (SRTS)*

The Safe Routes to School (SRTS) program funds walking and bicycle facilities that connect residents to schools. The goal of the program is to enable and encourage children to walk and bike to school safely, make walking and biking a safer and more appealing transportation choice, facilitate the

planning and development of projects and activities that will improve safety, and to reduce traffic, fuel consumption, and air pollution in the vicinity of elementary and middle schools. Applications received from a project sponsor may include multiple elements, such as sidewalks, bike lanes and speed humps. CDOT provides Safe Routes to School funds for both infrastructure and non-infrastructure projects.

Website: <https://www.codot.gov/programs/bikeped/safe-routes>

#### **OTHER FUNDING OPPORTUNITIES**

##### *Community Development Block Grants*

Although this program is known to fund housing, public facilities, economic development and community projects, recreation could be a minor component of the project. For example, a Mini-Park could be constructed on land purchased through the housing project that services primarily low-to moderate-income individuals. The program is administered through the Colorado Department of Local Affairs.

Website: <https://cdola.colorado.gov/community-development-block-grant-cdbg>

##### *Environmental Protection Agency (EPA), Environmental Education (EE) Grants*

This program is sponsored by the EPA's Environmental Education Division (EED). It supports environmental education projects that enhance the public's awareness, knowledge, and skills to help people make informed decisions that affect environmental quality. The EPA awards grants each year based on funding appropriated by Congress. EPA typically issues grant notices nationwide, one in each of ten regions and funds three to four grants in each region for a total of 30-35 grants nationwide.

Website: <https://www.epa.gov/education/environmental-education-ee-grants>

##### *Meet Me at the Park*

Through Meet Me at the Park, NRPA in collaboration with The Walt Disney Company understand the need to improve access to outdoor play. Thanks to a grant from Disney, NRPA is excited to continue the

Meet Me at the Park program and provide additional communities with increased access to inclusive play spaces in local parks for children and families.

Website: <https://www.nrpa.org/our-work/partnerships/initiatives/meet-me-at-the-park/>

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## Architecture Program/Floor Plans

These tables and layouts present the full programs and enlarged floor plans for each proposed building within the Vision Plan.

NEW ADMINISTRATIVE / LODGE FACILITY				
ROOM NAME	ROOM NUMBER	APPROX. SF	FUNCTION	APPROX. OCCUPANCY
COMMON ROOM	100	3143 SF	SPACE FOR TRAINING EQUIPMENT AND / OR SEATING AREAS FOR PARK GUESTS; RENTABLE INCOME SPACE	210
TICKET SALES INFORMATION	101	513 SF	STAFF USE FOR SALES; EQUIPMENT DISTRIBUTION POINT; GENERAL FACILITY MONITORING	6
CLASSROOM	102	444 SF	SPACE FOR TRAINING EQUIPMENT AND / OR SEATING AREAS FOR PARK GUESTS; RENTABLE INCOME SPACE	30
CLASSROOM	103	455 SF	SPACE FOR TRAINING EQUIPMENT AND / OR SEATING AREAS FOR PARK GUESTS; RENTABLE INCOME SPACE	31
CIRCULATION	104	1329 SF	CIRCULATION	N/A
CONCESSIONS	105	896 SF	CONCESSIONS AREA TO SELL FOOD & DRINK TO THE PUBLIC	5
PANTRY	106	140 SF	STORAGE FOR FOOD RELATED ITEMS AND EXTRA STOCK	1
MECHANICAL	107	160 SF	MECHANICAL EQUIPMENT HOUSED INSIDE THE BUILDING	1
IT	108	55 SF	ELECTRICAL PANEL BOXES; WI-FI, SERVERS, ETC.	1
TUBING STORAGE	109	1507 SF	STORAGE FOR OUTDOOR SPORTS EQUIPMENT TO BE RENTED TO THE PUBLIC	6
STAIRS	110	241 SF	CIRCULATION	N/A
ELEVATOR	111	42 SF	CIRCULATION	N/A
STORAGE	112	183 SF	STORAGE FOR MISCELLANEOUS ITEMS	1
CHASE	113	54 SF	ACCESS TO PLUMBING ELEMENTS	1
WOMENS LOCKER	114	726 SF	PUBLIC ACCESS RESTROOMS; 4 TOILETS, 4 SINKS, 2 SHOWERS +	15
CHASE	115	54 SF	ACCESS TO PLUMBING ELEMENTS	1
CHASE	116	54 SF	ACCESS TO PLUMBING ELEMENTS	1
MENS LOCKER	117	726 SF	PUBLIC ACCESS RESTROOMS; 4 TOILETS, 4 SINKS, 2 SHOWERS + LOCKERS PER GENDER FOR GUEST USE	15
CHASE	118	54 SF	ACCESS TO PLUMBING ELEMENTS	1
CLASSROOM / MULTIPURPOSE	119	1077 SF	SPACE FOR TRAINING EQUIPMENT AND / OR SEATING AREAS FOR PARK GUESTS; RENTABLE INCOME SPACE	72



FIRST FLOOR

LEGEND

- CIRCULATION
- CLASSROOM
- COMMUNITY/ RENTAL
- COVERED EXTERIOR
- FOOD PREP
- RESTROOMS
- SKIING
- STORAGE/ UTILITY



NEW ADMINISTRATIVE / LODGE FACILITY				
ROOM NAME	ROOM NUMBER	APPROX. SF	FUNCTION	APPROX. OCCUPANCY
CORRIDOR	200	1019 SF	CIRCULATION	N/A
MEN	201	255 SF	STAFF RESTROOMS; 2 TOILETS, 2 SINKS, 1 SHOWERS + LOCKERS PER GENDER	6
UTILITY	202	104 SF	ACCESS TO PLUMBING ELEMENTS; STORAGE FOR JANITORIAL SUPPLIES	1
WOMEN	203	252 SF	STAFF RESTROOMS; 2 TOILETS, 2 SINKS, 1 SHOWERS + LOCKERS PER GENDER	6
MECHANICAL	204	200 SF	MECHANICAL EQUIPMENT HOUSED INSIDE THE BUILDING	1
STORAGE	205	200 SF	STORAGE FOR MISCELLANEOUS ITEMS	1
STAIRS	206	241 SF	CIRCULATION	N/A
ELEVATOR	207	42 SF	CIRCULATION	N/A
STORAGE	208	514 SF	STORAGE FOR MISCELLANEOUS ITEMS	2
MEETING	209	610 SF	LARGE MEETING SPACE FOR STAFF USE	41
SMALL GROUP	210	325 SF	SMALL MEETING SPACE FOR STAFF USE	4
PHONE	211	57 SF	SMALL ROOM FOR ADDED PRIVACY IF STAFF NEED TO PARTICIPATE IN A CONFERENCE CALL, ETC.	1
PHONE	212	57 SF	SMALL ROOM FOR ADDED PRIVACY IF STAFF NEED TO PARTICIPATE IN A CONFERENCE CALL, ETC.	1
OPEN OFFICE	213	2516 SF	STAFF USE; OPEN CONCEPT WITH APPROX. 16 WORKSTATIONS PLUS A COUNTER FOR SHORT-TERM / OVERFLOW NEEDS	26
OFFICE	214	113 SF	STAFF OFFICE	2
OFFICE	215	173 SF	STAFF OFFICE	2
OFFICE	216	128 SF	STAFF OFFICE	2
OFFICE	217	109 SF	STAFF OFFICE	2
OFFICE	218	109 SF	STAFF OFFICE	2
OFFICE	219	109 SF	STAFF OFFICE	2
OFFICE	220	109 SF	STAFF OFFICE	2
ELECT.	221	130 SF	ELECTRICAL PANEL BOXES; WI-FI, SERVERS, ETC.	1
I.T.	222	103 SF	ELECTRICAL PANEL BOXES; WI-FI, SERVERS, ETC.	1
COPY/PRINT	223	227 SF	STAFF USE FOR OFFICE SUPPLY STORAGE, COPY / PRINT MACHINES, ETC.	3
BREAK ROOM	224	409 SF	EMPLOYEE KITCHEN / BREAK ROOM FOR MEALS, ETC.	5
RISER	225	56 SF	CONTROL POINT FOR SPRINKLER SYSTEM	1
TOTAL ANTICIPATED SF:		20021 SF	TOTAL ANTICIPATED BUILDING CAPACITY:	513

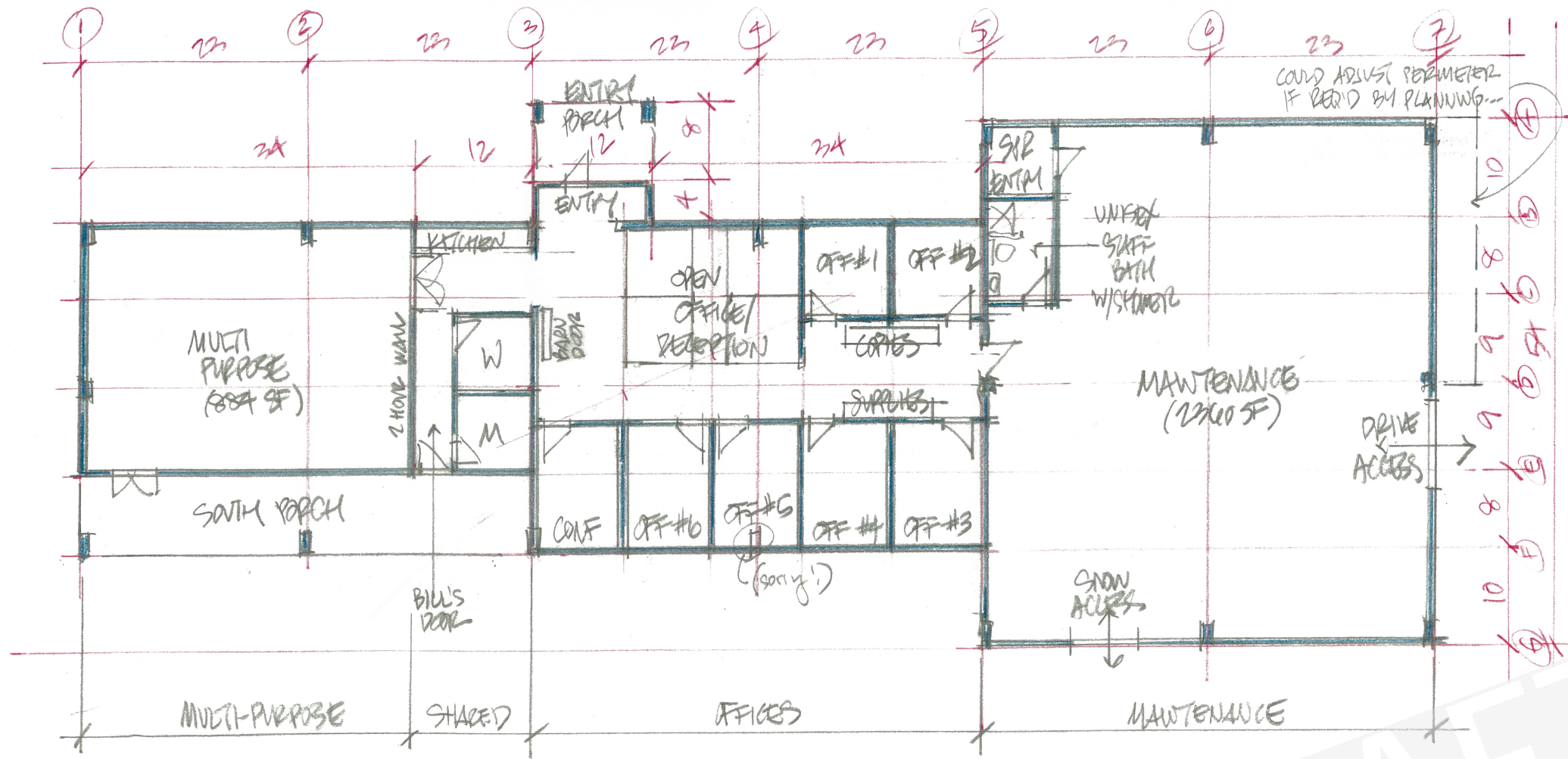
SECOND FLOOR

LEGEND

- ADMINISTRATIVE
- CIRCULATION
- RESTROOMS
- STORAGE/UTILITY

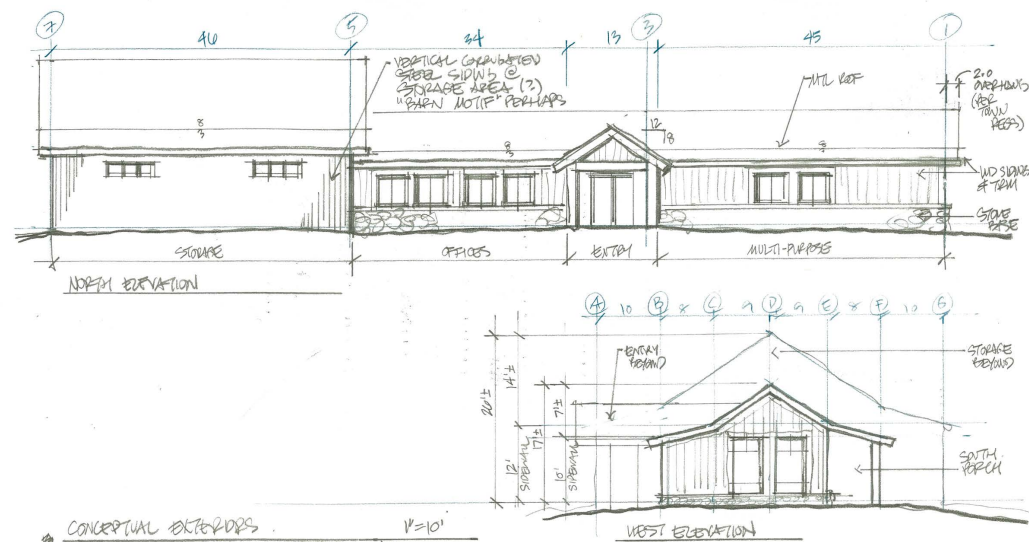


CONCEPTUAL FLOOR PLAN



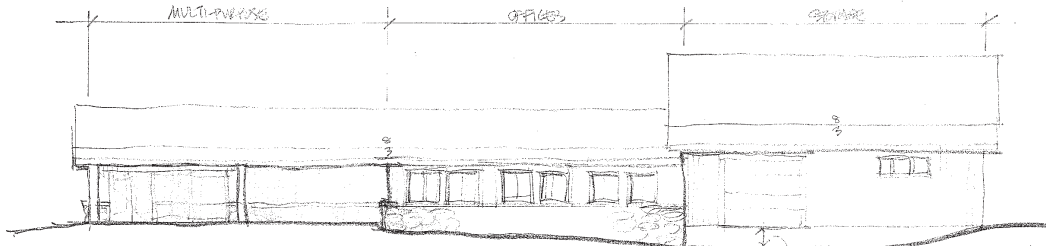
CONCEPTUAL FLOOR PLAN 25 APR 2019  
 PRA OFFICE, MAINT & MULTI-PURPOSE BLDGS  
 FRISCO COLORADO  
 SCALE = 1" = 10' @ 11x17

# CONCEPTUAL ELEVATIONS



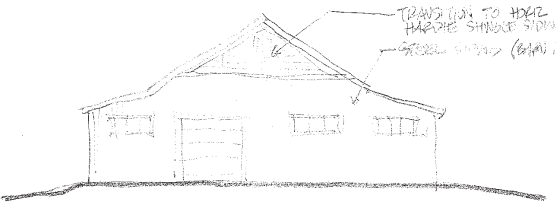
CONCEPTUAL ELEVATIONS  
 PPA OFFICES, MAINT & MULTIPURPOSE BLDGS  
 FRISCO  
 COLORADO  
 05 APR 2019

DRAFT



SOUTH ELEVATION

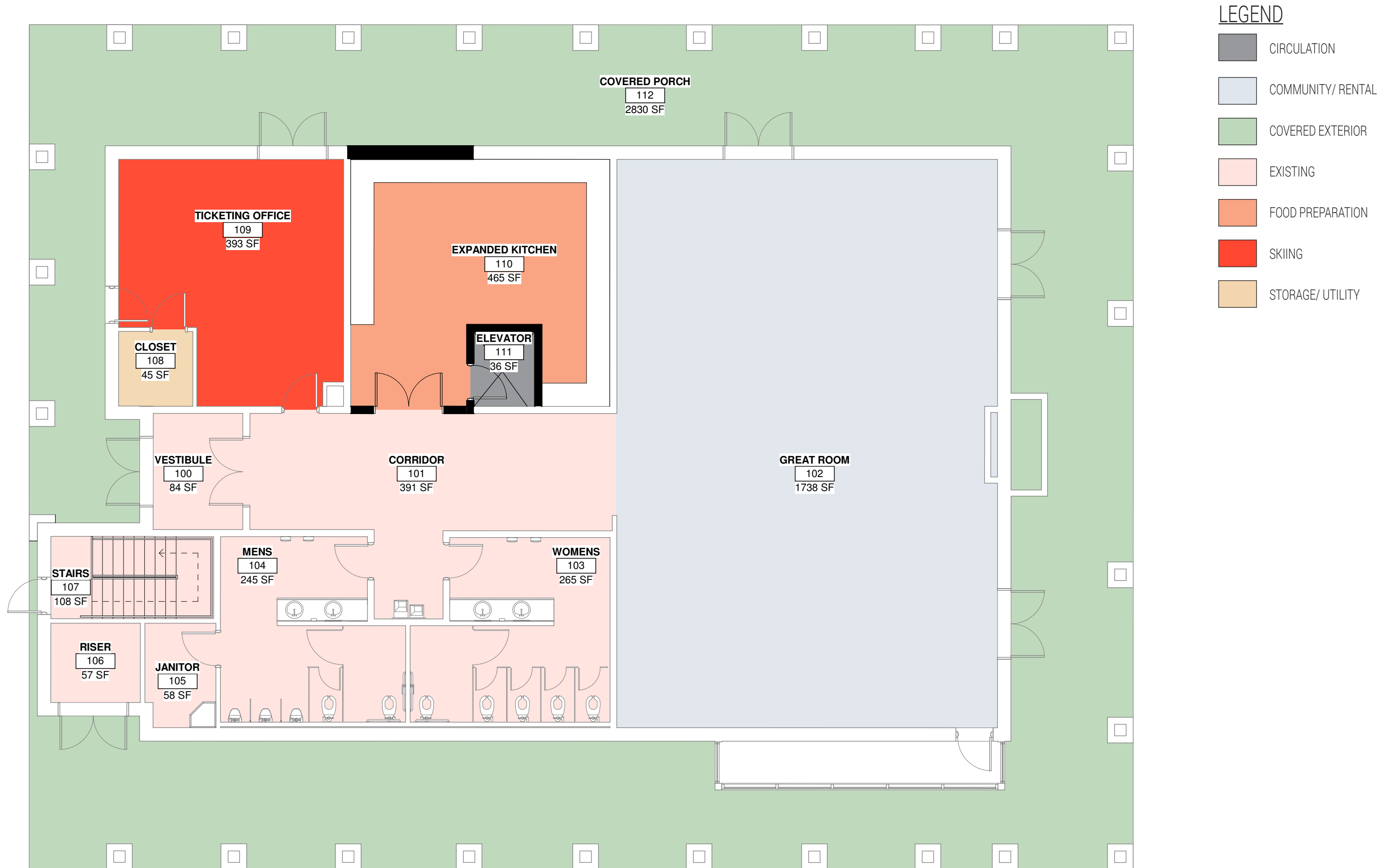
12' DEEP FLUSH ACCESS OVER THE BLDG (W/STAIRS)



EAST ELEVATION

CONCEPTUAL ELEVATIONS, P.2  
 PPA OFFICES, MAINT & MULTIPURPOSE BLDGS  
 05 APR 2019

<b>EXISTING DAY LODGE - RENTAL OPTION</b>				
<b>ROOM NAME</b>	<b>ROOM NUMBER</b>	<b>APPROX. SF</b>	<b>FUNCTION</b>	<b>APPROX. OCCUPANCY</b>
VESTIBULE	100	84 SF	ENERGY EFFICIENT BUILDING ACCESS; NO CHANGES TO BE MADE	N/A
CORRIDOR	101	391 SF	EXISTING CIRCULATION; NO CHANGES TO BE MADE	N/A
GREAT ROOM	102	1738 SF	EXISTING SPACE WITH SEATING AREAS FOR PARK GUESTS; NO CHANGES TO BE MADE	116
WOMENS	103	265 SF	EXISTING PUBLIC RESTROOM FACILITIES; NO CHANGES TO BE MADE	N/A
MENS	104	245 SF	EXISTING PUBLIC RESTROOM FACILITIES; NO CHANGES TO BE MADE	N/A
JANITOR	105	58 SF	STORAGE FOR JANITORIAL SUPPLIES	1
RISER	106	57 SF	CONTROL POINT FOR SPRINKLER SYSTEM	1
STAIRS	107	108 SF	ACCESS TO BASEMENT / STORAGE AREA; NO CHANGES TO BE MADE	N/A
CLOSET	108	45 SF	EXISTING AREA TO BE REPURPOSED AS STORAGE	1
TICKETING OFFICE	109	393 SF	EXISTING AREA TO BE REPURPOSED AS TICKETING OFFICE	4
EXPANDED KITCHEN	110	465 SF	EXISTING AREA TO BE RENOVATED AND PROVIDE ADDITIONAL WORKSPACE IN KITCHEN	5
ELEVATOR	111	36 SF	NEW ELEVATOR FOR EASIER / ADA COMPLIANT BASEMENT ACCESS	N/A
BASEMENT ADMIN / STORAGE	112	3500 SF	EXISTING SPACE TO BE REPURPOSED AS STORAGE AND OVERFLOW OFFICE IF NEEDED	35
TOTAL ANTICIPATED SF:		7384 SF	TOTAL ANTICIPATED BUILDING CAPACITY:	163



NEW NORDIC TRAINING / ACTIVITY CENTER				
ROOM NAME	ROOM NUMBER	APPROX. SF	FUNCTION	APPROX. OCCUPANCY
VESTIBULE	100	91 SF	ENERGY EFFICIENT BUILDING ACCESS	N/A
CIRCULATION	101	652 SF	CIRCULATION	N/A
MULTI-PURPOSE	102	3049 SF	SPACE FOR TRAINING EQUIPMENT AND / OR SEATING AREAS FOR PARK GUESTS	204
VESTIBULE	103	75 SF	ENERGY EFFICIENT BUILDING ACCESS	N/A
ELECTRICAL / IT	104	122 SF	ELECTRICAL PANEL BOXES; WI-FI, SERVERS, ETC.	1
MECHANICAL	105	107 SF	MECHANICAL EQUIPMENT HOUSED INSIDE THE BUILDING	1
SPRINKLER / RISER	106	86 SF	CONTROL POINT FOR SPRINKLER SYSTEM	1
MENS LOCKER	107	763 SF	PUBLIC ACCESS RESTROOMS; 4 TOILETS, 4 SINKS, 2 SHOWERS + LOCKERS PER GENDER FOR GUEST USE	16
CHASE	108	65 SF	ACCESS TO PLUMBING ELEMENTS	1
CHASE	109	75 SF	ACCESS TO PLUMBING ELEMENTS	1
WOMENS LOCKER	110	764 SF	PUBLIC ACCESS RESTROOMS; 4 TOILETS, 4 SINKS, 2 SHOWERS + LOCKERS PER GENDER FOR GUEST USE	16
CHASE	111	65 SF	ACCESS TO PLUMBING ELEMENTS	1
STORAGE	112	70 SF	STORAGE FOR MISCELLANEOUS ITEMS	N/A
JANITOR / LAUNDRY	113	115 SF	STORAGE FOR JANITORIAL SUPPLIES + WASHER / DRYER	1
OFFICE / CALL CENTER	114	482 SF	STAFF USE FOR ANSWERING CALLS, OVERFLOW, ETC.	5
TICKET SALES INFORMATION	115	293 SF	STAFF USE FOR SALES; EQUIPMENT DISTRIBUTION POINT, AND GENERAL FACILITY MONITORING	3
RENTAL STORAGE	116	499 SF	STORAGE FOR SKI & OUTDOOR EQUIPMENT TO BE RENTED TO THE PUBLIC	5
WAX / REPAIRS	117	175 SF	AREA TO MAINTAIN & REPAIR RENTAL EQUIPMENT	N/A
CONCESSIONS	118	541 SF	CONCESSIONS AREA TO SELL FOOD & DRINK TO THE PUBLIC	6
PANTRY / STORAGE	119	119 SF	STORAGE FOR FOOD RELATED ITEMS AND EXTRA STOCK	1
TOTAL ANTICIPATED SF:		8,207 SF	TOTAL ANTICIPATED BUILDING CAPACITY:	263





EXISTING NORDIC CENTER EXPANSION				
ROOM NAME	ROOM NUMBER	APPROX. SF	FUNCTION	APPROX. OCCUPANCY
EXISTING	101	1460 SF		98
CIRCULATION	102	112 SF	CIRCULATION	N/A
EXISTING RESTROOM	103	125 SF	EXISTING PUBLIC RESTROOM FACILITIES; NO CHANGES TO BE MADE	3
EXISTING RESTROOM	104	134 SF	EXISTING PUBLIC RESTROOM FACILITIES; NO CHANGES TO BE MADE	3
EXISTING	105	175 SF		2
NEW OFFICE	106	146 SF	STAFF USE	2
EXISTING	107	223 SF		3
CIRCULATION	108	445 SF	CIRCULATION	N/A
EXISTING	108	145 SF		2
NEW CONFERENCE	109	239 SF	MEETING AREA FOR STAFF; COULD ALSO BE RENTABLE SPACE	16
ELECTRICAL / IT	110	80 SF	ELECTRICAL PANEL BOXES; WI-FI, SERVERS, ETC.	1
MECHANICAL	111	80 SF	MECHANICAL EQUIPMENT HOUSED INSIDE THE BUILDING	1
NEW OFFICE	112	95 SF	STAFF USE	1
NEW OFFICE	113	133 SF	STAFF USE	2
NEW MULTI-PURPOSE	114	423 SF	SPACE FOR TRAINING EQUIPMENT AND / OR SEATING AREAS FOR PARK GUESTS	29
NEW CONCESSIONS	115	614 SF	CONCESSIONS AREA TO SELL FOOD & DRINK TO THE PUBLIC	7
NEW PANTRY / STORAGE	116	121 SF	STORAGE FOR FOOD RELATED ITEMS AND EXTRA STOCK	1
NEW GREAT ROOM	117	2920 SF	SPACE FOR TRAINING EQUIPMENT AND / OR SEATING AREAS FOR PARK GUESTS	195
NEW VESTIBULE	118	102 SF	ENERGY EFFICIENT BUILDING ACCESS	N/A
CHASE	119	75 SF	ACCESS TO PLUMBING ELEMENTS	1
MENS LOCKER	120	764 SF	PUBLIC ACCESS RESTROOMS; 4 TOILETS, 4 SINKS, 2 SHOWERS + LOCKERS PER GENDER FOR GUEST USE	16
CHASE	121	65 SF	ACCESS TO PLUMBING ELEMENTS	1
CHASE	122	75 SF	ACCESS TO PLUMBING ELEMENTS	1
WOMENS LOCKER	123	764 SF	PUBLIC ACCESS RESTROOMS; 4 TOILETS, 4 SINKS, 2 SHOWERS + LOCKERS PER GENDER FOR GUEST USE	16
CHASE	124	65 SF	ACCESS TO PLUMBING ELEMENTS	1
TICKET SALES INFORMATION	125	831 SF	STAFF USE FOR SALES; EQUIPMENT DISTRIBUTION POINT, STORAGE FOR SKI & OUTDOOR EQUIPMENT TO BE RENTED TO THE PUBLIC; AND GENERAL FACILITY MONITORING	9
WAX / REPAIR / STORAGE	126	93 SF	AREA TO MAINTAIN & REPAIR RENTAL EQUIPMENT	1
WAX / REPAIR / STORAGE	127	93 SF	AREA TO MAINTAIN & REPAIR RENTAL EQUIPMENT	1
WAX / REPAIR / STORAGE	128	93 SF	AREA TO MAINTAIN & REPAIR RENTAL EQUIPMENT	1
RISER	129	55 SF	CONTROL POINT FOR SPRINKLER SYSTEM	1
TOTAL ANTICIPATED SF:		10,744 SF	TOTAL ANTICIPATED BUILDING CAPACITY:	415

# LEGEND

- ADMINISTRATIVE
- CIRCULATION
- COMMUNITY / RENTAL
- CONFERENCE / MEETING
- COVERED EXTERIOR
- EXISTING
- FOOD PREP
- RESTROOMS
- SKIING
- STORAGE/UTILITY



<b>(WEDDING) RECEPTION HALL</b>				
<b>ROOM NAME</b>	<b>ROOM NUMBER</b>	<b>APPROX. SF</b>	<b>FUNCTION</b>	<b>APPROX. OCCUPANCY</b>
VESTIBULE	100	125 SF	ENTRY AREA FOR GUESTS TO ARRIVE, RECEIVE A PROGRAM, SIGN THE GUEST BOOK, WAIT TO BE SEATED, ETC.	N/A
MULTI-PURPOSE EVENT CENTER	101	2743 SF	LARGE ROOM TO HOLD WEDDING CEREMONIES AND / OR RECEPTIONS, AS WELL AS OTHER LARGE FUNCTIONS (BUSINESS CONFERENCES, FAMILY REUNIONS, ETC.); LARGE ENOUGH TO ACCOMMODATE SEATED DINNER GUESTS, DANCE FLOOR, FOOD SERVICE; CAN ALSO DOUBLE AS INDOOR CEREMONY SPACE	183
VESTIBULE	102	253 SF	ENTRY AREA FOR GUESTS TO ARRIVE, RECEIVE A PROGRAM, SIGN THE GUEST BOOK, WAIT TO BE SEATED, ETC.	N/A
PORCH	103	962 SF	OUTDOOR CONTROLLED ENVIRONMENT WITH LIMITED ACCESS FOR WEDDING CEREMONIES & PRIVATE FUNCTIONS	65
PORCH	104	818 SF		55
PORCH	105	676 SF		46
CORRIDOR	106	371 SF	CIRCULATION	N/A
UTILITY	107	147 SF	ACCESS TO PLUMBING ELEMENTS; STORAGE FOR JANITORIAL SUPPLIES	1
MEN	108	265 SF	"PUBLIC" / GUEST ACCESS RESTROOMS; 4 FIXTURES + 2 SINKS PER GENDER FOR GUEST USE	6
WOMEN	109	266 SF	PUBLIC / GUEST ACCESS RESTROOMS; 4 FIXTURES + 2 SINKS PER GENDER FOR GUEST USE	6
OFFICIANT	110	101 SF	SMALL OFFICE / READY ROOM FOR OFFICIANTS	2
RESTROOM	111	61 SF	PRIVATE ACCESS RESTROOM FOR OFFICIANT USE	2
BRIDAL READY ROOM	112	547 SF	LARGE ROOM FOR BRIDAL PARTY MEMBERS TO DRESS & GET READY PRIOR TO THE EVENT	6
RESTROOM	113	126 SF	PRIVATE ACCESS RESTROOM FOR BRIDAL PARTY USE	3
STORAGE	114	690 SF	STORAGE FOR: CANDLES, FLORAL STANDS, OTHER DECORATIVE ELEMENTS COMMONLY USED IN WEDDING CEREMONIES; PLUS CHAIRS, TABLES, DANCE FLOOR, DJ EQUIPMENT, ETC. WHEN NOT IN USE	3
ELECTRICAL	115	152 SF	ELECTRICAL PANEL BOXES AND ACCESS	1
SPRINKLER	116	83 SF	CONTROL POINT FOR SPRINKLER SYSTEM	1
CORRIDOR	117	431 SF	CIRCULATION	N/A
ADMIN OFFICE	118	160 SF	OFFICE FOR PARK STAFF TO MEET WITH POTENTIAL RENTERS, PLAN FUNCTIONS, ETC.	2
IT	119	168 SF	SMALL ROOM TO HAVE EQUIPMENT FOR SOUND, LIGHTING, WIFI, ETC.	1
GROOM READY ROOM	120	325 SF	LARGE ROOM FOR GROOM & GROOMSMEN TO DRESS & GET READY PRIOR TO THE EVENT	4
RESTROOM	121	60 SF	PRIVATE ACCESS RESTROOM FOR GROOM & GROOMSMEN USE	2
CATERING	122	529 SF	PREP AREA FOR FOOD SERVICES DURING RECEPTIONS & OTHER EVENTS	6
PANTRY	123	57 SF	STORAGE FOR IN-HOUSE CATERING EQUIPMENT	1
MECHANICAL PAD	124	437 SF	SECURED, FENCED AREA FOR MECHANICAL EQUIPMENT HOUSED OUTSIDE THE BUILDING	N/A
TOTAL ANTICIPATED SF:		10,553 SF	TOTAL ANTICIPATED BUILDING CAPACITY:	396

# LEGEND

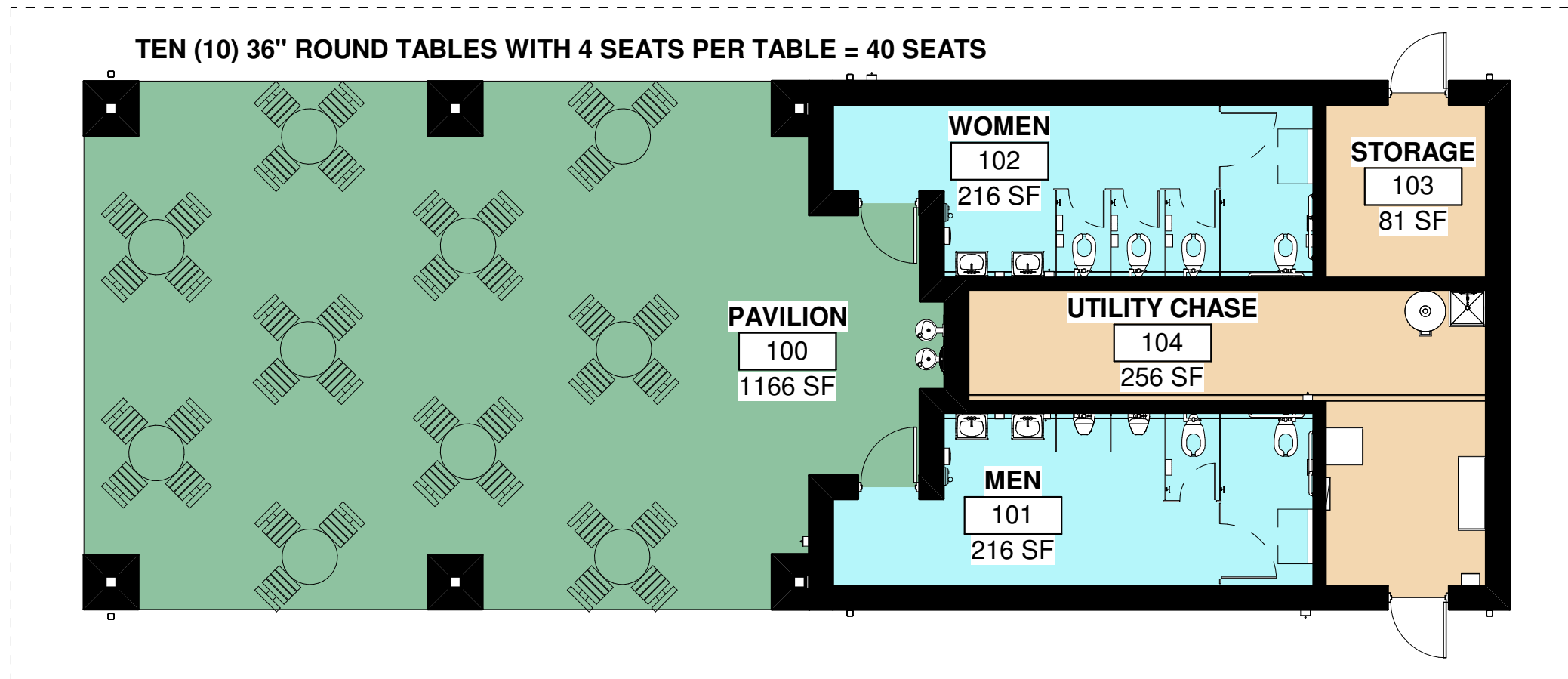
- ADMINISTRATIVE
- BRIDE
- CIRCULATION
- COMMUNITY/ RENTAL
- COVERED EXTERIOR
- FOOD PREP
- GROOM
- OFFICIANT
- RESTROOMS
- STORAGE/ UTILITY



RESTROOM PAVILION				
ROOM NAME	ROOM NUMBER	APPROX. SF	FUNCTION	APPROX. OCCUPANCY
PAVILION	100	1187 SF	SEATING AREAS FOR PARK GUESTS; RENTABLE INCOME SPACE	80
MEN	101	216 SF	PUBLIC ACCESS RESTROOMS; 4 TOILETS + 2 SINKS PER GENDER FOR GUEST USE	5
WOMEN	102	216 SF	PUBLIC ACCESS RESTROOMS; 4 TOILETS + 2 SINKS PER GENDER FOR GUEST USE	5
STORAGE	103	81 SF	ACCESS TO PLUMBING ELEMENTS; STORAGE FOR JANITORIAL SUPPLIES	1
UTILITY CHASE	104	256 SF	STORAGE FOR MISCELLANEOUS ITEMS	1
TOTAL ANTICIPATED SF:		1,956 SF	TOTAL ANTICIPATED BUILDING CAPACITY:	92

**LEGEND**

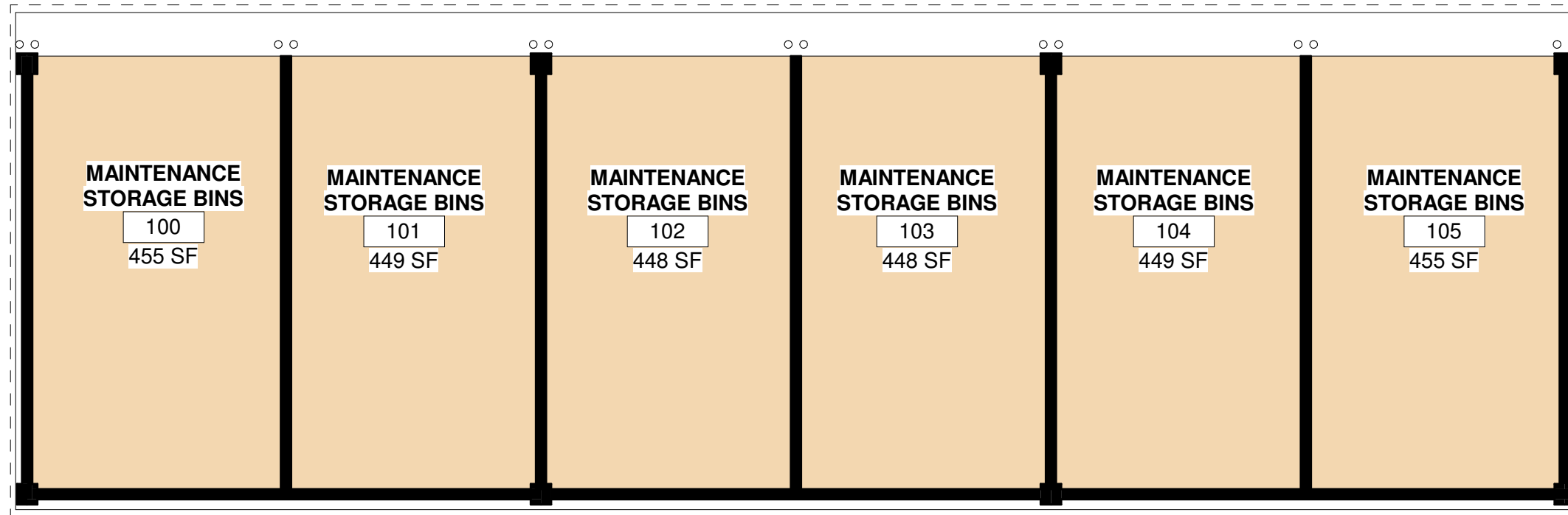
- COVERED EXTERIOR
- RESTROOMS
- STORAGE/UTILITY



MAINTENANCE SHED				
ROOM NAME	ROOM NUMBER	APPROX. SF	FUNCTION	APPROX. OCCUPANCY
MAINTENANCE STORAGE BINS	100	455 SF	OPEN-AIR OUTDOOR STORAGE BINS FOR MAINTENANCE CREW TO STORE NECESSARY, DAY-TO-DAY MATERIALS ON SITE FOR USE IN GROOMING THE PARK (SAND, GRAVEL, SALT, MULCH, ETC.)	2
MAINTENANCE STORAGE BINS	101	449 SF		2
MAINTENANCE STORAGE BINS	102	448 SF		2
MAINTENANCE STORAGE BINS	103	448 SF		2
MAINTENANCE STORAGE BINS	104	449 SF		2
MAINTENANCE STORAGE BINS	105	455 SF		2
TOTAL ANTICIPATED SF:		2,703 SF	TOTAL ANTICIPATED BUILDING CAPACITY:	12

**LEGEND**

 STORAGE/UTILITY



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## Previous Reports

This section provides additional information for the five previous reports highlighted in Section 2.

## 2019 - Frisco Community Plan (Town of Frisco)

The Frisco Community Plan is an overarching policy document for the Town, articulating the shared vision and values of the community and identifying strategic actions necessary for implementation. Its intent is to provide direction for the Town as it grows and evolves. Reflecting the community's values, desires, and ideas as well as the Town's future aspirations, the Community Plan is comprehensive in scope. Topics addressed in the report include future growth and development, community character, transportation, housing, parks and recreation, resource protection, and infrastructure, among others.

While this report is not directly related to the PRA, it does provide insight on Frisco and the context in which the park operates and exists.

Of particular interest is a narrative contained within the report that seeks to define "Small Mountain Town" character. Having seen this phrase in other reports and mentioned throughout the course of interviews, we have quoted its notes here.



**OUR VISION**  
**A close-knit, welcoming community that cherishes our history, environment, healthy lifestyle, and unique sense of place.**

### WHAT IS "SMALL MOUNTAIN TOWN" CHARACTER?

*Defined as 'A distinctive trait, quality, or attribute', the interpretation of the term in the context of community planning is often misunderstood. A sociologist might describe character in terms of social criteria such as a specific population living in a specific area, with shared institutions, values, and social interaction. The emphasis is on people and their relationships. From a planning perspective, the focus is on the natural, visual, and cultural characteristics, such as the natural environment, sensory (visual) experience, and cultural expressions such as historical structures*

*So, when we hear that Frisco has an amazing 'small mountain-town' character what does that mean?*

*It is a combination of characteristics or distinguishing physical and social elements that define a place, including:*

- *Natural surroundings (forests, mountains, rivers, lakes, etc.)*
- *Built characteristics (style, scale, and arrangement of streets and buildings)*
- *Economic characteristics (the kinds of work people do)*
- *Socio-cultural characteristics (politics, community traditions, recreational pursuits)*

*Through surveys and interviews, community members identified several characteristics that fall into the categories above - friendly small-town atmosphere (social), scenic beauty (natural surroundings), the people, the lake, the historic street design and layout, access to recreation and trails, ski industry (economic).*

*There were also so-called 'unrecognized characteristics' that were identified as values but not necessarily as defining characteristics - walkability, size, growth rate, location, land use, neighborhood design, street and infrastructure, housing types and prices, employment composition, landscaping.*

**2007 - Recreation on the Frisco PRA, Land Use Plan (Town of Frisco)**

While much of the content of the 2007 Frisco PRA is outdated (i.e., summary of existing opportunities offered at the PRA), it does provide valuable insight into its historic vision and mission statements. It also highlights community input regarding desired improvements. Particularly interesting is comparison of this information to more recent vision and mission statements, recreation amenities that have since been installed, and the continued desire for other features.

According to the report, the long-term vision for the PRA is to enhance it as Frisco's diverse recreational "Mecca" for the community and its visitors, and includes the following goals:

- Maintain and enhance the existing winter and summer recreational amenities, to surpass expectations and provide exceptional quality recreational experiences.
- Promote recreational events that contribute to and further promote the town's tourism economy and highlight the diverse recreational offerings at the PRA.
- Implement new diverse recreational amenities and uses that complement existing uses, to further enhance the PRA's quality recreational offerings.
- Improve the health of the PRA's flora and fauna to ensure a sustainable environment in which recreational amenities, scenic vistas, and existing wildlife habitats are enhanced.



*"The Frisco Peninsula Recreation Area is the community's primary venue for winter and summer recreational amenities that embraces the mountain lifestyle."*

*- Noted PRA Mission Statement within document*



**HIGHLIGHTED PLANNING OPPORTUNITIES**

- Natural Play Pavilion*
- Summer Tubing*
- Skatepark Rebuild*
- Community Sport Court*
- Disc Golf*
- Nordic Center Enhancement*
- Early Season Nordic Training / Event Venue*
- Learn to Ski Program Enhancement*
- Community Field House*

*(for more detail about each opportunity, please refer to the original report)*

**2016 - Frisco PRA Potential Planning Elements Evaluation (SE Group)**

Prepared by SE Group, this report presents an initial investigation into opportunities at the PRA. It summarizes a series of conversations intended to define the PRA's character / nature and help the Town Council in portraying the site's future.

The report documents specific design elements to consider for incorporation and highlights key direction provided by the Town Council when conducting the study. This direction included:

- The PRA and Marina define Frisco as a unique mountain town.
- Activities and features in the PRA should maintain character with the mountain environment.
- Future plans for the PRA should avoid the evolution into a commercial character "fun park."
- The Town is committed to primarily providing amenities for local community members but recognizes the opportunities presented by the tremendous levels of visitors Summit County receives.
- Ideally, facilities would be a blend of revenue and non-revenue to produce an aggregate break-even for the area as a whole.
- Council prefers to save for new amenities, or fund them internally, as opposed to borrowing or bonding funds. This element represents prudent fiscal management, but may limit the opportunities which can be developed.
- There is interest in diversifying the FAP so that it is not perceived as "just a tubing hill."
- The "role" of the PRA is centered upon community recreation, health and fitness.
- Projects which may enhance continuity between the PRA and the main areas of town are optimal.

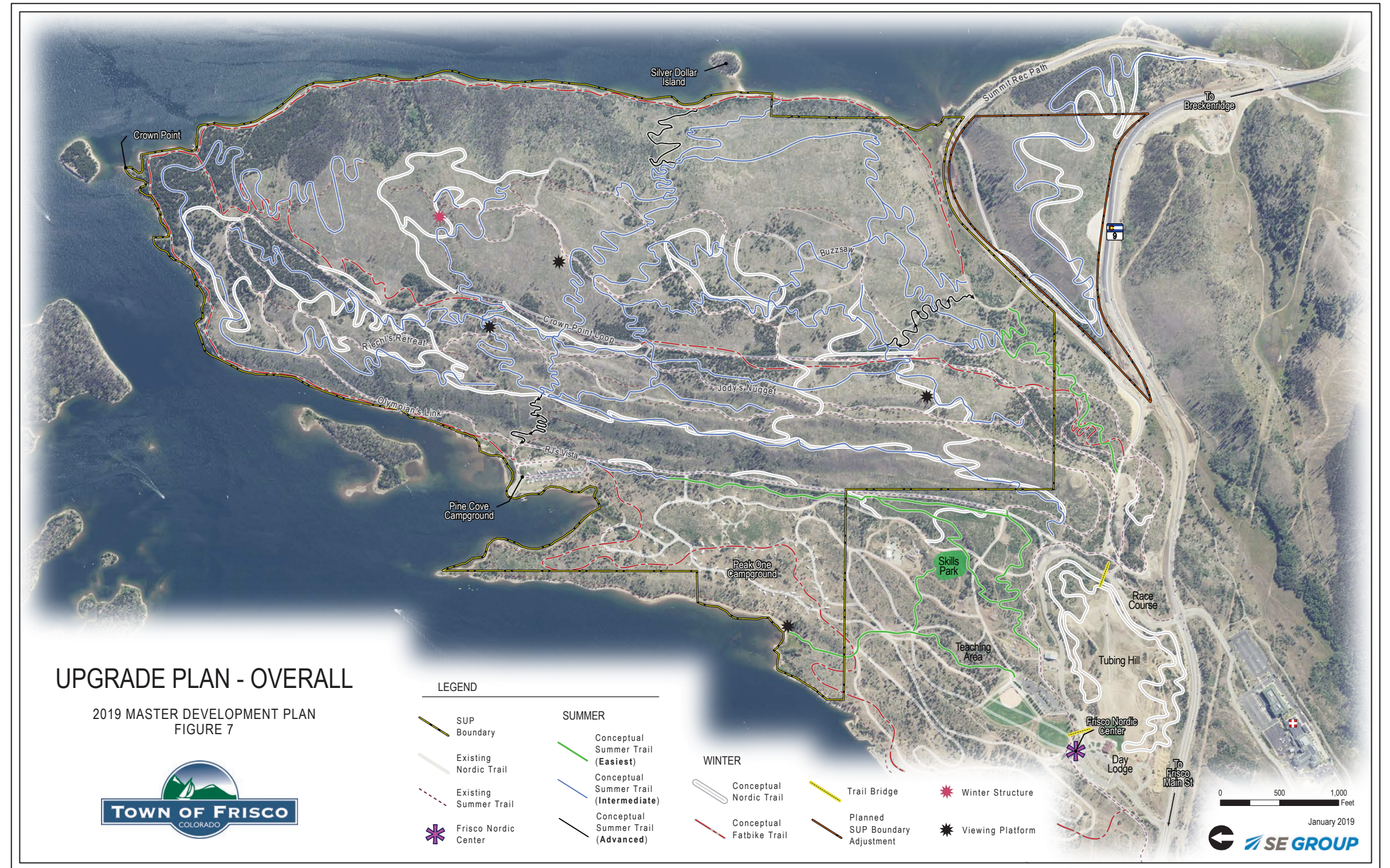


**2019 - Frisco Nordic Center Master Development Plan (SE Group)**

This 2019 Frisco Nordic Center Master Development Plan (MDP) provides a detailed assessment of existing facilities and operations at the Frisco Nordic Center as well as a comprehensive overview of planned elements within the Nordic Center's Special Use Permit area. As the Nordic Center is operated under a 40-year ski area Special Use Permit, this report is required by Forest Service permit requirements.

The MDP also discusses planned year-round activities, including both winter and summer components slated for implementation within approximately the next ten years. Forest Service acceptance of the MDP would be consistent with the permit requirements of the Nordic Center but does not constitute approval of any of projects contained within the report. Approval of the projects contained within the MDP by the Dillon Ranger District of the White River National Forest is required prior to implementation and cannot occur without detailed analysis consistent with the provisions of the National Environmental Policy Act of 1970.

As related to the Frisco Adventure Park Master Plan, the Nordic loop encircling the Tubing Hill has been designated within the MDP as contingent upon the alignment of future structures and bridges. This will be important to coordinate during future stages of design development, particularly near the Recreation Village and By-Pass Trail (see concept plans in Section 3).



PREPARED BY

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**TOWN OF FRISCO  
COUNTY OF SUMMIT  
STATE OF COLORADO  
RESOLUTION 20-27**

A RESOLUTION OF THE TOWN OF FRISCO, COLORADO ADOPTING THE COMPREHENSIVE VISION & PROJECT IMPLEMENTATION PLAN FOR THE FRISCO ADVENTURE PARK AT THE PENINSULA RECREATION AREA.

WHEREAS, one of the strategic priorities for the Frisco Town Council is Vibrant Culture, Art and Recreation, which includes evaluating current and future uses of the Peninsula Recreation Area through the completion of the Comprehensive Vision & Project Implementation Plan; and

WHEREAS, the Frisco Town Council approved on August 27, 2019, Resolution 19-29 authorizing the Mayor and Town Clerk to execute that certain agreement for the Comprehensive Vision and Project Implementation Plan services for the Peninsula Recreation Area with Lose Design, in an amount not to exceed \$120,000; and

WHEREAS, the Frisco Town Council desired a comprehensive plan that identified and addressed operational needs, identified revenue growth opportunities, and detailed the current uses and future land uses for operations, circulation, parking, storage, and recreation programs and services; and

WHEREAS, the Frisco Town Council desired a comprehensive plan that included a specific and prioritized implementation framework for the Town to use over time; and

WHEREAS, through public work sessions, strategic planning sessions, and public hearings with the Town Council and Planning Commission multiple levels of community participation were utilized in drafting the Comprehensive Vision & Project Implementation Plan; and

WHEREAS, the Town Council of the Town of Frisco believes it is in the best interest of the Town to adopt the Comprehensive Vision & Project Implementation Plan for the Frisco Adventure Park at the Peninsula Recreation Area:

NOW, THEREFORE, BE IT HEREBY RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF FRISCO, COLORADO THAT:

The Frisco Town Council hereby adopts the Comprehensive Vision & Project Implementation Plan for the Frisco Adventure Park at the Peninsula Recreation Area prepared by Lose Design and dated October 2020.

INTRODUCED, READ AND ADOPTED BY THE TOWN COUNCIL OF THE TOWN OF FRISCO THIS 27<sup>TH</sup> DAY OF OCTOBER 2020.

TOWN OF FRISCO, COLORADO:

\_\_\_\_\_  
Hunter Mortensen, Mayor

ATTEST:

\_\_\_\_\_  
Deborah Wohlmuth, CMC, Town Clerk



MEMORANDUM

P.O. BOX 4100 ♦ FRISCO, COLORADO 80443

**TO: MAYOR AND TOWN COUNCIL**  
**FROM: BONNIE MOINET, FINANCE DIRECTOR**  
**RE: ORDINANCE 20-20, AN ORDINANCE LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2020 TO HELP DEFRAY THE COST OF GOVERNMENT FOR THE TOWN OF FRISCO, COLORADO FOR THE 2021 BUDGET YEAR**  
**DATE: OCTOBER 27, 2020**

**Summary and Background:** This memo is before you to present Ordinance 20-20, one of the documents required as part of the budget process. This memo sets the property tax mill levy for 2021.

**Analysis:** Colorado Budget Law and Colorado Revised Statutes require local taxing entities to certify the mill levy to their specific county based upon certifications of property valuation provided by the County. This year, counties were extended more time to provide those certifications as a result of the COVID-19 pandemic; however, the Town of Frisco does have preliminary valuations and this ordinance cites those numbers with the stipulation that Council authorizes the Town Clerk to make necessary changes to the ordinance without having to bring such ordinance before Council.

The preliminary 2020 valuation is \$243,087,150, an increase of \$1,218,840 from the prior year. This valuation is estimated to generate \$193,984 in property tax revenues, which will be collected in 2021. Actual property valuations for all real property within the Town of Frisco are \$2,421,256,830.

**Financial Impact:** The Town expects to generate approximately \$194,000 in property tax revenues which is a part of the General Fund.

**Alignment with Strategic Plan:** This ordinance aligns with Town Council's Goal of Quality Core Services.

Staff Recommendation: Approve Ordinance 20-20, an ordinance levying general property taxes for the year 2020 to help defray the cost of government for the Town of Frisco, Colorado for the 2021 budget year.

**Reviews and Approvals:**

This report was prepared by Bonnie Moinet, Finance Director.



**TOWN OF FRISCO  
COUNTY OF SUMMIT  
STATE OF COLORADO  
ORDINANCE 20-20**

AN ORDINANCE LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2020 TO HELP DEFRAY THE COST OF GOVERNMENT FOR THE TOWN OF FRISCO, COLORADO FOR THE 2021 BUDGET YEAR.

WHEREAS, the Town Council of the Town of Frisco received the annual budget, on September 21, 2020 in accordance with the Town's Home Rule Charter; and

WHEREAS, the Town Council will hold a First Reading on October 13, 2020 and a Second Reading and Public Hearing on October 27, 2020 setting the mill levy for 2020; and

WHEREAS, the 2020 valuation for assessment for the Town of Frisco as estimated by the County Assessor is \$243,087,150. In the event the County Assessor changes the assessed value, by October 13, 2020, the Town Council authorizes the Frisco Town Clerk to make the necessary changes to the ordinance, exclusive of the levied tax of .798 mills, to acknowledge the certified assessed value without having to bring said ordinance before Council.

NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF FRISCO, COLORADO THAT:

Section 1. For the purpose of meeting all general operating expenses of the Town of Frisco during the 2021 budget year, there is hereby levied a tax of .798 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Frisco for the year 2021.

Section 2. That Bonnie Moinet, Finance Director, is hereby authorized and directed to certify to the County Commissioners of Summit County, Colorado, by December 11, 2020 the mill levy for the Town of Frisco as hereinabove determined and set.

INTRODUCED, READ AND ORDERED PUBLISHED AND POSTED ON ITS FIRST READING THIS 13th DAY OF OCTOBER, 2020.

ADOPTED ON SECOND AND FINAL READING AND PUBLICATION BY TITLE ORDERED THIS 27th DAY OF OCTOBER, 2020.

TOWN OF FRISCO:

\_\_\_\_\_  
Hunter Mortensen, Mayor

ATTEST:

\_\_\_\_\_  
Deborah Wohlmut, CMC  
Town Clerk



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MEMORANDUM

---

P.O. Box 4100 ♦ FRISCO, COLORADO 80443

**TO: MAYOR AND TOWN COUNCIL**  
**FROM: BONNIE MOINET, FINANCE DIRECTOR AND NANCY KERRY, TOWN MANAGER**  
**RE: ORDINANCE 20-21, AN ORDINANCE APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS FOR THE 2021 BUDGET YEAR**  
**DATE: OCTOBER 27, 2020**

**Summary and Background:** It is with pleasure that we present the second reading of Ordinance 20-21 to appropriate sums of money to the various funds for the 2021 budget year. Staff originally presented a draft budget to Council at a work session on 9/21/2020, which did not include any non-essential expenditures or capital projects. At that time, Council added some of those items and capital projects, based upon Council's project priorities and relevance to Council's Strategic Goals. This ordinance incorporates those additions. Attached to this memo are summaries and details for each fund.

**Analysis:** Included in this presentation are revenue, expenditure and fund balance detail and summaries of all funds for 2021. A brief analysis of each of these major funds follows; the non-major funds are summarized as well.

**GENERAL FUND**

**Revenues:** Major revenues in this fund are sales taxes, at 64% of total revenues. This revenue source is totally dependent upon the success of Frisco's businesses and staff dedicates a considerable amount of time analyzing these revenues. However, with the current uncertainty surrounding the future of our economy, staff realizes our projections could be less than reliable and that an amendment to the 2021 budget is likely in the Spring of 2021. The 2021 sales tax revenue projections presented today reflect slight decreases from 2020, based on the unexpected successes our businesses have experienced throughout this pandemic and the expectation that these successes will continue and perhaps increase in 2021.

Another major source of revenues comes from tubing hill operations at the Frisco Adventure Park, which accounts for 13% of all general fund revenues. While significant losses at the tubing hill were experienced at the beginning of the pandemic, it is not anticipated 2021 will see those losses because demand for recreation activities outside of skiing are expected to increase and the tubing hill may see an increase in usage.

All other revenues sources were thoroughly analyzed and the following table illustrates revenue changes by category. Overall, total 2021 revenues are \$395,928 higher than 2020 projected.

**Table 1**

<b>Revenue Comparison - General Fund 2021 Budget</b>				
	<b>2021</b>	<b>% Change</b>	<b>% Change</b>	<b>% Change</b>
<b>Revenues</b>	<b>Budget</b>	<b>from 2020</b>	<b>from 2020</b>	<b>from 2019</b>
		<b>Projected</b>	<b>Budget</b>	<b>Actual</b>
Taxes	\$9,816,511	-8.48%	-8.08%	-11.98%
Licenses & Permits	468,500	-4.69%	-28.34%	-28.58%
Intergovernmental	206,000	-7.54%	-15.92%	-21.38%
Charges for Services	3,288,600	37.60%	-7.26%	-9.85%
Investment Income	32,000	-67.01%	-78.67%	-85.45%
Other Revenues	133,500	-35.81%	154.29%	40.17%
<b>Total Revenues</b>	<b>\$13,945,111</b>	<b>-1.35%</b>	<b>-9.02%</b>	<b>-13.03%</b>

**Expenditures:** Overall, 2021 expenditures are \$1,131,805 higher than 2020 projected. The table below compares 2021 expenditures by category.

**Table 2**

<b>Expenditure Comparison - General Fund 2021 Budget</b>				
	<b>2021</b>	<b>% Change</b>	<b>% Change</b>	<b>% Change</b>
<b>Expenditures</b>	<b>Budget</b>	<b>from 2020</b>	<b>from 2020</b>	<b>from 2019</b>
		<b>Projected</b>	<b>Budget</b>	<b>Actual</b>
General Government	\$4,128,684	-17.41%	-4.55%	1.09%
Public Safety	1,669,808	18.75%	-9.56%	14.56%
Community Development	1,432,322	14.47%	1.01%	15.34%
Public Works	2,202,320	10.54%	-5.33%	10.70%
Culture and Recreation	3,721,237	51.26%	-3.11%	19.73%
<b>Total Expenditures</b>	<b>\$13,154,371</b>	<b>8.63%</b>	<b>-4.38%</b>	<b>10.71%</b>

**Fund Balance:** General Fund ending fund balance is required to equal 7 months of operating expenditures or approximately \$7M and the 2021 budgeted ending fund balance far exceeds that requirement. However, In light of the uncertain economic conditions that may be encountered in 2021, Council approved Resolution 20-\_\_ to establish a budget stabilization reserve requirement to retain any excess funds in the General Fund until such time as a majority of the Town Council adopts a resolution abolishing the budget stabilization reserve. The table below summarizes budgeted fund balance at the end of 2021.

<b>Table 3</b>	
<b>Budgeted General Fund 2021 Ending Fund Balance</b>	
<b>Projected 2020 Ending Fund Balance</b>	<b>\$14,367,595</b>
<b>Budgeted 2021 Revenues</b>	\$13,945,111
<b>Budgeted 2021 Expenditures</b>	-\$13,154,371
<b>Budgeted 2021 Ending Fund Balance</b>	<b>\$15,158,335</b>

**CAPITAL IMPROVEMENT FUND**

**Revenues:** Other than a transfer of the excess of the required fund balance in the General Fund (which has been postponed for 2021), revenues for this fund comes primarily from real estate investment fees (REIF) collected on properties sold within the Town of Frisco. While early projections indicated there would be losses in this source, our analyses are leading us to believe these revenues will exceed original 2020 budget of \$1.4M. Our real estate community is reporting record sales in our region as opportunities for remote learning and working allow families to relocate to areas less populated and deemed more desirable. However, 2021 projected revenues from REIF have been budgeted slightly lower than 2020.

**Expenditures:** At the budget work session on September 21, Council approved capital projects in the amount of \$1.96M, all of which met Council’s strategic goals and priorities. The Town’s debt service of \$537,807 is also paid from this fund, for total Capital Improvement Fund expenditures of \$2.6M.

**Fund Balance:** There is no required reserve for this fund. It is anticipated the ending 2021 fund balance will total \$1M as shown in the table below.

<b>Table 4</b>	
<b>Budgeted Capital Improvement Fund 2021 Ending Fund Balance</b>	
<b>Projected 2021 Ending Fund Balance</b>	<b>\$1,918,902</b>
<b>Budgeted 2021 Revenues</b>	\$1,657,635
<b>Budgeted 2021 Expenditures</b>	-\$2,563,002
<b>Budgeted 2021 Ending Fund Balance</b>	<b>\$1,013,535</b>

### **WATER FUND**

Revenues for 2021 have been projected similar to 2020 expectations at \$1.4M. Capital projects totaling \$1.6 were approved by council at the budget work session on September 21; in addition to operating costs, expenditures total \$2.4M, leaving a nearly \$3M fund balance at the end of 2021. There is a four-month reserve requirement for this fund and this fund balance far exceeds that required amount.

### **SCHA 5A FUND**

Revenues for 2021 are projected the nearly the same as 2020 projections. Expenditures include \$4.9M for capital projects, as approved by council at the budget work session. The 2021 ending fund balance is expected to be \$2.6M. There is no required reserve for this fund.

### **MARINA FUND**

Revenues for 2021 are projected similar to 2019, rather than 2020; staff maintains a conservative policy in the budget process and 2020 does not appear to provide a degree of certainty to make such aggressive projections comparable to 2020. Expenditures include capital projects totaling \$3.8M, approved by Council at the budget work session. Along with operating expenditures and debt service, total expenditures are \$5.4M, leaving a 2021 ending fund balance of \$1.8M. There is a four-month reserve required for this fund and the 2020 ending balance far surpasses that requirement.

### **NON-MAJOR FUNDS**

**Lodging Tax Fund:** While this fund is one of the Town's smallest funds, it is important because it funds the operations of the Visitor Information Center, many recreation events, landscaping and marketing and internet expenditures. The main source of revenue for this fund is lodging tax. There were early projections for losses in this fund but recent projections indicate that unforeseen visitation to our community and increased short-term rental compliance have significantly boosted revenues. The 2021 ending balance is \$746,048 and there is no reserve required for this fund. 2021 revenues and expenditures are projected similarly to 2019 actuals.

**Nicotine Tax Fund:** This is a new fund established by Resolution 20-23 to account for proceeds and disbursements from taxes on sales of nicotine and tobacco products. Revenues are expected to be approximately \$490,000 with expenditures of nearly \$520,000, leaving a 2021 fund balance of \$311,000.

**Other Non-Major Funds:** Smaller funds of the Town's budget are the Conservation Trust Fund, the Historic Preservation Fund, the Insurance Reserve Fund and the Open Space Fund with ending 2021 fund balances of \$28,877, \$1,028, \$148,178 and \$12,588 respectively, for a combined total of \$190,671.

**Financial Impact:** The financial impacts resulting from COVID-19 are far from being fully known and the projections made in this 2021 budget recognize this is a fluid situation. Overall, the Town's fund reserves demonstrate the Town is prepared to weather the current economic crisis. However, the Town should maintain a fiercely conservative and strategic perspective in its spending for the foreseeable future.

In summary, total ending fund balances for all funds equals \$24.7M. The table below provides a snapshot financial summary at the end of 2021 for all of the Town's funds.

Financial Summary - All Funds - 2021 Budget							
	Beginning						Ending
Fund	Fund		Operating	Debt	Capital	Total	Fund
Fund	Balance	Revenues	Expenditures	Service	Projects	Expenditures	Balance
General Fund	14,367,595	13,945,111	13,154,371			13,154,371	15,158,335
Capital Improvement Fund	1,918,902	1,657,635	0	537,807	1,955,195	2,493,002	1,083,535
Historic Preservation Fund	1,023	5	0			0	1,028
Conservation Trust Fund	37,877	29,300	0		38,300	38,300	28,877
Water Fund	3,841,383	1,486,000	782,516		1,625,000	2,407,516	2,919,867
Open Space Fund	12,528	60	0			0	12,588
Insurance Reserve Fund	212,178	1,000	65,000			65,000	148,178
SCHA 5A Fund	6,214,133	1,494,320	181,621		4,945,000	5,126,621	2,581,832
Nicotine Tax Fund	339,888	491,400	519,855			519,855	311,433
Lodging Tax Fund	704,509	586,200	544,661			544,661	746,048
Marina Fund	5,415,663	1,812,050	1,300,314	347,500	3,784,000	5,431,814	1,795,899
<b>Total All Funds</b>	<b>\$33,065,679</b>	<b>\$21,503,081</b>	<b>\$16,548,338</b>	<b>\$885,307</b>	<b>\$12,347,495</b>	<b>\$29,781,140</b>	<b>\$24,787,620</b>

**Alignment with Strategic Plan:** This budget has been prepared with Council's Strategic Plan and Goals at the forefront of decision-making.

**Staff Recommendation:** Staff recommends Council approve on second reading Ordinance 20-21, an ordinance appropriating sums of money to the various funds and spending agencies, in the amount and for the purposes as set forth below, for the Town of Frisco, Colorado for the 2021 budget year.

**Reviews and Approvals:** This report has been reviewed and approved by:

Diane McBride, Assistant Town Manager/Recreation Director  
 Bonnie Moinet, Finance Director  
 Nancy Kerry, Town Manager

**Attachments:**

Exhibit 1 – 2021 Budget Detail

**TOWN OF FRISCO  
COUNTY OF SUMMIT  
STATE OF COLORADO  
ORDINANCE 20-21**

AN ORDINANCE APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNT AND FOR THE PURPOSES AS SET FORTH BELOW, FOR THE TOWN OF FRISCO, COLORADO FOR THE 2021 BUDGET YEAR.

WHEREAS, the Town Council of the Town of Frisco has adopted the annual budget in accordance with the Local Government Budget Law; and

WHEREAS, the Town Council has made provision therein for revenue and reserves in an amount equal to or greater than the total proposed expenditures as set forth in said budget; and

WHEREAS, it is not only required by law but also necessary to appropriate the revenues provided in the budget for the purposes described below so as not to impair the operation of the Town of Frisco;

NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF FRISCO, COLORADO THAT:

The following sums are hereby appropriated from the revenues of each fund, to each fund, for the purposes stated:

**General Fund**

Current Operating Expenses	<u>\$13,154,371</u>
Total General Fund Expenses	<b>\$13,154,371</b>

**Water Fund**

Current Operating Expenses	\$ 782,516
Capital Outlay	<u>\$ 1,625,000</u>
Total Water Fund Expenses	<b>\$ 2,407,516</b>

**Conservation Trust Fund**

Capital Outlay	<u>\$ 38,300</u>
Total Cons Trust Fund Expenses	<b>\$ 38,300</b>

**Capital Fund**

Capital Outlay	\$ 1,955,195
Debt Service-L/P Agreements	<u>\$ 137,807</u>
Total Capital Fund Expenses	<b>\$ 2,493,002</b>

**Open Space Fund**

Transfers Out	<u>\$ 0</u>
Total Open Space Fund Expenses	<b>\$ 0</b>

**Historic Preservation Fund**

Current Operating Expenses	\$ 0
Total Historic Preservation Fund Revenues	<u>\$ 0</u>

**Insurance Reserve Fund**

Current Operating Expenses	\$ 65,000
Total Insurance Reserve Fund	<u>\$ 65,000</u>

**SCHA 5A Fund**

Current Operating Expenses	\$ 181,621
Capital Outlay	<u>\$ 4,975,000</u>
Total SCHA (5A) Fund	<u>\$ 5,126,621</u>

**Nicotine Tax Fund**

Current Operating Expenses	\$ 519,855
Total Nicotine Tax Fund	<u>\$ 519,855</u>

**Lodging Tax Fund**

Current Operating Expenses	\$ 544,661
Total Lodging Tax Fund Expenses	<u>\$ 544,661</u>

**Marina Fund**

Current Operating Expenses	\$ 1,300,314
Debt Service	\$ 347,500
Capital Outlay	<u>\$ 3,784,000</u>
Total Marina Fund Expenses	<u>\$ 5,431,814</u>

INTRODUCED, READ AND ORDERED PUBLISHED AND POSTED ON ITS FIRST READING THIS 13<sup>TH</sup> DAY OF OCTOBER 2020.

ADOPTED ON SECOND AND FINAL READING AND PUBLICATION BY TITLE ORDERED THIS 27<sup>th</sup> DAY OF OCTOBER, 2020.

TOWN OF FRISCO:

\_\_\_\_\_  
Hunter Mortensen, Mayor

ATTEST:

\_\_\_\_\_  
Deborah Wohlmut, CMC  
Town Clerk





**ATTACHMENT 1**  
**2021 Budget Detail**

	General Fund	Capital Improvement Fund	Historic Preservation Fund	Conservation Trust Fund	Water Fund	Open Space Fund	Insurance Reserve Fund	SCHA (5A) Fund	Lodging Tax Fund	Marina Fund	Grand Total
<b>Revenues</b>											
Taxes	\$11,153,119	\$1,542,417						\$ 1,618,610	\$ 555,083		\$14,869,229
Licenses & Permits	\$655,948							124,399			\$780,347
Intergovernmental	\$262,018	391,974							30,000		\$683,992
Charges for Services	\$3,647,956				980,287					1,579,425	\$6,207,668
Investment Income	\$219,958	136,049	13	1,253	113,387	285	4,836	94,819	13,974	104,238	\$688,812
Lottery Proceeds				35,777							\$35,777
Other Revenues	\$95,240	7,796	1,000		246,816			88,776	8,797	63,173	\$511,598
<b>Total Revenues</b>	<b>16,034,239</b>	<b>2,078,236</b>	<b>1,013</b>	<b>37,640</b>	<b>1,340,490</b>	<b>285</b>	<b>4,836</b>	<b>1,926,604</b>	<b>607,854</b>	<b>1,746,836</b>	<b>\$23,778,033</b>
<b>Expenditures</b>											
General Government	4,084,286										\$4,084,286
Public Safety	1,457,574										\$1,457,574
Community Development	1,241,803								392,156		\$1,633,959
Public Works	1,989,535										\$1,989,535
Culture and Recreation	3,108,105								136,725		\$3,244,830
Capital Outlay		2,745,945		37,640	60,199			735		3,939,170	\$6,783,689
Debt Service		425,493								228,690	\$654,183
Other Expenditures					767,298			49,051		1,126,778	\$1,943,127
<b>Total Expenditures</b>	<b>11,881,303</b>	<b>3,171,438</b>	<b>0</b>	<b>37,640</b>	<b>827,497</b>	<b>0</b>	<b>0</b>	<b>49,786</b>	<b>528,881</b>	<b>5,294,638</b>	<b>\$21,791,183</b>
<b>Other Sources (Uses)</b>											
Reimbursement-DW (ZM)										34,830	\$34,830
Sale of Assets		69,527								5,400	\$74,927
Capital Interest Subsidy											
Miscellaneous/Rental Income											
Loan Proceeds										5,450,000	\$5,450,000
Loan Payment											
Loan - Water to Capital Impr.											
Miscellaneous/Rental Income											
Water Agreement Settlement											
Transfers In		3,304,674									\$3,304,674
Transfers Out	3,304,674										\$3,304,674
Net Change in Fund Balance	848,262	2,280,999	1,013	-610	512,993	285	4,836	1,876,818	78,973	1,942,428	\$7,545,997
<b>Fund Balance - January 1</b>	<b>7,292,716</b>	<b>5,859,536</b>	<b>0</b>	<b>50,897</b>	<b>3,499,778</b>	<b>12,113</b>	<b>205,192</b>	<b>3,412,353</b>	<b>558,905</b>	<b>2,987,975</b>	<b>\$23,879,465</b>
<b>Fund Balance - December 31</b>	<b>\$8,140,978</b>	<b>\$8,140,535</b>	<b>\$1,013</b>	<b>\$50,287</b>	<b>\$4,012,771</b>	<b>\$12,398</b>	<b>\$210,028</b>	<b>\$5,289,171</b>	<b>\$637,878</b>	<b>\$4,930,403</b>	<b>\$31,425,462</b>

For an analysis of changes in fund balance, see the discussion of fund balances in the Budget/Financial Overview section of this budget document.

	General Fund	Capital Improvement Fund	Historic Preservation Fund	Conservation Trust Fund	Water Fund	Open Space Fund	Insurance Reserve Fund	SCHA (5A) Fund	Nicotine Tax Fund	Lodging Tax Fund	Marina Fund	Grand Total
<b>Revenues</b>												
Taxes	\$10,246,413	\$1,600,000						\$1,350,000	\$ 480,000	\$ 510,000		\$14,186,413
Licenses & Permits	484,950							50,000	6,600			\$541,550
Intergovernmental	222,811	134,195								30,000		\$387,006
Charges for Services	2,340,031				1,250,000						2,216,500	\$5,806,531
Investment Income	97,000	79,000	10	590	25,000	130	2,150	50,000		4,000	27,000	\$284,880
Lottery Proceeds				29,000								\$29,000
Other Revenues	157,978				70,500			70,320		2,150		\$300,948
<b>Total Revenues</b>	<b>13,549,183</b>	<b>1,813,195</b>	<b>10</b>	<b>29,590</b>	<b>1,345,500</b>	<b>130</b>	<b>2,150</b>	<b>1,520,320</b>	<b>486,600</b>	<b>546,150</b>	<b>2,243,500</b>	<b>\$21,536,328</b>
<b>Expenditures</b>												
General Government	4,930,999											\$4,930,999
Public Safety	1,387,690											\$1,387,690
Community Development	1,251,260									320,519		\$1,571,779
Public Works	1,992,413											\$1,992,413
Culture and Recreation	2,460,204									159,000		\$2,619,204
Capital Outlay		2,937,090		42,000	874,000			440,500			520,000	\$4,813,590
Debt Service		541,178									272,500	\$813,678
Other Expenditures					737,888			154,858	146,712		1,055,740	\$2,095,198
<b>Total Expenditures</b>	<b>12,022,566</b>	<b>3,478,268</b>	<b>0</b>	<b>42,000</b>	<b>1,611,888</b>	<b>0</b>	<b>0</b>	<b>595,358</b>	<b>146,712</b>	<b>479,519</b>	<b>1,848,240</b>	<b>\$20,224,551</b>
<b>Other Sources (Uses)</b>												
Reimbursement-DW (ZM)											45,000	\$45,000
Sale of Assets		70,000									45,000	\$115,000
Capital Interest Subsidy												
Miscellaneous/Rental Income		73,440										\$73,440
Loan Proceeds												
Loan Payment					95,000							\$95,000
Loan - Water to Capital Impr.												\$0
Miscellaneous/Rental Income												\$0
Water Agreement Settlement												
Transfers In	4,700,000											\$4,700,000
Transfers Out		-4,700,000										-\$4,700,000
Net Change in Fund Balance	6,226,617	-6,221,633	10	-12,410	-171,388	130	2,150	924,962	339,888	66,631	485,260	\$1,640,217
<b>Fund Balance - January 1</b>	<b>8,140,978</b>	<b>8,140,535</b>	<b>1,013</b>	<b>50,287</b>	<b>4,012,771</b>	<b>12,398</b>	<b>210,028</b>	<b>5,289,171</b>	<b>0</b>	<b>637,878</b>	<b>4,930,403</b>	<b>\$31,425,462</b>
<b>Fund Balance - December 31</b>	<b>\$14,367,595</b>	<b>\$1,918,902</b>	<b>\$1,023</b>	<b>\$37,877</b>	<b>\$3,841,383</b>	<b>\$12,528</b>	<b>\$212,178</b>	<b>\$6,214,133</b>	<b>\$339,888</b>	<b>\$704,509</b>	<b>\$5,415,663</b>	<b>\$33,065,679</b>

For an analysis of changes in fund balance, see the discussion of fund balances in the Budget/Financial Overview section of this budget document.

	General Fund	Capital Improvement Fund	Historic Preservation Fund	Conservation Trust Fund	Water Fund	Open Space Fund	Insurance Reserve Fund	SCHA (5A) Fund	Nicotine Tax Fund	Lodging Tax Fund	Marina Fund	Grand Total
<b>Revenues</b>												
Taxes	\$9,816,511	\$1,400,000						\$ 1,350,000	\$ 480,000	\$ 550,000		\$13,596,511
Licenses & Permits	468,500							50,000	6,600			525,100
Intergovernmental	206,000	84,195								30,000		320,195
Charges for Services	3,288,600				1,250,000						1,693,550	6,232,150
Investment Income	32,000	30,000	5	300	21,000	60	1,000	24,000	4,800	3,000	10,000	126,165
Lottery Proceeds				29,000								29,000
Other Revenues	133,500				120,000			70,320		3,200		327,020
<b>Total Revenues</b>	<b>13,945,111</b>	<b>1,514,195</b>	<b>5</b>	<b>29,300</b>	<b>1,391,000</b>	<b>60</b>	<b>1,000</b>	<b>1,494,320</b>	<b>491,400</b>	<b>586,200</b>	<b>1,703,550</b>	<b>21,156,141</b>
<b>Expenditures</b>												
General Government	4,128,684											4,128,684
Public Safety	1,669,808											1,669,808
Community Development	1,432,322									345,961		1,778,283
Public Works	2,202,320											2,202,320
Culture and Recreation	3,721,237									198,700		3,919,937
Capital Outlay		1,955,195		38,300	1,625,000			4,945,000			3,784,000	12,347,495
Debt Service		537,807									347,500	885,307
Other Expenditures					782,516		65,000	181,621	519,855		1,300,314	2,849,306
<b>Total Expenditures</b>	<b>13,154,371</b>	<b>2,493,002</b>	<b>0</b>	<b>38,300</b>	<b>2,407,516</b>	<b>0</b>	<b>65,000</b>	<b>5,126,621</b>	<b>519,855</b>	<b>544,661</b>	<b>5,431,814</b>	<b>29,781,140</b>
<b>Other Sources (Uses)</b>												
Reimbursement-DW (ZM)											45,000	45,000
Sale of Assets		70,000									63,500	133,500
Capital Interest Subsidy												
Miscellaneous/Rental Income		73,440										73,440
Loan Proceeds												
Loan Payment					95,000							95,000
Loan - Water to Capital Impr.												
Miscellaneous/Rental Income												
Water Agreement Settlement												
Transfers In												
Transfers Out												
Net Change in Fund Balance	790,740	-835,367	5	-9,000	-921,516	60	-64,000	-3,632,301	-28,455	41,539	-3,619,764	-8,278,059
<b>Fund Balance - January 1</b>	<b>14,367,595</b>	<b>1,918,902</b>	<b>1,023</b>	<b>37,877</b>	<b>3,841,383</b>	<b>12,528</b>	<b>212,178</b>	<b>6,214,133</b>	<b>339,888</b>	<b>704,509</b>	<b>5,415,663</b>	<b>33,065,679</b>
<b>Fund Balance - December 31</b>	<b>\$15,158,335</b>	<b>\$1,083,535</b>	<b>\$1,028</b>	<b>\$28,877</b>	<b>\$2,919,867</b>	<b>\$12,588</b>	<b>\$148,178</b>	<b>\$2,581,832</b>	<b>\$311,433</b>	<b>\$746,048</b>	<b>\$1,795,899</b>	<b>\$24,787,620</b>

For an analysis of changes in fund balance, see the discussion of fund balances in the Budget/Financial Overview section of this budget document.

## GENERAL FUND REVENUE/EXPENDITURE SUMMARY

Traditional Town services are recorded in the General Fund. This summary is organized in the same format and order as the Annual Financial Statements. This design is intended to make it easier for the average user to compare the summary to results of operations as reported in the Annual Financial Statements. The following summary identifies actual and projected revenues and expenditures in past and future years. As is clearly indicated in the summary, sales tax continues to be the primary source of funding for the General Fund. In 2014, the Town revised its reserve requirement for the General Fund from a nine month reserve to a seven month reserve, based on prior year expenditures. Amounts in excess of this reserve are required to be transferred to the Capital Improvement Fund for capital projects. In 2020, however, the Town experienced economic uncertainties unlike any before as a result of the COVID-19 worldwide pandemic. As a result, Town Council chose to forego any transfer to the Capital Improvement Fund until a budget re-evaluation in 2nd quarter of 2021; instead, amounts in excess of the required 7 month reserve will be retained in the General Fund as a budget stabilization reserve, available for spending as outlined in Resolution \_\_\_\_\_.

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>2021</b>
	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Projected</b>	<b>Budget</b>
<b>Revenues</b>					
Taxes	\$10,498,855	\$11,153,119	\$10,679,968	\$10,246,413	\$9,816,511
Licenses & Permits	627,894	655,948	653,800	484,950	468,500
Intergovernmental	273,797	262,018	245,000	222,811	206,000
Charges for Services	3,521,017	3,647,956	3,546,100	2,340,031	3,288,600
Investment Income	126,495	219,958	150,000	97,000	32,000
Other Revenues	56,673	95,240	52,500	157,978	133,500
<b>Total Revenues</b>	<b>15,104,731</b>	<b>16,034,239</b>	<b>15,327,368</b>	<b>13,549,183</b>	<b>13,945,111</b>
<b>Expenditures</b>					
General Government	3,715,707	4,084,286	4,325,706	4,930,999	4,128,684
Public Safety	1,404,537	1,457,574	1,846,276	1,387,690	1,669,808
Community Development	1,522,306	1,241,803	1,417,946	1,251,260	1,432,322
Public Works	1,891,301	1,989,535	2,326,288	1,992,413	2,202,320
Culture and Recreation	2,749,110	3,108,105	3,840,820	2,460,204	3,721,237
<b>Total Expenditures</b>	<b>11,282,961</b>	<b>11,881,303</b>	<b>13,757,036</b>	<b>12,022,566</b>	<b>13,154,371</b>
<b>Other Sources (Uses)</b>					
Transfers In-Capital Improvement Fund				4,700,000	
Transfers Out-Capital Improvement Fund	2,191,510	3,304,674	893,347		
Net Change in Fund Balance	1,629,960	848,262	676,985	6,226,617	790,740
<b>Fund Balance - January 1</b>	<b>5,662,756</b>	<b>7,292,716</b>	<b>6,581,902</b>	<b>8,140,978</b>	<b>14,367,595</b>
<b>Fund Balance - December 31</b>	<b>\$7,292,716</b>	<b>\$8,140,978</b>	<b>\$7,258,887</b>	<b>\$14,367,595</b>	<b>\$15,158,335</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1000-3001	Property Taxes - Mill levy of .798	\$159,916	\$158,968	\$193,011	\$193,011
10-1000-3002	Property Tax Refunds from previous years	-\$1	\$0	\$25	\$0
10-1000-3003	Specific Ownership Tax - personal property	\$9,015	\$8,000	\$9,000	\$9,000
10-1000-3006	2% City Sales Tax	\$4,973,994	\$4,800,000	\$4,500,000	\$4,375,000
10-1000-3007	2% County Sales Tax	\$5,243,063	\$5,000,000	\$4,800,000	\$4,525,000
10-1000-3008	Tax on Cigarettes	\$19,701	\$20,000	\$20,000	\$20,000
10-1000-3010	Severance Tax	\$8,034	\$3,000	\$377	\$500
10-1000-3011	Nicotine Tax	\$0	\$0	\$0	\$0
10-1000-3020	Federal Mineral Lease Royalties	\$3,425	\$3,500	\$1,811	\$2,000
10-1000-3050	Franchise Fees - Qwest, Comcast, Xcel Energy	\$326,461	\$320,000	\$307,000	\$307,000
10-1000-3101	Interest on Investments - GF portion of allocation	\$219,958	\$150,000	\$97,000	\$32,000
10-1000-3102	Business Tax Penalties/Interest	\$26,077	\$9,000	\$35,000	\$15,000
10-1000-3222	Miscellaneous Revenue - non-recurring receipts	\$10,104	\$0	\$2,873	\$0
10-1000-3420	Recreational Marijuana Tax	\$412,936	\$370,000	\$417,000	\$387,000
10-1000-3502	Road and Bridge Apportionment	\$81,724	\$82,500	\$95,000	\$75,000
10-1000-3505	Highway Users Tax	\$135,520	\$110,000	\$97,000	\$100,000
10-1000-3511	Motor Vehicle Registrations - vehicles registered in Frisco	\$14,600	\$14,000	\$14,000	\$14,000
10-1000-3512	Motor Vehicle Sales Tax - vehicles purchased in Frisco	\$23,749	\$15,000	\$15,000	\$15,000
10-1000-3550	State/Federal Grants	\$0	\$0	\$0	\$0
10-1000-3707	P-Card Rebates	\$36,728	\$37,000	\$38,553	\$39,000
10-1000-3708	Audit Revenue	\$0	\$5,000	\$0	\$0
10-1000-3709	Tobacco Licenses	\$0	\$0	\$0	\$0
10-1000-3710	Plastic Bag Fee	\$0	\$15,000	\$80,000	\$80,000
10-1110-3300	MT2030 Revenue	\$10,000	\$0	\$25,000	\$0
10-1110-3725	Donations	\$3,075	\$0	\$172	\$0
10-1112-3301	Municipal Court Fees - includes portion of County fines	\$20,075	\$20,000	\$20,000	\$20,000
10-1115-3200	Administrative Fees from Water Fund	\$42,500	\$42,500	\$42,500	\$42,500
10-1115-3201	Business License Fees	\$136,303	\$135,000	\$135,000	\$135,000
10-1115-3202	Dog/Cat Licenses	\$585	\$800	\$450	\$500
10-1115-3203	Administrative Fees from Marina Fund	\$20,000	\$20,000	\$20,000	\$20,000
10-1115-3204	Liquor License Fees	\$16,397	\$15,000	\$5,500	\$10,000
10-1115-3205	Short-Term Rental Licenses	\$44,276	\$125,000	\$78,000	\$78,000
10-1115-3222	Miscellaneous Revenue - non-recurring receipts	\$1,636	\$0	\$25	\$0
10-1115-3401	Rental Revenue from Leased Town-Owned Properties	\$120,715	\$100,000	\$115,000	\$120,000
10-1115-3410	Sales of Cemetery Lots	\$10,500	\$1,000	\$3,625	\$1,500
10-1118-3810	Marketing Filming Fees	\$2,250	\$1,000	\$0	\$1,000
10-1119-3222	Miscellaneous Revenue - non-recurring receipts	\$126	\$0	\$30	\$0
10-1119-3305	Planning Permits and Fees	\$29,548	\$25,000	\$25,000	\$25,000
10-1119-3306	Plumbing Permits - separate from Building Permits	\$29,510	\$25,000	\$20,000	\$20,000
10-1119-3307	Mechanical Permits - separate from Building Permits	\$32,458	\$25,000	\$30,000	\$30,000
10-1119-3310	Building Permits and Fees	\$326,326	\$275,000	\$150,000	\$150,000
10-1121-3222	Miscellaneous Revenue - non-recurring receipts	\$15,314	\$15,000	\$15,000	\$15,000
10-1121-3223	Surcharge Fee on Fines - used to offset Police education	\$4,420	\$4,000	\$4,000	\$4,000
10-1121-3550	State and Federal Grant Funding	\$3,000	\$20,000	\$0	\$0
10-1121-3553	CDOT Reimbursements	\$4,463	\$0	\$1,500	\$0
10-1121-3555	Special Event Salary Reimburse	\$20	\$0	\$0	\$0
10-1125-3222	Miscellaneous Revenue - non-recurring receipts	\$97	\$0	\$40	\$0
10-1125-3401	Rental Revenue - Historic Buildings	\$3,100	\$3,500	-\$400	\$1,500
10-1125-3405	Gift Shop Revenue	\$10,755	\$10,000	\$3,500	\$8,000
10-1125-3550	State/Federal Grants	\$0	\$0	\$0	\$0
10-1125-3725	Donations to Historic Park and Museum	\$7,533	\$5,500	\$3,000	\$5,000
10-1130-3222	Miscellaneous Revenue - non-recurring receipts	\$12,129	\$2,000	\$5,000	\$2,000
10-1131-3300	Excavation Permits - utility costs	\$12,590	\$4,000	\$6,000	\$4,000
10-1140-3305	Event Permit Fees	\$1,878	\$1,800	\$0	\$1,000
10-1140-3306	Sponsorship Revenue	\$26,500	\$29,500	\$1,800	\$15,000
10-1140-3804	4th of July - fireworks contributions from other entities	\$1,000	\$1,000	-\$300	\$5,000
10-1140-3806	BBQ Challenge - food/beverage booth revenue	\$478,435	\$500,000	\$0	\$350,000
10-1140-3809	Art on Main	\$5,000	\$5,000	\$0	\$5,000
10-1140-3810	Parking lot usage	\$150	\$0	\$0	\$0
10-1140-3835	Fall Fest	\$3,971	\$1,500	\$0	\$1,500
10-1140-3837	Local's Party	\$220	\$1,000	\$0	\$0
10-1140-3861	Soup Cup Classic	\$5,040	\$3,000	\$0	\$3,000
10-1150-3222	Miscellaneous Revenue - non-recurring receipts	\$0	\$0	\$0	\$0
10-1150-3306	Sponsorship Revenue	\$8,500	\$8,000	\$650	\$5,000
10-1150-3601	Recreation Program Revenue	\$86,996	\$80,000	\$80,000	\$80,000
10-1150-3602	Recreation Fun Club Program	\$131,528	\$120,000	\$99,000	\$100,000
10-1150-3603	Recreation Special Event Revenue	\$109,233	\$95,000	\$25,000	\$45,000
10-1150-3905	Recreation Retail	\$0	\$0	\$0	\$0
10-1160-3102	Gratuities	\$0	\$0	\$0	\$0
10-1160-3222	Miscellaneous Revenue - non-recurring receipts	\$2,431	\$2,000	\$2,000	\$1,000
10-1160-3901	Tubing Hill Revenue	\$1,810,616	\$1,850,000	\$1,400,000	\$1,900,000
10-1160-3902	Ski Hill Revenue	\$55,568	\$20,000	\$45,000	\$55,000
10-1160-3903	Event Revenues	\$113	\$0	\$128	\$0
10-1160-3904	Food/Beverage Revenues	\$117,956	\$115,000	\$61,000	\$60,000
10-1160-3905	Retail Sales Revenue	\$43,070	\$45,000	\$35,000	\$40,000
10-1160-3906	Day Lodge Rental Revenue	\$28,285	\$30,000	\$2,100	\$10,000
10-1170-3222	Miscellaneous Revenue	\$159	\$0	\$0	\$0
10-1170-3470	Service and Repair Income	\$2,582	\$2,200	\$2,200	\$2,500
10-1170-3482	Nordic Rental Equipment Sales	\$1,368	\$4,500	\$0	\$2,500
10-1170-3703	Building Rental Revenue	\$0	\$0	\$0	\$0
10-1170-3705	Concessionaire Revenue	\$67,916	\$75,000	\$40,000	\$40,000
10-1170-3901	Daily Pass Revenue	\$125,135	\$105,000	\$90,000	\$105,000
10-1170-3902	Punch Pass Revenue	\$61,022	\$40,000	\$55,000	\$55,000
10-1170-3903	Event Revenue	\$9,440	\$5,600	\$8,163	\$4,000
10-1170-3904	Food/Beverage Revenue	\$4,658	\$5,000	\$3,700	\$1,100
10-1170-3905	Retail Sales Revenue	\$13,342	\$12,000	\$8,150	\$2,000
10-1170-3906	Season Pass Revenue (Joint)	\$26,303	\$30,000	\$29,000	\$30,000
10-1170-3907	Season Pass revenue (Frisco)	\$27,150	\$30,000	\$28,000	\$30,000
10-1170-3908	Equipment Rentals	\$100,434	\$75,000	\$67,000	\$75,000
10-1170-3909	Programs/Lessons	\$53,035	\$40,000	\$36,000	\$40,000
<b>TOTAL REVENUES - GENERAL FUND</b>		<b>\$16,034,239</b>	<b>\$15,327,368</b>	<b>\$13,549,183</b>	<b>\$13,945,111</b>

-12%

-9%

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1110-4005	Interfund Transfers	\$3,304,674	\$893,347		
10-1110-4010	Benefits - self-funded medical insurance pool	\$1,397,886	\$1,400,000	\$1,400,000	\$1,400,000
10-1110-4202	Postage	\$2,532	\$5,000	\$3,000	\$3,000
10-1110-4203	Telephone and Wireless Telephone Services	\$113,138	\$157,391	\$120,000	\$120,000
10-1110-4205	Repairs and Maintenance of Electronic Equip.	\$55,881	\$55,000	\$55,000	\$55,000
10-1110-4210	Dues & Subscriptions - professional organizations	\$9,009	\$16,000	\$10,000	\$12,000
10-1110-4211	Election Expenses	\$215	\$9,000	\$7,750	\$0
10-1110-4226	Internet/Technology Services - maintenance of web site	\$2,023	\$1,800	\$1,800	\$1,800
10-1110-4227	Staff Training	\$7,913	\$7,000	\$10,000	\$3,500
10-1110-4229	Supplies - hosting meetings with other entities	\$8,689	\$5,000	\$2,000	\$1,700
10-1110-4231	IT Support Services Contract	\$118,570	\$112,000	\$120,000	\$120,000
10-1110-4233	Operating Supplies	\$20,541	\$25,000	\$22,000	\$22,000
10-1110-4244	Monthly Bank Service Charges	\$11,409	\$10,000	\$14,000	\$14,000
10-1110-4250	Professional Services - legal fees/appraisals	\$223,778	\$256,000	\$256,000	\$291,000
10-1110-4251	Social Equity Outreach				\$30,000
10-1110-4265	Recruitment Advertising	\$30,135	\$40,000	\$30,000	\$30,000
10-1110-4276	Community Outreach	\$156	\$2,000	\$2,000	\$3,000
10-1110-4277	Environmental Sustainability	\$75,926	\$60,100	\$60,100	\$51,300
10-1110-4300	MT2030 Expenditures	\$0	\$0	\$8,000	\$0
10-1110-4501	Treasurer's Fees - County fees collected for TOF	\$3,200	\$3,500	\$3,500	\$3,500
10-1110-4502	Liability and Worker's Comp Insurance	\$266,905	\$330,000	\$330,000	\$334,000
10-1110-4601	Summit County Preschool Funding	\$125,000	\$0	\$0	\$0
10-1110-4602	Building Hope Foundation	\$10,000	\$0	\$0	\$0
10-1110-4603	Reusable Bottle Strategy	\$17,201	\$25,000	\$1,000	\$5,000
10-1110-4604	Child Advocacy Center	\$5,000	\$0	\$0	\$0
10-1110-4605	NWCCOG Annual Dues	\$3,875	\$4,223	\$4,223	\$4,300
10-1110-4606	Compact of Colorado Communities	\$1,200	\$1,200	\$1,200	\$0
10-1110-4607	Marijuana Prevention Campaign	\$6,060	\$0	\$0	\$0
10-1110-4615	SCTC IGA Expenses	\$18,132	\$18,150	\$18,150	\$18,200
10-1110-4620	Cemetery Marker Expense	\$1,000	\$1,000	\$1,000	\$1,000
10-1110-4650	VIP Program - employee recognition program	\$49,514	\$50,000	\$50,000	\$30,600
10-1110-4704	Technical Purchases for General Fund	\$167,353	\$158,388	\$220,000	\$160,000
10-1110-4705	I-70 Coalition Membership Dues	\$1,995	\$2,000	\$2,000	\$2,000
10-1110-4710	COVID-19 Expenditures	\$0	\$0	\$250,000	\$0
	<b>TOTAL GENERAL GOVERNMENT</b>	<b>\$6,058,910</b>	<b>\$3,648,099</b>	<b>\$3,002,723</b>	<b>\$2,716,900</b>



Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1111-4001	Legislative Salaries	\$55,800	\$55,800	\$55,800	\$55,800
10-1111-4010	Benefits	\$4,415	\$4,436	\$4,436	\$4,436
	<b>SUBTOTAL SALARIES AND BENEFITS</b>	<b>\$60,215</b>	<b>\$60,236</b>	<b>\$60,236</b>	<b>\$60,236</b>
10-1111-4227	Reg. Fees, Lodging, Travel, & Meals	\$4,923	\$4,000	\$1,000	\$4,000
10-1111-4229	Council Dinners, Supplies	\$7,861	\$7,000	\$2,000	\$2,000
10-1111-4612	Discretionary Funding	\$110	\$500	\$500	\$500
	<b>SUBTOTAL OPERATING EXPENSES</b>	<b>\$12,894</b>	<b>\$11,500</b>	<b>\$3,500</b>	<b>\$6,500</b>
	<b>TOTAL LEGISLATIVE</b>	<b>\$73,109</b>	<b>\$71,736</b>	<b>\$63,736</b>	<b>\$66,736</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1112-4001	Municipal Court Salaries	\$21,789	\$22,803	\$22,803	\$23,610
10-1112-4002	Municipal Court Overtime	\$640	\$500	\$300	\$600
10-1112-4010	Benefits	\$1,812	\$1,984	\$1,900	\$2,056
10-1112-4050	Municipal Court Retirement Benefits	\$789	\$523	\$800	\$1,261
	<b>SUBTOTAL SALARIES AND BENEFITS</b>	<b>\$25,030</b>	<b>\$25,810</b>	<b>\$25,803</b>	<b>\$27,527</b>
10-1112-4202	Postage - Department share	\$84	\$200	\$100	\$100
10-1112-4227	Education	\$0	\$0	\$0	\$0
10-1112-4250	Professional Services	\$0	\$500	\$500	\$500
	<b>SUBTOTAL OPERATING EXPENSES</b>	<b>\$84</b>	<b>\$700</b>	<b>\$600</b>	<b>\$600</b>
	<b>TOTAL MUNICIPAL COURT</b>	<b>\$25,114</b>	<b>\$26,510</b>	<b>\$26,403</b>	<b>\$28,127</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1114-4001	Finance Salaries	\$243,494	\$233,561	\$240,584	\$265,141
10-1114-4002	Overtime	\$553	\$500	\$550	\$700
10-1114-4010	Benefits	\$20,461	\$20,293	\$20,051	\$22,819
10-1114-4050	Retirement Benefits	\$13,105	\$14,271	\$12,052	\$15,508
	<b>SUBTOTAL SALARIES AND BENEFITS</b>	<b>\$277,613</b>	<b>\$268,625</b>	<b>\$273,237</b>	<b>\$304,168</b>
10-1114-4202	Postage - Department share	\$1,620	\$600	\$600	\$600
10-1114-4210	Professional Dues and Subscriptions	\$120	\$200	\$200	\$200
10-1114-4227	Reg Fees, Lodging, Travel, & Meals	\$5,276	\$3,500	\$1,000	\$2,500
10-1114-4233	Supplies	\$1,627	\$1,500	\$1,500	\$1,500
10-1114-4250	Professional Services - Audit	\$32,925	\$40,000	\$40,000	\$40,000
10-1114-4703	Furniture and Equipment - non-capital	\$1,481	\$500	\$100	\$100
	<b>SUBTOTAL OPERATING EXPENSES</b>	<b>\$43,049</b>	<b>\$46,300</b>	<b>\$43,400</b>	<b>\$44,900</b>
	<b>TOTAL FINANCE</b>	<b>\$320,662</b>	<b>\$314,925</b>	<b>\$316,637</b>	<b>\$349,068</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1115-4001	Administration Salaries	\$662,914	\$741,932	\$680,800	\$666,854
10-1115-4002	Administration Overtime	\$1,239	\$1,000	\$750	\$700
10-1115-4010	Benefits	\$59,078	\$63,043	\$59,050	\$57,051
10-1115-4050	Retirement Benefits	\$44,624	\$45,808	\$46,000	\$46,648
	<b>SUBTOTAL SALARIES AND BENEFITS</b>	<b>\$767,855</b>	<b>\$851,783</b>	<b>\$786,600</b>	<b>\$771,253</b>
10-1115-4202	Postage - Department share	\$2,671	\$3,500	\$3,500	\$3,500
10-1115-4210	Professional Dues and Subscriptions	\$3,926	\$3,000	\$3,000	\$3,000
10-1115-4224	Department Supplies for meetings, etc.	\$1,771	\$1,500	\$1,000	\$1,500
10-1115-4227	Reg. Fees, Lodging, Travel, & Meals	\$15,092	\$15,000	\$5,000	\$10,000
10-1115-4233	Supplies	\$780	\$2,000	\$2,000	\$2,000
10-1115-4250	Professional Services	\$0	\$0	\$500	\$0
10-1115-4260	Gas/Oil - Department share for vehicles	\$784	\$1,500	\$500	\$1,000
10-1115-4265	Advertising for Legal Notices, Job Vacancies	\$5,081	\$4,500	\$4,500	\$4,500
10-1115-4521	Short-term Rental Compliance	\$31,750	\$44,000	\$47,000	\$45,000
10-1115-4703	Furniture and Equipment - non-capital	\$655	\$1,000	\$0	\$0
10-1115-4800	Employee Housing Subsidy	\$600	\$0	\$0	\$0
	<b>SUBTOTAL OPERATING EXPENSES</b>	<b>\$63,110</b>	<b>\$76,000</b>	<b>\$67,000</b>	<b>\$70,500</b>
	<b>TOTAL ADMINISTRATION</b>	<b>\$830,965</b>	<b>\$927,783</b>	<b>\$853,600</b>	<b>\$841,753</b>

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>Estimated 2020 Year End</b>	<b>Proposed 2021 Budget</b>
10-1116-4620	Grants - County-wide Non-profits	\$75,200	\$80,000	\$61,100	\$61,100
10-1116-4621	Grants - Frisco Health, Welfare and Community Services	\$5,000	\$150,000	\$101,800	\$65,000
10-1116-4622	Grants - Business Assistance	\$0	\$0	\$505,000	\$0
<b>TOTAL DISCRETIONARY</b>		<b>\$80,200</b>	<b>\$230,000</b>	<b>\$667,900</b>	<b>\$126,100</b>

Account Number	Account Title	201 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1118-4001	Marketing Salaries	\$153,095	\$208,925	\$197,750	\$220,603
10-1118-4002	Marketing Overtime	\$0	\$0	\$0	
10-1118-4010	Benefits	\$13,101	\$17,770	\$17,210	\$18,658
10-1118-4050	Retirement Benefits	\$10,359	\$10,096	\$12,300	\$12,166
	<b>SUBTOTAL SALARIES AND BENEFITS</b>	<b>\$176,555</b>	<b>\$236,791</b>	<b>\$227,260</b>	<b>\$251,427</b>
10-1118-4202	Postage - Department share	\$389	\$1,000	\$300	\$500
10-1118-4210	Professional Dues & Subscriptions	\$2,312	\$2,200	\$1,800	\$1,800
10-1118-4227	Reg. Fees, Lodging, Travel, & Meals	\$2,424	\$5,500	\$2,500	\$4,500
10-1118-4233	Supplies	\$4,544	\$4,500	\$1,500	\$3,000
10-1118-4265	Advertising and Promotions	\$238,019	\$250,000	\$190,000	\$225,000
10-1118-4590	Public Relations Consultant	\$38,645	\$50,000	\$45,000	\$45,000
10-1118-4635	Brochure Printing and Distribution	\$21,645	\$25,000	\$10,000	\$22,500
10-1118-4645	Promotional Photography	\$15,000	\$15,000	\$15,000	\$15,000
10-1118-4655	Website Maint. and Regular Updates	\$30,098	\$35,000	\$35,000	\$31,500
10-1118-4825	Sponsorships	\$18,563	\$22,000	\$2,000	\$19,800
10-1118-4828	Focus on Frisco/SCTV	\$1,000	\$1,200	\$900	\$1,200
	<b>SUBTOTAL OPERATING EXPENSES</b>	<b>\$372,639</b>	<b>\$411,400</b>	<b>\$304,000</b>	<b>\$369,800</b>
	<b>TOTAL MARKETING</b>	<b>\$549,194</b>	<b>\$648,191</b>	<b>\$531,260</b>	<b>\$621,227</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1119-4001	Community Development Salaries	569,461	\$589,074	\$605,600	\$681,559
10-1119-4002	Community Development Overtime	\$4,266	\$1,000	\$1,000	\$1,500
10-1119-4006	Community Development Part Time	\$462	\$0	\$0	\$0
10-1119-4010	Benefits	47,550	\$55,833	\$46,500	\$57,863
10-1119-4050	Retirement Benefits	23,695	\$31,548	\$25,800	\$30,273
	<b>SUBTOTAL SALARIES AND BENEFITS</b>	<b>\$645,434</b>	<b>\$677,455</b>	<b>\$678,900</b>	<b>\$771,195</b>
10-1119-4202	Postage - Department share	\$648	\$1,000	\$500	\$1,000
10-1119-4210	Professional Dues and Subscriptions	\$2,618	\$2,900	\$2,000	\$2,000
10-1119-4221	Printing	\$514	\$900	\$500	\$500
10-1119-4227	Reg. Fees, Lodging, Travel, & Meals	\$7,231	\$9,400	\$4,000	\$4,000
10-1119-4230	Code Books	\$554	\$600	\$600	\$600
10-1119-4233	Supplies	\$1,709	\$1,300	\$2,500	\$1,500
10-1119-4250	Legal and Consulting Fees	\$19,380	\$50,000	\$10,000	\$10,000
10-1119-4260	Gas/Oil - Department share for vehicles	\$734	\$900	\$500	\$800
10-1119-4265	Advertising	\$394	\$2,000	\$2,000	\$2,000
10-1119-4306	Planning Commission Expenses	\$1,199	\$2,600	\$500	\$1,000
10-1119-4313	Building Professional Consultant	\$10,875	\$15,000	\$15,000	\$15,000
10-1119-4588	Public Outreach	\$80	\$3,000	\$500	\$500
10-1119-4703	Furniture and Equipment - non-capital	\$1,239	\$2,700	\$2,500	\$1,000
	<b>SUBTOTAL OPERATING EXPENSES</b>	<b>\$47,175</b>	<b>\$92,300</b>	<b>\$41,100</b>	<b>\$39,900</b>
	<b>TOTAL COMMUNITY DEVELOPMENT</b>	<b>\$692,609</b>	<b>\$769,755</b>	<b>\$720,000</b>	<b>\$811,095</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1121-4001	Police Salaries	\$878,904	\$1,220,039	\$935,445	\$1,084,077
10-1121-4002	Overtime	\$136,627	\$35,000	\$42,850	\$40,000
10-1121-4003	Reimbursable Salaries	\$9,477	\$30,000	\$15,950	\$30,000
10-1121-4010	Benefits	\$52,750	\$69,895	\$60,000	\$98,403
10-1121-4050	Retirement Benefits	\$17,460	\$31,653	\$23,545	\$27,767
10-1121-4051	FPPA Retirement Benefits	\$59,472	\$92,189	\$63,100	\$105,461
<b>SUBTOTAL SALARIES AND BENEFITS</b>		<b>\$1,154,690</b>	<b>\$1,478,776</b>	<b>\$1,140,890</b>	<b>\$1,385,708</b>
10-1121-4202	Postage - Department share	\$315	\$500	\$300	\$300
10-1121-4205	Equipment Repair and Maintenance	\$235	\$1,000	\$500	\$1,000
10-1121-4210	Professional Dues and Subscriptions	\$5,107	\$8,000	\$7,000	\$7,000
10-1121-4218	Weapons Range Operating Expense	\$8,862	\$8,000	\$5,000	\$5,000
10-1121-4227	Reg. Fees, Lodging, Travel, & Meals	\$6,085	\$15,000	\$700	\$35,000
10-1121-4228	Recruitment Strategies	\$38,851	\$30,000	\$20,000	\$20,000
10-1121-4233	Supplies	\$6,746	\$8,000	\$5,000	\$5,000
10-1121-4234	Parking Information and Enforcement Supplies	\$20,294	\$30,000	\$5,000	\$5,000
10-1121-4250	Professional Services	\$9,835	\$10,000	\$7,000	\$7,000
10-1121-4260	Gas/Oil - Department share for vehicles	\$13,458	\$20,000	\$15,000	\$15,000
10-1121-4270	Uniforms	\$7,684	\$10,000	\$10,000	\$10,000
10-1121-4273	Towing Expenses	\$125	\$500	\$300	\$300
10-1121-4274	Communication (Dispatch) Services	\$150,102	\$155,000	\$150,000	\$152,000
10-1121-4275	Detox Center Services	\$16,827	\$50,000	\$0	\$0
10-1121-4276	Police Community Assistance	\$1,561	\$2,000	\$500	\$1,000
10-1121-4282	SWAT Program Expenses	\$0	\$1,500	\$1,500	\$1,500
10-1121-4283	D.A.R.E. Program Expenses	\$702	\$1,000	\$1,000	\$1,000
10-1121-4301	Animal Impound Fees - Summit County	\$5,700	\$5,000	\$6,000	\$6,000
10-1121-4613	County HAZMAT Fees	\$10,395	\$12,000	\$12,000	\$12,000
<b>SUBTOTAL OPERATING EXPENSES</b>		<b>\$302,884</b>	<b>\$367,500</b>	<b>\$246,800</b>	<b>\$284,100</b>
<b>TOTAL POLICE</b>		<b>\$1,457,574</b>	<b>\$1,846,276</b>	<b>\$1,387,690</b>	<b>\$1,669,808</b>



Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1125-4001	Historic Park Salaries	\$125,647	\$130,162	\$120,650	\$129,767
10-1125-4002	Overtime	\$441	\$500	\$100	\$300
10-1125-4005	Part-time Salaries	\$24,454	\$35,860	\$20,200	\$40,000
10-1125-4010	Benefits	\$12,711	\$15,648	\$12,315	\$14,340
10-1125-4050	Retirement Benefits	\$441	\$4,779	\$0	\$0
	<b>SUBTOTAL SALARIES AND BENEFITS</b>	<b>\$163,694</b>	<b>\$186,949</b>	<b>\$153,265</b>	<b>\$184,407</b>
10-1125-4202	Postage - Department share	\$180	\$150	\$100	\$150
10-1125-4205	Equipment Repair and Maintenance	\$384	\$2,000	\$1,500	\$1,500
10-1125-4207	Building Repair and Maintenance	\$11,526	\$10,000	\$10,000	\$10,000
10-1125-4210	Professional Dues and Subscriptions	\$1,271	\$1,500	\$2,000	\$2,000
10-1125-4221	Printing	\$2,024	\$6,000	\$4,000	\$3,500
10-1125-4227	Reg. Fees, Lodging, Travel, and Meals	\$788	\$2,500	\$2,000	\$2,000
10-1125-4233	Supplies	\$2,433	\$2,500	\$1,500	\$2,000
10-1125-4250	Professional Services	\$1,178	\$2,000	\$2,000	\$2,500
10-1125-4265	Advertising	\$11,413	\$20,000	\$5,000	\$12,000
10-1125-4401	Utility Costs - park buildings	\$9,179	\$11,000	\$7,500	\$11,000
10-1125-4477	Cleaning/Janitorial Expenses	\$7,789	\$7,500	\$6,000	\$10,500
10-1125-4703	Furniture and Equipment - non-capital	\$5,952	\$4,000	\$3,000	\$2,500
10-1125-4890	Museum Special Events	\$16,636	\$11,000	\$9,000	\$10,000
10-1125-4891	Museum Retail Inventory	\$6,330	\$8,000	\$2,000	\$5,500
10-1125-4893	Exhibit Expenses	\$20,833	\$20,000	\$6,000	\$14,000
10-1125-4894	Historic Park Programs/Outreach	\$46	\$3,000	\$3,500	\$4,000
	<b>SUBTOTAL OPERATING EXPENSES</b>	<b>\$97,962</b>	<b>\$111,150</b>	<b>\$65,100</b>	<b>\$93,150</b>
	<b>TOTAL HISTORIC PARK</b>	<b>\$261,656</b>	<b>\$298,099</b>	<b>\$218,365</b>	<b>\$277,557</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1131-4001	PW Streets Salaries	\$261,395	\$287,587	\$287,587	\$261,864
10-1131-4002	Overtime	\$8,179	\$8,000	\$5,000	\$8,000
10-1131-4010	Benefits	\$22,681	\$25,844	\$25,844	\$23,799
10-1131-4050	Retirement Benefits	\$6,155	\$12,524	\$7,173	\$10,784
	<b>SUBTOTAL SALARIES AND BENEFITS</b>	<b>\$298,410</b>	<b>\$333,955</b>	<b>\$325,604</b>	<b>\$304,447</b>
10-1131-4210	Professional Dues and Subscriptions	\$0	\$300	\$100	\$150
10-1131-4227	Reg. Fees, Lodging, Travel, and Meals	\$4,729	\$9,000	\$2,000	\$4,500
10-1131-4233	Supplies	\$276	\$500	\$300	\$400
10-1131-4250	Professional Services - surveying, engineering	\$0	\$2,000	\$500	\$1,500
10-1131-4260	Gas/Oil - Department share for vehicles	\$34,170	\$40,000	\$37,000	\$40,000
10-1131-4265	Advertising	\$274	\$2,000	\$400	\$1,000
10-1131-4270	Uniforms - Department share	\$615	\$2,500	\$500	\$2,000
10-1131-4401	Utility Costs - Street lights	\$57,807	\$66,500	\$59,000	\$66,500
10-1131-4402	Road Resurfacing - non-capital costs	\$49,671	\$60,000	\$50,000	\$54,000
10-1131-4403	Routine Street Maintenance	\$47,122	\$80,000	\$50,000	\$80,000
10-1131-4404	Snow Removal - Deicers, Contract Hauling	\$18,519	\$100,000	\$22,000	\$75,000
	<b>SUBTOTAL OPERATING EXPENSES</b>	<b>\$213,183</b>	<b>\$362,800</b>	<b>\$221,800</b>	<b>\$325,050</b>
	<b>TOTAL PW STREETS</b>	<b>\$511,593</b>	<b>\$696,755</b>	<b>\$547,404</b>	<b>\$629,497</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1132-4001	PW Buildings Salaries	\$193,477	\$194,793	\$196,160	\$230,263
10-1132-4002	Overtime	\$5,142	\$3,500	\$3,000	\$3,000
10-1132-4010	Benefits	\$16,623	\$17,324	\$16,800	\$20,184
10-1132-4050	Retirement Benefits	\$12,754	\$13,881	\$13,400	\$14,589
<b>SUBTOTAL SALARIES AND BENEFITS</b>		<b>\$227,996</b>	<b>\$229,498</b>	<b>\$229,360</b>	<b>\$268,036</b>
10-1132-4207	Repair/Maintenance -Town Buildings	\$124,757	\$150,000	\$140,000	\$135,000
10-1132-4210	Professional Dues and Subscriptions	\$151	\$250	\$100	\$100
10-1132-4227	Reg. Fees, Lodging, Travel, and Meals	\$1,218	\$3,000	\$1,200	\$1,500
10-1132-4233	Supplies	\$231	\$500	\$500	\$0
10-1132-4250	Professional Services - surveying	\$0	\$500	\$750	\$500
10-1132-4260	Gas/Oil - Department share for vehicles	\$3,296	\$4,500	\$3,500	\$3,500
10-1132-4265	Advertising	\$0	\$1,000	\$550	\$500
10-1132-4270	Uniforms - Department share	\$742	\$2,000	\$1,000	\$1,000
10-1132-4400	Pest Control - insects, wildlife	\$610	\$1,000	\$750	\$600
10-1132-4401	Utilities for Town Owned Buildings, Parks	\$52,824	\$50,000	\$50,000	\$50,000
10-1132-4411	Recycling Expense	\$7,019	\$7,000	\$7,000	\$7,000
<b>SUBTOTAL OPERATING EXPENSES</b>		<b>\$190,848</b>	<b>\$219,750</b>	<b>\$205,350</b>	<b>\$199,700</b>
<b>TOTAL PW BUILDINGS</b>		<b>\$418,844</b>	<b>\$449,248</b>	<b>\$434,710</b>	<b>\$467,736</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1133-4001	Fleet Salaries	\$160,738	\$166,373	\$161,600	\$175,711
10-1133-4002	Overtime	\$2,875	\$3,000	\$3,000	\$2,500
10-1133-4010	Benefits	\$14,085	\$15,005	\$14,139	\$15,708
10-1133-4050	Retirement Benefits	\$4,515	\$5,578	\$6,300	\$7,028
	<b>SUBTOTAL SALARIES AND BENEFITS</b>	<b>\$182,213</b>	<b>\$189,956</b>	<b>\$185,039</b>	<b>\$200,947</b>
10-1133-4205	Repair/Maintenance of Vehicles - all departments	\$56,618	\$90,000	\$75,000	\$80,000
10-1133-4210	Professional Dues and Subscriptions	\$4,810	\$4,000	\$3,000	\$2,000
10-1133-4227	Reg. Fees, Lodging, Travel, and Meals	\$3,151	\$8,000	\$4,000	\$3,000
10-1133-4233	Supplies	\$446	\$600	\$600	\$600
10-1133-4250	Professional Services	\$3,302	\$1,000	\$1,000	\$1,000
10-1133-4260	Gas/Oil - Department share for vehicles	\$14,909	\$2,000	\$2,000	\$2,000
10-1133-4265	Advertising	\$0	\$400	\$832	\$400
10-1133-4270	Uniforms - Department share	\$6,023	\$5,000	\$4,500	\$4,500
10-1133-4271	Tools	\$5,881	\$7,000	\$3,500	\$3,000
10-1133-4404	Snow Removal - Plow Blades, Blowers	\$6,160	\$7,000	\$7,000	\$7,000
	<b>SUBTOTAL OPERATING EXPENSES</b>	<b>\$101,300</b>	<b>\$125,000</b>	<b>\$101,432</b>	<b>\$103,500</b>
	<b>TOTAL PW FLEET</b>	<b>\$283,513</b>	<b>\$314,956</b>	<b>\$286,471</b>	<b>\$304,447</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1134-4001	PW Grounds Salaries	\$372,998	\$388,479	\$370,100	\$396,328
10-1134-4002	Overtime	\$8,562	\$7,000	\$6,500	\$8,000
10-1134-4006	Seasonal Salaries	\$45,302	\$60,000	\$36,582	\$54,000
10-1134-4010	Benefits	\$36,023	\$40,086	\$34,650	\$39,994
10-1134-4050	Retirement Benefits	\$15,889	\$22,202	\$12,500	\$13,834
	<b>SUBTOTAL SALARIES AND BENEFITS</b>	<b>\$478,774</b>	<b>\$517,767</b>	<b>\$460,332</b>	<b>\$512,156</b>
10-1134-4205	Repair/Maintenance of Vehicles & mowers	\$962	\$1,000	\$1,000	\$900
10-1134-4210	Professional Dues and Subscriptions	\$0	\$250	\$250	\$225
10-1134-4227	Reg. Fees, Lodging, Travel, and Meals	\$3,533	\$5,000	\$5,000	\$4,500
10-1134-4233	Supplies	\$238	\$400	\$400	\$360
10-1134-4250	Professional Services	\$0	\$300	\$300	\$270
10-1134-4260	Gas/Oil - Department share for vehicles	\$11,869	\$15,000	\$15,000	\$13,500
10-1134-4265	Advertising	\$0	\$1,000	\$1,000	\$900
10-1134-4270	Uniforms - Department share	\$1,022	\$2,000	\$2,000	\$1,800
10-1134-4400	Pest Control - insects, wildlife	\$2,477	\$2,000	\$2,000	\$1,800
10-1134-4404	Snow Removal - Town Owned Buildings/Parks	\$1,082	\$1,500	\$1,500	\$1,350
	<b>SUBTOTAL OPERATING EXPENSES</b>	<b>\$21,183</b>	<b>\$28,450</b>	<b>\$28,450</b>	<b>\$25,605</b>
	<b>TOTAL PW GROUNDS</b>	<b>\$499,957</b>	<b>\$546,217</b>	<b>\$488,782</b>	<b>\$537,761</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1140-4001	Special Events Salaries	\$110,301	\$120,950	\$111,500	\$125,606
10-1140-4002	Overtime	\$4,006	\$4,500	\$500	\$4,000
10-1140-4005	Seasonal Salaries	\$30,524	\$26,000	\$500	\$30,000
10-1140-4010	Benefits	\$12,157	\$13,980	\$5,050	\$14,415
10-1140-4050	Retirement Benefits	\$4,806	\$7,676	\$6,100	\$6,605
	<b>SUBTOTAL SALARIES AND BENEFITS</b>	<b>\$161,794</b>	<b>\$173,106</b>	<b>\$123,650</b>	<b>\$180,626</b>
10-1140-4202	Postage - Department share	\$614	\$1,500	\$200	\$700
10-1140-4205	Repair/Maintenance of Event Equipment	\$0	\$1,000	\$1,000	\$1,000
10-1140-4210	Professional Dues and Subscriptions	\$1,691	\$2,000	\$1,691	\$2,000
10-1140-4227	Reg. Fees, Lodging, Travel, and Meals	\$4,862	\$5,200	\$10,000	\$4,500
10-1140-4233	Supplies	\$8,521	\$9,000	\$4,000	\$8,000
10-1140-4260	Gas/Oil - Department share	\$776	\$1,000	\$500	\$1,000
10-1140-4261	Street Banners	\$12,905	\$12,000	\$4,404	\$12,000
10-1140-4401	Utilities for Events	\$1,701	\$1,100	\$1,100	\$1,000
10-1140-4665	Green Event Infrastructure	\$812	\$11,000	\$5,000	\$7,000
10-1140-4703	Furniture and Equipment - non-capital	\$4,000	\$12,000	\$4,500	\$10,000
10-1140-4804	4th of July	\$66,073	\$60,000	\$2,880	\$54,000
10-1140-4809	Clean Up Day	\$3,105	\$4,000	\$3,102	\$3,500
10-1140-4811	Wassail Days	\$27,297	\$34,000	\$15,000	\$30,000
10-1140-4812	Art Shows	\$0	\$1,800	\$0	\$1,800
10-1140-4816	BBQ Challenge Vendor Payouts	\$365,218	\$400,000	\$0	\$350,000
10-1140-4827	Concerts in the Park	\$17,196	\$25,500	\$44,241	\$25,500
10-1140-4850	Uniforms - Special Events Team	\$1,099	\$1,100	\$0	\$1,000
10-1140-4851	Bike to Work Day	\$1,764	\$1,000	\$1,000	\$1,000
10-1140-4852	Trick or Treat Street	\$497	\$850	\$850	\$850
10-1140-4853	Easter Egg Hunt	\$1,053	\$1,300	\$1,161	\$1,300
10-1140-4857	Spontaneous Combustion	\$772	\$1,800	\$890	\$2,400
10-1140-4863	BBQ Challenge Administration	\$16,867	\$33,400	\$664	\$30,000
10-1140-4864	BBQ Challenge Beverages and Ice	\$49,307	\$65,000	\$0	\$65,000
10-1140-4865	BBQ Challenge Awards	\$28,223	\$30,000	\$1,900	\$28,000
10-1140-4866	BBQ Challenge Entertainment	\$64,658	\$71,000	\$8,260	\$60,000
10-1140-4868	BBQ Challenge Supplies and Equipment	\$68,945	\$65,000	\$7,945	\$60,000
10-1140-4869	BBQ Challenge Utilities, Mtn., Waste	\$30,315	\$30,000	\$0	\$30,000
10-1140-4873	Fall Fest	\$20,069	\$18,000	\$3,344	\$18,000
10-1140-4876	Pink Party	\$6,786	\$6,800	\$2,829	\$4,000
10-1140-4880	Town Party	\$9,947	\$13,000	\$1,650	\$0
	<b>SUBTOTAL OPERATING EXPENSES</b>	<b>\$815,073</b>	<b>\$919,350</b>	<b>\$128,111</b>	<b>\$813,550</b>
	<b>TOTAL SPECIAL EVENTS</b>	<b>\$976,867</b>	<b>\$1,092,456</b>	<b>\$251,761</b>	<b>\$994,176</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1150-4001	Recreation Salaries	\$126,700	\$166,488	\$166,488	\$189,795
10-1150-4002	Overtime	\$4,447	\$2,000	\$6,000	\$4,000
10-1150-4005	Seasonal Salaries	\$68,502	\$95,000	\$100,000	\$137,160
10-1150-4006	Program Instructors	\$33,595	\$30,899	\$34,000	\$34,000
10-1150-4010	Benefits	\$18,906	\$25,879	\$27,500	\$27,978
10-1150-4050	Retirement Benefits	\$7,879	\$10,014	\$9,650	\$10,176
	<b>SUBTOTAL SALARIES AND BENEFITS</b>	<b>\$260,029</b>	<b>\$330,280</b>	<b>\$343,638</b>	<b>\$403,109</b>
10-1150-4202	Postage - Department share	\$177	\$500	\$200	\$200
10-1150-4210	Professional Dues and Subscriptions	\$0	\$200	\$200	\$200
10-1150-4221	Printing - Recreation Brochure	\$0	\$0	\$0	\$0
10-1150-4227	Reg. Fees, Lodging, Travel, and Meals	\$5,838	\$6,500	\$1,500	\$3,000
10-1150-4233	Operating Supplies	\$90	\$0	\$100	\$100
10-1150-4244	Bank Service Charges	\$9,567	\$16,000	\$10,000	\$15,000
10-1150-4250	Professional Services	\$0	\$5,250	\$3,000	\$4,550
10-1150-4260	Gas/Oil - Department shar for vehicles	\$1,226	\$0	\$0	\$0
10-1150-4265	Advertising	\$14,896	\$15,000	\$9,000	\$14,400
10-1150-4601	Recreation Program Refunds	\$0	\$0	\$0	\$0
10-1150-4602	Recreation Sports	\$17,601	\$20,000	\$17,000	\$18,000
10-1150-4604	Recreation Contracted Expenses	\$26,586	\$30,000	\$18,000	\$28,000
10-1150-4605	Recreation Fun Club	\$21,760	\$31,000	\$32,000	\$32,000
10-1150-4606	Recreation Winter Vacation Sensation	\$2,497	\$5,500	\$5,500	\$6,000
10-1150-4607	Recreation Supplies	\$628	\$2,000	\$1,000	\$1,000
10-1150-4608	Recreation Scholarship	\$500	\$5,000	\$1,000	\$5,000
10-1150-4701	Van Rental	\$14,000	\$15,000	\$14,000	\$15,000
10-1150-4702	Programs/Activities-Admission Fees, etc.	\$616	\$2,000	\$1,500	\$1,000
10-1150-4703	Furniture and Equipment - non-capital	\$3,555	\$2,000	\$1,500	\$1,500
10-1150-4850	Uniforms - Recreation Team	\$3,120	\$3,000	\$1,000	\$3,000
	<b>SUBTOTAL OPERATING EXPENSES</b>	<b>\$122,657</b>	<b>\$158,950</b>	<b>\$116,500</b>	<b>\$147,950</b>
	<b>TOTAL RECREATION</b>	<b>\$382,686</b>	<b>\$489,230</b>	<b>\$460,138</b>	<b>\$551,059</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1160-4001	Salaries	\$436,264	\$629,027	\$474,873	\$568,479
10-1160-4002	Overtime	\$6,592	\$5,000	\$4,000	\$5,000
10-1160-4005	Seasonals	\$236,006	\$211,252	\$166,426	\$252,000
10-1160-4006	Part-Time Salaries	\$0	\$0	\$0	\$0
10-1160-4010	Benefits	\$65,251	\$66,405	\$66,405	\$62,191
10-1160-4050	Retirement Benefits	\$8,215	\$16,537	\$10,700	\$11,733
	<b>SUBTOTAL SALARIES AND BENEFITS</b>	<b>\$752,328</b>	<b>\$928,221</b>	<b>\$722,404</b>	<b>\$899,403</b>
10-1160-4201	Signage, Fence, Padding	\$2,521	\$6,000	\$3,000	\$5,000
10-1160-4205	Equipment Repair Maintenance	\$27,133	\$40,000	\$40,000	\$40,000
10-1160-4207	Building Maintenance	\$3,415	\$5,000	\$3,000	\$4,000
10-1160-4208	Conveyor Lift System Maintenance	\$2,756	\$6,000	\$5,000	\$5,000
10-1160-4221	Supplies/Ticketing	\$13,151	\$18,000	\$13,000	\$17,000
10-1160-4223	Retail Merchandise	\$17,259	\$25,000	\$18,000	\$25,000
10-1160-4225	Food & Beverage	\$52,010	\$67,000	\$40,000	\$65,000
10-1160-4227	Travel/Education/Lodging	\$4,955	\$8,000	\$2,000	\$5,000
10-1160-4234	First Aid Supplies	\$572	\$4,000	\$800	\$3,000
10-1160-4244	Bank Service Charges	\$54,313	\$65,000	\$56,000	\$60,000
10-1160-4250	Professional Services	\$10,235	\$10,000	\$7,000	\$10,000
10-1160-4260	Gas/Oil	\$19,002	\$14,000	\$21,000	\$14,000
10-1160-4265	Advertising	\$62,333	\$60,000	\$54,000	\$54,000
10-1160-4270	Uniforms-Department	\$3,503	\$7,000	\$7,000	\$7,000
10-1160-4401	Utility Costs	\$77,035	\$75,000	\$75,000	\$75,000
10-1160-4404	Snow Removal	\$0	\$2,500	\$2,500	\$2,500
10-1160-4405	Snowmaking Supplies	\$5,889	\$5,000	\$5,000	\$5,000
10-1160-4409	General Site Maintenance	\$4,985	\$20,000	\$5,000	\$20,000
10-1160-4411	Tubing Hill/Terrain Park Maintenance	\$12,763	\$20,000	\$12,000	\$20,000
10-1160-4412	Bike Park Maintenance	\$235	\$0	\$0	\$0
10-1160-4413	Skate Rink Maintenance	\$0	\$0	\$0	\$0
10-1160-4455	Permit/License Fees	\$3,212	\$4,000	\$3,000	\$4,000
10-1160-4477	Cleaning	\$17,514	\$25,000	\$25,000	\$25,000
10-1160-4480	PRA Program/Event Expenses	\$2,286	\$10,000	\$3,000	\$5,000
10-1160-4704	PRA Technical Purchases	\$0	\$0	\$5,000	\$0
	<b>SUBTOTAL OPERATING EXPENSES</b>	<b>\$397,077</b>	<b>\$496,500</b>	<b>\$405,300</b>	<b>\$470,500</b>
	<b>TOTAL FRISCO ADVENTURE PARK</b>	<b>\$1,149,405</b>	<b>\$1,424,721</b>	<b>\$1,127,704</b>	<b>\$1,369,903</b>



Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
10-1170-4001	Salaries	\$103,490	\$134,785	\$125,300	\$147,786
10-1170-4002	Overtime	\$788	\$0	\$4,000	\$3,500
10-1170-4005	Seasonals	\$106,048	\$171,000	\$100,000	\$183,600
10-1170-4006	Part-Time Salaries	\$0	\$0	\$0	
10-1170-4010	Benefits	\$19,827	\$24,310	\$20,500	\$26,977
10-1170-4050	Retirement Benefits	\$2,099	\$7,719	\$2,536	\$4,179
	<b>SUBTOTAL SALARIES AND BENEFITS</b>	<b>\$232,252</b>	<b>\$337,814</b>	<b>\$252,336</b>	<b>\$366,042</b>
10-1170-4201	Signage, Fence, Padding	\$6,843	\$10,000	\$7,000	\$7,000
10-1170-4205	Equipment Repair Maintenance	\$2,501	\$20,000	\$18,000	\$18,000
10-1170-4207	Building Maintenance	\$720	\$5,000	\$5,000	\$5,000
10-1170-4210	Professional Fees and Subscriptions	\$1,443	\$1,000	\$1,200	\$1,500
10-1170-4221	Supplies/Ticketing	\$12,636	\$12,000	\$12,000	\$12,000
10-1170-4223	Retail Merchandise	\$8,186	\$15,000	\$7,000	\$7,000
10-1170-4225	Food & Beverage	\$3,494	\$7,000	\$3,000	\$3,000
10-1170-4227	Travel/Education/Lodging	\$0	\$5,000	\$1,200	\$2,500
10-1170-4244	Bank Service Charges	\$7,612	\$14,000	\$10,000	\$10,000
10-1170-4250	Professional Services	\$0	\$4,000	\$2,500	\$4,000
10-1170-4260	Gas/Oil	\$0	\$14,000	\$14,000	\$14,000
10-1170-4265	Advertising	\$15,659	\$20,000	\$15,000	\$13,500
10-1170-4270	Uniforms	\$3,998	\$4,000	\$2,000	\$4,000
10-1170-4401	Utility Costs	\$7,920	\$7,000	\$7,000	\$7,000
10-1170-4404	Snow Removal	\$0	\$2,500	\$2,500	\$2,500
10-1170-4409	General Site Maintenance	\$16	\$5,000	\$5,000	\$5,000
10-1170-4455	Permit/License Fees	\$2,544	\$5,000	\$2,500	\$2,500
10-1170-4477	Cleaning	\$8,986	\$15,000	\$15,000	\$20,000
10-1170-4480	Special Events	\$6,073	\$8,000	\$5,000	\$6,500
10-1170-4500	Nordic Rental Equipment	\$7,669	\$20,000	\$10,000	\$10,000
10-1170-4703	Furniture & Equipment - Non-Capital	\$8,939	\$5,000	\$5,000	\$7,500
	<b>SUBTOTAL OPERATING EXPENSES</b>	<b>\$105,239</b>	<b>\$198,500</b>	<b>\$149,900</b>	<b>\$162,500</b>
	<b>TOTAL FRISCO NORDIC CENTER</b>	<b>\$337,491</b>	<b>\$536,314</b>	<b>\$402,236</b>	<b>\$528,542</b>

## CAPITAL IMPROVEMENT FUND REVENUE/EXPENDITURE SUMMARY

Major capital projects are budgeted in the Capital Improvement Fund. By Town ordinance, any General Fund balance in excess of the required reserve is to be transferred to the Capital Improvement Fund. In 2020, however, the Town experienced economic uncertainties unlike any before as a result of the COVID-19 worldwide pandemic. As a result, Town Council chose to forego any transfer from the General Fund until a budget re-evaluation is completed in the 2<sup>nd</sup> quarter of 2021. The other major revenue source for this fund is real estate transfer fees. Major capital projects are only those items costing \$5,000 or more. The summary below is organized in the same format and order as the Annual Financial Statements. This design is intended to make it easier for the average user to compare the summary to results of operations as reported in the Annual Financial Statements. There is no required reserve for this fund.

	2018	2019	2020	2020	2021
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Budget</u>
<b>Revenues</b>					
Real Estate Transfer Fees	\$1,415,715	\$1,542,417	\$1,400,000	\$1,600,000	\$1,400,000
Intergovernmental Grants	0	391,974	168,390	134,195	84,195
Investment Income	116,072	136,049	90,000	79,000	30,000
Other Revenues	0	7,796	0		
<b>Total Revenues</b>	<b>1,531,787</b>	<b>2,078,236</b>	<b>1,658,390</b>	<b>1,813,195</b>	<b>1,514,195</b>
<b>Expenditures</b>					
Capital Outlay	5,400,413	2,745,945	7,807,090	2,937,090	1,955,195
Debt Service	420,082	423,993	406,678	539,178	535,807
Agent Fees	1,500	1,500	2,000	2,000	2,000
<b>Total Expenditures</b>	<b>5,821,995</b>	<b>3,171,438</b>	<b>8,215,768</b>	<b>3,478,268</b>	<b>2,493,002</b>
<b>Other Sources (Uses)</b>					
Capital Interest Subsidy	0	0	0	0	0
Loan Proceeds	0	0	0	0	0
Repayment of Loan from Water Fund	0	0	-95,000		
Sale of Assets	769,292	69,527	175,000	70,000	70,000
Miscellaneous/Rental Income	0	0	73,440	73,440	73,440
Transfers Out - General Fund				-4,700,000	
Transfers In -General Fund	2,191,510	3,304,674	893,347	0	0
Net Change in Fund Balance	-1,329,406	2,280,999	-5,510,591	-6,221,633	-835,367
<b>Fund Balance - January 1</b>	<b>7,188,942</b>	<b>5,859,536</b>	<b>7,493,754</b>	<b>8,140,535</b>	<b>1,918,902</b>
<b>Fund Balance - December 31</b>	<b>\$5,859,536</b>	<b>\$8,140,535</b>	<b>\$1,983,163</b>	<b>\$1,918,902</b>	<b>\$1,083,535</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
<b>REVENUES:</b>					
20-2000-3000	Lease Purchase Proceeds	\$0	\$0	\$0	\$0
20-2000-3001	Capital - Interest Subsidy	\$0	\$0	\$0	\$0
20-2000-3002	Loan from Water Fund	\$0	\$0	\$0	\$0
20-2000-3005	Contributed to Capital	\$0	\$0	\$0	\$0
20-2000-3101	Interest on Investments -CIF portion	\$136,049	\$90,000	\$79,000	\$30,000
20-2000-3125	Real Estate Investment Fees	\$1,542,417	\$1,400,000	\$1,600,000	\$1,400,000
20-2000-3150	Capital Sale of Assets	\$69,527	\$175,000	\$70,000	\$70,000
20-2000-3221	Sale of Assets	\$0	\$0	\$0	\$0
20-2000-3222	Miscellaneous Revenue-MRP Employee Rentals	\$7,796	\$73,440	\$73,440	\$73,440
20-2000-3225	Interfund Transfers	\$3,304,674	\$893,347	\$0	\$0
20-2000-3550	State/Federal Grant Funding	\$391,974	\$168,390	\$84,195	\$84,195
20-2000-3601	COP Proceeds	\$0	\$0	\$0	\$0
20-2000-3605	Premium on COP's Issued	\$0	\$0	\$0	\$0
20-2000-3650	Revitalizing Main Street Grant			\$50,000	
<b>TOTAL REVENUE</b>		<b>\$5,452,437</b>	<b>\$2,800,177</b>	<b>\$1,956,635</b>	<b>\$1,657,635</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
<b>EXPENDITURES:</b>					
20-2000-4100	Pmt - Refund Bond Escrow Agent	\$0	\$0		
20-2000-4101	Vehicles and Equipment	\$829,309	\$955,500	\$315,000	\$171,000
20-2000-4102	Computer and Technology	\$216,386	\$122,200	\$122,200	\$120,000
20-2000-4195	Equipment and Vehicle Leases	\$22,279	\$37,500	\$37,500	\$37,500
20-2000-4325	Trust Fees	\$1,500	\$2,000	\$2,000	\$2,000
20-2000-4333	Debt Service - Principal	\$282,573	\$381,355	\$381,355	\$378,781
20-2000-4334	Debt Service - Interest	\$141,420	\$120,323	\$120,323	\$119,526
20-2000-4555	Property Purchases	\$0	\$2,500,000	\$0	\$0
20-2000-4560	Revitalizing Main Street Grant	\$0	\$0	\$55,000	\$0
20-2000-4567	Facility Capital Repair	\$62,478	\$374,500	\$161,500	\$155,000
20-2000-4934	Granite/Galena Alley Paving	\$0	\$0	\$0	\$0
20-2000-4965	Curb Replacement	\$52,032	\$50,000	\$50,000	\$40,000
20-2000-4992	Summit Boulevard-GAP Project	\$0	\$400,000	\$186,000	\$50,000
20-2000-4995	Asphalt Overlay/Resurface Road	\$37,649	\$300,000	\$300,000	\$200,000
20-2000-5017	Environmental Sustainability	\$0	\$100,000	\$50,000	\$100,000
20-2000-5024	PRA Plan Implementation	\$0	\$1,000,000	\$200,000	\$210,000
20-2000-5029	Community Survey		\$25,000	\$25,000	\$0
20-2000-5065	First and Main Barnyard Building	\$6,587	\$5,000	\$5,000	\$5,000
20-2000-5066	Trails Construction and Enhancements	\$95,395	\$223,390	\$223,390	\$139,195
20-2000-5067	Wayfinding	\$13,700	\$0	\$0	\$0
20-2000-5069	Design/Construction-PW Facility	\$89,577	\$0	\$0	\$0
20-2000-5071	Historic Park Deck/Stair Replacement	\$0	\$36,000	\$0	\$20,000
20-2000-5075	Crackfill Streets and Bike Paths	\$53,797	\$70,000	\$70,000	\$25,000
20-2000-5076	TAP Grant	\$564,005	\$0	\$0	\$0
20-2000-5077	FAP Amenity Expansion	\$372,894	\$60,000	\$60,000	\$0
20-2000-5079	Update Planning Documents	\$69,728	\$148,000	\$48,000	\$130,000
20-2000-5080	Consultant-Historic Preservation	\$4,226	\$25,000	\$25,000	\$0
20-2000-5082	Lake Hill Analysis/Support	\$47,593	\$30,000	\$30,000	\$0
20-2000-5084	Electric Vehicle Charging Stations	\$9,262	\$0	\$0	\$0
20-2000-5087	Alley Paving	\$142,315	\$230,000	\$0	\$0
20-2000-5089	Building Relocation and Repurpose Costs	\$5,175	\$100,000	\$0	\$0
20-2000-5090	Belltower Refurbishment	\$0	\$0	\$0	\$0
20-2000-5091	Storm System Repairs	\$0	\$150,000	\$150,000	\$50,000
20-2000-5092	Feasibility Study - Fieldhouse at PRA	\$8,151	\$0	\$0	\$0
20-2000-5093	Playground/Site Improvements at Town Parks	\$43,167	\$750,000	\$750,000	\$200,000
20-2000-5094	Town Hall Dumpster Enclosure	\$240	\$50,000	\$0	\$50,000
20-2000-5095	Town Hall Atrium Design	\$0	\$40,000	\$0	\$15,000
20-2000-5096	Public Art Funding	\$0	\$25,000	\$15,000	\$25,000
	Main Street Promenade	\$0	\$0		\$50,000
	Fiber Infrastructure			\$60,000	\$200,000
	<b>TOTAL CAPITAL IMPROVEMENTS</b>	<b>\$3,171,438</b>	<b>\$8,310,768</b>	<b>\$3,442,268</b>	<b>\$2,493,002</b>

PROJECTS	2021	2022	2023	2024	2025
	COST	COST	COST	COST	COST
<b>Contractual Obligations: See Note 1</b>					
Lease Purchases (A/N 20-2000-4325/4333/4334)	\$305,307	\$304,890	\$297,795	\$294,718	\$291,054
Water Fund Loan (A/N 20-2000-4334)	\$95,000	\$95,000	\$95,000	\$95,000	\$95,000
Copier/Postage Machine Leases (A/N 20-2000-4195)	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500
1st & Main Building Note Payable (A/N 20-2000-4333 /4334)	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
2015 Equipment Lease (A/N 20-2000-4195)					
<b>Total Contractual Obligations</b>	<b>\$537,807</b>	<b>\$537,390</b>	<b>\$530,295</b>	<b>\$527,218</b>	<b>\$523,554</b>
<b>Technology Purchases: See Note 1 (A/N 20-2000-4102)</b>	<b>\$120,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>
<b>Capital Equipment Purchases: See Note 1 (A/N 20-2000-4101)</b>	<b>\$171,000</b>	<b>\$1,033,000</b>	<b>\$877,000</b>	<b>\$642,000</b>	<b>\$747,000</b>
<b>Capital Improvements:</b>					
Concrete Replacement (A/N 20-2000-4965)	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Facility Capital Repair (see below) (A/N 20-2000-4567)	\$155,000	\$217,500	\$168,000	\$7,500	\$167,500
Asphalt Resurface and Preservation (A/N 20-2000-4995)	\$200,000	\$180,000	\$180,000	\$180,000	\$180,000
Crackfill Streets and Bike Paths (A/N 20-2000-5075)	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Main Street Promenade	\$50,000				
Gap Project - Hwy. 9 - Landscaping and Median (A/N 20-2000-4992)	\$50,000	\$250,000	\$250,000	\$250,000	\$250,000
Fiber Infrastructure	\$200,000	\$100,000	\$100,000	\$100,000	\$100,000
Building Relocation Site and Utility Costs (A/N 20-2000-5089)					
PRA Project Construction (A/N 20-2000-5024)	\$210,000				
First and Main Building Building (A/N 20-2000-5065)	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Storm System Repairs (A/N 20-2000-5091)	\$50,000	\$75,000	\$75,000	\$75,000	\$75,000
Town Hall Dumpster Enclosure (A/N 20-2000-5094)	\$50,000				
Town Hall Atrium Design (A/N 20-2000-5095)	\$15,000				
Historic Park Deck/Stair Replacement (A/N 20-2000-5071)	\$20,000				
Environmental Sustainability (A/N 20-2000-5017)	\$100,000				
Trails Enhancements (A/N 20-2000-5066)	\$139,195	\$55,000	\$55,000	\$55,000	\$55,000
Playground/Site Improvements at Town Parks (A/N 20-2000-5093)	\$200,000	\$750,000	\$750,000	\$750,000	\$750,000
Update Planning Documents (A/N 20-2000-5079)	\$130,000				
Technical Consultant for Historic Preservation (A/N 20-2000-5080)	\$0				
Funding for review of Lake Hill Project (A/N 20-2000-5082)					
Funding for Public Art (A/N 20-2000-5096)	\$25,000				
Community Survey (A/N 20-2000-5029)					
<b>Debt</b>					
Technology Purchases					
Capital Equipment Purchases					
Infrastructure					
Environmental					
Housing					
Recreational					
Community Planning					
<b>Core</b>					
Desired					
Non-Essential					
<b>Debt and Capital Project Total</b>	<b>\$2,493,002</b>	<b>\$3,367,890</b>	<b>\$3,155,295</b>	<b>\$2,756,718</b>	<b>\$3,018,054</b>
<b>Beginning Fund Balance-Actual</b>	<b>\$1,918,902</b>	<b>\$1,083,535</b>	<b>\$423,009</b>	<b>\$56,299</b>	<b>\$171,824</b>
<b>Capital Fund Revenues-increase 3% each year</b>	<b>\$1,657,635</b>	<b>\$1,707,364</b>	<b>\$1,758,585</b>	<b>\$1,811,343</b>	<b>\$1,865,683</b>
<b>Transfer from General Fund-New Retail-increase 3% each year</b>		<b>\$1,000,000</b>	<b>\$1,030,000</b>	<b>\$1,060,900</b>	<b>\$1,092,727</b>
<b>Debt and Capital Project Total</b>	<b>\$2,493,002</b>	<b>\$3,367,890</b>	<b>\$3,155,295</b>	<b>\$2,756,718</b>	<b>\$3,018,054</b>
<b>Ending Fund Balance-Projected</b>	<b>\$1,083,535</b>	<b>\$423,009</b>	<b>\$56,299</b>	<b>\$171,824</b>	<b>\$112,179</b>

**2021 Facility Capital Repairs:**

Painting & staining	60,000
Sternberg clock replacement	35,000
General Maintenance	7,500
Mary Ruth Place Repairs/Maintenance	7,500
VIC bathroom-design upgrade and assess ADA	25,000
Nordic & Day Lodge Carpeting	20,000
	<u>\$155,000</u>

**2023 Facility Capital Repairs:**

Replace Granite housing unit waterline	0
Replace TH solar panels	0
Daylodge HVAC	8,000
Replace TH metal roof	40,000
TH exterior sidewalks and brick work (ongoing)	20,000
TH atrium remodel	100,000
	<u>\$168,000</u>

**2022 Facility Capital Repairs:**

General Maintenance	7,500
Shop pressure washer replacement	0
1st & Main - replace heaters (4)	30,000
Replace shop bay door openers	0
Historic Park security upgrade	0
Replace TH heaters (4)	10,000
VIC Bathroom remodel	100,000
Town Hall Carpet Replacement	70,000
	<u>\$217,500</u>

**2024 Facility Capital Repairs:**

Nordic fireplace replacement	0
Boiler replacements	0
General Maintenance	7,500
	<u>\$7,500</u>

**2025 Facility Capital Repairs:**

Museum floor refinsh	10,000
Boiler replacements	75,000
VIC park pavillion roof	0
Paint and stain	75,000
General Maintenance	7,500
	<u>\$167,500</u>

2021		2022		2023		2024		2025	
<b>Contractual Obligations:</b>		<b>Contractual Obligations:</b>		<b>Contractual Obligations:</b>		<b>Contractual Obligations:</b>		<b>Contractual Obligations:</b>	
<b>Lease Purchases</b>	<b>Cost</b>	<b>Lease Purchases</b>	<b>Cost</b>	<b>Lease Purchases</b>	<b>Cost</b>	<b>Lease Purchases</b>	<b>Cost</b>	<b>Lease Purchases</b>	<b>Cost</b>
Principal	237,400	Principal	244,100	Principal	243,400	Principal	246,700	Principal	249,500
Interest	65,907	Interest	58,790	Interest	52,395	Interest	46,018	Interest	39,554
Trustee Fees	2,000	Trustee Fees	2,000	Trustee Fees	2,000	Trustee Fees	2,000	Trustee Fees	2,000
	<b>\$305,307</b>		<b>\$304,890</b>		<b>\$297,795</b>		<b>\$294,718</b>		<b>\$291,054</b>
<b>Water Fund Loan</b>	<b>\$95,000</b>	<b>Water Fund Loan</b>	<b>\$95,000</b>	<b>Water Fund Loan</b>	<b>\$95,000</b>	<b>Water Fund Loan</b>	<b>\$95,000</b>	<b>Water Fund Loan</b>	<b>\$95,000</b>
<b>Copier Leases</b>	<b>\$37,500</b>	<b>Copier Leases</b>	<b>\$37,500</b>	<b>Copier Leases</b>	<b>\$37,500</b>	<b>Copier Leases</b>	<b>\$37,500</b>	<b>Copier Leases</b>	<b>\$37,500</b>
<b>1st &amp; Main Building Note Payable</b>	<b>\$100,000</b>	<b>1st &amp; Main Building Note Payable</b>	<b>\$100,000</b>	<b>1st &amp; Main Building Note Payable</b>	<b>\$100,000</b>	<b>1st &amp; Main Building Note Payable</b>	<b>\$100,000</b>	<b>1st &amp; Main Building Note Payable</b>	<b>\$100,000</b>
<b>Total Contractual Obligations</b>	<b>\$537,807</b>	<b>Total Contractual Obligations</b>	<b>\$537,390</b>	<b>Total Contractual Obligations</b>	<b>\$530,295</b>	<b>Total Contractual Obligations</b>	<b>\$527,218</b>	<b>Total Contractual Obligations</b>	<b>\$523,554</b>
<b>Technology Purchases:</b>	<b>Cost</b>	<b>Technology Purchases:</b>	<b>Cost</b>	<b>Technology Purchases:</b>	<b>Cost</b>	<b>Technology Purchases:</b>	<b>Cost</b>	<b>Technology Purchases:</b>	<b>Cost</b>
Network Infrastructure	\$80,000								
COVID-19 Provisioning	\$40,000								
	<b>\$120,000</b>		<b>\$100,000</b>		<b>\$100,000</b>		<b>\$100,000</b>		<b>\$100,000</b>
<b>Equipment Purchases:</b>	<b>Cost</b>	<b>Equipment Purchases:</b>	<b>Cost</b>	<b>Equipment Purchases:</b>	<b>Cost</b>	<b>Equipment Purchases:</b>	<b>Cost</b>	<b>Equipment Purchases:</b>	<b>Cost</b>
Repl Equipment Trailer (PW)	14,000	Repl 2011 Chevy 2500 (PRA)	35,000	Repl 1987 Tallier 1 Axle Trailer (PW)	12,000	Repl 2018 Ford Explorer (PD)	51,000	Repl 2019 Ford explorer (PD)	51,000
Fuel Trailer (split 1/2 with Marina)	10,000	Snow guns (PRA)	40,000	Repl 2012 Prinoth BR350 (PRA)	335,000	Repl 2009 Zaugg Snow Blower	52,000	Repl 2010 Kenworth T800 (PW)	185,000
Police Equipment	147,000	Snowcat (Nordic Center)	230,000	Repl 2017 Ford Explorer (PD)	51,000	Repl 2014 Chevrolet G3500 Van (PW)	53,000	Repl 2010 Kenworth T800 (PW)	185,000
		Snowmaking Compressor (PRA)	25,000	Repl 1989 Stenseballe Deck Mower (PW)	18,000	Repl 2014 Ford F150 (PW)	41,000	Repl 2015 Chevrolet 3500 Van (PRA)	43,000
<b>Total Equipment Purchases</b>	<b>\$171,000</b>	Repl 2011 Chevy 2500 (PW)	35,000	Repl 2013 Ford F150 (PW)	38,000	Repl 2014 Ford F150 (PW)	41,000	Repl 2015 Chevrolet 3500 Van (PRA)	43,000
		Repl 2011 Dodge 1500 (PW)	32,000	Repl 2013 Ford F250 (PW)	41,000	Repl 2014 Ford F150 (PW)	41,000	Repl 2015 RAM 2500 (MARINA)	41,000
		Repl 2016 Ford Expedition (PD)	51,000	Repl 2013 Ford F250 (PW)	41,000	Repl 2014 Ford F250 (PW) (Water)	51,000	Repl Western Plow (MARINA)	8,000
		Repl 1994 Tallier Trailer (PW)	12,000	Repl Western Plow (PW)	8,000	Repl 2014 Ford Explorer (ADMN)	42,000	Repl Chevrolet 3500 Van (PW) (Water)	51,000
		Repl Wester Plow (PRA)	8,000	Repl 2013 Toyota Tacoma (PW)	38,000	Repl 2014 CAT 120M2 Grader	270,000	Repl 2015 Karcher MICS4 (PW)	140,000
		Repl 2011 Bobcat skid-steer (PW)	45,000	Repl 2015 CAT 938M Loader (PW)	295,000				
		Repl Skid Steer Attachments (PW)	25,000						
		Repl 2013 CAT Backhoe Loader (PW)	175,000	<b>Total Equipment Purchases</b>	<b>\$877,000</b>	<b>Total Equipment Purchases</b>	<b>\$642,000</b>	<b>Total Equipment Purchases</b>	<b>\$747,000</b>
		Repl 1998 Mcconnel Flat Mower (PW)	23,000						
		Repl 2012 Walker Mower (PW)	23,000						
		Repl 1994 Baulderson Bucket (PW)	14,000						
		Repl 2010 Tymco Sweeper (PW)	260,000						
		<b>Total Equipment Purchases</b>	<b>\$1,033,000</b>						

## HISTORIC PRESERVATION FUND REVENUE/EXPENDITURE SUMMARY

The Historic Preservation Fund was established January 1, 2019, for the purpose of accepting donations from the public for preservation and/or restoration of the Town's historic artifacts. There is no required reserve for this fund.

	<b>2018 Actual</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Projected</b>	<b>2021 Budget</b>
<b><u>Revenues</u></b>					
Donations	\$0	\$1,000	\$0	\$0	\$0
Investment Income	0	13	10	10	5
<b>Total Revenues</b>	<b>0</b>	<b>1,013</b>	<b>10</b>	<b>10</b>	<b>5</b>
<b><u>Expenditures</u></b>					
Capital Projects	0	0	0	0	0
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Other Sources (Uses)</u></b>					
Net Change in Fund Balance	0	1,013	10	10	5
<b>Fund Balance - January 1</b>	<b>0</b>	<b>0</b>	<b>1,010</b>	<b>1,013</b>	<b>1,023</b>
<b>Fund Balance - December 31</b>	<b>\$0</b>	<b>\$1,013</b>	<b>\$1,020</b>	<b>\$1,023</b>	<b>\$1,028</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
<b><u>REVENUES:</u></b>					
25-2500-3101	Interest on Investments	\$13	\$10	\$10	\$5
25-2500-3725	Donations	\$1,000	\$0	\$0	\$0
<b>TOTAL REVENUES</b>		<b>\$1,013</b>	<b>\$10</b>	<b>\$10</b>	<b>\$5</b>
<b><u>EXPENDITURES:</u></b>					
25-2500-4262	Capital Projects	\$0	\$0	\$0	\$0
<b>TOTAL EXPENDITURES</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



## CONSERVATION TRUST FUND REVENUE/EXPENDITURE SUMMARY

The Conservation Trust Fund was established pursuant to State law to account for receipt and disbursement of lottery funds. Each year the State distributes a percentage of the profits from the sale of lottery tickets to municipalities which may only be used to maintain, acquire or construct recreation facilities, park facilities or open space. This fund has no required reserve.

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>2021</b>
	<b><u>Actual</u></b>	<b><u>Actual</u></b>	<b><u>Budget</u></b>	<b><u>Projected</u></b>	<b><u>Budget</u></b>
<b><u>Revenues</u></b>					
Lottery Proceeds	\$29,677	\$35,777	\$29,000	\$29,000	\$29,000
Investment Income	619	1,253	1,000	590	300
<b>Total Revenues</b>	<b>30,296</b>	<b>37,030</b>	<b>30,000</b>	<b>29,590</b>	<b>29,300</b>
<b><u>Expenditures</u></b>					
Culture and Recreation	2,993	37,640	45,000	42,000	38,300
<b>Total Expenditures</b>	<b>2,993</b>	<b>37,640</b>	<b>45,000</b>	<b>42,000</b>	<b>38,300</b>
<b><u>Other Sources (Uses)</u></b>					
Net Change in Fund Balance	27,303	-610	-15,000	-12,410	-9,000
<b>Fund Balance - January 1</b>	<b>23,594</b>	<b>50,897</b>	<b>36,397</b>	<b>50,287</b>	<b>37,877</b>
<b>Fund Balance - December 31</b>	<b>\$50,897</b>	<b>\$50,287</b>	<b>\$21,397</b>	<b>\$37,877</b>	<b>\$28,877</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
<b><u>REVENUES:</u></b>					
30-3000-3101	Interest on Investments-CTF portion of allocation	\$1,253	\$1,000	\$590	\$300
30-3000-3555	State Lottery Funds	\$35,777	\$29,000	\$29,000	\$29,000
<b>TOTAL REVENUES</b>		<b>\$37,030</b>	<b>\$30,000</b>	<b>\$29,590</b>	<b>\$29,300</b>
<b><u>EXPENDITURES:</u></b>					
30-3000-4262	Five Year Capital Plan Projects	\$37,640	\$45,000	\$42,000	\$38,300
<b>TOTAL EXPENDITURES</b>		<b>\$37,640</b>	<b>\$45,000</b>	<b>\$42,000</b>	<b>\$38,300</b>

2021		2022		2023		2024		2025	
Project	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost
Landscape equipment	\$5,000	Landscape equipment	\$8,000	Landscape equipment	\$8,000	Landscape equipment	\$8,000	Landscape equipment	\$8,000
Park Maintenance	\$33,300								
<b>Project Total</b>	<b>\$38,300</b>	<b>Project Total</b>	<b>\$8,000</b>	<b>Project Total</b>	<b>\$8,000</b>	<b>Project Total</b>	<b>\$8,000</b>	<b>Project Total</b>	<b>\$8,000</b>

## WATER FUND REVENUE/EXPENDITURE SUMMARY

The Water Fund was established to finance and account for the acquisition, operation and maintenance of facilities, services and water rights associated with providing water to the Town. The primary revenue sources include user charges and water tap fees. In 2019, a water rate study was conducted and new rates and tier structure were implemented effective in the 3<sup>rd</sup> quarter of 2019. This fund has a four month required reserve; the projected 2020 fund balance far surpasses that requirement.

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>2021</b>
<b><u>Revenues</u></b>	<b><u>Actual</u></b>	<b><u>Actual</u></b>	<b><u>Budget</u></b>	<b><u>Projected</u></b>	<b><u>Budget</u></b>
User Charges	\$964,017	\$980,287	\$1,355,000	\$1,250,000	\$1,250,000
Water Meter Sales	23,841	19,502	5,000	20,000	20,000
Plant Investment Fees	169,244	225,910	170,000	50,000	100,000
Sale of Assets	6,775	0	4,000	0	0
Investment Income	79,896	113,387	50,000	25,000	21,000
Grant Revenue	12,531	0	0	0	0
Other Revenues	1,684	1,404	0	500	0
<b>Total Revenues</b>	<b>1,257,988</b>	<b>1,340,490</b>	<b>1,584,000</b>	<b>1,345,500</b>	<b>1,391,000</b>
<b><u>Expenditures</u></b>					
Salaries and Benefits	353,367	404,393	372,854	390,388	404,016
Administrative Fees	42,500	42,500	42,500	42,500	42,500
Professional Fees	80,095	72,757	90,000	70,000	70,000
Supplies and Chemicals	20,515	20,199	52,000	25,000	40,000
Utilities	55,823	63,427	70,000	65,000	60,000
Repair and Maintenance	51,058	48,416	90,000	49,000	66,000
General Expenses	83,660	78,206	77,500	56,000	60,000
Capital Outlay	889,329	60,199	1,281,500	874,000	1,625,000
Water Meter Replacements	14,830	37,400	50,000	40,000	40,000
<b>Total Expenditures</b>	<b>1,591,177</b>	<b>827,497</b>	<b>2,126,354</b>	<b>1,611,888</b>	<b>2,407,516</b>
<b><u>Other Sources (Uses)</u></b>					
Loan Repayment from Marina Fund	0	0	0		0
Loan Repayment from Capital Improvement Fund	0	0	95,000	95,000	95,000
Contributed to Capital	0	0	0	0	0
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	-333,189	512,993	-447,354	-171,388	-921,516
<b>Fund Balance - January 1</b>	<b>3,832,967</b>	<b>3,499,778</b>	<b>3,447,347</b>	<b>4,012,771</b>	<b>3,841,383</b>
<b>Fund Balance - December 31</b>	<b>\$3,499,778</b>	<b>\$4,012,771</b>	<b>\$2,999,993</b>	<b>\$3,841,383</b>	<b>\$2,919,867</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
<b>REVENUES:</b>					
40-4000-3005	Contributed to Capital	\$0	\$0		
40-4000-3101	Interest on Investments-WF Portion of allocation	\$113,387	\$50,000	\$25,000	\$21,000
40-4000-3222	Miscellaneous Revenue	\$1,404	\$0	\$500	\$0
40-4000-3225	Interfund Transfer - Int/Prin	\$0	\$95,000	\$95,000	\$95,000
40-4000-3350	Water User Fees - Quarterly Billing	\$980,287	\$1,355,000	\$1,250,000	\$1,250,000
40-4000-3360	Plant Investment Fees - Water Tap Fees	\$225,910	\$170,000	\$50,000	\$100,000
40-4000-3550	Grant Revenue	\$0	\$0	\$0	\$0
40-4000-3610	Water Meter Sales - New/replacement meters	\$19,502	\$5,000	\$20,000	\$20,000
40-4000-3630	Sales of Assets	\$0	\$4,000	\$0	\$0
<b>TOTAL REVENUES</b>		<b>\$1,340,490</b>	<b>\$1,679,000</b>	<b>\$1,440,500</b>	<b>\$1,486,000</b>
<b>EXPENDITURES:</b>					
40-4000-4001	Water Salaries	\$337,069	\$308,998	\$326,546	\$336,147
40-4000-4002	Overtime	\$21,858	\$10,000	\$10,000	\$11,000
40-4000-4010	Benefits	\$26,879	\$27,470	\$26,650	\$29,708
40-4000-4021	Worker's Comp Insurance	\$0	\$6,500	\$6,500	\$6,500
40-4000-4050	Retirement Benefits	\$18,587	\$19,886	\$20,692	\$20,661
<b>SUBTOTAL SALARIES AND BENEFITS</b>		<b>\$404,393</b>	<b>\$372,854</b>	<b>\$390,388</b>	<b>\$404,016</b>
40-4000-4200	Office Supplies	\$1,210	\$1,000	\$500	\$500
40-4000-4201	Supplies	\$10,355	\$32,000	\$15,000	\$25,000
40-4000-4202	Postage - Department share	\$4,359	\$4,500	\$2,500	\$3,000
40-4000-4203	Telephone	\$8,190	\$9,000	\$6,000	\$7,000
40-4000-4206	Vehicle Repairs & Maintenance	\$0	\$2,000	\$1,000	\$1,000
40-4000-4210	Professional Dues and Subscriptions	\$1,157	\$3,000	\$2,500	\$2,500
40-4000-4227	Reg. Fees, Education	\$1,853	\$12,000	\$2,000	\$5,000
40-4000-4250	Professional Services	\$72,757	\$90,000	\$70,000	\$70,000
40-4000-4260	Gas/Oil - Department share for vehicles	\$8,792	\$10,000	\$7,000	\$6,000
40-4000-4265	Advertising	\$4,465	\$3,000	\$2,000	\$2,000
40-4000-4270	Uniforms/Safety Equipment - Department share	\$2,232	\$3,000	\$1,500	\$2,000
40-4000-4275	System Repairs	\$46,533	\$70,000	\$30,000	\$50,000
40-4000-4277	Chemicals for Water Treatment	\$9,844	\$20,000	\$10,000	\$15,000
40-4000-4280	Pumping Equipment for Plants & Wells	\$1,883	\$18,000	\$18,000	\$15,000
40-4000-4355	Summit Water Quality Annual Dues	\$10,485	\$11,000	\$11,000	\$11,000
40-4000-4360	NWCCOG-QQ Water Quality Annual Dues	\$1,857	\$2,000	\$2,000	\$2,000
40-4000-4365	Administration Fees - General Fund	\$42,500	\$42,500	\$42,500	\$42,500
40-4000-4370	Grant Expenses	\$0	\$0	\$0	\$0
40-4000-4401	Utilities for Wells and Treatment Plant	\$63,427	\$70,000	\$65,000	\$60,000
40-4000-4425	Water Meter Replacement	\$37,400	\$50,000	\$40,000	\$40,000
40-4000-4444	Capital Improvements	\$15,460	\$1,232,000	\$824,500	\$1,590,000
40-4000-4455	Leases & Special Use Permits	\$17,911	\$19,000	\$19,000	\$19,000
40-4000-4460	Capital Equipment	\$235	\$49,500	\$49,500	\$35,000
40-4000-4704	Technical Purchases	\$0	\$0	\$0	\$0
40-4000-4790	Depreciation	\$325,355	\$0	\$0	\$0
<b>SUBTOTAL OPERATING EXPENSES</b>		<b>\$688,260</b>	<b>\$1,753,500</b>	<b>\$1,221,500</b>	<b>\$2,003,500</b>
<b>TOTAL EXPENSES</b>		<b>\$1,092,653</b>	<b>\$2,126,354</b>	<b>\$1,611,888</b>	<b>\$2,407,516</b>

2021		2022		2023		2024		2025	
Project	Cost	Project	Cost	Project	Cost	Project	Cost	Project	Cost
Replace filter modules skid A	175,000	Replace filter modules skid B	150,000	Replace UCLz gas withpochlorite Well #5	325,000	Water Main Leak Survey - 1/3	15,000	Water Drive water main replacement	500,000
Town-wide Leak Survey	40,000	Replace CL2 gas withpochlorite Well #6	300,000	Water Main Leak Survey - 1/3	15,000	Slow the Flow - Efficiency Program	10,000	Water Main Leak Survey - 1/3	15,000
WTP Tank Erosion Mitigation	150,000	Water Main Leak Survey - 1/3	15,000	Slow the Flow - Efficiency Program	10,000	Water Smart Implementation/Support	7,000	Start at the Tap-Efficiency Program	25,000
Construct headworks project	800,000	Slow the Flow - Efficiency Program	10,000	Water Smart Implementation/Support	7,000	Start at the Tap-Efficiency Program	25,000	Replace Ford F250	51,000
Lead & copper treatment system constr	400,000	Water Smart Implementation/Support	7,000	Start at the Tap-Efficiency Program	25,000	Replace Ford F250	51,000	Aspen Drive Water Main replacement	500,000
Start at the Tap-Efficiency Program	25,000	Start at the Tap-Efficiency Program	25,000	Water Storage Tanks Exterior Repairs	400,000	Aspen Drive Water Main replacement	500,000		
		Creekside Water Main Replacement	1,000,000						
		Internal Tank Inspections	15,000						
<b>Capital Project Total</b>	<b>\$1,590,000</b>	<b>Capital Project Total</b>	<b>\$1,522,000</b>	<b>Capital Project Total</b>	<b>\$782,000</b>	<b>Capital Project Total</b>	<b>\$608,000</b>	<b>Capital Project Total</b>	<b>\$540,000</b>

Beginning Fund Balance	\$3,841,383	Beginning Fund Balance	\$2,919,867	Beginning Fund Balance	\$2,464,701	Beginning Fund Balance	\$2,755,571	Beginning Fund Balance	\$3,327,159
Revenues-User Fees	1,250,000	Revenues-User Fees	1,500,000	Revenues-User Fees	1,600,000	Revenues-User Fees	1,600,000	Revenues-User Fees	1,700,000
Debt Repayment-CIP	95,000	Debt Repayment-CIP	95,000	Debt Repayment-CIP	95,000	Debt Repayment-CIP	95,000	Debt Repayment-CIP	95,000
Tap Fees	100,000	Tap Fees	210,000	Tap Fees	227,000	Tap Fees	260,000	Tap Fees	250,000
Grant Revenue	0	Grant Revenue	0	Grant Revenue	0	Grant Revenue	0	Grant Revenue	0
Other Revenues	41,000	Other Revenues	60,000	Other Revenues	60,000	Other Revenues	60,000	Other Revenues	60,000
Operating Expenditures	762,516	Operating Expenditures	796,166	Operating Expenditures	814,130	Operating Expenditures	830,412	Operating Expenditures	847,000
Capital	1,625,000	Capital	1,522,000	Capital	782,000	Capital	608,000	Capital	540,000
Ending Fund Balance	<u>\$2,919,867</u>	Ending Fund Balance	<u>\$2,464,701</u>	Ending Fund Balance	<u>\$2,755,571</u>	Ending Fund Balance	<u>\$3,327,159</u>	Ending Fund Balance	<u>\$3,950,138</u>

## OPEN SPACE FUND REVENUE/EXPENDITURE SUMMARY

The Open Space Fund was established by resolution in 2001 to acquire and maintain open space. The resolution further required an annual \$300,000 allocation from real estate investment fees. Since no funds have been expended from this fund since 2005, Council reduced the annual allocation to \$100,000 in 2008. Since then, there have been no additional allocations to this fund. Since no projects have been identified for use of these funds, in 2010 Town Council approved a transfer from this fund for a recreation expansion project; in 2015 Council elected to transfer \$100,000 to the Capital Improvement Fund for capital projects. There is no required reserve for this fund.

	<b>2018 Actual</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Projected</b>	<b>2021 Budget</b>
<b>Revenues</b>					
Investment Income	\$267	\$285	\$250	\$130	\$60
<b>Total Revenues</b>	<b>267</b>	<b>285</b>	<b>250</b>	<b>130</b>	<b>60</b>
<b>Expenditures</b>					
Culture and Recreation	0	0	0	0	0
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Sources (Uses)</b>					
Transfers In	0	0	0	0	0
Transfers Out-Capital Improvement Fund	0	0	0	0	0
Net Change in Fund Balance	267	285	250	130	60
<b>Fund Balance - January 1</b>	<b>11,846</b>	<b>12,113</b>	<b>12,413</b>	<b>12,398</b>	<b>12,528</b>
<b>Fund Balance - December 31</b>	<b>\$12,113</b>	<b>\$12,398</b>	<b>\$12,663</b>	<b>\$12,528</b>	<b>\$12,588</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2032 Budget
<b><u>REVENUES:</u></b>					
50-5000-3101	Interest on Investments-OSF Portion of Allocation	\$285	\$250	\$130	\$60
<b>TOTAL OPEN SPACE FUND</b>		<b>\$285</b>	<b>\$250</b>	<b>\$130</b>	<b>\$60</b>
<b><u>EXPENDITURES</u></b>					
50-5000-4005	Interfund Transfers	\$0	\$0	\$0	\$0
<b>TOTAL EXPENDITURES</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



## SCHA FUND (5A) REVENUE/EXPENDITURE SUMMARY

On November 7, 2006, the voters of Summit County approved the Summit Combined Housing Authority (SCHA) Referred Measure 5A, which authorized a temporary (10) year sales and use tax of .125% and a development impact fee of two dollars or less per square foot of new construction to be used for affordable housing purposes. Subsequently, the Town of Frisco entered into an intergovernmental agreement with other area local governments to share these revenues. In 2015, this tax was extended in perpetuity. In 2016, Summit County voters approved an additional, temporary (10 years) .6% sales and use tax to the existing sales tax, effective 1/1/17, making the current tax rate .725%. There is no required reserve for this fund.

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>2021</b>
	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Projected</b>	<b>Budget</b>
<b>Revenues</b>					
Sales Tax	\$1,393,760	\$1,618,610	\$1,350,000	\$1,350,000	\$1,350,000
Building Permits/Development Impact Fees	118,316	124,399	115,000	50,000	50,000
Investment Income	33,324	94,819	50,000	50,000	24,000
Other Income	6,938	88,776	70,320	70,320	70,320
<b>Total Revenues</b>	<b>1,552,338</b>	<b>1,926,604</b>	<b>1,585,320</b>	<b>1,520,320</b>	<b>1,494,320</b>
<b>Expenditures</b>					
Salaries and Benefits	0	0	72,118	72,118	76,621
Administration Fees	45,463	46,467	82,740	82,740	85,000
Projects	1,842,836	-1,240	2,400,000	287,500	4,800,000
Rental Expenses	0	1,975	20,000	105,000	10,000
Buy-Down Program	0	0	300,000	45,000	100,000
Business Housing Support Fund	0	0	90,000	3,000	45,000
Community Outreach	84	2,584	10,000	0	10,000
<b>Total Expenditures</b>	<b>1,888,383</b>	<b>49,786</b>	<b>2,974,858</b>	<b>595,358</b>	<b>5,126,621</b>
<b>Other Sources (Uses)</b>					
Sale of Assets	1,358,385	0	0	0	0
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	1,022,340	1,876,818	-1,389,538	924,962	-3,632,301
<b>Fund Balance - January 1</b>	<b>2,390,013</b>	<b>3,412,353</b>	<b>4,374,423</b>	<b>5,289,171</b>	<b>6,214,133</b>
<b>Fund Balance - December 31</b>	<b>\$3,412,353</b>	<b>\$5,289,171</b>	<b>\$2,984,885</b>	<b>\$6,214,133</b>	<b>\$2,581,832</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
<b><u>REVENUES:</u></b>					
55-5500-3007	County Sales Tax	\$1,618,610	\$1,350,000	\$1,350,000	\$1,350,000
55-5500-3101	Interest on Investments - 5A Portion of Allocation	\$94,819	\$50,000	\$50,000	\$24,000
55-5500-3110	Sale of Town property - Staley House/Galena Units	\$0	\$0		
55-5500-3115	Rental Income	\$88,776	\$70,320	\$70,320	\$70,320
55-5500-3222	Miscellaneous Income	\$0	\$0		\$0
55-5500-3310	Building Permits and Fees	\$124,399	\$115,000	\$50,000	\$50,000
	<b>TOTAL REVENUES</b>	<b>\$1,926,604</b>	<b>\$1,585,320</b>	<b>\$1,520,320</b>	<b>\$1,494,320</b>
<b><u>EXPENDITURES</u></b>					
<b><u>Salaries &amp; Benefits</u></b>					
55-5500-4001	Salaries & Benefits	\$0	\$65,000	\$65,000	\$69,059
55-5500-4010	Benefits	\$0	\$5,168	\$5,168	\$5,490
55-5500-4050	Retirement Benefits	\$0	\$1,950	\$1,950	\$2,072
	<b>Subtotal Salaries &amp; Benefits</b>	<b>\$0</b>	<b>\$72,118</b>	<b>\$72,118</b>	<b>\$76,621</b>
55-5500-4262	Capital Projects	\$0	\$2,400,000	\$287,500	\$4,800,000
55-5500-4263	Mary Ruth Place Project	-\$1,240	\$0	\$0	
55-5500-4264	113 Granite Project	\$0	\$0	\$100,000	
55-5500-4266	Buy-Down Programs	\$0	\$300,000	\$45,000	\$100,000
55-5500-4267	Business Housing Support Fund	\$0	\$90,000	\$3,000	\$45,000
55-5500-4270	Rental Expenses	\$1,975	\$20,000	\$5,000	\$10,000
55-5500-4276	Community Outreach	\$2,584	\$10,000	\$0	\$10,000
55-5500-4365	Administration Expense	\$46,467	\$82,740	\$82,740	\$85,000
	<b>Subtotal Operating Expenditures</b>	<b>\$49,786</b>	<b>\$2,902,740</b>	<b>\$523,240</b>	<b>\$5,050,000</b>
	<b>TOTAL EXPENDITURES</b>	<b>\$49,786</b>	<b>\$2,974,858</b>	<b>\$595,358</b>	<b>\$5,126,621</b>



## INSURANCE RESERVE FUND REVENUE/EXPENDITURE SUMMARY

The Insurance Reserve Fund was established by resolution in 2005 to establish an insurance reserve fund equivalent to six months' worth of insurance expenditures to cover substantial insurance claims and unforeseen increases in the cost of providing insurance. This transfer from the General Fund was not completed until 2007. In order to decrease insurance costs, the Town is assuming more liability risk and that potential liability is budgeted in this fund in 2020. There is no required reserve for this fund.

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>2021</b>
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Budget</u>
<b>Revenues</b>					
Investment Income	3,380	4,836	3,500	2,150	1,000
<b>Total Revenues</b>	<b>\$3,380</b>	<b>\$4,836</b>	<b>\$3,500</b>	<b>\$2,150</b>	<b>\$1,000</b>
<b>Expenditures</b>					
Claims Liability	0	0	65,000	0	65,000
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>65,000</b>	<b>0</b>	<b>65,000</b>
<b>Other Sources (Uses)</b>					
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	3,380	4,836	-61,500	2,150	-64,000
<b>Fund Balance - January 1</b>	<b>201,812</b>	<b>205,192</b>	<b>210,192</b>	<b>210,028</b>	<b>212,178</b>
<b>Fund Balance - December 31</b>	<b>\$205,192</b>	<b>\$210,028</b>	<b>\$148,692</b>	<b>\$212,178</b>	<b>\$148,178</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
<b><u>REVENUES:</u></b>					
60-6000-3101	Interest on Investments - IRF Portion of Allocation	\$4,836	\$3,500	\$2,150	\$1,000
	<b>TOTAL REVENUES</b>	<b>\$4,836</b>	<b>\$3,500</b>	<b>\$2,150</b>	<b>\$1,000</b>
<b><u>EXPENDITURES:</u></b>					
60-6000-4010	Benefits	\$0	\$65,000	\$0	\$65,000
	<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$65,000</b>	<b>\$0</b>	<b>\$65,000</b>

## NICOTINE TAX FUND REVENUE/EXPENDITURE SUMMARY

The Nicotine Tax Fund was established October 13, 2020, for the purpose of collecting revenues from the sale of cigarettes, tobacco products and nicotine products to be used solely for the protection and improvement of public health and welfare. County-wide Measure 1A authorized a special county-wide sales tax of four dollars per pack of twenty cigarettes sold (or twenty cents per cigarette) and a forty percent special sales tax rate on all other tobacco and nicotine products sold, including e-cigarettes and vaping devices, commencing January 1 2020. There is no required reserve for this fund.

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>2021</b>
	<b><u>Actual</u></b>	<b><u>Actual</u></b>	<b><u>Budget</u></b>	<b><u>Projected</u></b>	<b><u>Budget</u></b>
<b><u>Revenues</u></b>					
Special Taxes	\$0	\$0	\$0	\$480,000	\$480,000
Investment Income	\$0	\$0	\$0	\$0	\$4,800
Tobacco License Fees	\$0	\$0	\$0	\$6,600	\$6,600
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$486,600</b>	<b>\$491,400</b>
<b><u>Expenditures</u></b>					
Administrative fees	\$0	\$0	\$0	\$6,000	\$6,000
Health and welfare contributions	\$0	\$0	\$0	\$140,712	\$513,855
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$146,712</b>	<b>\$519,855</b>
<b><u>Other Sources (Uses)</u></b>					
Net Change in Fund Balance	\$0	\$0	\$0	\$339,888	-\$28,455
<b>Fund Balance - January 1</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$339,888</b>
<b>Fund Balance - December 31</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$339,888</b>	<b>\$311,433</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
<b><u>REVENUES:</u></b>					
65-6500-3011	Special taxes on nicotine products	\$0	\$0	\$480,000	\$480,000
65-6500-3101	Interest on Investments	\$0	\$0	\$0	\$4,800
65-6500-3709	Tobacco retailer license fees			\$6,600	\$6,600
<b>TOTAL REVENUES</b>		<b>\$0</b>	<b>\$0</b>	<b>\$486,600</b>	<b>\$491,400</b>
<b><u>EXPENDITURES:</u></b>					
65-6500-4365	Administrative fees	\$0	\$0	\$6,000	\$6,000
65-6500-4620	County-wide Grants (Health and Welfare)			\$22,400	\$17,400
65-6500-4621	Community Non-Profit Contributions	\$0	\$0	\$40,000	\$236,732
65-6500-4622	Nicotine Workgroup Operations			\$59,812	\$219,723
65-6500-4623	Detox			\$18,500	\$40,000
<b>TOTAL EXPENDITURES</b>		<b>\$0</b>	<b>\$0</b>	<b>\$146,712</b>	<b>\$519,855</b>

## LODGING TAX FUND REVENUE/EXPENDITURE SUMMARY

The Lodging Tax Fund was established in 2004 to account for a new, voter-approved 2.35% tax imposed upon lodging establishments. Expenditures are restricted to economic development, special events, advertising and marketing, recreation amenities, multi-purpose facilities and open space and similar uses. The decision as to the proportion of revenue to be allocated to any of these uses is determined by Council. Currently, the Information Center receives 45% of these revenues, 20% is allocated to marketing and economic development, 20% is to be used for recreation and the remaining 15% is allocated for operation and maintenance of recreation/tourism based Town facilities. In 2009, the Town assumed responsibility for the operations of the Information Center. There is no required reserve for this fund.

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>2021</b>
<b><u>Revenues</u></b>	<b><u>Actual</u></b>	<b><u>Actual</u></b>	<b><u>Budget</u></b>	<b><u>Projected</u></b>	<b><u>Budget</u></b>
Lodging Tax	\$534,342	\$555,083	\$550,000	\$510,000	\$550,000
Investment Income	9,465	13,974	14,000	4,000	3,000
Intergovernmental Revenue	30,000	30,000	30,000	30,000	30,000
Information Center Revenues	10,347	8,797	7,700	2,150	3,200
<b>Total Revenues</b>	<b>584,154</b>	<b>607,854</b>	<b>601,700</b>	<b>546,150</b>	<b>586,200</b>
<b><u>Expenditures</u></b>					
Information Center	218,222	231,433	243,155	205,519	226,961
Operations and Maintenance	97,220	51,086	145,000	123,000	122,400
Recreation	174,663	85,639	77,000	36,000	76,300
Special Events/Marketing	80,693	160,723	130,000	115,000	119,000
<b>Total Expenditures</b>	<b>570,798</b>	<b>528,881</b>	<b>595,155</b>	<b>479,519</b>	<b>544,661</b>
<b><u>Other Sources (Uses)</u></b>					
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	13,356	78,973	6,545	66,631	41,539
<b>Fund Balance - January 1</b>	<b>545,549</b>	<b>558,905</b>	<b>597,240</b>	<b>637,878</b>	<b>704,509</b>
<b>Fund Balance - December 31</b>	<b>\$558,905</b>	<b>\$637,878</b>	<b>\$603,785</b>	<b>\$704,509</b>	<b>\$746,048</b>



Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
<b>REVENUES:</b>					
80-8000-3004	Lodging Tax	\$249,787	\$247,500	\$229,500	\$247,500
80-8000-3101	Interest on Investments	\$13,974	\$14,000	\$4,000	\$3,000
80-8000-3222	Miscellaneous Revenue	\$1	\$0	\$2	\$0
80-8000-3250	Tax Exempt Merchandise Sales	\$224	\$200	\$50	\$100
80-8000-3405	Retail Sales	\$8,011	\$7,000	\$2,000	\$3,000
80-8000-3412	CMI	\$30,000	\$30,000	\$30,000	\$30,000
80-8000-3725	Donations	\$561	\$500	\$100	\$100
<b>TOTAL REVENUES</b>		<b>\$302,558</b>	<b>\$299,200</b>	<b>\$265,652</b>	<b>\$283,700</b>
<b>EXPENDITURES:</b>					
80-8000-4001	Info Center Salaries	\$128,651	\$134,741	\$127,078	\$139,805
80-8000-4002	Overtime	\$161	\$500	\$50	\$250
80-8000-4005	Part-time Salaries	\$23,992	\$20,000	\$5,000	\$11,000
80-8000-4010	Benefits	\$12,926	\$13,552	\$11,000	\$13,179
80-8000-4050	Retirement Benefits	\$3,557	\$6,362	\$3,891	\$4,227
<b>SUBTOTAL SALARIES AND BENEFITS</b>		<b>\$169,287</b>	<b>\$175,155</b>	<b>\$147,019</b>	<b>\$168,461</b>
80-8000-4202	Postage - Department Share	\$2,918	\$3,500	\$3,500	\$3,000
80-8000-4203	Telephone	\$11,800	\$11,500	\$11,500	\$11,500
80-8000-4207	Building repair	\$0	\$0	\$0	\$0
80-8000-4227	Reg. Fees, Lodging, Travel and Meals	\$6,186	\$7,500	\$3,000	\$2,000
80-8000-4233	Supplies	\$9,882	\$10,000	\$10,000	\$7,350
80-8000-4268	Promo Materials	\$516	\$1,500	\$1,000	\$500
80-8000-4270	Uniforms	\$0	\$0	\$0	\$0
80-8000-4401	Utilities	\$3,362	\$5,000	\$5,000	\$5,000
80-8000-4418	Merchandise	\$6,215	\$6,500	\$5,500	\$3,250
80-8000-4477	Cleaning	\$15,120	\$18,000	\$18,000	\$25,300
80-8000-4703	Info Center Furniture	\$846	\$1,500	\$1,000	\$600
80-8000-4704	Technical Purchases	\$5,301	\$3,000	\$0	\$0
<b>SUBTOTAL OPERATING EXPENSES</b>		<b>\$62,146</b>	<b>\$68,000</b>	<b>\$58,500</b>	<b>\$58,500</b>
<b>TOTAL EXPENSES</b>		<b>\$231,433</b>	<b>\$243,155</b>	<b>\$205,519</b>	<b>\$226,961</b>
<b>Fund Balance - January 1</b>		<b>\$384,611</b>	<b>\$451,546</b>	<b>\$455,736</b>	<b>\$515,869</b>
<b>Fund Balance - December 31</b>		<b>\$455,736</b>	<b>\$507,591</b>	<b>\$515,869</b>	<b>\$572,608</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
<b>REVENUES:</b>					
80-8000-3004	Lodging Tax	\$83,262	\$82,500	\$76,500	\$82,500
	<b>TOTAL REVENUES</b>	<b>\$83,262</b>	<b>\$82,500</b>	<b>\$76,500</b>	<b>\$82,500</b>
<b>EXPENDITURES:</b>					
80-8000-4585	Grounds O&M, Equipment Rental, Playground Repair	\$9,733	\$76,000	\$76,000	\$68,400
80-8000-4586	FAP Operations and Maintenance	\$6,615	\$19,000	\$7,000	\$24,000
80-8000-4592	Town-wide Forestry Management	\$17,200	\$25,000	\$20,000	\$15,000
80-8000-4593	Weed Control	\$17,538	\$25,000	\$20,000	\$15,000
	<b>TOTAL EXPENDITURES</b>	<b>\$51,086</b>	<b>\$145,000</b>	<b>\$123,000</b>	<b>\$122,400</b>
	<b>Fund Balance - January 1</b>	<b>\$72,575</b>	<b>\$70,075</b>	<b>\$104,751</b>	<b>\$58,251</b>
	<b>Fund Balance - December 31</b>	<b>\$104,751</b>	<b>\$7,575</b>	<b>\$58,251</b>	<b>\$18,351</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
<b><u>REVENUES:</u></b>					
80-8000-3004	Lodging Tax	\$111,017	\$110,000	\$102,000	\$110,000
<b>TOTAL REVENUES</b>		<b>\$111,017</b>	<b>\$110,000</b>	<b>\$102,000</b>	<b>\$110,000</b>
<b><u>EXPENDITURES:</u></b>					
80-8000-4583	Skate Park	\$0	\$2,000	\$2,000	\$3,000
80-8000-4588	Special Projects - Recreation	\$85,639	\$75,000	\$34,000	\$73,300
<b>TOTAL EXPENDITURES</b>		<b>\$85,639</b>	<b>\$77,000</b>	<b>\$36,000</b>	<b>\$76,300</b>
<b>Fund Balance - January 1</b>		<b>\$2,164</b>	<b>\$48,564</b>	<b>\$27,542</b>	<b>\$93,542</b>
<b>Fund Balance - December 31</b>		<b>\$27,542</b>	<b>\$81,564</b>	<b>\$93,542</b>	<b>\$127,242</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
<b><u>REVENUES:</u></b>					
80-8000-3004	Lodging Tax	\$111,017	\$110,000	\$102,000	\$110,000
	<b>TOTAL REVENUES</b>	<b>\$111,017</b>	<b>\$110,000</b>	<b>\$102,000</b>	<b>\$110,000</b>
<b><u>EXPENDITURES:</u></b>					
80-8000-4266	Marketing	\$44,685	\$60,000	\$45,000	\$54,000
80-8000-4579	Internet Improvements	\$49,819	\$45,000	\$45,000	\$40,000
80-8000-4589	Main Street Flowers	\$66,219	\$25,000	\$25,000	\$25,000
	<b>TOTAL EXPENDITURES</b>	<b>\$160,723</b>	<b>\$130,000</b>	<b>\$115,000</b>	<b>\$119,000</b>
	<b>Fund Balance - January 1</b>	<b>\$99,557</b>	<b>\$27,057</b>	<b>\$49,851</b>	<b>\$36,851</b>
	<b>Fund Balance - December 31</b>	<b>\$49,851</b>	<b>\$7,057</b>	<b>\$36,851</b>	<b>\$27,851</b>

2021		2022		2023		2024		2025	
Project	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost	Project	Est. Cost
<b>O&amp;M</b>		<b>O&amp;M</b>		<b>O&amp;M</b>		<b>O&amp;M</b>		<b>O&amp;M</b>	
Bike Park Maintenance	15,000	Bike Park Maintenance	10,000	Bike Park Maintenance	10,000	Bike Park Maintenance	10,000	Bike Park Maintenance	10,000
PRA Landscape	9,000	PPA Landscape	28,700	PPA Landscape	9,000	PRA Landscape	9,000	PRA Landscape	9,000
<b>Total O&amp;M (4586)</b>	<b>\$24,000</b>	<b>Total O&amp;M (4586)</b>	<b>\$38,700</b>	<b>Total O&amp;M (4586)</b>	<b>\$19,000</b>	<b>Total O&amp;M (4586)</b>	<b>\$19,000</b>	<b>Total O&amp;M (4586)</b>	<b>\$19,000</b>
Grounds O&M, playground repair, equipment rental (4585)	68,400	Grounds O&M, playground repair, equipment rental (4585)	16,000	Grounds O&M, playground repair, equipment rental (4585)	16,000	Grounds O&M, playground repair, equipment rental (4585)	16,000	Grounds O&M, playground repair, equipment rental (4585)	16,000
Town-wide Forestry Management (4592)	15,000	Town-wide Forestry Management (4592)	15,000	Town-wide Forestry Management (4592)	15,000	Town-wide Forestry Management (4592)	15,000	Town-wide Forestry Management (4592)	15,000
Weed Control (4593)	15,000	Weed Control (4593)	15,000	Weed Control (4593)	15,000	Weed Control (4593)	15,000	Weed Control (4593)	15,000
<b>Total O&amp;M</b>	<b>\$98,400</b>	<b>Total O&amp;M</b>	<b>\$46,000</b>	<b>Total O&amp;M</b>	<b>\$46,000</b>	<b>Total O&amp;M</b>	<b>\$46,000</b>	<b>Total O&amp;M</b>	<b>\$46,000</b>
<b>Recreation</b>		<b>Recreation</b>		<b>Recreation</b>		<b>Recreation</b>		<b>Recreation</b>	
Skate Park	3,000	Skate Park	2,000	Skate Park	2,000	Skate Park	2,000	Skate Park	2,000
<b>Total Recreation (4583)</b>	<b>\$3,000</b>	<b>Total Recreation (4583)</b>	<b>\$2,000</b>	<b>Total Recreation (4583)</b>	<b>\$2,000</b>	<b>Total Recreation (4583)</b>	<b>\$2,000</b>	<b>Total Recreation (4583)</b>	<b>\$2,000</b>
Disc Golf Course	1,800	Disc Golf Course	2,000	Disc Golf Course	2,000	Disc Golf Course	2,000	Disc Golf Course	2,000
Gold Rush	5,000	Gold Rush	5,250	Gold Rush	5,513	Gold Rush	5,788	Gold Rush	6,078
Bacon Burner	8,000	Bacon Burner	8,400	Bacon Burner	8,820	Bacon Burner	9,261	Bacon Burner	9,724
Run the Rockies series	23,000	Run the Rockies series	24,150	Run the Rockies series	25,358	Run the Rockies series	26,625	Run the Rockies series	27,967
New Events	4,200	New Events	4,200	New Events	4,410	New Events	4,631	New Events	4,862
Frisco Triathlon	7,000	Frisco Triathlon	7,350	Frisco Triathlon	7,716	Frisco Triathlon	8,103	Frisco Triathlon	8,509
Turkey Day SK	15,000	Turkey Day SK	15,750	Turkey Day SK	16,538	Turkey Day SK	17,364	Turkey Day SK	18,233
Girls on the Run	500	Girls on the Run	525	Girls on the Run	551	Girls on the Run	579	Girls on the Run	608
Mountain Goat Kids	5,000	Mountain Goat Kids	5,250	Mountain Goat Kids	5,513	Mountain Goat Kids	5,788	Mountain Goat Kids	6,078
Brewski	4,000	Brewski	4,200	Brewski	4,410	Brewski	4,631	Brewski	4,862
<b>Total Recreation (4588)</b>	<b>\$73,300</b>	<b>Total Recreation (4588)</b>	<b>\$77,075</b>	<b>Total Recreation (4588)</b>	<b>\$80,931</b>	<b>Total Recreation (4588)</b>	<b>\$84,770</b>	<b>Total Recreation (4588)</b>	<b>\$88,911</b>
<b>Main Street Flowers (4589)</b>	<b>\$25,000</b>	<b>Main Street Flowers (4589)</b>	<b>\$25,000</b>	<b>Main Street Flowers (4589)</b>	<b>\$30,000</b>	<b>Main Street Flowers (4589)</b>	<b>\$30,000</b>	<b>Main Street Flowers (4589)</b>	<b>\$30,000</b>
<b>Project Total</b>	<b>\$223,700</b>	<b>Project Total</b>	<b>\$197,775</b>	<b>Project Total</b>	<b>\$177,831</b>	<b>Project Total</b>	<b>\$181,770</b>	<b>Project Total</b>	<b>\$188,911</b>
Beginning Fund Balance	\$704,500	Beginning Fund Balance	\$716,509	Beginning Fund Balance	\$767,390	Beginning Fund Balance	\$851,605	Beginning Fund Balance	\$934,722
Revenues - All Divisions	586,200	Revenues - All Divisions	603,786	Revenues - All Divisions	621,900	Revenues - All Divisions	640,597	Revenues - All Divisions	659,773
Expenditures-Info Cr	231,500	Expenditures-Info Cr	238,100	Expenditures-Info Cr	246,853	Expenditures-Info Cr	246,070	Expenditures-Info Cr	250,583
Expenditures - O&M	122,400	Expenditures - O&M	93,700	Expenditures - O&M	65,000	Expenditures - O&M	65,000	Expenditures - O&M	65,000
Expenditures - Rec	101,300	Expenditures - Rec	104,075	Expenditures - Rec	112,831	Expenditures - Rec	116,770	Expenditures - Rec	120,911
Expenditures - Mtg	119,000	Expenditures - Mtg	119,000	Expenditures - Mtg	119,000	Expenditures - Mtg	130,000	Expenditures - Mtg	131,000
Ending Fund Balance	<b>\$716,500</b>	Ending Fund Balance	<b>\$727,300</b>	Ending Fund Balance	<b>\$851,605</b>	Ending Fund Balance	<b>\$934,722</b>	Ending Fund Balance	<b>\$1,045,001</b>

## MARINA FUND REVENUE/EXPENDITURE SUMMARY

In 1994, the Town entered into a lease agreement with the City and County of Denver whereby the Town was granted the exclusive right to occupy and use certain real property and water surface at the Dillon Reservoir. The Marina Fund was established as an enterprise fund to account for the operations and maintenance of the marina. The major source of revenue for this fund comes from rentals of boats, slips and moorings. There is a four month reserve required for this fund.

	2018	2019	2020	2020	2021
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>Budget</u>
<b>Revenues</b>					
User Charges	\$1,565,693	\$1,579,425	\$1,432,000	\$2,216,500	\$1,693,550
<b>Total Revenues</b>	<b>1,565,693</b>	<b>1,579,425</b>	<b>1,432,000</b>	<b>2,216,500</b>	<b>1,693,550</b>
<b>Expenditures</b>					
Salaries and Benefits	542,550	612,797	597,702	618,289	688,214
Administrative Fees	20,000	20,000	20,000	20,000	20,000
Professional Fees	22,467	26,447	25,000	20,000	25,000
Supplies	75,307	64,240	124,000	83,200	124,000
Utilities	17,983	20,003	30,000	22,000	22,000
Repair and Maintenance	29,592	36,824	58,000	34,000	111,000
General Expenses	271,791	237,272	274,100	258,251	310,100
Capital Outlay	540,227	3,939,170	1,565,500	520,000	3,784,000
<b>Total Expenditures</b>	<b>1,519,917</b>	<b>4,956,753</b>	<b>2,694,302</b>	<b>1,575,740</b>	<b>5,084,314</b>
<b>Other Sources (Uses)</b>					
Reimbursements from Denver Water (ZM)	27,570	34,830	32,000	45,000	45,000
Water Agreement Settlement	466,057	0	0	0	0
Investment Income	20,868	104,238	70,000	27,000	10,000
Sale of Assets	18,147	5,400	46,200	45,000	63,500
Cost of Issuance	0	-109,195	0	0	0
Loan Repayment to Water Fund	0	0	0	0	0
Bond Repayment	0	-228,690	-272,500	-272,500	-347,500
Loan Proceeds	0	5,450,000	0	0	0
Revenue Bond Premium	0	63,173	0	0	0
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Net Change in Fund Balance	578,418	1,942,428	-1,386,602	485,260	-3,619,764
<b>Fund Balance - January 1</b>	<b>2,409,557</b>	<b>2,987,975</b>	<b>4,011,024</b>	<b>4,930,403</b>	<b>5,415,663</b>
<b>Fund Balance - December 31</b>	<b>\$2,987,975</b>	<b>\$4,930,403</b>	<b>\$2,624,422</b>	<b>\$5,415,663</b>	<b>\$1,795,899</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
<b>REVENUES:</b>					
90-9000-3101	Interest on Investments	\$104,238	\$70,000	\$27,000	\$10,000
90-9000-3222	Miscellaneous Revenue	\$4,189	\$0	\$0	\$0
90-9000-3450	Slip Rental	\$246,225	\$240,000	\$280,000	\$280,000
90-9000-3455	Mooring Rental	\$32,243	\$30,000	\$46,500	\$46,500
90-9000-3457	Season Kayak Rack Rental	\$94,711	\$90,000	\$104,000	\$100,000
90-9000-3460	Boat and Kayak Rentals	\$692,520	\$625,000	\$1,200,000	\$800,000
90-9000-3463	Paddleboard Rentals	\$105,166	\$90,000	\$150,000	\$100,000
90-9000-3465	Retail Sales	\$81,684	\$25,000	\$65,000	\$30,000
90-9000-3466	Fishing Licenses	\$801	\$500	\$1,000	\$750
90-9000-3470	Fees for Services	\$77,186	\$80,000	\$80,000	\$80,000
90-9000-3474	Stand Up Paddle Concessionaire	\$2,868	\$2,500	\$0	\$0
90-9000-3475	Retail Fuel Sales	\$53,607	\$60,000	\$95,000	\$65,000
90-9000-3476	Concessionaire Revenue - Rowing	\$2,500	\$2,500	\$2,500	\$2,500
90-9000-3477	Concessionaire Revenue - Water Taxi	\$404	\$400	\$200	\$200
90-9000-3478	Concessionaire Revenue - Sailing School	\$5,500	\$5,500	\$0	\$0
90-9000-3479	Concessionaire Revenue - Food and Beverage	\$48,642	\$45,000	\$40,000	\$45,000
90-9000-3480	Winter Storage	\$64,164	\$60,000	\$60,000	\$60,000
90-9000-3482	Sale of Used Boats	\$5,400	\$45,000	\$45,000	\$60,000
90-9000-3483	Sale of Paddleboards	\$0	\$1,200	\$0	\$3,500
90-9000-3485	Parts Retail Sales	\$21,712	\$30,000	\$25,000	\$25,000
90-9000-3486	Dry Storage	\$25,047	\$25,000	\$29,000	\$29,000
90-9000-3487	Trailer Storage	\$19,856	\$20,000	\$38,000	\$29,000
90-9000-3491	Park Rentals	\$400	\$0	\$0	\$0
90-9000-3492	Concessionaire Revenue - Bike		\$600	\$300	\$600
90-9000-3495	Zebra Mussel Reimbursement Income	\$34,830	\$32,000	\$45,000	\$45,000
90-9000-3630	Sale of Assets	\$0	\$0	\$0	\$0
<b>TOTAL REVENUES</b>		<b>\$1,723,893</b>	<b>\$1,580,200</b>	<b>\$2,333,500</b>	<b>\$1,812,050</b>

Account Number	Account Title	2019 Actual	2020 Budget	Estimated 2020 Year End	Proposed 2021 Budget
<b>EXPENDITURES:</b>					
90-9000-4001	Marina Salaries	\$284,217	\$301,000	\$301,000	\$358,054
90-9000-4002	Overtime	\$3,730	\$2,500	\$3,000	\$3,000
90-9000-4005	Seasonal Wages	\$274,950	\$228,000	\$260,000	\$259,200
90-9000-4010	Benefits	\$43,801	\$48,772	\$46,567	\$51,769
90-9000-4050	Retirement Benefits	\$6,099	\$17,430	\$7,722	\$16,191
<b>SUBTOTAL SALARIES AND BENEFITS</b>		<b>\$612,797</b>	<b>\$597,702</b>	<b>\$618,289</b>	<b>\$688,214</b>
90-9000-4200	Office Supplies	\$1,166	\$4,000	\$0	\$0
90-9000-4201	Supplies	\$15,731	\$40,000	\$0	\$0
90-9000-4202	Postage - Department share	\$32	\$100	\$0	\$0
90-9000-4203	Telephone	\$25,436	\$25,000	\$0	\$0
90-9000-4205	Equipment Repairs & Maintenance	\$5,495	\$15,000	\$0	\$0
90-9000-4206	Vehicle Repairs & Maintenance	\$391	\$1,000	\$0	\$0
90-9000-4207	Building Repair & Maintenance	\$7,838	\$20,000	\$0	\$0
90-9000-4208	Rental Fleet Repairs & Maintenance	\$13,770	\$12,000	\$0	\$0
90-9000-4210	Professional Dues & Subscriptions	\$1,644	\$3,000	\$0	\$0
90-9000-4221	Printing	\$3,900	\$0	\$0	\$0
90-9000-4227	Reg. Fees, Lodging, Travel, and Meals	\$7,127	\$10,000	\$0	\$0
90-9000-4244	Bank Service Charges	\$29,750	\$30,000	\$0	\$0
90-9000-4250	Professional Services	\$18,647	\$25,000	\$0	\$0
90-9000-4259	Gasoline and Oil (Retail)	\$28,488	\$55,000	\$0	\$0
90-9000-4260	Gasoline and Oil (Maintenance)	\$11,413	\$10,000	\$0	\$0
90-9000-4265	Advertising	\$41,416	\$40,000	\$0	\$0
90-9000-4270	Uniforms	\$2,831	\$5,000	\$0	\$0
90-9000-4325	Agent Fees	\$0	\$0	\$400	\$0
90-9000-4332	Cost of Issuance	\$109,195	\$0	\$0	\$0
90-9000-4333	Debt Service - Interest	\$228,690	\$272,500	\$0	\$347,500
90-9000-4334	Debt Service - Principal	\$0	\$0	\$0	\$0
90-9000-4365	Administration Fees	\$20,000	\$20,000	\$0	\$0
90-9000-4401	Utilities	\$20,003	\$30,000	\$0	\$0
90-9000-4444	Capital Improvements	\$2,312	\$1,100,000	\$200,000	\$3,538,000
90-9000-4460	Capital Equipment	\$0	\$465,500	\$320,000	\$0
90-9000-4477	Cleaning/Janitorial	\$7,912	\$20,000	\$0	\$0
90-9000-4555	DRREC	\$61,035	\$50,000	\$0	\$0
90-9000-4704	Technical Purchases	\$7,800	\$22,500	\$0	\$0
90-9000-4790	Depreciation	\$308,349	\$0	\$0	\$0
90-9000-4890	Special Events	\$4,668	\$3,000	\$0	\$0
90-9000-4891	Retail Sales Inventory	\$47,311	\$50,000	\$0	\$0
90-9000-4892	Retail Service Parts	\$9,340	\$30,000	\$0	\$0
90-9000-4895	Dock Maintenance	\$9,330	\$10,000	\$0	\$0
90-9000-4900	Fishing Pole Expense	\$0	\$500	\$0	\$0
<b>SUBTOTAL OPERATING EXPENSES</b>		<b>\$1,051,020</b>	<b>\$2,369,100</b>	<b>\$520,400</b>	<b>\$3,885,500</b>
<b>TOTAL EXPENDITURES</b>		<b>\$1,663,817</b>	<b>\$2,966,802</b>	<b>\$1,138,689</b>	<b>\$4,573,714</b>







MEMORANDUM

P.O. Box 4100 ♦ FRISCO, COLORADO 80443

**TO: MAYOR AND TOWN COUNCIL**  
**FROM: JEFF GOBLE, PUBLIC WORKS DIRECTOR**  
**RE: ORDINANCE 20-22 GRANTING OF AN UTILITY EASEMENT TO XCEL ENERGY AT WALTER BYRON PARK**  
**DATE: OCTOBER 27, 2020**

**Summary and Background:** During the construction of the new restroom facility at Walter Byron Park, we found that the existing electrical service was not in compliance with electrical codes or within the standards of Xcel Energy and therefore could not be reconnected to the new facility.

**Analysis:** Once the determination was made that we would need to install a new electrical service to the building, Xcel Energy proceeded with the design and installation of a new electrical distribution line and a new transformer. This work is now complete and Xcel Energy is requesting the Town to grant them a utility easement along the access road to the Park and the area where the new transformer is sitting. Utility mapping was conducted and a easement map was created and is attached to this memo. Also included with this memo is a copy of the easement agreement as well as Ordinance 20-22 for your review and approval.

**Financial Impact:** Xcel Energy has completed their work at a total cost of \$12,346.63 which has already been paid using funds from the Playground / Site Improvements at Town Parks line item (20-2000-5093). Additional minor costs for survey and mapping along with recordation of the easement with Summit County will be incurred once completed.

**Alignment with Strategic Plan:** This project aligns with the Vibrant Recreation and Quality Core Services sections of the Strategic Plan by providing for proper electrical service to the new Restroom facility at the park.

**Staff Recommendation:** Based on the information contained in this report, it is recommended the Town Council approve Ordinance 20-22 granting an easement at Walter Byron Park to Xcel Energy

**Reviews and Approvals:** This report has been reviewed and approved by:

Bonnie Moinet, Finance Director-Approved  
Nancy Kerry, Town Manager

**TOWN OF FRISCO  
COUNTY OF SUMMIT  
STATE OF COLORADO  
ORDINANCE 20-22**

AN ORDINANCE GRANTING AN EASEMENT TO THE PUBLIC SERVICE COMPANY OF COLORADO FOR THE PURPOSE OF PROVIDING ELECTRIC SERVICE TO WALTER BYRON PARK, OVER THAT CERTAIN AREA KNOWN AS THE WALTER BYRON PARK ACCESS DRIVE AND MORE PARTICULARLY DESCRIBED HEREIN

WHEREAS, Public Service Company of Colorado has requested an electric service line easement in connection with its provision of electric service to Walter Byron Park through the park's access drive area; and

WHEREAS, the Town desires electric service lines within the access drive in connection with its bathroom reconstruction project

NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF FRISCO, COLORADO:

Section 1. That the Mayor and Town Clerk are hereby authorized to execute the attached Public Service Company of Colorado Easement and to deliver the same to the Public Service Company of Colorado.

Section 2. Severability. If any section, subsection or clause of this ordinance shall be deemed to be unconstitutional or otherwise invalid, the validity of the remaining sections, subsections and clauses shall not be affected thereby.

Section 3. Effective Date. This ordinance shall take effect pursuant to the Home Rule Charter of the Town of Frisco, Colorado.

INTRODUCED, PASSED ON FIRST READING AND PUBLICATION AND POSTING ORDERED THIS 13th DAY OF OCTOBER, 2020.

ADOPTED ON SECOND AND FINAL READING AND PUBLICATION BY TITLE ORDERED THIS 27th DAY OF OCTOBER, 2020.

TOWN OF FRISCO, COLORADO

\_\_\_\_\_  
Hunter Mortensen, Mayor

ATTEST:

\_\_\_\_\_  
Deborah Wohlmut, CMC,  
Town Clerk

DIVISION **Mountain**

ROW AGENT **Robert Lerche**

DOC. NO. **533440**

LOCATION **Walter Byron Park**

DESCRIPTION AUTHOR

PLAT/GRID NO. **1830636 02**

AUTHOR ADDRESS

WO/JO/CREG NO. **SN 11774585**

### PUBLIC SERVICE COMPANY OF COLORADO EASEMENT

The undersigned Grantor hereby acknowledges receipt of good and valuable consideration from PUBLIC SERVICE COMPANY OF COLORADO (Company), 1800 Larimer Street, 11<sup>th</sup> Floor, Denver, Colorado, 80202-1414, in consideration of which Grantor(s) hereby grants unto said Company, its successors and assigns, a non-exclusive easement to construct, operate, maintain, repair, and replace utility lines and all fixtures and devices, used or useful in the operation of said lines, through, over, under, across, and along a course as said lines may be hereafter constructed in **Tract A, Frisco Park Filing No. 1 according to the plat thereof recorded at Reception 139840**, and **Tract A, Frisco Park Filing No. 3 according to the plat thereof recorded at Reception 157490**, Summit County Records, located in the **NW1/4** of Section **35**, Township **5 South**, Range **78** West of the 6th Principal Meridian in the Town of Frisco, County of Summit, State of Colorado, the easement being described as follows:

**See Exhibit A, attached hereto and made a part hereof.**

Together with the right to enter upon said premises, to survey, construct, maintain, operate, repair, replace, control, and use said utility lines and related fixtures and devices, and to remove objects interfering therewith, including the trimming of trees and bushes, and together with the right to use so much of the adjoining premises of Grantor during surveying, construction, maintenance, repair, removal, or replacement of said utility lines and related fixtures and devices as may be required to permit the operation of standard utility construction or repair machinery. The Grantor reserves the right to use and occupy the easement for any purpose consistent with the rights and privileges above granted and which will not interfere with or endanger any of the said Company's facilities therein or use thereof. Such reservations by Grantor shall in no event include the right to erect or cause to be erected any buildings or structures upon the easement granted or to locate any mobile home or trailer units thereon. In case of the permanent abandonment of the easement, all right, privilege, and interest granted shall terminate.

The work of installing and maintaining said lines and fixtures shall be done with care; the surface along the easement shall be restored substantially to its original level and condition.

Signed this \_\_\_\_\_ day of \_\_\_\_\_, 2020.

(Type or print name below each signature line with official title if corporation, partnership, etc.):

GRANTOR: Town of Frisco, a municipal corporation

By: \_\_\_\_\_ Its: \_\_\_\_\_

STATE OF \_\_\_\_\_ )  
 )ss.  
COUNTY OF \_\_\_\_\_ )

The foregoing instrument was acknowledged before me this \_\_\_\_\_ day of \_\_\_\_\_, 2020 by [Grantor name(s) from above]:

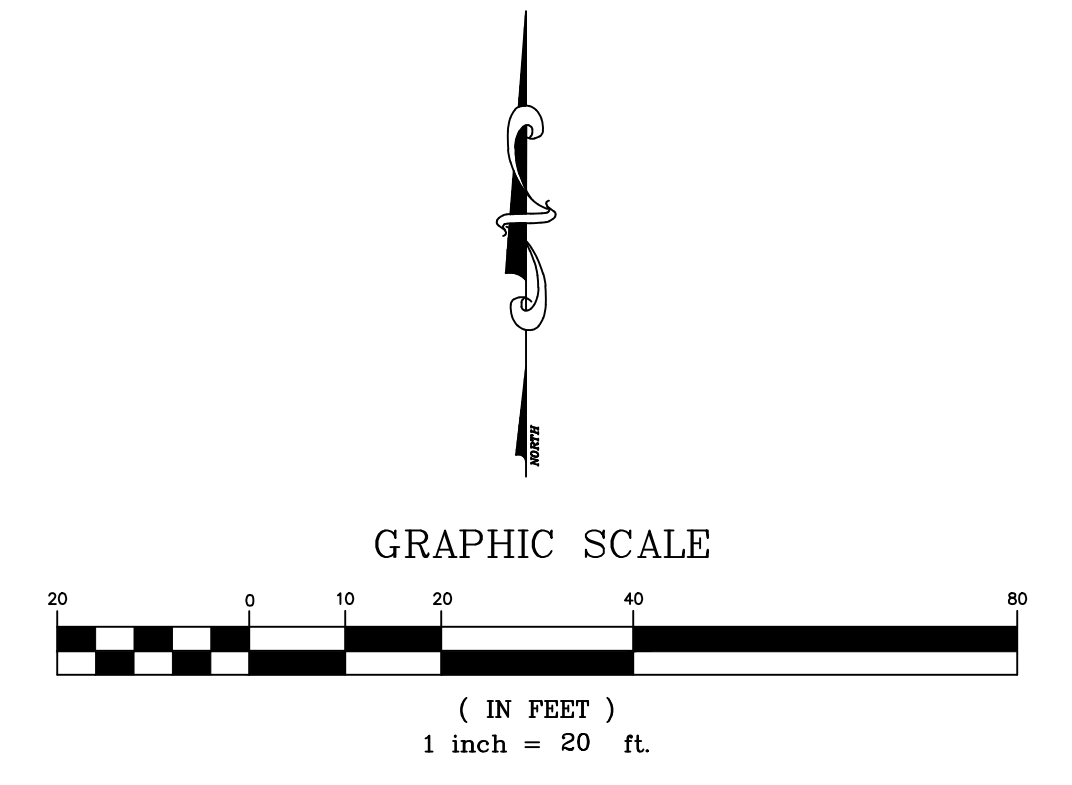
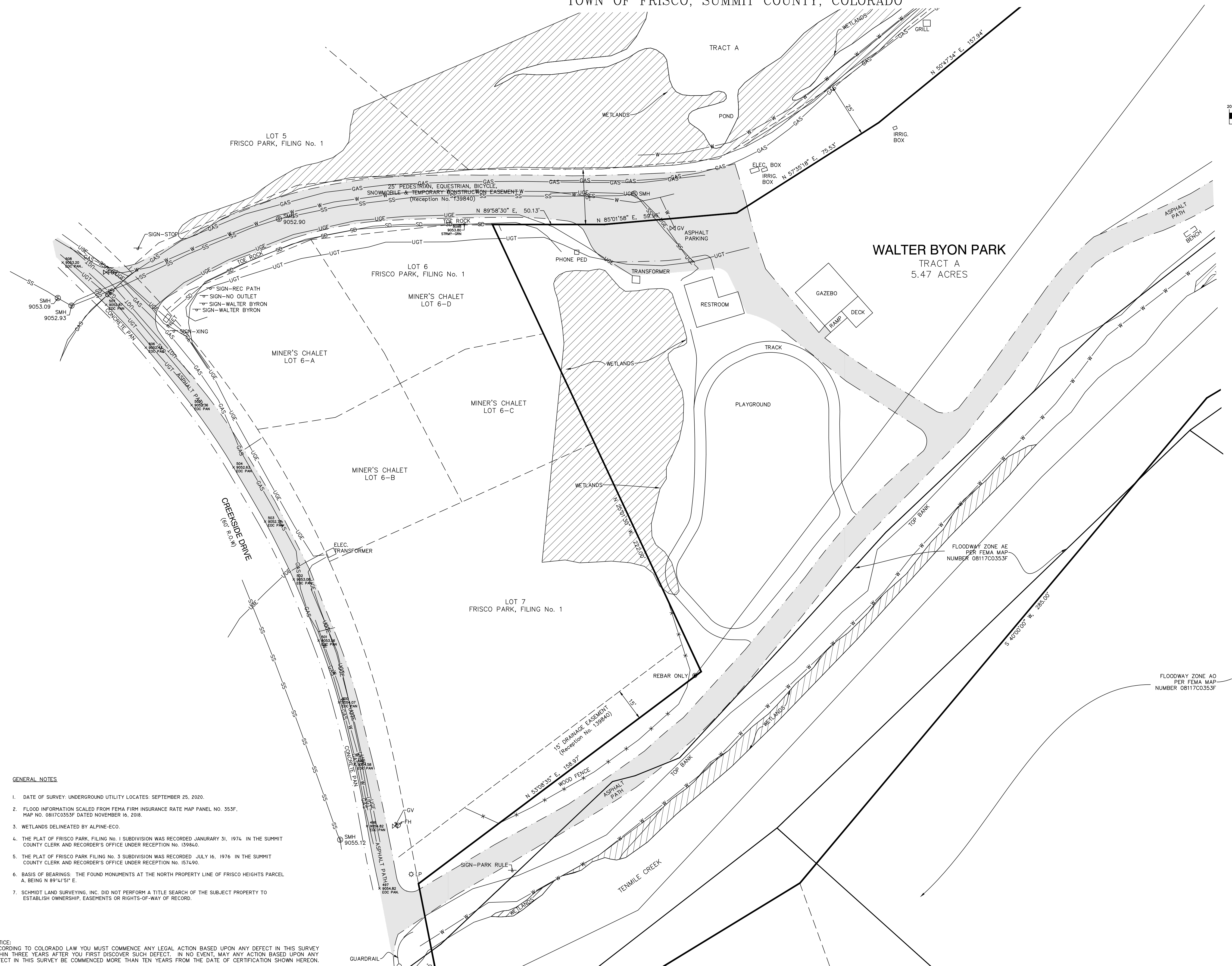
\_\_\_\_\_  
\_\_\_\_\_

Witness my hand and official seal.

My commission Expires \_\_\_\_\_

\_\_\_\_\_  
Notary Public

**EXHIBIT A – UTILITY EASEMENT**  
**WALTER BYRON PARK, TRACT A, FRISCO PARK SUBDIVISION F.3**  
 TOWN OF FRISCO, SUMMIT COUNTY, COLORADO



**LEGEND**

	REBAR & CAP SURVEY MONUMENT
	FIRE HYDRANT
	WATER VALVE
	WATER CURB STOP
	SEWER MANHOLE
	SEWER CLEANOUT
	UTILITY POLE
	UTILITY PEDESTAL
	SIGN
	SPRUCE TREE WITH TRUNK DIAMETER
	PINE TREE WITH TRUNK DIAMETER
	ASPEN TREE WITH TRUNK DIAMETER
	WATER LINE
	UNDER GROUND CATV
	UNDERGROUND ELECTRIC
	UNDERGROUND TELEPHONE
	UNDERGROUND GAS
	SANITARY SEWER
	STORM SEWER

- GENERAL NOTES**
- DATE OF SURVEY: UNDERGROUND UTILITY LOCATES: SEPTEMBER 25, 2020.
  - FLOOD INFORMATION SCALED FROM FEMA FIRM INSURANCE RATE MAP NUMBER NO. 353F, MAP NO. 0817C0353F DATED NOVEMBER 16, 2018.
  - WETLANDS DELINEATED BY ALPINE-ECO.
  - THE PLAT OF FRISCO PARK, FILING No. 1 SUBDIVISION WAS RECORDED JANUARY 31, 1974 IN THE SUMMIT COUNTY CLERK AND RECORDER'S OFFICE UNDER RECEPTION No. 139846.
  - THE PLAT OF FRISCO PARK FILING No. 3 SUBDIVISION WAS RECORDED JULY 16, 1976 IN THE SUMMIT COUNTY CLERK AND RECORDER'S OFFICE UNDER RECEPTION No. 157490.
  - BASIS OF BEARINGS: THE FOUND MONUMENTS AT THE NORTH PROPERTY LINE OF FRISCO HEIGHTS PARCEL A, BEING N 89°41'51" E.
  - SCHMIDT LAND SURVEYING, INC. DID NOT PERFORM A TITLE SEARCH OF THE SUBJECT PROPERTY TO ESTABLISH OWNERSHIP, EASEMENTS OR RIGHTS-OF-WAY OF RECORD.

**NOTICE:**  
 ACCORDING TO COLORADO LAW YOU MUST COMMENCE ANY LEGAL ACTION BASED UPON ANY DEFECT IN THIS SURVEY WITHIN THREE YEARS AFTER YOU FIRST DISCOVER SUCH DEFECT. IN NO EVENT, MAY ANY ACTION BASED UPON ANY DEFECT IN THIS SURVEY BE COMMENCED MORE THAN TEN YEARS FROM THE DATE OF CERTIFICATION SHOWN HEREON.

Drawn EKS/BNT	Dwg 2184 TP.dwg	Project 2184
Date 10/2/20	Scale 1" = 20'	Sheet 1 of 2

**SCHMIDT**  
 LAND SURVEYING, INC.  
 P.O. Box 5761  
 FRISCO, CO 80443 970-409-9963